

الشرق الأوسط

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Monday June 4 1984

D 8523 B

U.S. finance and investment survey, Section III

No. 29,337

NEWS SUMMARY

GENERAL

Security operation launched in Punjab

The Indian army clamped down on the troubled northern state of Punjab, imposing a 36-hour curfew, a severe curfew and closing the border with neighbouring state Haryana.

Carrying of firearms was forbidden and all bus and train services were suspended. The army moved into trouble spots and took up a number of positions about 200 yards from the Golden Temple in Amritsar, which serves as headquarters for Sikh extremists.

This is the largest security operation in any Indian region since Premier Indira Gandhi introduced a nationwide emergency in 1975, which led to her being voted out of office. Page 16

Joint manoeuvres

France, which is no longer a Nato member, is to stage joint military exercises with West Germany, said Defence Minister Charles Hernu.

Anti-Nato protest

About 300,000 protesters gathered in Madrid to call for withdrawal from Nato and the closure of U.S. bases in Spain. Page 2

Malaysian find

Malaysian navy divers recovered 29 elephant tusks, 43 ceramic pieces and 139 tin ingots among objects salvaged from the Dutch ship Rigmund, which sank off Mersing in 1727.

Classic winner

Darshana, owned by the Aga Khan and ridden by Yves Saint-Martin, won the Prix du Jockey Club (the French Derby) at Chantilly. First prize was FFf 1m (\$121,000).

Honduran attack

Honduran-based rebels attacked Nicaragua's northern town of Ocotal in the first major strike in two years of cross-border incursions.

Cuban visit

U.S. presidential candidate, Mr Jesse Jackson, accepted an invitation to discuss Cuban-U.S. relations with Cuban president Fidel Castro. Page 2

Beirut demonstration

Demonstrators marched through West Beirut at the start of a week of protests marking the second anniversary of Israel's occupation of south Lebanon.

Flight puzzle

France began an investigation into how a Mirage V combat aircraft, abandoned by its pilot after take-off because of a technical hitch, continued flying for 180 km over heavily populated areas into West Germany before crashing near a motorway.

Textiles plea

THE EEC is urged to rethink its policies on the textiles and clothing industries in a report published by the UK Trades Union Congress. Page 7

Harrier crash

A spectator was killed by an ejector seat when a British Harrier fighter crashed yesterday during a display at an airfield near Aschaffenburg, east of Frankfurt. The pilot escaped.

Prost a winner

Alain Prost of France, driving a McLaren, was declared provisional winner of the Monaco formula one grand prix. Heavy rain caused officials to stop the race after 31 of the 76 laps.

BUSINESS

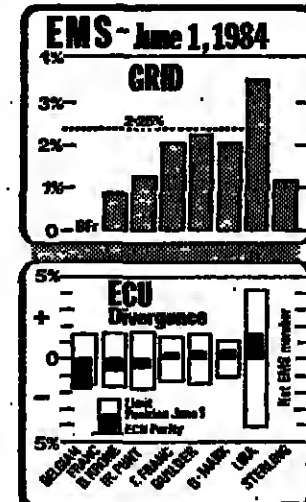
Austrian GM to lay off 1,300

GENERAL Motors, Austria, will lay off more than half its 2,400 workforce at its plant in Vienna today, as a result of strikes and lock-outs in West Germany. Page 2

DENMARK: New equity financing this year is expected to top Dkr 1.6bn (\$160m). Page 18

SGS-ATES, Italy's leading micro-electronics company, broke into the black last year for the first time in more than a decade. Page 18

FOREIGN exchanges were generally quiet last week, mainly because of Ascension Day holidays in



continental Europe. But by Friday, events appeared to be changing and moving against the weaker members of the European Monetary System. Speculation about lower U.S. interest rates pushed the dollar down sharply, and lifted the D-Mark to its highest level against the dollar since late April. A firmer D-Mark usually leaves currencies such as the Belgian franc trailing in its wake, and although there was no immediate sign of strong pressure, any continuation of the trend will give the Belgian National Bank cause for concern.

The chart shows the two constraints on European Monetary System exchange rates. The upper grid, based on the weakest currency in the system, defines the cross rates from which no currency (except the lira) may move more than 2% per cent. The lower chart gives each currency's divergence from the "central rate" against the European Currency Unit (ECU), itself a basket of European currencies.

THE LAURENTIN Group, including subsidiary Imperial Life Assurance of Canada - has acquired an interest of more than 10 per cent in Le Groupe Pallas, a Luxembourg-based investment bank.

HONDA Motor Company is to announce a major investment in the Canadian motor industry. It reportedly plans to assemble its small Accord and Civic models. Page 4

WESTLAND Group of the UK has offered Australia's aerospace industry a 20 per cent partnership in the production of its new Westland 30 transport helicopter. On the drawing board. Page 6

AUSTRIAN Finance Minister Herbert Salcher is expected to resign after a dispute with Chancellor Fred Sinowatz over tax reform. Page 2

COMMODORE, the leading U.S. home computer maker, has introduced a \$300 machine that could spark a price war.

CHINA will have detailed talks this month on a new airport on its side of the border, with UK participation. Page 5

The editorial content of today's international edition has been restricted because of continuing industrial action by IG Druck und Papier at Frankfurter Societäts-Druckerei, where the edition is printed. This prevents the publication of late-breaking news.

Reagan sheds a tear over his ancestral soil

BY REGINALD DALE IN BALLYPOOREEN, TIPPERARY

PRESIDENT Ronald Reagan received a warm, if rain-spattered welcome in his ancestral home yesterday, pronouncing himself "a common labourer" like his impoverished Irish forebears.

President Reagan, who seemed moved by the occasion, handled his official homecoming with the same relaxed but professional skill he has shown at his three public appearances since arriving in Ireland on Friday night.

Leaving the brief ceremony outside O'Farrell's pub in the centre of the small village of Ballypooreen, he was reliably reported to have been seen wiping a genuine tear from his eye.

The threatened protests against President Reagan's Central American and nuclear policies have so far had less impact on his three-day Irish visit than the White House - highly sensitive about his election-year image - had originally feared.

Although the Irish have not given President Reagan the enthusiastic reception accorded to President John F. Kennedy a quarter of a century ago, and more recently to the Pope, he has generally been received with cordiality and good humour.

He has probably hardly noticed the demonstrators, who have been kept at arm's length by the massive security forces, and even the 1,500

or so who gathered in the rain to protest at his visit to Galway on Saturday were as good natured as they were hostile.

President Reagan has called for peace and reconciliation between Catholics and Protestants in Northern Ireland and applauded the work of the New Ireland Forum. He has not far opened himself in an issue that he says should be settled between the governments and the communities directly involved, however.

While there is opposition to his visit, many Irish people seem to be divided between a suspicion that they are being used for electoral purposes and awareness that Amer-

ican investment and the U.S. economic recovery have made a major contribution to the Irish economy in general and the creation of new jobs in particular.

He has not drawn big crowds. Many people who might otherwise have turned out to see him have clearly been deterred by reports of the tight security - unprecedented in Ireland - and it has been difficult for more than a handful of spectators to get even the briefest glimpse of him. Yesterday, however, the streets of Dublin were virtually deserted while the capital's inhabitants watched his pilgrimage to Ballypooreen live on television.

President Reagan said that he

had "a joyous feeling" about "coming home" to Ballypooreen, as if "after a long journey."

Mr Reagan sat in the rain through an Irish "cultural performance" of song, dance and music, visited the newly named Ronald Reagan lounge at O'Farrell's and smilingly "worked the crowd" on a short walk from the church to the village centre.

Once again he spoke a few words in faltering Irish and seemed even to adopt a slight brogue for the opening part of his speech.

Meanwhile, just down the road, the price of souvenir packets of Mr Reagan's ancestral soil had risen from 30p to over £1 a piece.

Iran poised for ground offensive against Iraq

BY KATHLEEN EVANS IN TEHRAN AND MARY FRINGS IN BAHRAIN

AN IRANIAN ground offensive against Iraq is imminent - if it has not already started - diplomats in Tehran said last night, although there has been no official confirmation from Iranian officials.

Growing speculation of an offensive which would involve at least 250,000 regular Iranian army troops and possibly twice that number of volunteers and elite groups, came as Iraq claimed two attacks on ships in the Gulf, one of which was confirmed by Iran.

Although Iran has seemed to back away from tit-for-tat shipping raids recently, the attack on the 153,000 dwt Turkish-owned oil tanker Buayik Hun, 30 miles south of the Iran-Iraq oil terminal on Kharg Island, could well lead to a naval retaliation along with the ground war.

The Buayik Hun, which is owned by the Denizcilik Ticaret AS of Istanbul was hit by a missile in the accommodation quarters, shipping officials in Bahrain said. The Iranian news agency said the crew had abandoned ship.

The tug Paris, on contract to Smith International but owned by the Bahrain-based marine service company Awaco, was standing off the blazing tanker last night and a spokesman for Awaco said two Iranian tugs were also close to the scene.

The raid on the Buayik Hun produced the first confirmed strike on a merchant ship in the Gulf since May 24 when the Liberian tanker

Chemical Venture was hit, apparently by Iranian aircraft.

The Turkish vessel was the tenth tanker known to have been hit in the waterway since mid-April.

It was learned from Western diplomats in Bahrain yesterday that Iraq expects to receive from the Soviet Union by August at the latest weapons capable of knocking out the oil terminal on Kharg Island. These include SS21 surface-to-surface missiles and some MIG 25s and MIG 29s.

Iraq also expects to get T72 tanks to stiffen resistance on the ground. In response to reports of an imminent Iranian drive Iraq yesterday said its forces were on full alert and ready to repel any attack.

The Iranian offensive is expected to be a two-pronged one with a feint to the north to distract attention from the expected main thrust towards Basra in the marsh area of southern Iraq.

In Tehran, diplomats said the Iranians appear to be awaiting the outcome of a number of small operations before officially confirming the start of the ground offensive. There have apparently already been infiltrations by Iranian forces in the southern marshes.

If the limited operations are successful then an announcement should be expected soon. In previous offensives the Iranians delayed

Continued on Page 16
Tanker chartering, Page 4

Exchange rates hit German, U.S. trade

By William Hall in New York

VOLATILE exchange rates have led to a significant reduction in international trade between West Germany and the U.S., two of the world's biggest trading nations, according to a new study by economists at the Federal Reserve Bank of New York.

"Virtually all previously published research on the economic consequences of floating exchange rates has generally concluded that exchange rate uncertainty has not had a significant adverse effect on the volume of trade."

Research published two months ago by the International Monetary Fund reached this negative general conclusion.

The New York Fed study, which is based on more recent data, provides the first real evidence that "exchange rate variability reduces the volume of international trade in manufactured goods."

Its conclusions are based on the floating rate experience of only two countries - Germany and the U.S. However, the economists who conducted the study said last week that they "believed further research would produce similar results for trade between other countries."

Although the study does not use its findings to advocate an end to floating exchange rates, its conclusions will strengthen the hand of policymakers who have argued intuitively that volatile exchange rates have had significant harmful effects on trade. Until now they have not been able to support this view with empirical evidence.

The New York study shows that if U.S.-German trade between 1977 and 1981 had been conducted under a less variable exchange rate regime, such as occurred from 1967 to

Continued on Page 16
Born to seek lower rates, Page 2

Chinese may be allowed to buy industry shares

BY CHRISTIAN TYLER, TRADE EDITOR, IN LONDON

THE CHINESE people may be given the chance to become private shareholders in state industry under plans being actively considered by the leadership.

Economic planners are debating whether to issue stocks to Chinese nationals and foreigners in order to fund high-priority capital projects such as power stations.

The stocks would have to be marketable, but it remained to be decided how the market would operate, Jing Shuping, executive director of China International Trust and Investment Corporation (Citic), told the Financial Times yesterday.

"If they are not transferable, then I do not think they will be attractive," he said. "Whether we will have a stock exchange or not, that's a little too far away to say," he added.

The scheme has been under discussion for some time and has been the subject of economic papers. Jing said he thought the idea was "nearly ripe" and could possibly be introduced sometime next year.

Asked how private shareholdings could be reconciled with China's socialist system, Jing said that the investments would be "for the benefit of the whole Chinese economic plan." The state would retain a controlling interest and would remain the "dominant factor."

He pointed out that Chinese citizens were already allowed to buy houses for private ownership and even to lease small factories in some parts of the country. "What is the difference between owning a TV, owning a house and owning stocks?" he asked. Small private businesses like shops were encouraged and would be promoted even further, he said.

Commenting on China's controlled privatisation programme in general, Jing said: "I think this is just the beginning. I think it will develop so that the state will concentrate more on how to regulate overall demand and supply and how to satisfy demand by the general public."

Jing was on a short private visit to London to meet senior industrialists and politicians and to discuss how foreign investment and technology transfer to China could be increased.

Citic is planning to hold a top-level private conference on the subject in Peking later this year, to which leading American and European business and political figures are being invited.

Zhao Ziyang, China's premier, is presently visiting six European countries with the same aims in mind. Jing said China attached great importance to its commercial relations with Europe.

That is because of Japanese reluctance to transfer technology to China and because the U.S., although now willing to do so, is seen by some Chinese officials as still mainly preoccupied with its domestic market.

Meanwhile, Jing said, China could be close to signing its first big overseas joint investment agreement. The Ministry of Metallurgy is studying proposals from iron ore companies in Western Australia. Citic is also looking at Canada and the U.S. for suitable partners in the timber and pulp industries, and possibly also in potash, phosphate and copper.

Patent law problems, Page 5

Japanese companies prepare to launch telecom challenge

BY ROBERT COTTELL IN TOKYO

A GROUP of leading Japanese industrial companies has formally launched a new telecommunication consortium to challenge the publicly owned Nippon Telegraph and Telephone (NTT) as a common carrier of communications, as soon as pending legislation allows.

The new company is to be known as Daini-Denden (DD), which translates roughly as "number two phone company," and at its first board meeting last week elected as chairman Mr Kazuo Inamori, founder and chief executive of Kyocera, the world's leading manufacturer of ceramic integrated circuits.

DD will have an initial paid up capital of ¥1.5tn (\$7m), which is expected to be increased by further equity issues.

Kyocera is leading a group of five "core" shareholders, which between them own 60 per cent of DD. Its partners are Sony, the electronics group, Ushio, the special lamp and optical equipment maker, Secom, the security systems manufacturer, and Mitsubishi Corporation, the trading house and industrial holding company.

A further 20 Japanese companies

hold smaller stakes in the new venture.

DD is intended to exploit the more liberal Japanese telecommunications market due to be created next April when legislation is expected to end NTT's monopoly as a common carrier.

The new climate will also allow Japanese and foreign companies to compete to provide the data communications services known as "value-added networks" (vans).

DD plans to make feasibility studies of optical fibre, microwave and satellite links for domestic and international telecommunications.

It expects to begin providing services in 1988, in the Tokyo-Osaka urban corridor which houses Japan's main concentration of industry and commerce.

Analysts estimate that a large-capacity optical-fibre network through the Tokyo-Osaka corridor could cost ¥30bn-50bn.

DD is something of a personal triumph for Mr Inamori, whose consortium has been rapidly increasing its credibility as a challenger to NTT since it was informally launched in March.

Some analysts believe that, in the long term, telecommunications and information-related grouping could become an important force in the Japanese corporate world, comparable to the groupings of trading and industrial companies around major banks.

Mitsubishi Corporation, which had originally planned its own common-carrier project, is now expected to confine itself to participation in the Kyocera-led group.

Fujitsu, Japan's largest computer manufacturer, is investigating the feasibility of setting up its own Japan-wide van network.

IBM is also thought to be interested in the van field, while Matsushita and Hitachi, two of Japan's largest electronics manufacturers, are studying major van networks for use in-house.

The potential development of competitive telecommunications networks also promises a strategic role to the state-owned Japan national railways, Japan highway public corporation, and domestic utilities, along whose routes and power lines new optical fibre cables could be laid.

You know how it goes. Promises, promises. Growth tomorrow. Success sometime. Bear with us. All you need is faith.

Well, in Northampton the promise has been kept.

Eleven days isn't long. Less than a fortnight. But since 1970 Northampton has added one new firm, 45 jobs, 48 new homes, 65 people, 6250 sq ft of shops and offices, and 22,000 sq ft of brand new factories - every eleven days!

And more good news. Nearly 70 overseas firms from 15 countries have moved to Northampton, bringing new investment and making this one of the UK's fastest growth points.

And no wonder. Distribution is no problem when your operating base is on the key stretch of the national motorway system. Right on the M1, midway between London and Birmingham. 50% of Britain's industry and 57% of its population is within 100 mile radius.

And the future? Better still. Continued growth, bigger markets, improved productivity. So forget the good intention. Forget the brave new world tomorrow. Take success you can see. Take what you need right now in Northampton. The town that keeps its promise!

Factories from 3400 sq ft to 29,000 sq ft. Rent free periods negotiable.

Send for your free information pack.

NORTHAMPTON
FREEPHONE 4633 Lyndsey Clabum.
Northampton Development Corporation, 2-3 Market Square, Northampton NN1 2EN

CONTENTS

International Companies	2, 3
World Trade	4, 5
Britain Companies	6-10
Appointments	18, 29
Arts - Reviews	13
World Guide	13
Crossword	30
Currencies	14
Editorial comment	17, 18
Gold	34
Letters	15
Lex	16
Lombard	15
Management	12
Men and Motors	14
Money Markets	34
Stock Markets - Bourses	26
- Wall St	24-27
London	22, 23
Technical Reports	28
Weather	16

Merchant banks: reputations at stake in London	14
Economic summit: one that really matters	15
European elections: circus in Baden Baden	3
Editorial comment: Dutch cruise; Parliament	14
Lombard: a fresh look at "monetary base"	15
Lex: broker commissions in London; British Telecom	16
Shipping and shipbuilding: Survey	19-22
U.S. finance and investment: Survey	Section III

OVERSEAS NEWS

U.S. plans further talks with Managua following Shultz visit

BY STEWART FLEMING IN WASHINGTON

THE U.S. is planning further negotiations with the Nicaraguan Government following Secretary of State George Shultz's surprise visit to Managua last Friday and has named a State Department official, Mr Harry W. Schlauderman, to head its negotiating team.

After attending the inauguration ceremonies for the new President of El Salvador Sr Jose Napoleón Duarte, Mr Shultz flew unexpectedly to Nicaragua for two-and-a-half hours of talks with Sr Daniel Ortega, the Nicaraguan head of state.

Mr Shultz's detour came only weeks after President Reagan in a television address on May 9 described the Sandinista regime as a "communist reign of terror." The U.S. has accused Nicaragua of attempting to export Marxist revolution through Central America with the support of Cuba and the Soviet Union.

For two years the U.S. has been supporting a rebel movement "the Contras," which has been seeking to overthrow the Nicaraguan Government.

After the disclosure of active participation by the Central Intelligence Agency (CIA) in the mining of Nicaraguan ports by the Contras, the Reagan Administration's policy in the region has been under intense fire and

the House of Representatives has rejected Administration requests for a further \$21m (£15m) to support covert activities against Nicaragua.

Mr Shultz's visit is seen here as partly designed to blunt criticism in Congress that the Administration is inflexible and unwilling to negotiate. The Administration is reportedly planning to pursue its requests for additional financial aid for covert activities against Nicaragua.

Tim Cooney adds from Managua: Sr Ortega said in an official communiqué, that the talks with Mr Shultz, "should not raise hope that the U.S. will respect the sovereign rights of Nicaragua." He said the U.S. position needed to be accompanied by "concrete acts" such as the cessation of military aid to the SDN guerrillas, an end to the mining of Nicaraguan ports, and the lifting of economic sanctions.

Just a few hours before Mr Shultz's visit, over 1,000 Contras of the FDN attacked and entered a northern Nicaraguan town of Ocotal, the regional capital of the Nuevo Segovia department. It was the first time in the three year guerrilla war, that the SDN guerrillas have succeeded in entering a town of any economic or political importance in the country.

Jackson to visit Cuba

BY OUR WASHINGTON STAFF

THE Rev Jesse Jackson, the only black politician who has been seeking the Democratic Party's Presidential nomination this year, has been invited to visit Cuba by the President Fidel Castro. Mr Jackson has said that he will make the trip as soon as the details can be worked out.

The announcement is yet another example of the sort of bold initiatives which Mr Jackson has been taking during the Democratic primary campaign which have helped strengthen his role as a black leader and promise to give him considerable influence at the Democratic Party's convention in July. Last week, in another move which

was seen in part as aimed at boosting his support among Hispanic voters in the U.S., Mr Jackson visited Mexico.

The news of Mr Jackson's planned visit comes on the eve of a crucial round of Democratic primary elections tomorrow which could finally determine whether former Vice President Walter Mondale, the front runner, or Senator Gary Hart, will emerge as the party's Presidential candidate in November.

Mr Mondale is running strongly in New Jersey and in California, the other key race, he is neck-and-neck with Senator Hart, according to the polls.

Anti-Nato protest draws 100,000

By Tom Burns in Madrid

ABOUT 100,000 people protested in Madrid yesterday, according to police estimates, against Nato membership and U.S. bases in Spain, in the biggest demonstration against the Socialist Government's pro-Nato defence policy.

The Prime Minister, Sr Felipe Gonzalez, said meanwhile that within the next six months his Government would decide whether to recommend continued membership of Nato or whether to recommend leaving it while maintaining a bilateral defence treaty with the United States.

His statement reaffirmed that the Government had ruled out the neutralist option and that Spain would continue to play a role in western defence. The statement came after a meeting of the Socialist Party's policy-making federal committee.

Sr Gonzalez said that the long-awaited government decision on staging a major referendum, which was a key ingredient in the Socialist Party's election campaign, would be taken before the party's next congress which is scheduled for December.

The Government is reported to be evenly divided between anti- and pro-Nato camps with the supporters of the Atlantic Alliance arguing that it is unrealistic that Spain should be simultaneously planning to withdraw from Nato and negotiating to join the EEC.

The four American bases in Spain, technically joint U.S.-Spain bases, date from a friendship and co-operation agreement signed in 1953 by President Eisenhower's Administration with General Franco. Spain joined Nato in May 1982 under a previous centre party government, and the Socialists froze Spain's relations with the alliance's military command structure when they came to office at the end of that year. The Socialist Party refused to endorse the Madrid demonstration but it was backed by the party's youth wing and by the socialist trade union, the UGT. A statement read out at the end of the march called for an immediate, clearly worded and binding referendum on Nato membership for the dismantling of the U.S. bases.

Bonn to insist on lower interest rates

BY RUPERT CORNWELL IN BONN

WEST GERMANY is against the idea of a blanket remedy to the world debt problem even though the Bonn Government is convinced that containment of the crisis is vital to a continuing world economic recovery.

Instead, Chancellor Helmut Kohl and Herr Gerhard Stoltenberg, the Finance Minister, will insist on one essential general precondition at this week's London summit, that world interest rates must come down.

Beyond that the circumstances of debtor countries vary so much that they must, as in the past, be dealt with individually. The West Germans accept realistically that the summit, and even the special sessions of the finance ministers, will probably achieve little more than agreeing on the broad direction of further work on the debt issue within the International Monetary Fund and elsewhere.

"No miracle panacea exists," Herr Hans Tietmeyer, State Secretary at the Finance Ministry here, said. "The important thing is that everyone realises that the problems and solutions are interlinked."

That use of the word "every-one" of course is directed primarily at the U.S. Herr Stoltenberg shares the view—though perhaps he will press it less rudely than some of Washington's other partners—that the runaway Federal deficit is the main reason why American interest rates, and therefore most other people's, are much higher than they need be.

Bonn continues to see some justification for tight monetary policies, in so far as some countries have not yet sufficiently squeezed inflationary expectations out of the system. But the latest rise in U.S. interest rates has brought the budget deficit question and the risk of debt defaults back to the head.

Will this lead the Reagan Administration into belated action? "We're not sure," Herr Tietmeyer said. "We hope that Congress will be quick about deciding the 'down payment' to contain the deficit. That would be a signal that they take the question seriously."

But West Germany will maintain at the summit that the

IMF should be the "catalyser" for the internal policy adjustments required in debtor countries. Only when the fund has decided, and adjustment programmes have been negotiated, should rescheduling take place. This would be a matter for both lender banks and the "Paris club" of creditor nations.

On other points, Bonn tends towards the more "liberalist" approach of London and Washington. It is sceptical of the merits of creating extra liquidity, for example by a new allocation of SDRs. The West German Government wants closer cooperation with the World Bank but not at the price of turning the latter into an institution financing current account deficits. "It should stay project-oriented," Herr Tietmeyer said.

Herr Stoltenberg is likely to be agnostic on the various specific formulae being canvassed: "capping" of interest rates payable by debtor countries, longer-term rescheduling of their borrowing, and so on. As far as the Bonn delega-

tion is concerned, these are matters for private banks, not governments. Any recommendations from the summit to private banks could merely drag the industrial nations directly into the fray. Even so however, West Germany will be keen to study means of extending the scope of the Paris club.

On trade, another key area if the summit is to achieve its basic goal of "strengthening the chances of sustainable and general recovery," West Germany tends towards the Anglo-Saxon camp.

"Everyone will agree on the need to reduce protectionism and implement the Tokyo Round," according to Herr Tietmeyer. But differences may well surface between those like West Germany, and above all the U.S. and Japan, in favour of a new GATT round, and nations, including France and Italy, which are more reluctant.

The second school claims that the developing countries are not interested in the idea. But Bonn suspects that a truer reason is the desire not to come

under even greater pressure in the high technology field.

As for the Japanese. It is noted that with some amusement that yet again, on the eve of a gathering where its policies might have come under attack, Tokyo has come up with a timely liberalisation package.

The London gathering will receive an interim report on technology co-operation, set in motion at the Versailles summit of 1982. But West Germany does not expect any decision from the summit on whether to accept the U.S. invitation to take part in its manned space station programme. This is likely only later in the year.

Herr Kohl will bring up one issue particularly close to the West German heart—that of environmental pollution. The Americans however are said to be reluctant, while even Bonn, many feel that the issue is best tackled at a European level and bringing in Eastern Europe as well.

Debt manageable Volcker says

PRINCETON, New Jersey—

The world debt problem has been blown out of proportion and has caused exaggerated concern about the health of many U.S. banks, Mr Paul Volcker, the Federal Reserve chairman said at the weekend.

There are problems with some debtor nations but the overall situation is manageable, he said, speaking at Princeton University. "I do not think it is possible to apply an across-the-board cure," he said, adding that each debtor country needed individual attention. U.S. banks are seeing improvement in capital positions that had previously eroded significantly, he noted. U.S. banks could not be expected to take losses on loans to debtor nations, nor could the public fund Third World debt, he said.

FINANCIAL TIMES, US\$ 10.000 published daily except Sundays and holidays. U.S. subscription rates \$20.00 per annum. Second class postage paid at New York NY and additional mailing offices. POSTMASTER: send address changes to FINANCIAL TIMES, 10 East 57th Street, New York, NY 10022.

Invasion of Lebanon costs \$900m

BY DAVID LENNON IN TEL AVIV

ISRAEL'S OCCUPATION of Lebanon has cost the country \$900m (£650m) in the past two years, according to an annual report of the Bank of Israel, the central bank. The occupation has increased local defence expenditure by 7 per cent annually for the past two years, the report says.

The report points a grim picture of an economy beset with hyper-inflation and a lack of public confidence in the Government's handling of the situation. Money being printed by the Government to cover its deficits is being used by the public to buy foreign currency instead of

being invested in Government bonds or saving schemes. During the last quarter of 1983, the public purchased some \$700m using the money injected into the economy by the Government. The report shows that by the end of 1983, the public held \$12.6bn in foreign currency linked assets. This amounts to 27 per cent of its financial wealth compared to only 11 per cent being held in foreign currency assets the year before.

The report is also highly critical of the Government's failure to tackle inflation, now running at 400 per cent on an annual basis.

PM seeks closure of Israeli office

BY OUR TEL AVIV CORRESPONDENT

ISRAEL will only consider closing its quasi-diplomatic liaison office near Beirut, if it receives an official request to do so from the Lebanese Government, a Foreign Ministry spokesman said yesterday, in response to reports that Mr Rashid Karamé, the Lebanese Prime Minister, had asked that the office be shut down.

Mr Karamé was quoted by Lebanese State Radio as telling a dinner in Beirut on Saturday that he had asked Israel to close the office which was set up after the invasion two years ago.

Israel is resisting pressure to shut the liaison because it is the last tangible vestige of the grand plan for close ties with the Lebanese Government which had been one of the main aims of the campaign in 1982. The Syrians have long been urging Beirut to shut the office, and Mr Karamé said that it had lost its legitimacy when the Lebanese Government abrogated the troop withdrawal agreement signed with Israel in May last year.

Mr Uri Lubrani, the Israeli co-ordinator for Lebanon affairs, told the Israeli Cabinet yesterday that demands to close the office had been made during informal talks with Lebanese officials. But he said that no formal request had been received.

Reuter adds from Beirut: About 3,000 demonstrators chanting anti-Israeli and anti-American slogans marched through mainly-Muslim West Beirut yesterday at the start of a week of protests to demand Israel's withdrawal from South Lebanon.

W. German strike talks to resume

By James Buchan in Bonn

EMPLOYERS AND trade union representatives in the strike-bound West German engineering industry will go back to talks tomorrow in an effort to resolve their dispute over the working week.

As the strike enters its fourth week, employers announced yesterday that they would sit down tomorrow with officials of IG Metall, the engineering union, in Stuttgart and pick up a dialogue broken off last Tuesday.

The State Labour Court in Frankfurt convenes today to rule on an appeal by employers in the state of Hesse against the decision of a lower court last week to issue an injunction against lock-outs.

Although the strikes, and retaliatory lock-outs, have so far been limited to the Stuttgart and Frankfurt areas, shortages of important components have all but crippled the West German motor industry and forced companies to lay off an additional 200,000 workers.

Both sides kept up their war of words at the weekend in which they were richly aided by politicians of the main parties. However, there is modest confidence that the Stuttgart employers' offer last Tuesday of a two-hour cut in the basic week for shift workers offers the first piece of firm ground on which a settlement can be built.

Patrick Blum adds from Vienna: General Motors Austria will today lay off 1,300 workers, more than half its workforce of 2,400, as a direct result of the wave of strikes and lock-outs in West Germany.

The GM plant near Vienna produces 1.8 litre and 1.3 litre engines and transaxles boxes for export to other GM and Opel plants. About 40 per cent of its production goes to Spain, 40 per cent to Belgium and the remaining 20 per cent to West Germany.

Austria minister likely to resign

By Patrick Blum in Vienna

THE AUSTRIAN Finance Minister, Herr Herbert Salcher, is expected to quit the Government following a dispute with Chancellor Fred Sinowatz over tax reform.

The disagreement is the most overt expression to date of a deeper malaise within the Socialist Party, the dominant partner in the coalition with the Liberals, the Government's performance since it took office a year ago.

Privately Herr Salcher says he will feel compelled to resign shortly unless he can proceed with the tax reform which his ministry has been preparing for several months.

Chancellor Sinowatz surprised his party and Government colleagues last week by publicly disowning the reform and rejecting the introduction of several new taxes.

Herr Salcher who was neither consulted nor warned about the Chancellor's statement, says it leaves him with his authority weakened and next to nothing left to reform.

Fiji Islands Steamship Corporation

With reference to the report "Higher shipping costs hit Iran's oil earnings" on page 5 of the June 1 edition of the Financial Times, Mr Martis Callicampis wishes it to be known that he has no connection, nor ever has done, with the Fiji Islands Steamship Corporation.

Anti-EEC vote expected in Denmark

By Hilary Barnes in Copenhagen

OPPOSITIONISTS of Denmark's EEC membership said over the weekend they expect to win 30 per cent of the votes in the election to the European Parliament on June 14, about 5 per cent more than they polled in the 1979 election, according to an opinion poll published in Politiken, a Copenhagen newspaper, at the weekend.

The vote for the pro-EEC parties is threatened by the indifference of their supporters. While 81 per cent of those who are ageing, Danish membership say they planned to vote, only 63 per cent of the total sample said they would vote. This indicates, however, that the turnout could be rather better this time than the 47 per cent who voted in 1979.

The opposition Social Democratic Party, led by former Prime Minister Anker Jørgensen, will suffice especially in the election. The party will poll only 15 per cent of the votes, or less than half the vote it received in the January general election in Denmark, according to the opinion poll.

About a third of those who normally vote Social Democrat are set to give their vote to anti-EEC parties.

The non-Socialist coalition government parties (Conservatives, Liberals, Centre Democrats and Christians) would win 42 per cent of the vote and other non-socialist parties 5 per cent, the poll said.

Marcos says IMF agreement is near

BY EMILIO TAGAZA

PRESIDENT FERDINAND Marcos of the Philippines said over the weekend he expects that negotiations with the International Monetary Fund (IMF) for an SDR 615m (\$81.3m) standby credit, under discussion for almost nine months, will be finished by the middle of this month.

Mr Marcos said that the Government must still solve a few difficulties before the IMF approves the credit, including the mopping up of liquidity caused by excessive government borrowing from the central bank last April.

At the same press conference, Mr Cesar Virata, the Prime Minister and Finance Minister, said government borrowing from the central bank last April reached 50n pesos (\$87m), which the Government must now reduce to 30n pesos. Mr Virata said that as of end-May, the figure has been reduced to 3.20n pesos.

Mr Marcos denied speculations that the Government overdraws from the central bank were used by his ruling political party for the May parliamentary election campaign.

He said extra funds were borrowed to bridge the shortfall in government revenues caused by the drop in import tax collection. When the foreign exchange crisis hit the country last year, imports correspondingly dropped.



Sr Ferdinand Marcos

Unable to categorically deny reports of a forthcoming devaluation, which the IMF is said to be insisting on as a condition for its credit, the president said: "There is no way of projecting a devaluation figure right now while we cannot control the money supply as well as the dollar rates and the inflation rate."

For the first time since the discovery of an overstatement in the country's international reserves last year, President Marcos and Mr Virata admitted it was a case of "window dressing" done through a series of transactions that transferred funds from the state-run Philippine National Bank to the central bank and back.

The process had resulted in double counting, pushing up the reserves. The country's foreign reserves were overstated by at least \$800m late last year, causing a major delay in the IMF credit.

Worries cloud bankers' gathering

BY DAVID LASCELLES IN PHILADELPHIA

LEADING central bankers and the chairmen of the world's largest banks gathered here last night for a glittering three-day conference that is supposed to mix business with pleasure.

But with the Third World debt crisis worsening and a good number of the participants' own banks under pressure, the gala dinners and champagne receptions will be occasions for more business and less pleasure than planned.

The International Monetary Conference, organised each year by the American Bankers Association, is the world premier banking event.

Incongruous as the lavish programme may seem at a time when the banking system seems

perilously fragile, the show must go on. Working sessions will be interspersed with receptions, banquets, and an evening at the estate of the du Pont family.

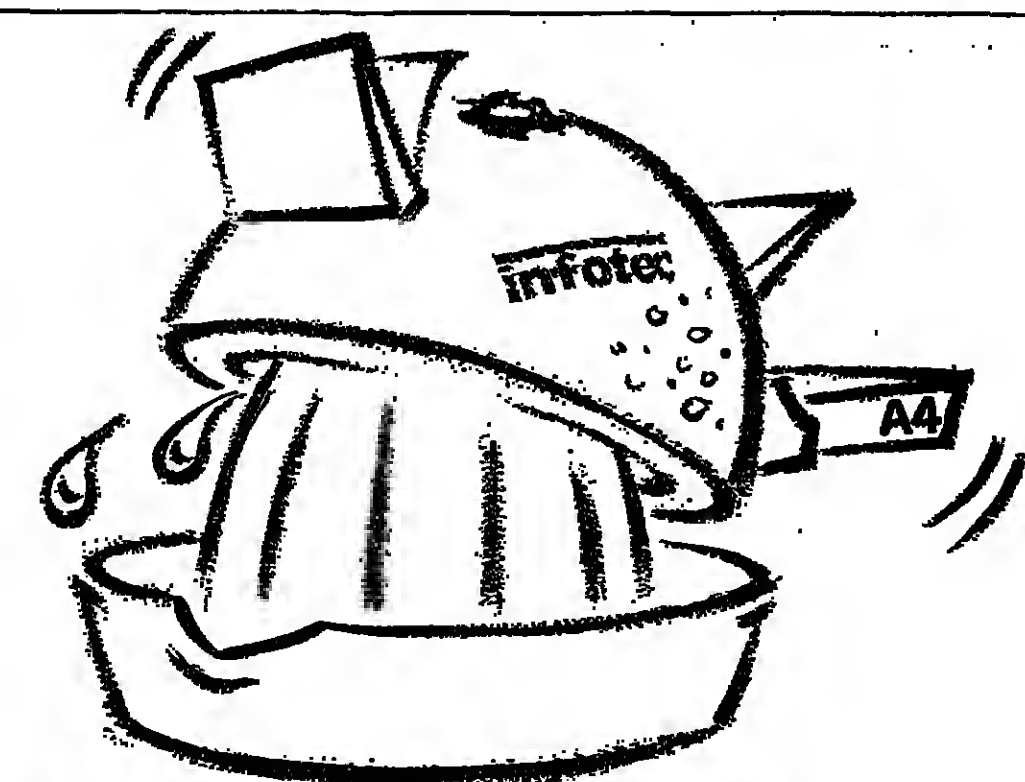
The list of speakers reads like a dream: Paul Volcker, Robin Leigh-Pemberton, Karl Otto Poehl, Erits Leutwiler, Helmut Schmidt, Jacques de Larosiere, Lord Richardson, Walter Wriston, Lewis Preston, Wilfried Guth, Sam Armacost, James Robinson, Michael Sandberg, Pebr Gyllenhammar, Lord Barber: if you have to ask who they are you clearly do not belong.

But the real business will go on in huddles in corridors, at little tables behind ferns, in

upstairs rooms, late into the night.

The presence of central bank governors from the U.S., the UK, West Germany, Switzerland and Japan is bound to trigger speculation about initiatives to restore order in world banking.

But officials are going out of their way to dampen hopes: The venue may not be altogether auspicious; the Bellevue Stratford Hotel was the scene of a fatal outbreak of Legionnaire's Disease five years ago, since when it has changed hands twice. But if the city of Brotherly Love was ever conducive to peace and harmony, 150 men with great weights on their minds will be hoping it lives up to its name.



You can squeeze more out of an orange.

We colour our copiers orange – so you can tell them apart from the rest of the crop.

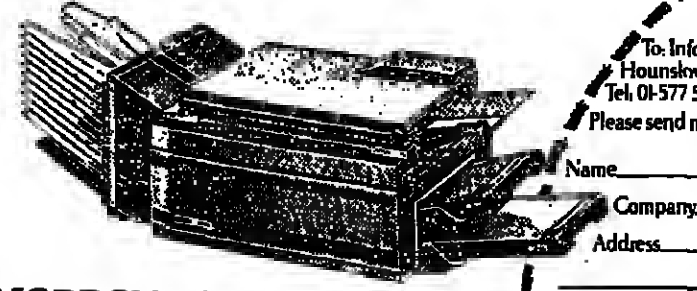
You will find a whole orange grove in the eastern shires—hundreds of hard working Infotec copiers. The squeeze-minded Eastern Shires Purchasing Organisation (E.S.P.O.) for three county councils surveyed the competition, comparing range, copy quality, reliability, features, and price.

This confirmed their taste for orange.

They'd already had five years experience of our copiers, our supplies service, and our maintenance back-up, using our own specialist engineers.

So now you know why you'll see so many orange copiers in local authorities with heavy-duty, low-cost copying requirements.

Find out more. Peel the coupon.



TOMORROW IS HERE. AND IT'S ORANGE.

FT/6/84

EUROPEAN ELECTION

BADEN-BADEN: RHETORIC AND CIRCUS FAIL TO GENERATE CAMPAIGN EXCITEMENT

Europe takes second place to local concerns

THE BLACK FOREST spa town of Baden-Baden is one of those European places which, through a combination of history and geography, was largely Europeanised long before there was any idea of a Common Market or European elections.

Being only five miles from the Rhine and about 30 north of Strasbourg, it is at the heart of the territory which the French and Germans have argued over through the centuries.

The soldiers of Louis XIV destroyed the city by fire during the Palatine Succession War and as recently as 1945 the town was the seat of the French zone of occupation, the confiscated hotels and restaurants being returned in 1950.

Between times, the spa had claimed for itself the title of Summer Capital of Europe with the local mineral waters, spa treatments, and beautiful wooded countryside combining with the attractions of the racetrack and casino to attract the wealthy, peripatetic aristocracy in their droves.

Today this combination, a

heavily promoted in an overtly up-market style, continues to attract visitors to the town, although its financial lynchpin is now the casino (closed to local residents) whose guests still come from throughout Europe, their numbers now swelled by Americans and Arabs. Profits at the gaming tables run at DM 60m (£16m) a year.

But despite this long-standing international flavour, local residents show little interest in the European Parliament or the forthcoming elections.

This is not an apathy peculiar to Baden-Baden. It affects much of West Germany and, judging from earlier reports in this series, much of Europe. The political parties are therefore doing everything possible to enliven proceedings.

The Free Democrats (Liberals) have a campaign train on a whistle stop tour to back up their steam-train logo with the slogan "Dampf fuer Europa" (Steam for Europe).

The Christian Democrats have a "Europaship," the "Carmen

Silvia" paddle steamer, cruising the Rhine to ports of call at which the public can meet MEPs and candidates, see videos about Europe and pick up literature.

None of this was anywhere as entertaining as the crash of the "Carmen Silvia" into the river bank in Baden-Wuerttemberg.



with cold water flooding in as the passengers were rescued.

"Too much from the European wine lake for lunch," said one bemused bystander. They should have fallen in and seen how little any Parliament has done to clean up the Rhine," said a stout and elderly lady (somewhat inaccurately as it happens as both the German and European Parliaments have made substantial progress in environmental issues).

The other parties have made less colourful splashes but equally determined efforts to rouse the European consciousness at national, state and town level.

Frau Katharina Focke, long a leading Social Democrat light in the national and European Parliaments, told delegates to the SDP congress that Euro-apathy was their fault and they must get out and "inspire" the voters.

The Green party, already represented in some state parliaments and Bonn is now hunting European seats and devoted a party political broadcast to "freeing women" throughout Europe.

Rhetoric and circus have so far failed to bring any of this to life in Baden-Baden where dutiful voting on traditional party lines in a staunch CDU heartland will mask the fact that the townspeople are, in fact, very much more interested in the local elections, due in the autumn.

It is then that matters of real concern can be aired—the

catastrophic traffic situation resulting from 200,000 guests a year, nearly all in cars, in a town of 50,000 where many families have two cars. And the slowly changing face of the town—there is now a department store, a sex shop and a McDonalds.

The problem of getting these Europeans to think European was highlighted at an FDP meeting addressed by Herr Ulrich Irmer, an MEP. Fewer than 30 people turned out, mainly committed party members.

He had been asked to speak about the North-South dialogue and European aid to the Third World. But he devoted most of the meeting to an attack on the budget dispute which amused his audience greatly but was no help in persuading Baden-Baden to vote.

But at the end, Herr Irmer hit a chord and, perhaps unwittingly, made a deeply European point. He talked about borders within the EEC. In one sense, he noted, West Germans had to travel to East Germany or Berlin to

appreciate real borders. Passage to France, in the EEC, or Austria, outside, is fairly quick and easy.

Indeed, moving from Baden-Baden to France involves a quick drive over a Rhine bridge and an informal wave straight through the border.

Nevertheless, this annoys the local people. Some people from Baden-Baden work in France; some live in France and travel back to Baden-Baden daily to work. The very existence of the border posts irritates, especially as there are occasional passport checks.

Borders should be abolished within the EEC, said Herr Irmer. "Europe will not mean anything to many people until that happens throughout the Community," he said.

And to underline the point, the largest employers in the area are headed: What Children Want from Europe; followed by a child's answer: "The whole of Europe should be one land where there are no borders."

Robin Panley

Opposition parties aim to raise UK tempo

By Peter Riddell, Political Editor

LEADERS OF Britain's Labour Party and Social Democrat/Liberal Alliance will this morning attempt to raise the tempo of the campaign by presenting their proposals for what should happen at this week's London economic summit.

Both parties will advocate a programme of concerted action, together with government action to expand significantly the resources of the World Bank and International Monetary Fund.

Opposition party strategists are worried about the lack of interest in the election shown by both television news and the mass-circulation newspapers. They are concerned that Mrs Margaret Thatcher will be able to dominate the headlines for the next week as a result of the D-Day anniversary celebrations and the summit.

There is apprehension in the Conservative camp about reports of hostility among dairy farmers to the recent EEC agriculture deal. There appears to be a contrast in the level of activity between rural and inner city areas.

Interviewed on London Weekend Television's Week-End World programme, Mr Denis Healey, the Shadow Foreign Secretary, took a pessimistic view of international debt and banking problems. He said that banks were in urgent need of help and warned that a catastrophe might have to come first, leading to costs far greater than today.

He urged a combination of greater support for the World Bank and the IMF, more effective control of bank lending and a change in the monetarist policies which had helped produce the problems.

At the Alliance news conference this morning, Dr David Owen, the SDP leader, is expected to discuss the summit issues on the basis of the Trilateral Commission report, "Democracy Must Work," of which he was the co-author along with Mr Zbigniew Brzezinski of the U.S. and Mr Saburo Okita of Japan. Dr Owen is depressed about the chances for any significant advance at the summit and partly blames lack of EEC consultation

Barre gains by keeping out of the fray

By Paul Betts in Paris

A PERVERSE trend appears to be developing in France. As long as a major politician keeps out of the European election campaign his popularity improves in public opinion polls.

This increasingly seems to be the case for M Raymond Barre, the former prime minister and a potential presidential front runner in 1988. His popularity has risen steadily since the campaign began.

Unlike the other main right-wing opposition leaders, he has decided to ignore the campaign. But he drew a far larger crowd at a rally in Valence last week than did Mme Simone Veil, the former president of the European Parliament heading the opposition list in France, or M Jacques Chirac, the Mayor of Paris and leader of the neo-Gaullist RPR opposition party, at rallies in other parts of the country.

M Barre has been out of the headlines for a few months. But in the latest opinion poll, he emerged as the most popular man in the opposition with 47 per cent, displacing Mme Veil with 46 per cent. Former President Valéry Giscard d'Estaing follows with 41 per cent and M Chirac trails at 38 per cent.

Political observers suggest M Barre's comeback reflects the fact that, by keeping out of the election campaign, he has been immune to all the traditional campaign controversies that undermine a politician's image.

M Barre, who appears to be working towards a slow but steady build-up to the next presidential elections, made a frank assessment yesterday of the European vote.

"One should not give these elections too much importance from a domestic political dimension," he said. "If M Barre is climbing the opinion poll ladders in France, the Left is also enjoying a tentative recovery. After hitting an all-time low for a President of the Fifth Republic, M Francois Mitterrand now has 33 per cent of the population satisfied with his administration—a gain of three points in the latest polls. His Prime Minister, M Pierre Mauroy, has also gained two points to 27 per cent.

COTSWOLDS: CURRENT OF ANGER BENEATH THE PLACID SURFACE

Tory farmers threaten revenge at the polls for dairy quota cuts

HENRY JAMES described the Cotswolds as "the core and centre of the English world—midwest England, unmitigated England." Appropriately they have been represented in Europe by the bluff, very English figure of Sir Henry Plumb, leader of the British Tory group in the Assembly and former president of the National Farmers Union.

The placid surface is deceptive. The question of the recent EEC dairy farmers' settlement which has infuriated much of the local farming community is a big election problem for Sir Henry. Some normally loyal Tory farmers are not only threatening to abstain. They are saying that they will vote for the dreaded Liberal-SDP Alliance as a protest at the reduction in milk quotas.

This is not a threat to be taken lightly. Although the Liberal candidate came third behind Labour at the previous European election, the Alliance did remarkably well in coming second in last year's general

election in all but one of the seven parliamentary seats within the constituency. The Tories held all seven Westminster seats and Labour came second in Gloucester. But in the other six—Witney, Stroud, Cirencester and Tewkesbury, Stratford-on-Avon, Banbury, Cheltenham—the Alliance was second with a vote varying between 27 and 41 per cent of the total.

The seriousness with which the threat is taken was apparent last week when Mrs Margaret Thatcher doggedly tramped through the mud at the Banbury cattle market dealing with bitter complaints from irate local dairy farmers.

To be fair to Maggie and Sir Henry Plumb, who accompanied her, they did not back away from the problem. The Prime Minister declared forthrightly that dairy overproduction had become so great that it just had to be tackled. "You know it and I know it."

Naturally, the Alliance candidate, Miss Muriel Burton, who

stood at the last Euro-election in the constituency, and the Labour contender, Mrs Janet Royall, are making the most of the disaffection among the farmers.

The Tory line is to emphasise that the Government is doing all it can to ease the transition to lower milk production. This is backed up with dire horror stories of how the other parties would treat the farmers if they were elected.

Nevertheless, conversations with farmers indicate that some of them are determined at the very least to abstain instead of voting Conservative. In the Conservative office at Cheltenham is a protest placard left behind after a recent farmers' demonstration. It states: "Sorry, Henry, no vote here."

Still, the task of topping Sir Henry is formidable. A recent straw poll taken by the Conservatives of 78 shoppers in Cirencester and Tewkesbury showed that 68 per cent could name him as their MEP. Although such a poll cannot claim great accuracy,

the percentage indicates the high profile Sir Henry maintains on TV and in the Press.

It also showed that most people (49 per cent) thought the agricultural question was the main local issue in the election with jobs running a poor second. Some 85 per cent are said to have thought the Community "a good thing." This is difficult to reconcile with the fact that at the last European election in the constituency, Air Vice Marshal Bennett stood as the "Britain Out" candidate and received 11,422 votes, 6.14 per cent of the total.

The other intriguing issue has been the Government's decision to abolish trade unions at the top security government communications headquarters on the outskirts of Cheltenham. The question is whether this has created enough resentment among the 7,000 or so the Kinross line that Britain is in the EEC for the next four years at least and must do all it can to move towards "more

the candidates asking each one for a pledge of support for reinstatement of the unions at the headquarters.

The Alliance and Labour have answered with an emphatic "yes." Sir Henry, however, is diplomatically replying that it is not an issue for the European Assembly. But he is prepared to support the union in the right direction if they wish to take the case to the European Court.

For the Alliance Miss Burton (49), a Liberal and an organiser for the Workers' Educational Association, takes a strong pro-EEC line and is calling for greater powers for the Assembly. On the one hand, she attacks Mrs Thatcher's "stridency" and on the other criticises Labour's "negative attitude" to the Community.

Mrs Royall (28), an organiser for Labour at the Assembly, argues that her party has the most coherent policy. She takes the Kinross line that Britain is in the EEC for the next four years at least and must do all it can to move towards "more

sensible" policies.

Despite appearances, commerce and industry are by far the largest employers in the constituency, with tourism also accounting for an increasing number of jobs. Several local companies have received EEC grants, including the Coal Board research station at Cheltenham and BL components, which employs people who work in the Witney area. Gloucester wants Community money for its new docks, and there is likely to be a similar demand should a second Severn Bridge project come to fruition.

Meanwhile, the folk of Cheltenham are keeping their feet firmly on the ground. In one tea-shop last week two women were having a forceful argument against the background music of Vivaldi's "Four Seasons." The fault, of the CAP? The budget row? Not at all. The subject of contention was the rival merits of Darjeeling and Earl Grey tea.

John Hunt

16 pointed questions to ask MSA or any software supplier

These questions will help you when you sit down with individual software companies. They're tough questions. Relevant ones. And any supplier who is worth his salt should be able to answer them without hesitation.

Ask MSA

We'll answer all these questions to your satisfaction—plus any others you have.

In fact, we're probably the best equipped to answer them because MSA is the software company. We offer the most complete line of totally integrated systems in the software industry, including financial, payroll, personnel, manufacturing and order processing.

So you avoid the headache of trying to tie together individual systems. (And the bigger headache of adding to them.)

We've planned our growth, and the growth of our products. Instead of acquiring systems piecemeal, then trying to integrate them, MSA develops each system to work with the others.

With MSA's integrated systems, there's no unnecessary duplication of data or effort. Reporting is faster. All your information is more timely and accurate, and in the form you choose.

In short, we do everything we can to help you make informed business decisions.

Our technical edge comes from experience

By investing £20 million (this year alone) in the development of packages, MSA ensures that you are able to make advantage of technical developments.

Over 850 accountants, financial experts and systems specialists work together to make MSA's application systems the most advanced and highly integrated in the industry.

We have proven packages with thousands of users who are kept fully updated. MSA has systems that promote realistic functions—we've been producing realistic systems since 1973. And solved the problems associated with real-time, including accounting control, security and recovery.

Enhancements necessary to meet changes in statutory requirements or in accounting procedures are provided automatically. Whatever changes may occur in your organisation,

MSA's software has the flexibility to meet your needs.

50,000 days of software training

We ensure you have a firm grasp of our systems. Last year alone, MSA conducted more than 50,000 student days of customer training for over 3,000 companies at education centres all over the world.

MSA provides the most extensive Customer Education Programmes in the industry, to include personal tuition and hands-on practical experience. All of which is fully supported by easy-to-understand documentation.

MSA not only enhances software, we enhance the people who use it. Regular user meetings give our customers a forum to express their likes, dislikes and suggestions. These often lead to new product developments.

Our systems are always ready to HELP!

MSA systems are just as friendly as our staff. Our online HELP feature actually guides users through our systems. And EASY SCREEN lets them design their own screens without creating data processing nightmares.

One of our latest developments, INFORMATION QUICK, allows users to collate information from any or all of their systems, (including in-house systems) for effective management reporting.

If there's ever a question concerning our systems, MSA customers are always close to service. Our Support Managers are knowledgeable, responsive and backed by a complete team of industry specialists throughout Europe.

This team is responsible for solving the specific software needs of your industry. So you'll never get a blank look or an answer that doesn't relate to your business.

SAVE THIS BOX!

IT CAN HELP YOU MAKE AN INTELLIGENT SOFTWARE DECISION

- 1 What proven software systems can you offer us that are designed to work together? Are your systems integrated both functionally and technically?
- 2 Are your systems online, and do they offer real-time functions so that all our information is current? How many of your systems are online? How secure are they?
- 3 Are your systems just record keepers, or can they really help us make decisions? Can we pull together information from all of our integrated systems in exactly the form we want it? Can we include data from our in-house systems?
- 4 Does the system do now all you say it will? Or will we have to change it or add to it to get the features we want?
- 5 Will my company have to be the one that discovers the bugs in your brand new system? What kind of quality assurance routines do you employ before issuing a system? And how long has the system been in use?
- 6 Do your systems have built-in features that make them easier to use? What happens if someone needs help figuring out a feature? Do you have online documentation that's easy to understand?
- 7 Will the system live up to my technical expectations? How current are you with the technological issues—real-time, fourth generation languages, and database management? Will you be able to stay current?
- 8 Will you update your systems to take advantage of changes in technology and to meet current statutory requirements? What are some of your most recent updates?
- 9 As my business changes, will your system be flexible enough to change with it? Or will we have to pay a lot to rewrap it? Or buy a replacement?
- 10 Do your financial systems handle foreign currency transactions? Do your financial systems use a common set of currency exchange rates? Do they meet all current IAS, SSAP and FASB accounting requirements successfully?
- 11 Can you provide business software for both mainframe and microcomputers? Do you develop this software for yourself, or do you simply market it for another company?
- 12 Can you link my personal computer directly to our central computer—so I can get my own information? Does your micro/mainframe link provide user driven tools for decision support? And does it isolate the user from all technical considerations?
- 13 How long have you been in the application software business? And how important is packaged software to your company? What are your revenues? What is your growth record? Where will your company be five years from now?
- 14 How many systems has your company installed? How many of them were installed in the past six months? How many of your earlier customers still use, and like, your systems?
- 15 How many of your staff specialise in software for my industry? How many Accountants work for you? Data-Processing specialists? Experts from a Manufacturing environment? Are they willing to spend time working with us to understand our real problems and identify real solutions?
- 16 How will you make sure my staff thoroughly understand your system? Will you provide dedicated professional trainers, and the right facilities to ensure they get the most out of their time? Will you be there to help during installation and after?

MSA
The Software Company

MSA has the answers

Whatever the size—whatever your business—MSA has a total software solution.

We'll provide the highest quality integrated software, real-time and online systems, including those listed on the right.

We'll integrate your business and manufacturing software systems, using our exclusive Extended Closed Loop manufacturing system.

We'll even link you up with your company's main computer—with MSA's Executive Peachpak II application software. A revolutionary concept that lets you get the mainframe information you need through your personal computer.

We'll provide business software for your microcomputers through our Peachtree Software Company.

Talk to us

We want to update you about software. We want to make your company wiser with software.

If we've whetted your appetite with our 16 questions, clip the coupon. We'll send you the concise answers that will help you even more in your deliberations.

We'd also like to send you more information on how MSA can help you strategically plan for software and on individual systems.

Act Now!

Just fill in the information below or contact Barbara Carpenter at MSA, on (0628) 39242 or telex 847400.

MSA (Management Science America) Limited
International Headquarters
MSA House, Cedars Rd., Maidenhead, Berkshire SL6 1SA.

☐ Please send me the answers.

☐ Please send me more information on the following Systems (circle as required).

A B C D E F G H I J K L M N O P

Name

Title

Company Name

Address

Telephone No.

Mainframe type



- A General Ledger
- B Accounts Payable and Purchase Order Control
- C Budgetary Control
- D Fixed Assets Accounting
- E Project Tracking
- F Forecasting and Modelling
- G Accounts Receivable
- H Order Processing
- I Foreign Exchange
- J Inventory and Purchasing
- K Payroll and Personnel
- L Manufacturing System (MRP II)
- M Executive Peachpak II
- N Information Quick
- O Peachtree Software—accounting systems for micro-computers
- P Peachtree Decision Manager—office productivity systems for micro-computers

Face the facts.

NMB BANK's key figures as at 31 December 1983
(in millions of Dutch guilders - 1 US\$ = Dfl. 3.06).

Balance sheet total	Dfl. 63,323
Total deposits	Dfl. 60,838
Lending	Dfl. 40,681
Total shareholders' equity and subordinated loans	Dfl. 2,372

Some highlights from our 1983 Annual Report (56th financial year):

- The balance sheet total increased in 1983 by 6% to more than Dfl. 63 billion.
- Lending increased by 7% to more than Dfl. 40 billion from Dfl. 38 billion at the end of 1982. This increase is largely attributable to the growth of our foreign loan portfolio.
- International business today accounts for 36% of the balance sheet total; our foreign loan portfolio increased by more than 20% as compared to the end of 1982.
- NMB BANK has 469 branches in the Netherlands, as well as branches, subsidiaries and representative offices in London, Paris, Zurich, Geneva, New York, Chicago, Los Angeles, Mexico City, Curaçao, Caracas, São Paulo, Montevideo, Hong Kong, Singapore, Tokyo and Bahrain.
- Thanks to recent acquisitions in Hong Kong, Singapore and Tokyo, our position in the Far East will be further reinforced in the course of 1984.
- Revenue from stock exchange business grew to an all-time high, thanks to substantially increased activity in the field of securities trading, options and new issues.
- Eurocurrency deposits accounted for 20% of the balance sheet total.

For a copy of our 1983 Annual Report, please contact either your nearest NMB BANK office; or NMB BANK Amsterdam, P.O. Box 1800, telex 11402.

NMB BANK London branch/Licensed Deposit Taker, 2, Copthall Avenue, London EC2R 7BD, U.K. Telephone: (01) 6285311, telex: 8956217 nmbldn g. Eurocurrency deposits and foreign exchange telephone: (01) 6285831, telex: 8956264 nmbldn g.

NMB BANK New York branch, 450, Park Avenue, New York, N.Y. 10022, U.S.A. Telephone: (212) 7157300, telex: 428379. Foreign exchange telephone: (212) 7582929, telex: 640646.

NMB BANK Amsterdam For Eurocurrency deposits and foreign exchange: telephone: 3120-5433184, telex: 14216 nmba nl. For foreign banknotes, gold and coin: telephone: 3120-5432530, telex: 14034 nmbno nl. For securities transactions and new issues: telephone: 3120-5432985, telex: 12009 nmbs nl.

NMB BANK
Nederlandsche Middenstandsbank



NMB BANK. We bank the way the world does.

WORLD TRADE NEWS

U.S. launches campaign to curb offset deals

BY NANCY DUNNE IN WASHINGTON

THE Reagan Administration has launched a campaign against the controversial but widespread government practice of demanding offset deals in return for major contracts. It is believed that the U.S. is asking other governments to collaborate in curbing such arrangements.

Mr. Charles Blum, acting assistant U.S. Trade Representative, criticised the practice last week, and said: "Any effective solution must evolve in co-operation with other nations and in co-ordination with affected U.S. industries." Offset deals involve shared manufacturing by foreign countries or other arrangements aimed at "offsetting" part of the cost of a purchase. While the Reagan Administration approves such transactions between private companies, it opposes any procurement or technology transfer contracts which result from a foreign government's insistence on offset as a condition for concluding a deal.

"It is injurious to the economic and trade interests of supplying countries for offsets to become so excessive that purchasing countries conduct an auction for offset bids or demand ever increasing amounts of offset," Mr. Blum said.

American officials refuse to confirm that any international initiative is under way. But according to the usually reliable Washington newsletter "Inside Trade," the Administration has



Mr. Brock... "all or nothing" approach unrealistic

asked its Bonn, London and Paris embassies to seek agreement discreetly between high technology exporters to resist demands from countries for offsetting arrangements.

If agreement is reached there, the newsletter says, the U.S. expects to take the issue to the Organisation for Economic Co-operation and Development, where it is already pressing for an end to mixed credit export financing.

According to the report, the Pentagon is heavily involved in the effort to achieve agreement against offsets since many

of these deals involve arms sales.

The Defence Policy Advisory Committee, a group of top chief executives in the defence industry, has recommended that the U.S. Government, through the U.S. Trade Representative's office, "promote the negotiation of multinational agreements to eliminate or set limits on the level of offsets that are acceptable in an international procurement with the participation and concurrence of the industries involved."

Offsets, the committee said, in a report to Mr. William Brock the U.S. Trade Representative, and Mr. Caspar Weinberger, Defence Secretary, "simply add to the problems of U.S. overcapacity in some industrial segments."

However, the committee said, they are "an economic reality." "Foreign governments will continue to press for co-operative efforts on arms programmes and U.S. refusal could lead to independent action with the eventual results reducing U.S. industry participation in foreign weapons sales and an adverse effect on our economy and foreign relations," the committee said.

It concluded that an "all or nothing" policy towards offset arrangements is "unrealistic and could be counterproductive."

In the past, most offsets were requested by industrialised countries. Now, however, developing countries, are seeking such arrangements

Manitoba plans more hydro sales to Mid-West

By Bernard Simon in Toronto

TWO HYDRO-ELECTRIC projects costing a total of C\$6.5bn (\$3.63bn) are planned for the northern part of the Canadian province of Manitoba to fulfil tentative agreements for electricity exports to the U.S. mid-west.

Mr. Wilson Parashuk, Manitoba Minister of Energy and Mines, said that the province has signed a letter of intent with Western Area Power Administration (WAPA) of Golden Colorado for the export of 1,200 MW of electricity a year for 35 years starting in 1993/94. WAPA sells power to 600 customers in 15 states, including municipalities and utilities.

Last month, the Manitoba Government signed a similar 12-year agreement with Northern State Power of Minneapolis for the export of 500 MW a year from May 1993. A firm contract is expected to be signed later this month.

The facilities to supply power for these contracts to be known as the Limestone and Conawapa generating stations, are planned for the lower reaches of the Nelson river, which flows through northern and central Manitoba into Hudson Bay.

Manitoba is the most easterly of Canada's prairie provinces, and sells sizeable quantities of hydro-electricity to the U.S., as well as the neighbouring provinces.

Honda plant in Canada

By Bernard Simon in Toronto

HONDA MOTOR Company of Japan will announce today a large investment in the Canadian motor industry. Honda leads sales of imported cars in Canada, totalling 47,500 units last year.

The company's plans are understood to involve a C\$100m (\$65m) plant to assemble its Accord and Civic models. The plant, due to be commissioned in 1987, is expected to have a capacity of about 40,000 vehicles a year and to be built at Alliston, a farming town 50 miles north of Toronto.

SHIPPING REPORT

Gulf tanker chartering picks up

BY ANDREW FISHER

SHIPOWNERS became less reluctant to take on new business in the Gulf last week. But the attack yesterday on a Turkish tanker could well weaken the resolve of some who might have been ready to resume taking on oil cargoes.

Tanker freight rates have shot up since the latest attacks on merchant shipping. Chartering activity was much livelier after the previous week's nervous lull.

This prompted Calbraith's, a leading London shipbroker, to state that the stalemate in the

market between charterers and owners had been broken. There was no lack of tankers last week willing to load at Kuwait, Saudi Arabia or Iran's Kharg Island.

Rates have doubled since the spring in the Gulf. Exxon, the big U.S. oil group, chartered a tanker for 225,000 tons of oil from Saudi Arabia to the Far East at Worldscale 50. For similar cargoes from Kharg to Europe, around Worldscale 67.5 would be payable.

The Singapore voyage would

cost nearly \$12m in freight charges. To go from Kharg to Europe with a 250,000 ton cargo would cost nearly \$4m. Hull insurance, lately more than doubled to 7.5 per cent in the war zone, would cost \$750,000, if a ship was insured for \$10m.

From the Saudi port of Ras Tanura, a 250,000 ton cargo to Europe could obtain over Worldscale 60, or nearly \$3.5m. It is not just the VLCCs of more than 200,000 dwt which have been able to command higher rates. Smaller ships have also benefited.

The famous opera house in Frankfurt, Die Alte Oper, had to be turned into a cultural focus, a modern concert hall and a premier conference centre.

All in one. Still, the architects Braun and Schlockermann did it. With an important contribution from Philips.

Philips designed and supplied the most advanced audio and video facilities: for sound reinforcement, public address, TV/radio production and security monitoring.

All within the architects' concept of introducing modernity within a building of historical stature.

Philips also contributes in highly advanced ways to entirely new concepts. Such as the new 'Palais des Festivals' in Cannes. Portenseigne, a French Philips organization, designed



The old glory of Frankfurt and the new pride of Cannes: two showpieces of Philips' capability.



and installed the simultaneous-interpretation system for 3900 conference delegates. Together with a unique multi-channel reverberation system to adapt the acoustics to any type of performance. Plus public address, film projection, video surveillance system and colour TV-production unit.

In short: Philips is helping Cannes to live up to its reputation. There are many more examples, from all over the globe, that show how Philips contributes to major projects.

For more information about Philips' expertise world-wide, write to the Philips organization in your country or to Philips, VOA-0217/FT2, Eindhoven, the Netherlands.

Philips. The sure sign of expertise world-wide.



PHILIPS

WORLD TRADE NEWS

Colina MacDougall on another sign of China's internationalism

Patent law poses policing problems

PEKING'S new patent law will be important to companies just getting their feet wet in China trade," said an official of the Washington-based National Council for U.S.-China Trade. "Where technology was protected by contract, I never heard of a case where it leaked, and the old hands know a good contract is crucial. But the law will give newcomers confidence."

The patent law, adopted last March, comes into force next April 1. Under its provisions, inventors, both Chinese and foreign, will be able to patent their inventions for a fixed period (15 years for inventions, less for other types of creative work such as designs). Once a patent is granted, no-one may make or use the products or process without obtaining a licence and paying a fee.

Hitherto, foreign manufacturers selling to a Chinese enterprise have written safe-guarding into the contract to prevent copying by other organisations.

This has made the contracts more complex and has not prevented other forms of leakage for instance the appearance of the Chinese Yun-10 aircraft, remarkably like the Boeing 707. (Boeing had sold 707s to China but did not have a tech-

nology transfer contract so there was no infringement.)

How effective will the new law be? The short answer is probably that China intends to protect the processes and equipment invented by foreigners, but that policing may prove difficult. China's spread of technical and legal skills is still low, and, though education is booming, chemists, engineers and lawyers are at a premium.

Legal experts say the law is good and bears strong resemblances to the European Patent Convention. Under it, foreigners may obtain patents in China provided they are nationals of countries with which China has treaty or reciprocal relations in the field of patents.

China has patent agreements with few countries apart from the U.S., but it is confidently expected to accede to the Paris Convention, the multilateral treaty on which the world's patent system is built, before next April.

Most major countries, and even Albania, have a patent law. "It's politically respectable," said one lawyer. Furthermore, it does generate funds. The China Council for the Promotion of International Trade (CCPIT) which is to act as patent agent, will earn hefty fees, both for the actual agency

work and for translating the patent documents into Chinese.

Nearly 100 patent office staff have been trained abroad, many in West Germany but also in Japan, the UK and the U.S. One problem, commented a European patent official, was that they seemed to be chosen for their language skills rather than technical ability. "Even in language," he said, "of the four we had, one was excellent, two weren't bad but the fourth was abysmal."

Above all, a patent office must have an effective search system. In Shanghai and Peking (where the patent office is currently housed in a disused football stadium) many thousands of foreign documents are simply shelved in cardboard boxes.

For once, it's China's speed in setting up the new system, not the delays, that bother people. Even with the world's best expertise, the European Patent Office took ten years to establish; the Chinese office will open in six. "They say they've trained over 11,000 people in patent work," said one lawyer. "It's a bit like the 'barefoot doctor' programme."

The World Intellectual Property Organisation (WIPO), the Geneva-based UN specialised agency which administers the Paris Convention, has helped the

Chinese with training sessions in Geneva and seminars in Peking. A judges' course is on the stocks for August this year.

The Director General, Dr Arpad Bogsch, has visited China six times in the last four years. It is a useful achievement, says Dr Bogsch, to have China, with its size, importance as a market and industrial potential, within the world patent system.

Enforcing the law, however, may be difficult. The law provides that complaints of infringement may be handled either by the administrative authority for patent affairs (in the case of a foreigner, the CCPIT) or in the people's courts. Foreigners may not be completely satisfied with the CCPIT acting both as patent agent and as arbitrator. "It's too close for an outsider to feel entirely happy," said one lawyer.

To criticisms of the law—which he says is "crystal clear"—Dr Bogsch replies that one should not prejudice its operation. "Concern is based on unjustified speculation," he says, noting that where the Chinese make agreements, they keep them.

"Of course there will be teething troubles," said another lawyer. "But the law's an important sign of China's growing internationalism."



In Singapore where else but the Shangri-La.

In the heart of Singapore's lush, green splendour lies the Shangri-La. Set in its own Garden of Eden within this garden city.

It is a paradise of beautiful blossoming balconies. Of well appointed rooms, impressive interiors and fine restaurants. Of superb recreational facilities, including tennis and squash. Of warm welcomes and thoughtful touches.

Everything that puts the Shangri-La in the ranks of the world's top hotels.



Reservations: Your travel agent or
Amsterdam 766 462, Düsseldorf 369 903,
London 581 4217, Madrid 419 8426,
Milan 802 959, Paris 261 8328

Shangri-La hotel
SINGAPORE
A SHANGRI-LA INTERNATIONAL HOTEL

UK, China to discuss proposed HK airport

BY ANDREW FISHER IN LONDON

TALKS will take place in China this month on a proposed airport project just across Hong Kong's border which would cost several hundred million dollars and involve British participation.

A UK team, headed by British Airports International (BAI) - jointly owned by the British Airports Authority and International Aeradio - will visit China this month. Talks between the two countries have been going on for several months.

The exact cost of the airport at Shenzhen will depend on the size and location. Standard Chartered Bank has been chosen by BAI to provide financial advice and act as one of its partners in the project.

Also taking part in this month's talks will be the UK Civil Aviation Authority and consultancy compa-

nies Sir Alexander Gibb and Mann-Sell Partnership.

BAI has discussed the new airport with both the Civil Aviation Administration of China and the local authorities in Shenzhen.

It is proposed that the airport should be a regional rather than an international one.

BAI said it had now drawn up its formal proposals for the joint venture with the Chinese on the planning, design and financing of the airport, as well as supervision of its construction and its eventual operation.

Final agreement on the project could be reached by the end of the year. Talks only began last December. International Aeradio, a joint owner of the BAI consultancy company, is itself owned by a number of major airlines.

UK strike increases coal competitiveness

BY MAURICE SAMUELSON

THE BRITISH coal strike is having the unexpected effect of improving coal's competitiveness against oil and gas in Europe.

This is the view among international coal traders in London as the three month old strike appears to be making faltering moves towards a settlement.

Its principal effect on the wider energy market has been the large-scale purchases of heavy fuel oil by the UK electricity industry to replace steam coal, which normally supplies 80 per cent of its fuel requirements.

Another unlikely aspect of the strike is that, in spite of all the anxiety of the National Coal Board about the effect on its sales, other coal producing countries are unlikely to secure long-term advantage from Britain's temporary withdrawal from the world coal market.

The Central Electricity Generating Board is believed to be burning about 350,000 tonnes of fuel oil a week. This represents about 25 per cent of the available heavy fuel oil in Europe.

As a result, the market has hardened and the present price, of \$187 a tonne is believed by one leading energy analyst to be \$20 higher than it would have been had the strike not broken out.

European gas prices are also higher than they would have been, because they are traditionally influ-

enced by movements in prices of fuel oil.

This, too, could be to the advantage of coal when electricity utilities decide which fuel to burn in their power stations. Until recently, gas had been regarded as a "noble" fuel which was too precious to be used for power generation.

However, with gas surpluses rising, it is being considered for use in power stations in a number of European countries, including Denmark, the Netherlands and Italy.

But with the sudden widening in the price gap between gas and coal caused by the UK miners' strike, some of these utilities may be reviewing whether they should not after all use coal.

This is in spite of the fact that world coal prices have also been rising for the past six months, after remaining flat for more than a year. Traders attribute the increase less to the cut in British output than to constraints on the major low cost producers and rising demand in large consuming countries.

These constraints explain why, despite the National Coal Board's widely publicised fears, it has not yet lost any major long term markets, either at home or abroad, to foreign producers.

Export orders for Polish coal, for example, are now back at the 44m tonnes ceiling they held before the Solidarity strike.

Escort tops production table for third year

BY JOHN GRIFFITHS IN LONDON

THE FORD Motor Company built 827,000 Escorts at nine plants worldwide last year, making the car the world's single biggest volume model for three consecutive years.

The manufacturing plant in Brazil contributed to Escort production for the first time last year, complementing output in the U.S., Canada, UK, West Germany, Spain, Portu-

gal, and South Africa.

Ford's figures show that second place was taken by Renault's R9 model (730,000 units), third by Toyota's Corolla (705,000), fourth by the VW Golf (611,000) and fifth by the Nissan Sunny (556,000).

Ford's UK plant in Liverpool, UK contributed 120,000 units to the Escort's total output.

WORLD ECONOMIC INDICATORS

	RETAIL PRICES (1975 = 100)				% change over previous year
	Apr. '84	Mar. '84	Feb. '84	Apr. '83	
W. Germany	143.4	143.1	143.0	138.9	3.2
France	242.1	240.7	239.2	224.5	7.8
Italy	376.9	373.3	370.7	337.2	11.5
Netherlands	161.5	161.0	160.2	154.0	3.5
Belgium	181.1	179.9	179.1	168.4	7.5
UK	259.4	254.9	255.2	244.6	5.2
U.S.	191.5	190.6	190.2	183.3	4.3
Japan	153.4	153.0	152.6	149.9	2.3

Source: Eurostat

KNOWN THE WORLD OVER

BankAmerica Travelers Cheques. World Money.

Wherever your travels take you, you'll find few things as widely recognized as BankAmerica Travelers Cheques. They are carried with confidence by experienced travelers on six continents, welcomed by merchants in 160 countries, and backed by a worldwide refund network and assets in excess of U.S. \$120 billion. BankAmerica Travelers Cheques. Available in leading world currencies from thousands of banks all over the globe. If you're going as far as Sydney, you can even use them for opera tickets.



BankAmerica Corporation



UK NEWS

Hopes for concession over ban on unions

By Our Labour Staff

SENIOR Trades Union Congress (TUC) officials believe the Government may yet be persuaded to make some concession on its action earlier this year to union organisation at Government Communications Headquarters (GCHQ) at Cheltenham, Gloucestershire.

They believe that the Government has been chastened by the unequivocal condemnation of its action by the International Labour Organisation (ILO) and that it is embarrassed at being seen in a major world forum to act dictatorially.

Optimists also detect a thaw in the Government's attitude towards the TUC and feel it may be seeking a rapprochement with the unions.

At a meeting with union leaders from Britain and abroad last Thursday, Mrs Margaret Thatcher, Prime Minister, several times praised Mr Len Murray, the retiring TUC general secretary - much to his surprise.

TUC officials believe a concession on GCHQ would strengthen "responsible" trade unionism in the light of the militant tactics being pursued by the mineworkers with the support of left-led unions.

However, this thinking contrasts sharply with official Government reaction to the ILO judgment, which found that Britain had contravened ILO Convention 87 on freedom of association.

Civil Service unions are due to proceed on June 19 with a High Court challenge to the GCHQ ban, and the two larger unions involved have both taken recent conference decisions not to offer again any no-strike deals of the kind put forward in earlier talks.

Labour Party plans talks on cash crisis

BY JOHN LLOYD

THE LABOUR Party and the trade unions affiliated to it are to hold talks on the future of the close links between them - probably on August 1 this year.

The meeting of leaders of both wings of the movement has been called by the party to address a serious cash crisis which faces Labour. This crisis could deepen still further when the Trade Union Bill becomes law this autumn.

One of the three major elements in the Bill is a clause which requires all unions with political funds to hold a ballot on their retention by March 1996. Since almost all of these funds help to finance the Labour Party - to the tune of £3.2m a year, the vast bulk of its income - the loss of some of these funds would be financially disastrous for the party.

Pessimistic estimates show that the results of political fund balloting could reduce union contributions by up to £2m a year. Polls taken by the Trade Unions for Labour Victory organisation show that at best 50 per cent of union members want the political funds to remain in existence and that the party has a large task ahead of it to persuade rank-and-file union members to vote to retain the link.

However, Mr John Smith, Labour's employment spokesman, and other senior union and party figures have now devised a strategy which, they believe, could cement the allegiance of most, if not all, of the major affiliates.

They will propose to the August meeting that unions hold a series of ballots on the political fund with the

unions most likely to deliver large majorities balloting first to create a "locomotive" effect, and the weakest coming last.

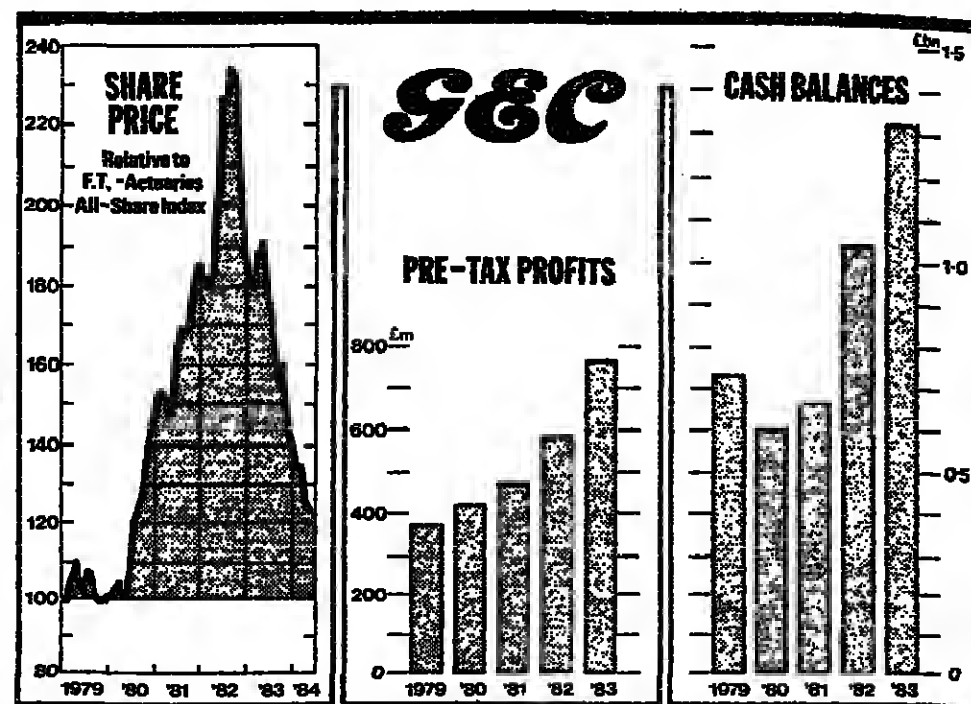
Ironically, the strongest union in this context is thought to be the 380,000-strong Electrical and Plumbing Trades Union - a right-led union often frankly critical of the party leadership and policies.

This is because it is held to have a loyalist Labour membership and to have an efficient officer corps, which can deliver the vote.

Mr Smith and his colleagues will stress the changes which they believe the Trade Union Bill will usher in to broaden the definition of purposes for which political funds must be used to cover campaigns which presently may be lawfully funded by the general fund.

They will tell unions that a political fund is essential for such campaigns as opposition to public spending cuts.

Mr Smith said yesterday that the Trade Union Bill's provision could have a "boomerang" effect if unions showed strong majorities for continuing their funds. "It will allow the unions to explain the point and purpose of the political link. It might be that far more members of unions will become members of the Labour Party."



Giant weapons and aerospace group on the drawing board

A COMBINATION of British Aerospace and the General Electric Company, if achieved, would create one of the biggest single contractors in the world in two broad areas - satellites and defence production - rivaling the major U.S. companies in those fields.

GEC announced on Friday that it was discussing a possible bid for BAE, the aircraft and weapons manufacturer. Such a move would bring about one of the biggest takeovers in UK history. BAE is already holding merger talks with Thorn EMI, the electronics group.

In general, however, the activities of GEC and BAE are and manufacture of civil and military aircraft, guided weapons and spacecraft. BAE provides part of its own additional requirements for equipment and components but it is also an extensive purchaser from GEC of a range of electronic and other aerospace components of varying size and complexity.

As a result, there is already a close relationship between the two groups, which would be considerably strengthened by a merger. Competition between them is comparatively limited - for example, in the gyroscope field and in the membership of some big satellite manufacturing consortia.

Out of BAE's total turnover of just over £2.7bn in 1993 more than £1bn was accounted for by military aircraft and associated activities, while more than £892m was accounted for by guided weapons systems and £143m by space activities of all kinds. The rest, about £143m, was for civil aircraft.

The preliminary results for the GEC group for the six months to the end of September last year showed that of turnover of nearly £2.7bn at home and overseas the Electronic Systems and Components business accounted for £715m, while the Telecommunications and Business Systems activi-

ties accounted for £350m, a total of more than £1bn.

It is primarily the Electronic Systems and Components group that is the contributor to the defence and satellite programmes, with particularly heavy involvement by the companies in the Marconi Systems Group.

GEC is involved in one way or another in every major defence project in the UK for all three armed forces, as well as in a number of multinational projects with European and U.S. partners. In addition to direct contributions to aircraft, missile and spacecraft ventures, its expertise is also applied on other aviation areas, such as radar.

For military aircraft, the GEC products range from pilots' "head-up displays" to flight controls - including the rapidly emerging new development of "fly-by-wire" techniques - airborne radar, air data systems, weapons management and control systems, navigation and attack systems, gyroscopes for guided missiles, the Airborne Early Warning System for the Nimrod maritime reconnaissance aircraft, automatic test equipment, and electronic counter-measures systems.

In other military arenas GEC's activities include electro-optical systems such as thermal imaging for surveillance, target tracking and weapons guidance, fire control systems for tanks and ships, and radio systems for the army.

The Ministry of Defence is probably GEC's biggest single customer for its equipment on military aircraft, guided weapons and spacecraft. Much of this is channelled through BAE. The latter is also, however, a big customer of GEC on its own account, especially for civil aircraft and commercial spacecraft.

The two groups are direct collaborators in some areas, such as communications satellites, including the Unistat direct broadcasting satellite system (with British Telecom).

But they also compete in some satellite arenas. One example is the BAE link with Hughes of the U.S. and Matra of France to bid for the next generation of Inmarsat maritime communications satellites against the Marconi/U.S. Ford Aerospace/French Matra group.

In the event of any merger, where activities are competitive - and especially in connection with international bids for new ventures such as satellites - it would seem likely that such activities would be left undisturbed. Whichever group won the contract for the Inmarsat satellites, for example, the BAE-GEC group as a whole would benefit by having a foot in both camps.

The civil and military aircraft and guided weapons activities of BAE would probably continue largely unaffected by any merger with GEC.

The Government would be likely to insist on this, largely because of BAE's importance to the defence programme.

Nor would there be any point in disrupting the already close relationships between the various subsidiary elements of both groups built up as a result of their direct involvement on common programmes.

£100m switch 'aided forecasts'

BY PETER RIDDELL, POLITICAL EDITOR

A TRANSFER of more than £100m of defence spending between the last and present financial years is likely to be examined by parliament's auditors since the switch helped to bolster the Treasury's public sector borrowing forecast for 1993-94.

The smoothing of the pattern of defence expenditure at the end of financial years has come under close scrutiny from the Public Accounts Committee of the House of Commons. The latest incident has major implications for the setting of annual cash limits and for the forecasting of public expenditure and borrowing.

This problem was supposed to have been dealt with by the Treasury decision last July that the Ministry of Defence would be able to carry forward an underspending of up to 5 per cent of its equipment procurement budget from one financial

year to the next. When the figures for the March budget were calculated a significant underspend on defence appeared likely for 1993-94 and this was taken into account in the overall public borrowing estimates.

However, towards the end of the financial year in late March it became apparent that the underspend in the Ministry of Defence would be much less than thought a few weeks earlier. Discussions were then held with the Treasury which were not to upset its recent borrowing projection after the big overshoot in spring 1993.

Consequently, it was agreed to delay payments on more than £100m of bills for a week or two until the 1994-95 financial year.

Mr Keith Sykes of stockbrokers Scrimgour, Kemp-Gee and Co, who has identified the switch, has estimated that "about £140m was carried for-

ward in this way to the current year, 1994-95, to leave expenditure and the public sector borrowing requirement in line with budget forecasts."

Mr Sykes says that this switch is the result of changes in internal control in the Ministry of Defence which give it greater control over bill payments.

The Whitehall view is that the Ministry of Defence has merely been practising "good housekeeping" by varying bill payment dates in consultation with defence contractors. The transfer is regarded as above board by the Treasury, no doubt because it helped with the borrowing estimate.

Present official expectations are that defence spending will be about £200m less than its cash limit. More detailed figures will appear in a cash limits White Paper (policy document) on July 5.

DO YOU NEED TOP QUALITY INDUSTRIAL PHOTOGRAPHY



Don Fraser, FRM, FRA, AHER, FIPA. Internationally recognised Industrial Photographer, Don Fraser, of Academy Studios, London will be on location throughout these countries during the next six months:

• SAUDI ARABIA • U.A.E. • U.S.A. • HONG KONG • AUSTRALIA • NEW ZEALAND

CUT COSTS by taking advantage of his presence in these areas.

Contact Doug Hill at Academy Studios for further information.

TEL: 01-669-7911 TELE: 943763 CROCOM REF ACADEMY

Mr. Fraser is currently presenting an exhibition of his photography of Don Fraser at The Kodak Gallery, 150 High Holborn, London WC1 and until early June 1994. Admission Free.

No FT...no communication.

No other national newspaper puts you in touch with small businesses at such a competitive cost per thousand.

And it's your products the small businessman is looking for to improve his efficiency. Micro computers, word processors, software and systems.

To communicate cost-effectively with your key target market, call Ted Hugo on Frankfurt 75980 or Bob Leach on London 248 8000.

CORRESPONDENT BANKING IN THE FINEST ROYAL TRADITION

A commitment to mutually rewarding correspondent banking.

Consolidated assets of more than DM 92 billion.

Headquartered in Munich, the hub of Bavaria's growing technology-based economy.

Southern Germany's most extensive branch network.

HYPOBANK
Bayerische Hypothekendarlehenbank AG
München

Head Office: Theatinerstrasse 11, D-8000 Munich 2
Tel.: (089) 2386-1, Telex: 5286525-27

هناك انه الأصل

BETTER INFLATION PROSPECTS BOOST CONFIDENCE IN ECONOMIC STRATEGY

Cliffhanger over interest rates

BY MAX WILKINSON, ECONOMICS CORRESPONDENT

THIS WEEK is likely to be important for the Government's economic strategy — or at any rate for the City of London's confidence in it.

The steady increase in pressure for a further rise in the clearing banks' base lending rates appeared to be almost irresistible towards the end of last week.

On Friday the world's stock markets took a sharply more optimistic turn, however, leaving a weekend cliffhanger for the Government.

The Treasury is still anxious to resist the upward pressure on interest rates if this seems at all feasible this week. It recognises that the success of its economic strategy is still quite delicately poised, and that market confidence is a crucial ingredient.

In particular, the general expectation about the future rate of inflation, after wavering for several months, seems to have become rather more optimistic. Officials therefore see a good chance that declining inflation, stable or lower interest rates and the continued economic growth could go on reinforcing each other in a "virtuous circle". On this view, the rise in UK base lending rates to between 9 per cent and 9½ per cent in the second week of May could easily be shrugged off — provided there is no further rise. If UK rates are dragged up further in

the wake of the U.S. markets, however, it is feared that a renewed sense of general pessimism might begin to take root.

Officials still have gloomy recollections of the autumn of 1981, when the authorities had to push UK interest rates up by 4 percentage points to check the slide of sterling against the dollar.

Now, although sterling's value against a trade-weighted basket of currencies has remained fairly stable, there seems to be a growing feeling in Whitehall that the rate against the dollar should not be allowed to slip far below its present level of about \$1.40.

This is because a lower rate against the dollar would have an immediate short-term effect on British inflation, by pushing up the sterling price of oil and other commodities priced in dollars.

Although the present exchange rate is not a cause for alarm, any indications of weakness would be taken very seriously by the authorities. In May the high sterling price of petroleum products helped to push up the cost of industry's fuel and materials considerably faster than expected to a level 8.6 per cent above that of a year earlier.

Above that the stockbroker Simon and Coates, argues in its economic analysis out today that this was

partly a seasonal effect, the figure is not a comfortable one for a government which wants inflation to be down to 4½ per cent by the end of the year.

On the other hand any rise in interest rates to defend the pound would itself have an adverse effect on inflation, as well as on prospects for recovery. Apart from the extra burden of costs on industry any rise in the mortgage rate would feed directly through into the retail prices index. Officials fear this itself might have an adverse effect on the climate of wage bargaining.

At present, however, the domestic indicators for inflation and for interest rates are good.

As Mrs Margaret Thatcher, the Prime Minister, said at a press-summit press briefing on Friday, the money supply is growing more or less on target and public spending seems broadly under control. It is true the public sector borrowing requirement for April was considerably higher than generally expected, but the general view in the City is still that it is far too early to take alarm.

Moreover, the general recovery of the economy is continuing about on target, with investment starting to pick up and to help supplement the rise in consumer spending as the engine of growth.

The Confederation of British Industry's latest industrial trends survey, published today, broadly suggests that the recovery in output, accompanied by subdued inflation, will continue at least until the autumn and probably until the end of the year.

There seems no fundamental reason from a domestic point of view therefore, why the Government should not encourage low interest rates and so help the revival of industrial investment.

If Friday's improvement in the New York stock markets should become more generally sustained, there still seems a chance that it might succeed.

If the markets revert to the pattern seen earlier last week, however, a rise in interest rates would seem inevitable, if only to get the Government's funding programme out of the mire.

If rates do start to creep again, where will they stop? This will be one of the main questions which the six other world leaders will be putting to the U.S. President Ronald Reagan at the London economic summit meeting on Thursday.

They will hope at least that the U.S. will give some signal that it intends seriously to tackle its budget deficit next year and that this will have a favourable effect

EEC 'must think again' over textiles, say UK unions

BY ANTHONY MORETON, TEXTILES CORRESPONDENT

MAIN RECOMMENDATIONS

- Policies needed to stabilise employment and regain a bigger share of trade for eec industry.
- Entire chain of EEC textile production should be maintained.
- Fund should be set up to aid sensitive sectors.
- Multi-Fibre Arrangement extended beyond 1986.
- Need for continuing review of changes within the industry.

A POLICY for the textiles and clothing industries throughout the European Community which would maintain production at existing levels and a continuation of the Multi-Fibre Arrangement, which strictly controls imports of many products, is put forward today by the Trades Union Congress (TUC).

There is a need for the Community to think again about textiles and clothing since it is "failing to produce an effective package of measures which constitute a coherent policy promoting desirable adjustment," the TUC says.

Presenting a document entitled Textiles and Clothing: A European Strategy, in London, Mr Alex Smith, chairman of the TUC's textile, clothing and footwear industries committee, and general secretary of the National Union of Tailors and Garment Workers, said a European approach was now necessary because trade in textiles was determined at Community level.

"We have not changed our mind about the bad deal Britain gets out of the Community but we do recognise that what happens in Europe matters," he said.

Trade unionists in the industry were willing to adjust, but not at any price. Adjustment had to be

planned and the document showed how that could be achieved.

Nearly 3m people are employed in the textile and clothing industries of the Ten (compared with almost 4m in 1975), and upwards of 10m rely on the industries for their livelihood, the report says.

But sluggish growth in demand for textiles and clothing, rapid increases in imports from non-Community countries and the introduction of new technologies have placed unacceptable strains on the industries.

Many of the problems are the inevitable consequence of the adjustment to change, but many could

have been avoided, or their consequences alleviated, if appropriate policies had been pursued.

The TUC says it would like to see a recognition that all the stages of production should be kept intact, and that the EEC should set out to increase its share of world trade. It disagrees with a 1981 statement by the European Commission that production should be held at existing levels, since it believes this to be too pessimistic an approach as it would lead to 60,000 job losses a year.

Previous attempts by the Commission to institute a planned restructuring of sectors of the industry contained weaknesses, the report argues. The most notable ex-

ample was the man-made fibre industry, where the manner in which agreements were reached between Commission and employers was "undemocratic and excessively secretive."

The TUC urges that there should be a closer dialogue between the EEC member states and the industry to achieve not only a more democratic system of policy-making but also a more open one.

A new mechanism, called the Community Advisory Panel for Textiles and Clothing, on which all sides of the industry should be represented, has to be created to achieve this greater democracy, the report says.

Commission guidelines on state aids to the industry should be rewritten to legitimise the actions of member states in providing assistance to their domestic industries. A greater consistency of policy-making towards the industry within the Commission will be achieved if the existing bias of the regional and social funds is removed, the report concludes.

Textiles and Clothing: A European Strategy. A statement by the TUC. From the TUC Congress House, Great Russell Street, London, WC1. Price 75p.

Labour-Alliance front against Tories urged

BY PETER RIDDELL, POLITICAL EDITOR

LABOUR and the Alliance parties should co-operate in a popular front to maximise centre-left opposition to the Conservatives, Mr Frank Field, Labour MP for Birkenhead, and Lord Young of Dartington, a Social Democrat peer, have urged. The co-operation should involve informal proportional representation, they suggest.

They intend later this year to reconstitute the Rainbow Circle to build on the existing measure of agreement between the parties. The title comes from a body established in the 1890s, which lasted until 1930, as a rallying point for social reformers in the Labour and Liberal parties.

Mr Field and Lord Young's case is that the Conservatives are able, under the "first past the post" electoral system, to benefit from divisions

between opposition parties. Instead, they urge a transfer of votes to a popular front candidate most likely to beat a Tory. Such a front would require a commonly agreed minimum programme.

They suggest that in the coming Euro-elections such tactical voting on an organised basis would result in gains for both parties, though more for Labour than the Alliance. Their plan looks unlikely to gain much immediate support in any of the parties. Mr Field's ideas have already been criticised by some fellow Labour MPs.

Mr Neil Kinnock, the Labour leader, has said that in the absence of an overall majority for Labour at the next election, he would still not agree to such co-operation. Relations between the Labour and Alliance leaderships remain strained



KODAK PRESENTS THE COMPUTER-AIDED RETRIEVER.

Computers alone are not enough: the future is in computer-aided hardware. Lasers. Industrial robots.

And the Kodak KAR-4000 Information System, a new approach to office information management.

It's a retriever that can seek out any document in your files and bring it to your desk in a matter of seconds.

And it handles documents in micro-image form, so you can check everything—right down to the signature.

The system is reliable, because documents can never be lost. And it can give you a crisp, clean paper copy at the touch of a button.

The savings, in time and money, can be quite staggering: in a typical office 20-30% of the time is spent searching for business information in paper form.

The KAR-4000 Information System is actually a group of highly sophisticated

machines, including a stand-alone micro-computer, a microfilm, and an automatic reader-printer that acts under the computer's direction to find documents in a fraction of the time you're used to.

It's a sophisticated system: in fact to take advantage of Kodak's new generation filing you need a centralized paper file adding 250 or more documents and retrieving 20 or more each day.

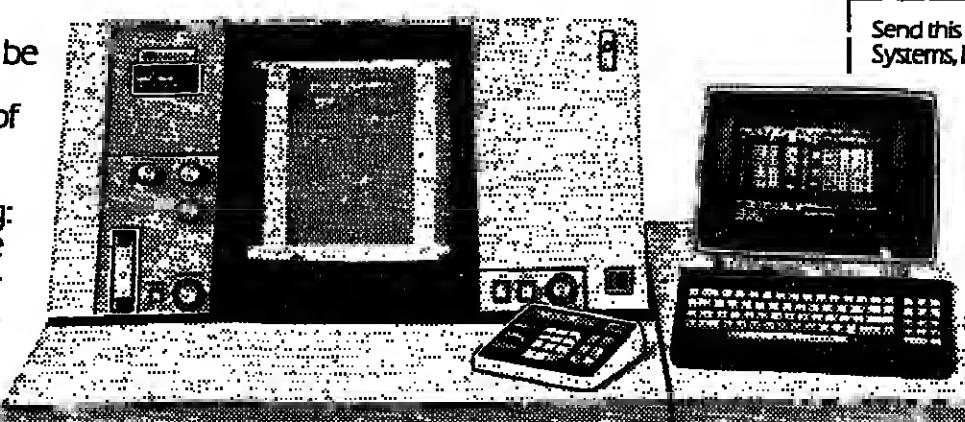
If your organization handles paper on

that sort of scale, our computer-aided retriever can save you hard cash as well as time and confusion.

As we'll be happy to prove with a detailed cost analysis of your particular operation.

For details, call us or fill in the coupon. In the field of electronic filing, Kodak has the most advanced equipment by far.

Kodak and KAR-4000 are trade marks.



Send this coupon to Kodak Limited, Business Imaging Systems, PO Box 66, Station Road, Hemel Hempstead HP1 1JJ. Or phone Hemel Hempstead (0442) 61122 ext. 214.

Name _____
Position _____
Company _____
Address _____
Tel _____ FTM3

THE ULTIMATE HIGH TECHNOLOGY FILING SYSTEM.

Company Notices



P.T. ASTRA INTERNATIONAL, INCORPORATED

US\$25,000,000

Guaranteed Floating Rate Notes 1986.

In accordance with the provisions of the Notes, notice is hereby given that for the Interest Period from 31st May 1984 to 30th November 1984 the Notes will carry an Interest Rate of 12½% per annum. The Coupon Amount for this period for each principal amount of US\$50,000 is US\$3,256.51.

The Hongkong and Shanghai Banking Corporation Agent Bank

May 1984

STANWICK INTERNATIONAL CORPORATION S.A.
(formerly known as Schindler International Fund Luxembourg) S.A.
Registered Office: 14, rue Aldringen, Luxembourg. C. Ltd. 913.142

NOTICE TO SHAREHOLDERS FROM THE BOARD OF DIRECTORS

At the Extraordinary General Meeting of the Company held on 19th April 1984, resolutions were passed to change the Company's name to Stanwick International Corporation S.A. and to amend the Company's Articles of Association. The Company's name was changed to Stanwick International Corporation S.A. and the amended Articles of Association were adopted. The Company's name was changed to Stanwick International Corporation S.A. and the amended Articles of Association were adopted.

Pursuant to the terms of two prospectuses dated 19th April 1984, on 4th May 1984 the Company issued 200,000 shares of US\$125 each at US\$125.00 per share and US\$125,000,000 of 12½% floating rate notes. The proceeds from the sale of these shares and notes were used to fund the acquisition of certain U.S. real estate properties and loans.

The offer by Stanwick International Bank Zurich A.G. of US\$125,000,000 of 12½% floating rate notes was successful. The Company has received US\$125,000,000 of 12½% floating rate notes. The Company has received US\$125,000,000 of 12½% floating rate notes.

BY ORDER OF THE BOARD OF DIRECTORS

GENEVA

FULL SERVICE IS OUR BUSINESS

- Land and taxation
- Mailbox, telephone and telefax services
- Translation and secretarial services
- Immigration, domiciliation and administration
- Business advisory services

7 Rue Remy 1207 Geneva
Tel: 36-06-40 - Telex 23342

Clubs

GENEVA has outlined the others because of a policy of fair play and value for money. The Club offers a wide range of facilities and services. The Club offers a wide range of facilities and services.

Art Galleries

—Ordon de May 5 et 8, Boulevard de la Gare, 1201 Genève.
The Annual Report may be obtained at the London Office of Stanwick International Corporation, 22A, Pall Mall, London, W1K 2RA.

Contracts and Tenders

Department of Education and Science
Laboratories Investigation Unit

INVITATION TO TENDER

LABKIT WORKSTATION SYSTEM (Protected by Patent)

This system provides a fully serviced laboratory very quickly and eliminates the need for on-site fabrication. Gas, water and electrical supplies together with liquid waste disposal are required at only one point in the room. When needed elsewhere the system can be moved easily and re-erected at minimum cost.

User reaction to the system has been monitored by the LIU at two schools in London. Results and costs are available for comparison with traditional systems.

The LIU now wishes to invite interested companies to tender for the manufacture and marketing of the system, under licence.

Companies wishing to be considered for inclusion in this list of specialised contractors are invited to apply by 20th June 1984 for the necessary documents to:

Mr Peter Horsnell, ARICS, Principal Quantity Surveyor,
Laboratories Investigation Unit, Department of Education
and Science, Elizabeth House, York Road, London SE1 7PH

REPUBLIC OF CYPRUS

SOUTHERN CONVEYOR PROJECT PREQUALIFICATION

The Government of Cyprus invites applications from suitably qualified and experienced contracting firms wishing to be considered for inclusion in a selected list of contractors to tender for the following contract, concerning Contract CS, Kokkinakia Irrigation System.

The works will comprise:

(a) The installation of approximately 40 m of pipeline ranging from 1000 mm to 150 mm including valves, fittings, etc.

(b) The construction of five balancing reservoirs.

(c) The construction of thirty-four distribution reservoirs.

(d) Miscellaneous works including earthworks, roadworks, storage areas and reservoirs.

This part of the Southern Conveyor Project will be financed by the Kuwait Fund. The application and all supporting papers must be in English, and should preferably be on the "Standard Prequalification Form for Contractors" issued by FIDIC, PO Box 83, CH-1000 Lausanne, 12 Chailly, Switzerland. Telex: 24608 FIDIC CH. Telephone: (21) 339035. Financial data should be given in Cyprus pounds.

Information should include:

Details of (a) similar work, (b) other heavy civil engineering works undertaken by the applicant in recent years, giving exactly the involvement of the firm in each project.

Details of the resources of the contractor, including plant, equipment and personnel.

Structure of the company including name and parent, subsidiary and associated companies.

Annual reports and balance sheets for the three years.

Bankers from whom references can be obtained.

Full information must be given separately by each member of any proposed joint venture.

Contractors who have already submitted prequalification documents for Group B which included Contract CS, following our previous invitation of December 1983, need not submit a new application.

Applications, with two copies of estimates, should be delivered not later than the 23rd of June 1984 to:

Director, Department of Water Development
Ministry of Agriculture and Natural Resources
Demotichia Serris Avenue, Nicosia, Cyprus

INTERNATIONAL NOTICE OF CALL FOR TENDERS FOR THE SUPPLY OF A TROLLEY ASSIST SYSTEM FOR OFF-HIGHWAY TRUCKS PRESELECTION NOTICE

The project consists of a complete turnkey trolley assist installation for UNIT RIG and WABCO dumpers equipped with a General Electric drive system; it includes the training of the maintenance staff and technical assistance.

The invitation to the preselection tender dossier, which is in French, may be obtained on application to:

—GECAMINES - BP 450 - Lubumbashi (Republic of Zaïre)

—GECAMINES - BP 8714 - Lubumbashi (Republic of Zaïre)

—GECAMINES - Rue de la Loi, 15, Bte 051 - B - 1040 Bruxelles (Belgium).

Tenders must reach:

Monsieur le Président

Délégué Général de la GECAMINES

BP 450 - Lubumbashi - République du Zaïre

on 15.10.1984 at the latest.

WANDSWORTH BOROUGH COUNCIL

RE-ROOFING, CONCRETE AND WINDOW

REPAIR WORKS AT

FITZWILLIAM SQUARE, LONDON

SW1W 9JL

Contractors wishing to be considered for

selection to tender for re-roofing, concrete

and window repair works to a No. 10-storey

block of offices, known as the

Wandsworth High Street, London,

SW1W 9JL, should submit a

preselection tender to the

Director of Works, Wandsworth Borough

Council, 177 Wandsworth High Street,

London SW1W 9JL, by 11.30 on

Monday, 11th June 1984.

The works will include the removal of

existing roof coverings, including

existing perimeter railings and replacing

with new concrete and steelwork

to all balconies, including replacing the

existing steelwork and providing new

overlaid steelwork to the

existing steelwork and providing new

overlaid steelwork to the

existing steelwork and providing new

overlaid steelwork to the

existing steelwork and providing new

overlaid steelwork to the

existing steelwork and providing new

overlaid steelwork to the

existing steelwork and providing new

overlaid steelwork to the

existing steelwork and providing new

overlaid steelwork to the

existing steelwork and providing new

overlaid steelwork to the

existing steelwork and providing new

overlaid steelwork to the

existing steelwork and providing new

overlaid steelwork to the

existing steelwork and providing new

overlaid steelwork to the

existing steelwork and providing new

overlaid steelwork to the

existing steelwork and providing new

overlaid steelwork to the

existing steelwork and providing new

overlaid steelwork to the

existing steelwork and providing new

overlaid steelwork to the

existing steelwork and providing new

overlaid steelwork to the

existing steelwork and providing new

overlaid steelwork to the

existing steelwork and providing new

overlaid steelwork to the

existing steelwork and providing new

overlaid steelwork to the

existing steelwork and providing new

overlaid steelwork to the

existing steelwork and providing new

overlaid steelwork to the

existing steelwork and providing new

overlaid steelwork to the

existing steelwork and providing new

overlaid steelwork to the

existing steelwork and providing new

overlaid steelwork to the

existing steelwork and providing new

overlaid steelwork to the

existing steelwork and providing new

overlaid steelwork to the

existing steelwork and providing new

overlaid steelwork to the

existing steelwork and providing new

overlaid steelwork to the

existing steelwork and providing new

overlaid steelwork to the

existing steelwork and providing new

overlaid steelwork to the

existing steelwork and providing new

overlaid steelwork to the

existing steelwork and providing new

overlaid steelwork to the

existing steelwork and providing new

overlaid steelwork to the

existing steelwork and providing new

overlaid steelwork to the

existing steelwork and providing new

overlaid steelwork to the

existing steelwork and providing new

overlaid steelwork to the

existing steelwork and providing new

overlaid steelwork to the

existing steelwork and providing new

overlaid steelwork to the

existing steelwork and providing new

overlaid steelwork to the

existing steelwork and providing new

overlaid steelwork to the

existing steelwork and providing new

overlaid steelwork to the

existing steelwork and providing new

overlaid steelwork to the

existing steelwork and providing new

overlaid steelwork to the

existing steelwork and providing new

overlaid steelwork to the

existing steelwork and providing new

overlaid steelwork to the

existing steelwork and providing new

overlaid steelwork to the

existing steelwork and providing new

overlaid steelwork to the

existing steelwork and providing new

overlaid steelwork to the

existing steelwork and providing new

overlaid steelwork to the

existing steelwork and providing new

overlaid steelwork to the

CONTRACTS &

TENDERS

ADVERTISING

appears every

MONDAY

The rate is £33.00 per
single column centimetre

Educational

CUT THIS OUT TO LEARN FRENCH

Céran, a château in the Belgian Ardennes where you learn and live in French. Small groups and private lessons, with tailor-made programmes for individual needs, ensure real progress. Good food, good company, good teachers. Come and learn, and enjoy yourself. We teach private people, companies, embassies, EEC, SHAPE etc.

For complete documentation, send this coupon or phone:
I am interested in courses for: ☐ Adults ☐ Young People
☐ Private ☐ Business

NAME _____
COMPANY _____
ADDRESS _____

26, Avenue du Château, Nèvez, B-4880 Spa,
Belgium. Tel: 08777 39 16. Telex 49650

UK NEWS

Police powers under scrutiny

PARLIAMENT returns today and the House of Lords sits down immediately to discuss the Police and Criminal Evidence Bill. However, the version to be scrutinised by peers is not at all what the Government first intended in 1982.

The Bill grew out of the recommendations of the 1978 Royal Commission on Criminal Procedure which recommended that the haphazard development of police powers over two centuries required a more formal presentation and definition.

The first version of the Bill was introduced in the autumn of 1982 by Mr William Whitelaw, the then Home Secretary. It aroused a storm of controversy and criticism and its parliamentary mauling was cut short by the general election. The Bill, already emasculated, fell on dissolution.

The critics had ganged up against the Government from all sides. The civil liberties lobby thought it encroached too far on personal freedoms; the police thought it left them as second-class citizens with no rights of representation; doctors and lawyers formed an unholy alliance against the potential threat to the confidentiality of their files; and parliamentarians were appalled at the Bill's sloppy, ambiguous drafting.

Not surprisingly the new Home Secretary, Mr Leon Brittan, who is a lawyer, paused for long thought. He ordered substantial changes and major redrafting and brought a new version of the Bill to the Commons. These changes, coupled with further amendments added during a record 59 sittings of the committee stage of the Bill, mean more than 300 alterations have been made, so far, some of them substantive.

There have been 147 hours of debate, during most of which Mr Gerald Kaufman, the Opposition representative on home affairs, is generally thought to have had the better of the Home Office ministers responsible for nursing the Bill along.

The Government has clearly given much ground in an attempt to find consensus in one of the trickiest areas of society's arrangements.

However, the marathon is far from over. The lobby groups have taken a second wind and are looking for further key changes in the Lords. Government managers have warned that hopes of a smooth passage might be optimistic, although the Bill is still expected on the statute book by next month.

What are the key provisions of—and objections to—this Bill,

which has grown from 78 clauses in the first version (known affectionately as "Old Bill") to 110 clauses in the new Bill and which has been discussed line-by-line, on and off, for one and a half years?

Stop and Search: The Bill extends to all England and Wales the existing powers in London and a few other areas for police to stop and search people on reasonable suspicion for stolen goods. It also brings in powers to stop and search for offensive weapons and house-breaking implements.

A curiosity here is that police can apparently stop and search in a private front garden adjoining a public highway, but not a private back garden. Another difficulty highlighted in the report from the Home Office is that the power to search for weapons, introduced in 1981, proved its worth with 439 offences being detected in 22 months.

"Twenty seven per cent of those searched were subsequently convicted of the offence." But this means 73 per cent were not convicted—more than seven out of 10 stops for search on this score do not produce a conviction, which adds importance to the new Bill's safeguards that the powers will be used "sparingly and responsibly." Officers will have to make an official report of each search.

Road Checks: The current law gives any police officer the unrestricted right to stop a driver. The new law means a police officer of superintendent rank or above will have to authorise road checks.

Personal Searches: The police can currently search people if they have "reasonable grounds" for wanting to do so. This occasionally includes intimate searches for concealed articles, particularly drugs.

The first version of the Bill would have continued this practice, preferably by a doctor, but otherwise by a police officer of the same sex as the suspect. The new Bill limits intimate searches to those where the police suspect articles are being hidden, which might be used to cause physical harm.

A lobby still exists to make this allowable only by a doctor but thus far the provision still allows a police officer of the same sex, authorised by a superintendent, to make the search.

Detaining suspects for questioning: Under the current law an arrested person must generally be brought before a court or be released within 24 hours although there is an open-ended possibility (limited by

the possibility of habeas corpus applications) for the police to keep suspects in "serious" cases longer and bring them to court "as soon as practicable."

"Old Bill" created a public outcry because it would have allowed police to keep suspects in serious cases up to 36 hours and then, with court permission, for a further 60 hours. The new Bill contained the same provisions, but the Government was forced to make an important concession requiring the police to go back to court once more between the 36-hour and 96-hour limit.

The National Council for Civil Liberties, which will be keeping up the pressure on this point, says: "This is an improvement as it will require the police twice to argue for further detention. But it should be noted that the starting point for this procedure is after the person has been kept in custody incommunicado and without access to a solicitor for 36 hours."

Search of premises: The current law is bizarre. It contains no powers to enter premises to search for a murder weapon or equipment used in a bank robbery and the police have complained about the absence of enough powers to enable them to gain evidence of commercial and financial fraud.

However Old Bill provoked a public furore about the extension of powers to search third party premises where the owner was not suspected of an offence—offices of lawyers, doctors and social workers, for example.

The Government has created a category of excluded material to protect the following items from compulsory disclosure: documents and letters covered by legal privilege, medical and other confidential personal records held by the caring professions, samples of human tissues and tissue fluids, and confidential journalistic records.

A separate category of material comes under the special procedure heading: the police are required to obtain a circuit judge's permission before obtaining confidential information such as bank records or accountants' files.

This will also apply to confidential journalistic information not covered by the exclusion category. Journalists were included by Mr Brittan in these partially protected categories because they feared their traditional right to protect their sources might be threatened.

Once included, journalists and editors were divided on whether it was right for a

journalist to lose his or her status as a member of the Public working on behalf of the public.

The Government has tried to allay journalists' fears and it is not Mr Brittan's fault if the media have become ambivalent about its status. However, the NCCL is still highly critical of these new powers of entry, search and seizure. It quotes Lord Scarman who said, in relation to the exercise of a similar power by the Inland Revenue in the Rostminster case, that it was "a breathtaking inroad on the individual's right of privacy and right of property."

In addition it points out that protections and safeguards disappear once the police have gained entry to premises through a warrant. Once inside the police can seize any item, except legally privileged materials.

Confessions: The Government made an important concession on the question of confessions by removing the right of the courts to consider the truth or falsity of a confession when determining its admissibility.

However, the legal lobby and the NCCL are still anxious about the Bill and are hoping the Lords will pay particular attention to the contentious clause 39 under which statements obtained by police officers in breach of the provisions of the Bill or codes of practice would still be admissible in court.

Not all the objections to the Bill have come from the police sector of the community. The police objected to proposals covering police complaints and discipline which reduced every man and woman on the beat to "the rank of second class citizen."

This was because the Bill would have continued the present system which denies the right of legal representation during complaints hearings.

The Government, acknowledging the number of concessions it had been forced to make by the civil lobby, conceded the police protest and amended the Bill to give police officers the right to be represented by lawyers.

With this concession the Government could fairly claim to have given something to all objectors. However, there are signs that further amendments are likely to be made in the Lords to take the Police and Criminal Evidence Bill still further away from Old Bill.

Robin Pauley

Who can you trust to sell you the IBM Personal Computer?



UK NEWS

Cross-Channel dig for power link

THE LAST few feet of a pair of deep trenches in the seabed of the English Channel will be cut at Folkestone today, completing one stage of a £600m project to link the British and French electricity systems.

On the seabed beneath passenger ferries on the Calais to Folkestone route, a special robot tractor has been excavating the parallel trenches 5 ft deep, in readiness for cable-laying this summer.

The governments of Britain and France initially refused to sanction the joining of the national systems through semiconductor converter stations on each side of the channel until engineers had shown that they could bury the cables out of reach of anchors.

France has yet to cut its pair of trenches but plans to do so this autumn using its own techniques.

The project is a joint venture between the Central Electricity Generating Board and Electricité de France to join their systems with cables capable of transmitting 2,000 MW - the output of a large generating station. For the economics to be right, the link has to have high availability.

Previous experience with a 180 MW cable, laid on the seabed in the early 1980s, showed very poor availability because it was repeatedly broken by trawls. The toughest part of the job of cutting the trenches has been the last three miles to the Kent coast through sandstone overlaid with large boulders.

David Fishlock describes a £600m Anglo-French project to bury cables in the seabed

A giant Dutch dredger called 'Big Boss' had to be hired to scrape the seabed clear of boulders and smooth a path for the submersible trenching machines. The robot has cut four parallel trenches through the sandstone at Folkestone, two for the French, whose trenching technique will not cope with the rocks.

Mr John Yates, project director, admits that the sandstone proved tougher and more costly to trench than expected. Their seabed trencher was impeded until they hit upon the idea of smoothing a path for it first. His next problem is to pick a 14-day spell of fine weather in the Channel to lay the first cable.

The cable, in continuous 50-kilometre wheels weighing 3,400 tonnes, will be coiled on the deck of the Venture, a new offshore support vessel, of 13,700 tonnes deadweight.

They will feed a second special British submersible, which will haul itself along a steel hawser already laid in the British trenches while feeding cable into the trench.

The French are adopting a different technique, with a seabed machine that simultaneously cuts a trench and lays cable. Each French cable is expected to take 21 days to lay, requiring an unbroken spell of

good weather which the British engineers thought was asking too much of the Channel.

Where the two electricity companies have agreed to pool resources is in the development of a large seabed habitat for the repair of cables, as insurance against off-shore disasters.

They have approved a £5m joint venture between two companies, Slingsby Engineering in Britain and ACB in France, for the development of a chamber that can squat on the seabed over the trench.

Five men will be able to work shifts in this chamber - 15 ft long - if, for example, a big ship dragging its anchor were to plough through a cable. "We hope we will never use it," says Dr Peter Howard, director general of the CEEB's transmission division.

According to Dr Howard, for the economics of the £600m investment to be advantageous, availability of the link must be high and be aiming for a figure of 95 per cent.

The economic case for the connection has three different components. One is the saving on "spinning reserve" generating capacity kept ticking over in readiness for a sudden surge in demand.

Another is that each country will be able to help the other in emer-

gency, as France was able to do through the earlier link when the CEEB was badly hit by winter weather.

The third is the opportunity for trading surplus electricity at favourable prices. This is made particularly attractive by differences in the national daily peaks in demand.

Although commercial negotiations on power dealing cannot be finalised until the project is nearer completion, Dr Howard believes that the estimate that it will pay for itself in six years still holds good.

Central control over the shuttling of power back and forth will be exercised by the CEEB from the national control centre in London, although control rooms at each end of the 30-mile cable will keep in constant communication about the amount and direction of electricity flows.

Power will flow as direct currents at 275 000 volts, insulating each electricity system from slight differences in the behaviour of the other. It will be possible to transfer power, at a rate of increase of 18 MW per second, to meet an emergency.

Despite the necessity for large electrical installations at each end of the connection, to convert AC to DC and back to AC, total losses are calculated at only 1.25 per cent.

Mr Yates says the partners are in step in cost and schedule. They plan to start commissioning the first of four 500 MW cables next February and hope to have it in service late next year.

Strategy shift by manpower services unit

By Alan Pike, Industrial Correspondent

A SHIFT in the Manpower Services Commission's (MSC) future strategy from unemployment schemes to helping industry become more efficient is illustrated in its corporate plan for 1984-88 published today.

The plan, which discusses the MSC's policy for the 1980s, points out that previous annual plans have placed considerable emphasis on the development of successful programmes aimed at the problems of youth and long-term unemployment.

Although the MSC expects historically high levels of unemployment to persist it believes there will be a small improvement in the position this year.

the Range Rover would appeal in particular to American mothers. However, the fact that the Range Rover uses a V8 engine is a drawback because power unit of this type are considered by some people in the U.S. to be fuel-hungry.

Mr Gilroy said world Range Rover sales would probably reach a record this year, beating the 13,235 produced in 1983.

Sales have been gathering pace after the major changes made to the vehicle - the introduction of a four-door version in 1981, the automatic gearbox the following year and the five-speed manual gearbox in 1983.

About 400 changes have been made to the Range Rover

BL launches luxury Range Rover for U.S. market

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

AS PART of the preparations to take Range Rover to North America, British Leyland has launched the most luxurious version since the four-wheel-drive vehicle first went into production 14 years ago.

The Land Rover company, which produces the Range Rover in Coventry, wants to take the luxury vehicle well up-market so that it will not have to compete head-on with American products.

General Motors, Ford and American Motors' Jeep subsidiary have all launched lighter four-wheel-drive vehicles with lower fuel consumption in the past year.

Mr Tony Gilroy, managing director of Land Rover said at the weekend: "All the things we are doing to

the Range Rover, for example fitting electric windows in the top-of-the-range model, are part of this process of lifting it even higher up the luxury range. When we take Range Rover into the U.S. we must get it right - the U.S. is a most unforgiving country if you get it wrong."

He insisted, however, that Range Rover would go to the U.S. "We would not continue to use scarce engineering resources to prepare it for the U.S. unless we were serious."

Mr Gilroy would not be drawn about the timing of the launch. Further studies were taking place, he said.

Previous market research shows

HIGH STANDARDS



AIR FRANCE MAINTENANCE: SOME OF THE MOST SOPHISTICATED AND RIGOROUS TESTING PROCEDURES IN THE WORLD. AN INSPECTION SYSTEM SO THOROUGH, THAT A NUMBER OF OTHER INTERNATIONAL AIRLINES HAVE ADOPTED IT FOR THEIR AIRCRAFT AS WELL.

AIR FRANCE MAINTENANCE: JUST ONE EXAMPLE OF THE HIGH LEVEL OF TECHNICAL COMPETENCE YOU FIND WHEN YOU FLY AIR FRANCE.

AIR FRANCE
WE'RE AIMING EVEN HIGHER

D C Robson

Us.

A. J. Thomas

B. J. E. L.

H. J. J. J.

J. A. J. J.

Anne Bess

Chris Hylar

C. J. L.

T. E. J. J.

A. J. J.

R. J. J.

A. J. J.

J. J. J.

R. J. J.

Robert J. J.

C. J. J.

Simon H. J.

C. J. J.

J. J. J.

T. J. J.

J. J. J.

J. J. J.

C. J. J.

B. J. J.

H. J. J.

W. J. J.

A. J. J.

J. J. J.

J. J. J.

J. J. J.

S. J. J.

C. J. J.

T. J. J.

J. J. J.

B. J. J.

R. J. J.

J. J. J.

R. J. J.

R. J. J.

J. J. J.

F. J. J.

J. J. J.

J. J. J.

J. J. J.

J. J. J.

J. J. J.

J. J. J.

J. J. J.

A. J. J.

C. J. J.

J. J. J.

J. J. J.

J. J. J.

J. J. J.

In some respects, it's not easy being an IBM Personal Computer Authorised Dealer.

Each and every one of them has to qualify to put their name to an exhaustive fourteen page contract, which specifies in precise detail what we expect from them.

The longest (and probably the most demanding) clause deals with their obligations to ensure your satisfaction.

Once accepted, our dealers receive a programme of training designed to make sure that they can recommend the hardware and software which will best meet your business needs.

And install it properly. And service it promptly under the warranty.

If all this sounds a little harsh, just remember two things.

Their professionalism is to your advantage. And, of course, there's one part of being an IBM Authorised Dealer that is very simple.

Selling one of the most adaptable, durable personal computers on the market.

For further information phone 01-200 0200 or clip the coupon.



Roger Kojczyk, IBM United Kingdom Product Sales Limited, FREEPOST, Greenford, Middx. UB6 9BR. (Tel: 01-578 4399) FT 4/84

Name _____ Position _____

Company _____

Address _____

Tel. No. _____

IBM

What do you get when you combine an investment bank with a commercial bank?

Bankers Trust.

Six years ago, Bankers Trust began its transformation into a wholesale bank. Along the way, it expanded the frontiers of both commercial and investment banking within a single integrated institution.

Today, Bankers Trust has become a major force in the marketplace as a worldwide merchant bank.

Merchant banking. It combines the lending capability and breadth of non-credit services of a commercial bank with the intermediary skills, flexibility, and entrepreneurial spirit of an investment bank.

With over \$40 billion in assets, the on-balance-sheet lending capability of Bankers Trust far exceeds that of any investment bank. And few commercial banks can match Bankers Trust's array of investment banking services, which surpasses that of many investment banks.

Our customers include many of the world's leading corporations. Their needs are complicated and often interrelated. Such customers require a bank of proven leadership across a broad range of financial transactions. Meeting their needs has moved us to a preeminent position in:

Loan syndication. In 1983, Bankers Trust was the largest U.S.-based bank in global syndication activity, and the second largest in the world. Bankers Trust lead-managed over \$24 billion in

loan syndications.

Loan participations. Our Syndication Group granted over \$2 billion in loan participations to banks and other institutional lenders last year, a figure unsurpassed by any other financial institution. This year, our volume of participations is running at an annual rate of \$6 billion.

Trade banking. Our ability to take advantage of government insurance programs in structuring export financing has given Bankers Trust a leadership position in this field.

Lease financing. We arranged more than \$1 billion in equipment value of big-ticket lease transactions in 1983. In aircraft leasing alone, we captured more than 40 percent of the market.

Private placements. Last year, Bankers Trust completed over \$1 billion, positioning us among the leaders in this form of financing.

Swaps. Our capital markets professionals have made us a world leader in interest rate and currency swaps with nearly \$3 billion in contracts written in 1983.

Commercial paper. We were the first money center bank to act as agent for commercial paper. Our customers now have more than \$2.5 billion outstanding. Only a handful of investment banks—and no commercial banks—exceeds this volume.

Public finance. We pioneered the development of both variable-rate demand notes and tax-exempt com-

mmercial paper. Bankers Trust also introduced a new market rate, TENR, which has been used to price well over \$1 billion of tax-exempt

commercial paper.

Trading. From our new state-of-the-art trading room in New York, we execute over

interest rate, currency, and precious metals futures markets. BT Futures executed over \$150 billion worth of contracts in 1983.

Investment management. We are responsible for investing more than \$37 billion in employee benefit and personal trust assets. Employee benefit clients include over 100 of the world's major corporations and public sector entities.

Earnings performance. Bankers Trust New York Corporation's earnings performance is evidence that its commitment to worldwide merchant banking has found favor with its clients. The Corporation's earnings increased at an annual average of 29 percent over the last six years, a growth rate greater than that of any of the country's other 10 largest bank holding companies.

Today, an increasing number of America's premier corporations are coming to Bankers Trust for both commercial and investment banking services.

Clearly, merchant banking is an idea whose time has come. It is a dynamic, aggressive kind of banking, perfectly shaped to meet the needs of today's rapidly-changing financial world. Bankers Trust is positioned at the leading edge of merchant banking. And we intend to stay there.



Typical of the Bank's commitment to worldwide merchant banking is its new trading room in New York. Over \$12 billion in money, securities and currency transactions flow through it each day.

floating-rate issues.

Eurosecurities. In 1983, we co-managed nearly \$10 billion in Eurosecurity offerings. Bankers Trust is one of the most active participants in the secondary market, particularly in floating rate notes—an instrument we intro-

\$12 billion in money, securities, and currency transactions daily. Bankers Trust is today one of the five largest primary United States government securities dealers.

Futures. Our new subsidiary, BT Futures Corp., is a major participant in the

Bankers Trust Company
Merchant banking, worldwide.

THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

WHAT IS the connection between the massive decline in the North East of England's heavy manufacturing industries, manning levels needed to dig a hole, and the government's financial arm-lock on public bodies?

The answer is the organisational shifts and manpower reductions that have been percolating through the country's third smallest water authority, reflecting in the most pronounced form the changes seeping through much of the rest of the water industry.

Under the stimulus of financial pressures, including evaporator water demand from recession-hit Tyne and Teesside manufacturing and the interest burden on big capital schemes, the Northumbrian Water Authority has been behaving in a way that at least the Government would applaud.

Since the Conservatives came to power in 1979, it has cut its workforce by a quarter (250 to 1,900), the biggest percentage reduction by far of any regional water authority.

It has also taken a layer out of management, introduced greater flexibility between work on water supply and sewerage and changed the manning levels of its outside work gangs, linked to a new bonus system.

These changes have been soaked up without any real discernible impact on services to the consumer though some work is now deliberately delayed. For example, small mains bursts at weekends are left until a weekday, saving overtime and call-out pay.

The unions have generally agreed these changes, accepting that there was far in the organisation. The road has been smoothed by a policy of no compulsory redundancies and a buy-out of the old—and more lucrative—bonus and overtime systems. Some manual workers lost out to £40 a week and in extreme cases the one-off buy-out payments have been as high as £3,000.

Unions do not remain acquiescent forever, however. There is a growing likelihood that these changes will ignite a more hostile union response if cuts in some areas continue much further.

Ian Crosskill, branch chairman of the National and Local Government Officers' Association at the water authority's Newcastle headquarters, says this will occur if the workforce sees that pruning through good management gives way to cutting by Government diktat. "You can't continue like this indefinitely, yet there are signs that the Government is bent on cutting operating costs without much regard for services," he says.

The Government's squeeze on water authorities is not letting up. The Northumbrian, in



Kielder Water is virtually a white elephant for the Northumbrian Water Authority. Twelve years ago projected demand for 1984 was 228m gallons a day; actual consumption is 138m gallons

Belt-tightening in a public service

Nick Garnett on Northumbrian Water Authority's economy measures

common with others, has been subject to the Government's thirst for cost reductions. The Government began setting performance targets five years ago and last year's Water Act underscored this. Tougher external finance limits were added to a drive to induce more commercial attitudes.

The Northumbrian was already moving down this efficiency stream anyway because of a confluence of two local problems that had landed it in hot water.

One was the interest payments on two big construction projects—the £170m Kielder Water transfer system and the £120m Tyne-side sewerage scheme. Interest charges now absorb a half of the Water Authority's £100m revenue against an average of a quarter for the rest of the industry.

The other is the rapid decline of heavy manufacturing and its withering requirement for water. The Northumbrian Water Authority was always vulnerable to this because industry accounts for 60 per cent of water take, far higher than in other regions.

Six years ago, consumption was 158m gallons a day. Even with marginally rising domestic

demand, total consumption has now slipped to 138m. The British Steel Corporation's Redcar site is taking just a tenth of the water it once consumed.

These figures look much worse when compared with what has proved to be hopelessly optimistic demand projections. At the 1972 Kielder inquiry projected demand for 1984 was 228m gallons a day but actual consumption is now just 60 per cent of that. Kielder is virtually a white elephant and its customers are still paying for it.

The Water Authority has been meeting this headache partly by steep water rate increases, attempts to export water—a contract to supply Gibraltar by tanker is already on stream—and vacating office space.

But the most significant changes have been internal. Water Authority management says much of this has been related to unscrambling the separate internal fiefdoms set up when water authorities were formed 10 years ago from local councils and other bodies. "It was party time," says John Redpath, organisation services director, about those empire-

protecting times. "People were used to getting more money, more staff." Senior management are keen to refer to changes as a "cultural" shift in attitudes.

The £6m yearly wage bill savings have come evenly from staff and manual workers. Reducing work-gang sizes has been one principal feature. "Three or four men, including an excavator driver, used to go out to tackle a main burst but you generally dig a hole only big enough for one man to work in," one senior manager says.

The Water Authority now normally utilises two-man gangs. When local councils ran the show, six-man gangs on water bursts was common.

Demarcation has been nibbled into. Some fitters' mates have been transferred to main-laying groups. Workers are now required to accept temporary and permanent transfer from water supply to sewerage work. A pumping station attendant, for example, might now be asked to work on sewage disposal.

The Water Authority has also changed the frequency of tasks in sewage disposal. The screens which separate out the

"solids" are cleaned once a day instead of twice. The channels on the sedimentation tanks which used to be scrubbed once a day are now done three times a week. The Water Authority says this in no way impairs equipment efficiency but it is not clear what it does to the over-filled environment of those people who work with the equipment.

The unions have also co-operated to replacing permanent weekday manning at small sewage works by visiting teams. These and other changes have permitted a 38 per cent decrease in the manual workforce in the sewerage service.

Some of these changes have flowed from the continuous introduction of new equipment and automatic metering. Declining workloads in some areas have also affected the Water Authority's white-collar staff. Water sampling programmes have been reduced, for example, at no loss to water quality. The 129 scientific back-up staff have been brought down to 85.

There has also been considerable restructuring. Payroll and purchasing in the Authority's three divisions have been centralised, cutting that workforce in half. The separate managerial posts for water supply and sewerage services in each division and that of divisional engineer have been fused into the single post of divisional operations manager.

Two directors and six assistant directors have gone. The planning and scientific services directorate has been scrapped with planning work pushed lower down the structure and scientific work subsumed into the operations directorate. The separate unit for administration has been washed away, the residue combined with the manpower section.

A management committee was set up three years ago by Frank Ridley, the Authority's chief executive. This is designed to appraise managers, monitoring their ability to work within a performance-based ethos as well as planning career development.

White-collar union officials have doubts about this because they feel that career development is being confined to the upper levels of management. There are also question marks over the impact of overall changes on morale and the unpleasantness of reducing job opportunities in areas of very high unemployment. Some businessmen question how performance-oriented any monopoly supplier can become.

North-East industry would rather not have the burden of Kielder on its shoulders. It welcomes, though, an efficiency drive which means water charges lower than they would otherwise be.

Finding the 'right' sort of worker for greenfield sites

BY BRIAN GROOM

FISHER BODY, the expanding General Motors components plant established four years ago at Dundonald near Belfast, is choosy about the hourly-paid workers it takes on. If you are introverted or—at the other extreme—very boishie, your chances are slim.

Applicants who pass the initial interview and tests are put through a four-hour "assessment centre." A series of exercises and games identifies how well their skills and personality match the company's aims.

Applying this sort of technique to manual workers is unusual. Normally it is used for more senior grades like graduate trainees. But if other companies have not gone quite so far, it is nonetheless part of a clear trend: with new jobs like gold-dust, those employers in the UK who are providing them are taking extraordinary pains to get the right kind of workers they want.

The lengths to which they go are described in a new study of factories on greenfield sites by the research company, Incomes Data Services. Apart from Fisher, the researchers examined several companies and focused on Whitbread at Magor in South Wales, Carreras Rothmans at Spennymoor, and Trebor at Colchester. All started production in 1979-80.

Most companies were looking not just for a greenfield site, but to a large extent for "green labour" as well. The companies recruited nearly all their non-management employees from the locality of the new site, and transferred very few from other locations.

Business courses

Employment law — an update, London, August 1. Fee: £100. Details from Course Administration, 111, The Old House, Cottingham Road, Corby, Northants NN17 1TT. Tel: 05363 4222.

Anxious to get off on the right foot, companies tried through their recruitment policies to avoid importing traditional demarcations or other restrictive practices. This applied not just to the bottom grades; they wanted as far as possible to develop "home-grown" leaders from the new workforce rather than recruit experienced supervisors with entrenched attitudes.

Managers, too, were choosy for the flexibility and creative thinking needed on a new site. Rothmans made clear it wanted good personal skills and leadership qualities in its front-line cadres, and was "not looking for seasoned managers aged 45-plus."

Many of the plants have the by-now familiar features of work organisation on greenfield sites: flexible working practices; fewer tiers of management; abolition of the roles of chargehand, foreman and conventional supervisors, with enhanced status of first-line managers; dissemination of more information on work-related matters; and communication to and from employees directly through group meetings rather than trade unions.

Most notably, workers are organised in groups which take joint responsibility for a range of tasks, allowing individuals greater variety in the kind of work they do and reducing boredom. Their interdependence made it crucial to avoid weak links.

Companies wanted openness, flexible attitudes and reliability. Where the applicant had been employed before, they tended to look carefully for evidence of good attendance and at time-

keeping records. There was a marked tendency to recruit people aged between 25 and 40—more reliable than teenagers, and more flexible than the over-50s. At Rothmans two-thirds of the workforce is under 35.

Recruitment procedures generally included an application form, two interviews, follow-up of personal and employment references, and a medical examination. At Trebor acceptance depended on assessments not just by management but also by potential colleagues in the new groups. Fisher also included a filter and an assembly worker among assessors who rated candidates for qualities of trust, persuasiveness, interpersonal skills, analytical ability, skill at oral communication, decision-making, ability to plan and organise, to play a full part in group activities, and take account of the needs of the individual and the organisation.

IDS says five years is too short a time to evaluate most of the plants, but comments on a number of features such as Fisher Body's high quality levels. It points out, however, a number of problems at various sites such as difficulties in recruiting electricians with skills in electronics, or delays in the delivery of equipment. Rotating workers from task to task may increase job satisfaction, IDS adds, but it can hinder workers from becoming expert to some types of equipment if they use it infrequently.

Group Working and Greenfield Sites, IDS Study 314, 140 Great Portland Street, London W1.

plus VAT. Details from the programme, Kent, July 15-27. Accounts Department, Certified Accountants' Educational Trust, PO Box 244, London WC2A 3EE. Tel: 01-242 6853, Ext. 848. Telex 24381.

Practical Project Management, London, July 24. Fee: £510 plus VAT. Details from Peter Vee, Publicity Consultant, BIS Applied Systems Ltd, York House, 189 Westminster Bridge Road, London SE1 7UT. Tel: 01-633 9866.

Advanced sales management, Brussels, July 24. Fee: £130. Details from Course Administration, 111, The Old House, Cottingham Road, Corby, Northants NN17 1TT. Tel: 05363 4222.

Designing and using applications forms for graduate pre-selection, Uxbridge, July 2. Fee: £135. Details from The Secretary, Management Programme, Brunel University, Uxbridge, Middlesex UB8 3PH. Tel: 0695 56461 (ext 213).

Business modelling with mind and microcomputers, Brussels, August 22-24. Fee: Non-members BFR 48,000; Members (AMA/1) BFR 43,000. Details from Management Centre Europe, rue Caroly 15, B-1040 Brussels, Belgium. Tel: 32/2/516.19.11. Telex: 21.917 mee b.

Most people like to be associated with success

Aitken Hume Holdings has just announced its results for another record year. Profits were up 67%, and there has been a good start to the current year.

A feature of this successful growth in the past year was in the field of investment management, reflecting Aitken Hume's range of services to meet the needs of private investors and pension fund trustees.

* Specialist unit trusts, with successful long-term growth records.
* Unit Trust & Currency Management Service — discretionary management for investors with

up to £50,000 available.

* Portfolio Management — discretionary service invested direct in stocks and shares, for investors with over £50,000 available.

In addition we provide private banking facilities where high interest is paid on short and long-term deposits — particularly valuable to our investment clients when a level of liquidity is required.

If you would like to find out more about investment management at Aitken Hume, contact Geoffrey Hyde on 01-638 6011 or complete the coupon.

To: Geoffrey Hyde, Aitken Hume, 30 City Road, London EC1Y 2AY. Please send me details of the following Aitken Hume services:

Specialist Unit Trusts ☐ Private Portfolio Management ☐
Unit Trust Management Service ☐ High Interest Deposit Facilities ☐



AITKEN HUME
Where performance counts
30 City Road, London EC1Y 2AY.
Telephone: 01-638 6011

Forbes Lake of the Ozarks

OUR LAKE LAND PARADISE AWAITS YOU

Your own vacation land on the fabulous Lake of the Ozarks in Central Missouri. Right in the heartland of America. Away from cities, noise, pollution and the rat-race of the workaday world. We call it Forbes Lake of the Ozarks... about 12,800 acres of scenic paradise. Not for everybody, but maybe for you.

The Ozarks region, which dominates most of southern Missouri, has long been lost in the legends of the Osage Indians. Now that the magnificent Truman Lake has been completed, it's merely a matter of time before the beauty of this spectacular recreational area attracts vacationers and settlers from every corner of the continent.

If yours is a family of water-sports lovers—swimming, boating, fishing, water-skiing—it's hard to imagine a more perfect setting for you. Forbes Lake of the Ozarks is nestled at the headwaters of the big Lake. Here it almost kisses Truman Lake on the west, then winds eastward through stands of hickory and oak for over 90 miles to the bustling hub of the summer resort area at Bagnell Dam.

Forbes Inc., publishers of Forbes Magazine, through its subsidiary, Sangre de Cristo Ranches Inc., is offering the opportunity of a lifetime for you to acquire one or more acres of our choice Missouri lakeland among the breathtaking "hills n' hollows" country of the Lake of the Ozarks.

Forbes' private park is the ideal place to build a second home... that special place where you may now or one day choose to retire. Here among the friendly, down-home folks who have made Missouri famous for its hospitality. These are salt-of-the-earth people who are pleased to welcome good neighbors to their easygoing way of life.

There's no better time than right now to find out if Forbes Lake of the Ozarks is the place for you. All our homesites, including lake front and lake view, will be a minimum size of one acre—ranging to over three acres. Cash prices start at \$6,000.* One or more acres of this incredibly beautiful lakeland can be yours for the modest payment of \$60 per month, with easy credit terms available.

For complete information, including pictures, maps and full details on our liberal money-back and exchange privileges, please fill in the coupon and mail to: Forbes Europe Inc., P.O. Box 86, London SW11 3UT England.

*Prices subject to change without notice.

Forbes Europe Inc.
P.O. Box 86, London SW11 3UT England

Without obligation, please send me more information on Forbes Lake of the Ozarks. PLEASE PRINT

Name
Address
City/State/Zip
Telephone
Preference: ☐ \$6,000 ☐ \$7,500 ☐ Higher

Obtain the Property Report required by Federal law and read it before signing anything. No Federal agent has asked the maker, or maker, if any, of this property. Equal Credit and Housing Opportunity.

THE ARTS

Animals of the City/ICA

Michael Coveney

One of the peculiar things that has happened in the British performing arts over the last few years is that the impulse to renew and refresh popular taste has resulted in events of decreasing popularity and increasing taste.

Animals of the City at the ICA is the latest work of Mike Figgis, formerly of the People's Show and a minor darling of the out-dated event-garde circuit on account of two shows—*Redneck* and *Slow Fade*—which, I am ashamed to admit, I missed.

Mr Figgis here proposes himself as maestro, an MC, an orchestrator, between the modes of still photography, 35 mm film, live jazz, sculpted stage action in the reminiscent vein of Robert Wilson, and confident dialogue with an audience. He also throws in a totally inadequate response to the Chandleresque film noir genre of cultist mystification.

None of this is done well enough to be acceptable, let alone enjoyable. The scene is purportedly New York, yet nothing in the evening reveals an acquaintance either serious or appreciative of that great city. Mr Figgis's inimitable character in his way, has the brass neck to address the audience by way of an overture on the subject of Manhattan architecture. We then close in on a scene of domestic disharmony flash back to an aerial view of the city dominated by yellow cabs, and some devastatingly naive and unfunny comment about the city and its culture.

The contained scenario concerns the return to the metropolis of an old opera singer, played by Jess Walters, to the scene of a grand affair with the beautifully Pre-Raphaelite Catherine Raffaeli. The show's publicity claims all sorts of insights on the nature of contemporary big city alienation. The final, satirical, of a show like this resides in its ignorance of 50 years' literature on the subject of the alien metropolis, at a much more intense level, from Kafka and Brecht onwards.

Its chief fault, of course, is the purely theatrical one of

Catherine Raffaeli

Book Review

Ronald Crichton

Glyndebourne glory

Glyndebourne: a celebration edited by John Higgins. Cape, illustrated, £12.50, 172 pages

Confounding prophets of woe, Glyndebourne serenely continues after 50 years, with longer festivals of sold-out performances, many productions televised, visits to the Proms and a touring company out and about in the autumn. Except for the tours, there is still no official subsidy, yet John Higgins's half-centenary of 1934 is probably on firmer ground than many nervous recipients of official funds. Behind the formidable facade of English dotness, Glyndebourne possesses an equally formidable mixture of business sense and vision. He also had a flair for choosing collaborators and seeing that they got on with their jobs. His personality benevolently permeates the festival to this day.

John Higgins has chosen his collaborators with suitable astuteness, concentrating on distinguished persons who know Glyndebourne from various inside angles, leaving the pianists, the evening dress and the hula in the background. Peter Hall writes on the Mozart operas, Raymond Leppard on Monteverdi and Cavalli, John Pritchard on Rossini. Roy Strong notes the changes of taste reflected (not always very promptly) in design. In some cases what they don't say is more revealing than what they do. Leppard reveals that the

beauties of Monteverdi reduced leading singers to tears but does not say much about his way of making Baroque opera welcome to a non-specialist public—surely they are musicians, historically minded, aware that their parents and would like to know more.

Pritchard's remarks about the German way of doing Rossini are well worth attention and his Charter for Opera Conductors, directed mainly at insensitive and unmusical producers, deserves wide and prominent dissemination. He is good on the admirable Vittorio Gui but otherwise doesn't really say much about Rossini at Glyndebourne. He draws the disconcerting of wells over *La pietra del paragone*—a 1964 production which did not please every member of the audience. He also draws the disconcerting of wells over *La pietra del paragone*—a 1964 production which did not please every member of the audience.

He also draws the disconcerting of wells over *La pietra del paragone*—a 1964 production which did not please every member of the audience. He also draws the disconcerting of wells over *La pietra del paragone*—a 1964 production which did not please every member of the audience. He also draws the disconcerting of wells over *La pietra del paragone*—a 1964 production which did not please every member of the audience.

Aida

David Murray

The new Royal Opera Aida, sponsored by Naxos and unveiled at Covent Garden on Saturday, boasts Jean-Pierre Ponnelle as designer and (presumably as an afterthought) producer, too. It is very much a designer's production, visually imposing while fixing tight constraints upon the dramatic action. The Royal Opera will find it useful; though it keeps the stagehands and electricians busy, international stars can be shunted through it season after season with minimal rehearsal. They need only to stand and deliver, with such appropriate gestures as may occur to them on the spot. The international cast who are inaugurating the affair gesticulate a lot, and otherwise have only to step smartly out of the way of descending curtains or to be mechanically "revealed" like clock-cuckoos.

Almost every scene is dominated by a huge pharaonic stone head, with a stylised beard that goes up and down like a portulaca baring an inner chamber, and sometimes flanked by curving stone staircases. Let us call him Ozymandias. He is all the temples and the monument of every precinct; once he is turned at an angle, and for the *dénoûment* his hat goes up. The King, the High Priest and finally the remorseful Amneris strike poses in his hand. Otherwise there are screams and backshots, constantly shuffled, like blow-ups of monochrome engravings—very self-conscious and rather chic, but for the horrid painted moon and amoeboid clouds of the Nile scene. (Perhaps "a sub-assistant's work?" But Jean-Pierre, it's supposed to be the Nile in moonlight with clouds, and we need some atmosphere! "All right, all right—you do it.")

In short, this is very nearly a staged concert performance. Even "Celeste Aida," sung before the start, is sung before a drop cloth; and Katia Ricciarelli's "Ritorna vincitor" too (sadly undersung), against heavy competition by the stage crew behind. The Triumph boasts no processions, no trophies, but only boy gymnasts to enact the Ethiopian defeat. The same thrifty device in the Coliseum *Rienzi* at least has an ironic point. The Nile scene alone is played in the Old Egyptian naturalistic manner; the double death-by-suffocation atmosphere without risk of claustrophobia and the limitless space before Ozymandias.

Clearly a premium is placed on the musical side; and the international principals almost recover the cost. Sadly, Miss Ricciarelli's soprano is ill-fused in the role of the heroine—her sincere but peevish "Ritorna vincitor" (boasted by someone in the audience, which cannot have encouraged her) was followed by ever more frayed singing in the later half. Her heartfelt rousing contrasted with her indifferent



Sean Rea (II Re), Stefania Toczyska (Amneris) and Luciano Pavarotti (Radames)

words, most of her vowels converging upon one indeterminate sound. The pellucid Italian of her Radames, Luciano Pavarotti, made a cruel comparison—but anyway there is no arguing with Pavarotti. The superb voice seizes one by the throat (even with apologies for a virus), it is musically and dramatically used to plain dramatic ends; and his modest acting doesn't reach beyond what he can do with dignity.

The Amneris is Stefania Toczyska, a strong, interesting mezzo with a plaintive timbre, who does her testing and writhing with a will, but also suggests that in a production less committed to external show she could display a feeling creature. As Radames, the young Georgian bass Patsa Burchuladze easily

fulfilled the expectations raised by his recent Warwick Square debut: rich, liquid tone, beautifully focussed, and enough authority to convey haughty malevolence without pulling faces. Majestic declamation by Sean Rea as the King; a delectable haunting lilt in Marie McLaughlin's High Priestess.

Ingvor Wiksell's Amneris is fierce, generous and exact, a distinguished portrayal; his rhythmic grip points up what is missing in Zubin Mehta's conducting, which is just that. Mehta's reading is professionally smooth and swift (and kind to his singers), efficiently executed, and yet limp of pulse. The Prelude floated coldly and the Grand March (trumpets regularly jumping the up beat) had no snap.

Nash Ensemble/Wigmore Hall

Dominic Gill

The Nash were not on their most sparkling form for their characteristically wide-ranging concert of 20th-century music on Saturday night. Nor did either of the two new works of their programme, by the Hungarian Zoltan Durko and by Tim Souster, offer much to sparkle about. Durko's new *Impromptu* in F for solo flute and five instruments with percussion was decent and dull. Its variation form offered some potentially interesting contrasts of style: daily lyrical Brahmsian sonorities (flute and tam-tam, xylophone and string harmonica) set against darker, husky Bartokian harmonies, as well as a lighter polytonal manner peculiar to the composer himself. Judith Pearce gave the solo part commandingly, but one arrived, after 18 minutes,

without any sense at all of having made a journey. Tim Souster calls this genre of his *Le Souvenir de Maurice Ravel* "surrealistic pastiche"—an idea taken from another composer as a starting point. It leads on into musical situations which that composer could never have imagined. This is really no more than an unnecessarily elaborate way of describing decent and dull. Its variation form offered some potentially interesting contrasts of style: daily lyrical Brahmsian sonorities (flute and tam-tam, xylophone and string harmonica) set against darker, husky Bartokian harmonies, as well as a lighter polytonal manner peculiar to the composer himself. Judith Pearce gave the solo part commandingly, but one arrived, after 18 minutes,

without any sense at all of having made a journey. Tim Souster calls this genre of his *Le Souvenir de Maurice Ravel* "surrealistic pastiche"—an idea taken from another composer as a starting point. It leads on into musical situations which that composer could never have imagined. This is really no more than an unnecessarily elaborate way of describing decent and dull. Its variation form offered some potentially interesting contrasts of style: daily lyrical Brahmsian sonorities (flute and tam-tam, xylophone and string harmonica) set against darker, husky Bartokian harmonies, as well as a lighter polytonal manner peculiar to the composer himself. Judith Pearce gave the solo part commandingly, but one arrived, after 18 minutes,

without any sense at all of having made a journey. Tim Souster calls this genre of his *Le Souvenir de Maurice Ravel* "surrealistic pastiche"—an idea taken from another composer as a starting point. It leads on into musical situations which that composer could never have imagined. This is really no more than an unnecessarily elaborate way of describing decent and dull. Its variation form offered some potentially interesting contrasts of style: daily lyrical Brahmsian sonorities (flute and tam-tam, xylophone and string harmonica) set against darker, husky Bartokian harmonies, as well as a lighter polytonal manner peculiar to the composer himself. Judith Pearce gave the solo part commandingly, but one arrived, after 18 minutes,

Arts Guide

June 1-7

Music

LONDON

Soviet Ensemble Orchestra conducted by Leonid Kozlov. Programme: Shostakovich's *Symphony No. 10*, Prokofiev's *Symphony No. 5*, Tchaikovsky's *Queen Elizabeth Hall* (Tue), (8233191).

Claudio Arrau, piano. Beethoven, Schubert, Chopin, Liszt, Debussy and Brahms. Royal Festival Hall (Wed), (8233191).

Maria Tzipura, piano. Queen Elizabeth Hall (Thu), Schubert, Beethoven, Debussy and Liszt.

Rosanne Sower's Fifth Street Superjazz Big Band. (439 0747).

PARIS

Christa Ludwig, Paul-Emile Deiber recital, Eric Werba, piano. Schubert, Schumann, Liszt, Wolf, Brahms, Goethe's poems. Liedes (Mon), Théâtre de l'Athénée (142 6727).

Cracow Philharmonic Orchestra conducted by Krzysztof Penderecki. Komitas's *Kilka*, violin: Penderecki (Mon), TNP-Chatelet (233 4444).

Ensemble Thibaud, piano. Schumann, Beethoven, Chopin (Mon), Salle Gaveau (233 2030).

Ensemble Orchestral de Paris with Philippe Entremont as conductor and soloist. Philip Bride, violin, Wolfgang Schulz, flute. Theatres des Champs Elysees (123 4777).

Orchestre National de France conducted by Seiji Ozawa with Radio France Choir. Debussy, Ravel (Tue), TNP-Chatelet (233 4444).

Chantal Stieglitz, piano: Bach, Schu-

CHICAGO

Chicago Symphony (Orchestra Hall): Klaus Tennstedt conducting, Edith Peinemann violin. Weber, Mendelssohn, Strauss. (Thurs), (435 6123).

Teresa Berganza with Juan Antonio Alvarez Parejo, piano. (Mon) Musikverein. (831 901).

Vienna Symphony Orchestra conducted by Gunter Wand. Bruckner's Fifth Symphony (Wed), Musikverein.

ZURICH

Tonhalle: University of Michigan Symphony Band. Strauss, Kabalevsky, Hindemith, Nixon, Holst and Granger (Tue), Tonhalle Orchestra conducted by Christoph Eschenbach. Beethoven (Wed).

Le Nozze di Figaro/Glyndebourne

David Murray

The sudden access of good weather on Wednesday, and the cunning play of laying on an eclipse for the dinner interval, didn't altogether explain away Glyndebourne's first Figaro evening in this 50th anniversary summer. Roger Williams has revived the 1973 production by Peter Hall most thoughtfully and effectively, with cast partly new, partly familiar from the 1981 revival. John Bury's designs make their points well, granted the usual uncertainty about what, exactly, is going on in the nocturnal garden; and in the pit Bernard Haitink presides over the London Philharmonic with unerring musical-dramatic sense. What he achieves is so apt, and so deceptively easy, that special effort is needed to notice it.

Too little space to comment on solo arias, the familiar plums of Mozart's opera, beyond reporting that Marcellina and Don Basilio are awarded their Act 4 numbers, delivered energetically by Mimi Lerner and rather charmingly by Ugo Benelli. Nothing will persuade us that the opera requires them, but well (with some promise of really splendid performances as the run settles in)—but this is a dramatic Figaro above all.

In this version, the joke ends where it customarily begins. When we find Claudio Desideri's Figaro cheerfully sizing up the Count's unwelcome advances, five minutes later, when Gianna Barbaros from Anne Dawson. Miss Lerner's Marcellina is not only dignified and rather formidable, but subtle; she and Arthur Korn as Bartolo (unusually imposing in his Act 1 music) take an affecting pleasure in the discovery that Figaro is their mislaid son. By way of anniversary celebration, the imperishable Hugues Cuenot gives us a neoclassical vignette of the Notary, and Federico Davia makes a ripely cantankerous Gardener, neither of them exaggerating a single point.

If one's made to view the characters so much in psychological terms, it is not only because their visible dramatic interplay is made so vivid. The special musical glory of this production is the ensembles, full-voiced and sharply differentiated to an astonishing degree; Haitink has prepared them searching. From 13 July there will be a half-new cast conducted by Gustav Kuhn, with the interesting Miss Esham moving up to the role of Susanna. The general spirit should continue.

Russ Abbot is an amiable, popular television comedian who remains curiously out of step by the seven-character lead role of Bruce Forsyth played 20 years ago. I have never seen him, but he is to be a quick-change one but, apart from a rather leaden sequence set in the First World War, where our hero comes in and out of a door alternating as an amnesiac French cabaret singer and an all-American fighter pilot hero, nothing too frenetic is demanded.

Despite a book full of cherishable one-liners by Neil Simon (a miserly banker admits that "Before I was born squirrels never used to hide their nuts"), Mr Abbot is never actually as funny as he is on the box as either that carrot-headed Scottish football hooligan or the ageing Teddy Boy.

When he turns up as a myopic chump, Fred Poitrine, the dreadfully predictable punchline concerns the acquisition by hasty Belle (Sheila White) of his surname. He then resorts to sympathetic charm in the show's most famous number "Real Live Girl," which in choreo reprise also manages to sound like the best.

The first problem with *Little Me* is that what promises to be a picaresque tale of Belle's search for wealth, culture and social position in order to make

Architecture

Lighting the lamp in Europe

If architects are feeling a bit chastened after inviting the Prince of Wales to dinner and having to listen to his well-aimed strictures, they should take a short trip to Germany. In Frankfurt they can see the most exciting new museum devoted to contemporary architecture that has just opened and in Stuttgart they can admire the splendours of the new Staatsgalerie which is designed by James Stirling, the most interesting British architect around. I will write about Stuttgart in a future article because it needs to be discussed at some length.

The new Deutsches Architekturmuseum stands on the Schaumarkt by the River Main in a pleasing, large early 20th-century classical house that has been brilliantly converted into a museum. The museum is under the direction of Professor Dr Heinrich Kluge who told me that the museum's task is "to illustrate the arguments of modern day architecture."

The conversion of the old building itself illustrates the theme that lies behind the whole venture. The architect is Oswald Matthias Ungers, a German architect in his 50s who has since 1970 practised in Germany and also taught at Cornell University, U.S.A. While the architect's task is to illustrate the arguments of modern day architecture, the building itself illustrates the theme that lies behind the whole venture. The architect is Oswald Matthias Ungers, a German architect in his 50s who has since 1970 practised in Germany and also taught at Cornell University, U.S.A. While the architect's task is to illustrate the arguments of modern day architecture, the building itself illustrates the theme that lies behind the whole venture.

By banishing the stairs and lift to the rear of the old house, Ungers has created a new museum which rises up to a great skylight over his own post-modern temple.

The first impression the vis-

tor gains from the interior is one of immaculate whiteness and order based on the highly visible grid of squares that is the basis of the design. The entrance hall and side pergolas have glazed roofs and red and white floors; the galleries are entirely white.

The design everywhere impinges classicism but it is a kind of cut-out classicism, simple and without any detailed decoration. On the top floor a small white house with pediment sits under the skylight. Here the smooth white blocky classicism does not quite work. The lack of entasis makes the

verticals appear crooked—this is revealed as just a learning towards classicism. The best space is the new garden gallery which has a beautifully covered roof with implied coffering and a series of small spaces which are ideal for the display of drawings.

The first exhibition is called *Die Revision der Moderne 1960-1980* and is part of the story of the gradual intriguing transformation of the old modern movement into the struggling baby that labours under the name of post-modernism. It is an impressive display of European and American architectural work of the last 20 years and includes an imposing library of names: Mario Botta, Frank Gehry, Michael Graves, Hans Hollein, Leon and Rob Krier, Charles Moore, Richard Meier, Superstudio, S.T.R.E. Inc., Thomas Gordon Smith, Tigerman, Venturi—they are all well represented with models and drawings. It is an amazing fact that 50 per cent of the work on show

is from the museum's permanent collection.

This collection has been acquired by diligent purchasing over the past four years. What is sad, but inevitable, is that there are no architects representing England. James Stirling belongs here as a central influence on architectural thinking—but perhaps he is planning his own museum. The resistance to the new architectural thinking in England is a product of the late adoption of European modernism here—the architectural establishment now represents the rearguard, as the Prince of Wales was able to point out so clearly. His speech can only serve to heighten the development of the necessary debate about architecture which is still resisted by a profession that can do no wrong.

Another thing that would help the debate in England would be the establishment forthwith in some rooms at the Royal Academy of a regular series of small exhibitions about the art of architecture. I have been urging this for years but the tender professionals have always resisted the idea. Frankfurt leads the way with this brilliant small new museum. The architectural debate will now always have to acknowledge Frankfurt—much more in tune with the present than the Museum of Modern Art in New York, or the only other rival, the Canadian Centre for Architecture.

Future exhibitions will examine "High Tech" and the idea of the skyscraper as well as displays that tackle the environmental problems of a local region. The opening of the new Frankfurt museum is a major event in the world of architecture; it is concerned with the future of the art and already understands the public desire for beauty. It has a fine new building in a city that, like so many cities in Britain, has been almost swamped by the tide of post-war rebuilding. The lamp of civilised architecture has been lit again in Europe.

Swayne's Symphony/Elizabeth Hall

Andrew Clements

The English Chamber Orchestra's South Bank programmes may sometimes seem to confine themselves to a narrow, conservative repertoire. But a chronology included in the booklet for Friday's Elizabeth Hall concert demonstrated, the orchestra has been a quiet and consistent supporter of new music, or at least of a particular area of new music. Its latest commission elicited a symphony for small orchestra from Giles Swayne; the first performance was conducted by Stephen Barlow.

Swayne's introductory note gave little away—"My belief is that if a piece of music has to be explained, it is a flop." The symphony is his first concert work since *Or, for unaccompanied chorus*, which was

commissioned by the BBC and made such a popular impact at the Proms in 1982. The vein of accessibility which Swayne struck then is continued here. The symphony is firmly, as a chronology included in the booklet for Friday's Elizabeth Hall concert demonstrated, the orchestra has been a quiet and consistent supporter of new music, or at least of a particular area of new music. Its latest commission elicited a symphony for small orchestra from Giles Swayne; the first performance was conducted by Stephen Barlow.

Swayne's introductory note gave little away—"My belief is that if a piece of music has to be explained, it is a flop." The symphony is his first concert work since *Or, for unaccompanied chorus*, which was

Bach Piano Competition planned for 1985

In Toronto between May 1-12, 1985, will be held the International Bach Piano Competition, with a first prize of \$15,000, from the Continental Bank of Canada, for the winner. It is claimed to be the richest prize in an international musical competition.

Applicants in the UK will be required to provide a 45 minute cassette tape, and more information can be obtained from the British Council, SW1. In addition the Canada Council is to award the Glenn Gould prize, worth \$50,000 every three years, starting in 1987, to the winner who has made a distinctive contribution to music and communications.

In June 1985 auditions will be held outside of the U.S. for the Carnegie Hall International American Music Competition with a top prize valued at \$75,000, including a cash award of \$10,000 and career promotion aid. The competition is open to pianists, and more information can be obtained from Willa Rauder at 881 7th Avenue, New York, NY 10019.

Barclays backs WNO 'Rigoletto' with £60,000

Welsh National Opera's new production of *Rigoletto*, which is to reach its premiere in Cardiff in May 1984, is to be sponsored by Barclays Bank. The £60,000 sponsorship was announced in Cardiff by Mr Henry Lambert, Barclays' UK chairman, who said that the sponsorship was the largest ever undertaken by Barclays in Wales.

The WNO *Rigoletto* receives its first performance at the New Theatre, Cardiff, on May 16. Donald Maxwell will play the title role.

Little Me/Prince of Wales

Michael Coveney

Russ Abbot is an amiable, popular television comedian who remains curiously out of step by the seven-character lead role of Bruce Forsyth played 20 years ago. I have never seen him, but he is to be a quick-change one but, apart from a rather leaden sequence set in the First World War, where our hero comes in and out of a door alternating as an amnesiac French cabaret singer and an all-American fighter pilot hero, nothing too frenetic is demanded.

Despite a book full of cherishable one-liners by Neil Simon (a miserly banker admits that "Before I was born squirrels never used to hide their nuts"), Mr Abbot is never actually as funny as he is on the box as either that carrot-headed Scottish football hooligan or the ageing Teddy Boy.

When he turns up as a myopic chump, Fred Poitrine, the dreadfully predictable punchline concerns the acquisition by hasty Belle (Sheila White) of his surname. He then resorts to sympathetic charm in the show's most famous number "Real Live Girl," which in choreo reprise also manages to sound like the best.

The first problem with *Little Me* is that what promises to be a picaresque tale of Belle's search for wealth, culture and social position in order to make

herself eligible for Noble Egglestone quickly runs out of narrative tension. The evening then staggers along as a series of disconnected sketches, some of which, like the interval act, are downright embarrassing.

To music by Cy Coleman and lyrics by Carolyn Leigh and some below par rehearsed choreography by Bob Fosse, the older Belle in the lushly confidential shape of Lynda Baron recalls her life story from a seedy bar stool. Belle Schlumpert, an Illinois Cinderella, captivates the rich Noble and ventures across the tracks. Each time they make contact, the orchestra swells, a running gag that is soon smitten with cramp. Tony Walton's luminously outlined settings promise a hint of style to which Val May's broken-backed diction soon puts a stop.

Belle wins the heart of the miserly banker and it is a pleasure to see Mr Abbot loosen up in the warm orange glow of dancing humanity in the lively ensemble number "Deep Down Inside." He has less success as the cabaret artist, mainly because of a misjudged mimed tap routine. Belle has gone through vaudeville and is selling cigarettes, temporarily diverted by a snake-like sub Fosse routine from Tudor Davies's seductive gangster.

"Things couldn't look blacker

FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4A 4BY
Telegrams: Finantime, London PS4, Telex: 8354871
Telephone: 01-248 8000

Monday June 4 1984

Bad cruise compromise

THE DUTCH cabinet's shaky compromise on the future deployment of cruise weapons in the Netherlands is unsatisfactory from the point of view of the alliance. It delays further not only deployment but even a final Dutch decision on deployment itself. But it does, at least, recognise that full deployment of the 48 cruise missiles allocated to bases in the Netherlands will have to go ahead if the superpowers cannot reach an agreement on limiting the installation in Europe of intermediate-range nuclear weapons, and if the Soviet Union continues to build up its own arsenal of SS-20s.

Formally, the Dutch cabinet has not departed from the so-called twin-track policy of NATO to bring cruise and Pershing II nuclear launchers to Europe in reply to the threat constituted by the SS-20s. The NATO policy is to deploy and to seek talks to limit the number of such weapons in Europe on both the NATO and the Warsaw Pact sides.

The communica on the ministerial meeting of NATO, where the policy was adopted, merely described the two tracks as "parallel and complementary." But the logic was that NATO must deploy in the hope that its determination would bring the Russians to the negotiating table. The twin-track policy is turned on its head if one says, as the Dutch seem to be doing, that full deployment need go ahead only if there is no East-West agreement to limit it.

From the angle of Dutch internal politics things may look a bit different. The compromise reached on Friday in Mr Ruud van Lubbers's coalition cabinet may very well be the best that could be achieved. Only the Liberals, the junior party in the coalition, are firmly pro-deployment. The Christian Democrats, the Prime Minister's own party, are split. An unqualified decision to go ahead with cruise might have brought down the Government.

Inspiration
In the parliament, forces seem to be fairly evenly divided. If the cabinet were to fail, an anti-cruise coalition led by Labour, the largest party in parliament, might come in. If a cabinet crisis were to lead to elections, public disquiet about the cruise weapon could easily have ways to a similar, Labour-led coalition.

Why have the Netherlands proved such fertile ground for a peace movement whose inspiration ranges from sincere concern for peace and the environment to muddled-headed anti-Americanism and an idyllic view of what East-West relations could be? Not so very

themselves obliged to defend before the European Commission what they condemned so strongly when they were on the other side of the House. This is an embarrassing position, but unavoidable. Nationalisation, including the method of compensation, was after all approved by parliament. And it would set all kinds of precedents if the Government were to offer additional sums of money so long after the event.

On the two main points at issue the commission has come down largely in the Government's favour. It found that the article in the European Convention about the entitlement to the peaceful enjoyment of possessions was never meant to apply to the taking of the property of a state's own nationals; it was aimed more at protecting property held abroad by citizens and companies, as far as compensation is obligatory. It concluded that the sums paid by the British authorities were not wholly inadequate at the time in the terms of the convention.

There was enough room for doubt, however, for the commission to pass the case to the European Court, where it will start again de novo sometime next year.

All that will run its course. Yet if the Government is embarrassed, it ought to be thinking about how to prevent a recurrence of such cases in future. Here the convention offers some guidance. Article 6 says that everyone is "entitled to a fair and public hearing within a reasonable time by an independent and impartial tribunal established by law."

long ago Dutch society was a byword for a somewhat stodgy conservatism. Those days are over. The affluence of the 1960s and 1970s, based on rich finds of natural gas, transformed that society. The often-rebellious voice of youth became ever more important. Conventions were flouted. Next, recession and high unemployment deepened criticism of the established order of things.

Neutrality
There is another, older strand. Historically the churches have an especially weighty role in public opinion and public affairs. It used to be a voice for conservative values. Now the churches have changed. Churches are among the most active supporters of the peace movement.

Historically, too, the Netherlands have tried to avoid being drawn into the quarrels of bigger powers. Dutch faith in neutrality within the European Economic Community as their best hope of not being swamped by the bigger members. It is not too late for them to ask themselves whether they have acted in the best interests of that strategy by distancing themselves from Britain, France, West Germany and Italy in so important a matter as the intermediate-range nuclear weapons.

The dangers of the stand adopted by the Lubbers cabinet are manifold. For a start the policy adopted may be self-defeating. Dutch participation in the peace movement may yet make progress in Europe. That will not encourage the Russians to return to the negotiating table, which they left abruptly last November.

Ill effects are possible within NATO as well. Britain, Italy and West Germany may be reeled by Labour, the largest party in parliament, might come in. If a cabinet crisis were to lead to elections, public disquiet about the cruise weapon could easily have ways to a similar, Labour-led coalition.

The twin track decision can work only if the alliance is firm in its resolve without being pugnacious. The best hope of the Netherlands, may now be increased defence.

Parliament is not enough

THERE HAVE been several recent reminders of the limits of Parliamentary sovereignty in this country and of the way Britain is bound by international as well as domestic law. For example, when Mrs Thatcher was killed outside the Libyan Embassy in St James's Square in April the authorities could not take all the retaliatory action they might have liked because they were bound by the Vienna Convention on diplomatic relations.

Some people may welcome this while others deplore it. More likely some people will welcome it in the cases that suit them and deplore it in those that do not. The fact is, however, that domestic and international law need to be brought increasingly into line. If countries subscribe to international conventions, they must be enforceable at home as well as abroad.

That really is what the case of the complainants against the British Aircraft and Shipbuilding Act of 1977 is all about. The complainants went to the European Commission of Human Rights on the grounds that they believed that the compensation paid to them for their nationalised assets was inadequate.

The Conservative Party, when in opposition, believed that too, and many of its leaders believe it still, now that they are members of the Government. Sir Keith Joseph admitted as much in a written Parliamentary answer when he was Industry Secretary in 1980.

Unavoidable
Yet times have moved on. At no stage did the Conservatives in opposition promise to repeal the legislation on the compensation terms, if and when they came to office. There was just a chance that the business might have been unravelled by the privatisation and return to owners of the shipbuilding yards at the beginning of Mrs Thatcher's first administration. Yet Sir Keith decided that circumstances had changed too much for that to be possible.

The Tories have since found

IF LONDON merchant bankers pride themselves on living by their wits, they have an acute need of them now in the revolution taking place in the City.

Whether it be privately-held Morgan Grenfell thinking about going public, or S. G. Warburg paying for a stake in a jobbing firm, or even Kleinwort Benson reaching across the Atlantic to buy a U.S. bond dealer, merchant bankers see great opportunity in the City upheaval and are prepared to risk reputations and—for them—large sums of money to seize it.

Today many merchant bankers believe they could end as the key figures in the new scheme, though there is also the fear that unless they act quickly somebody else—the new financial conglomerates or the Americans and Japanese—will get there first. Even as they take over stockbrokers and jobbers, the independent banks know that others with grander ideas could gobble them up.

The theory is that as the barriers crumble between the functions of issuing securities, making markets in them, and broking them (played traditionally by merchant banks, jobbers and stockbrokers) the winners are likely to be institutions with a strong capital base and a broad range of skills which can do all three at once: the "integrated house" as it has been dubbed, modelled on a Wall Street-style investment bank.

Merchant banks are well-suited to combine these roles because they already have multiple skills and a fair amount of capital; some, like Warburg or Samuel Montagu, also run integrated operations in the Eurobond markets, so there is experience to build on.

UK AND U.S. BANKS COMPARED

Equity capital	
U.S. INVESTMENT BANKS	
Merrill Lynch	\$1,858m
Salomon Bros	\$1,187m
Dean Witter	\$961m
Shearman/Ames	\$710m
UK MERCHANT BANKS	
Kleinwort	£215m
Warburg	£140m
Schroders	£125m
Hill Samuel	£123m
Morgan Grenfell	£116m
* Source: Lehman Bros. & Co. Survey of U.S. Institutional Investor April 24, sample disclosed equity capital in latest balance sheet.	

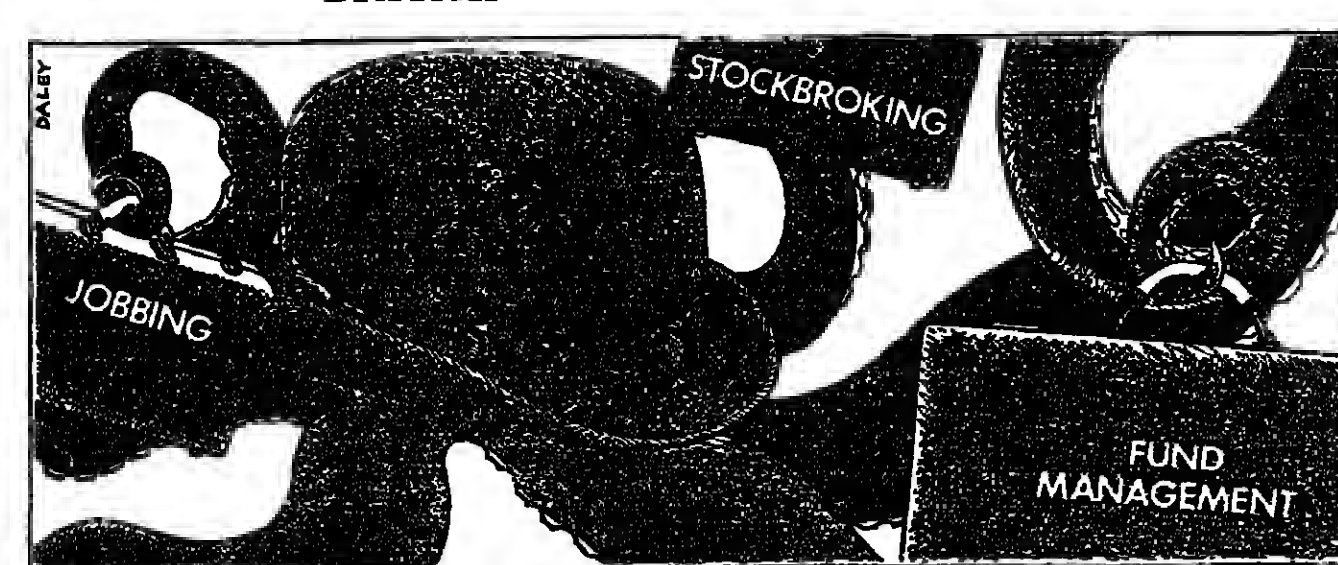
too, but there are big risks ahead, as well as opportunities. Faced with the certainty of much increased competition in such traditional activities as corporate finance, mergers and acquisitions, and investment management, the question for most of them has not been whether to join the opposition, but how.

Their views could hardly vary more. "There is no 'right way'," says a Warburg director who deals with Akroyd and Smithers last October was a pace-setter. "There are as many answers as there are players."

Even so, most merchant banks have set their sights on a similar target: being able to issue and underwrite securities in the U.S. and the Far East as well as in the UK. This will allow them to raise finance for corporate clients in the world's major markets and make money by "arbitraging" or exploiting the differences between them.

These plans range at one extreme from Mr Jacob Rothschild's conglomerate approach—his Charterhouse J. Roths-

BRITAIN'S MERCHANT BANKS



Reputations at stake in the City revolution

By David Lascelles, Banking Correspondent

child group offers a grand array of financial services, although plans for a full-scale merger with Hambros Life have been abandoned—to the Lazards in London, Paris and New York. They have decided to stay small and concentrate on arranging deals and giving advice rather than trading as principals, though they want to form a tighter alliance to tackle the world market.

For the integrated houses, how the London market evolves will be crucial. In the equity market, the easing of Stock Exchange membership rules and the move towards dual capacity—the fusing of the roles of principal (stockjobbers) and agents (stockbrokers)—will give some merchant banks a much broader role in the capital-raising business than they have hitherto.

In the gilt-edged market, the Bank of England seems to favour U.S.-style primary dealers who would be responsible for buying and distributing Treasury issues but would, in return, have a privileged relationship with the central bank. Mr Gordon Pepper, the senior partner of W. Greenwell and Co, the stockbroking firm that has integrated with Warburg, maintains that a successful integrated house will have to be

one of these primary dealers. For several merchant banks like Warburg, Morgan Grenfell and County Bank, the subsidiary of NstWest, the vital first step is to develop market-making skills by buying a stake in a jobbing firm, partly because they are in short supply, but also because they think that the ability to make markets is the key to a successful securities business.

Others, like Montagu and Hambros, have bought into stockbrokers because they feel they can handle the market-making side, but need "distribution"—the ability to sell securities to investors. Others still, like Hill Samuel, have bled their fire, preferring, according to Christopher Castleman, chief executive, to "watch and wait," and not be rushed into buying while the excitement has pushed acquisition prices sky-high.

Ideally, many banks would like to ally themselves with both a stockbroker and a jobber, but that is a luxury only for those with a rich uncle, like Barclays Merchant Bank which is to be tied in with de Zoete & Bevan, the stockbroking firm which has integrated with Warburg, and with de Zoete & Bevan, the stockbroking firm which has integrated with Warburg, and with de Zoete & Bevan, the stockbroking firm which has integrated with Warburg.

As for geographical reach, UK

merchant banks historically have been quite strong in the Far East, particularly Hong Kong, and many have joined the slow-moving queue for a trading licence in Tokyo. Tackling the U.S. will be harder in many ways. You have to be tuned into Wall Street directly. It's not good enough to watch it through a Reuter's screen," says Mr Win Bischoff, chief executive of Schroder, which has a bank in New York but, because of U.S. bank law, can only do limited securities business through it.

Kleinwort Benson, the biggest merchant bank, grasped the bull by the horns a couple of months ago by buying ACLI Government securities, a Wall Street primary dealer, for £27.3m (£19m), a move which many others would emulate if they were not so busy making a move in London, and is taking careful stock, according to Mr Michael Hawkes, the chief executive.

Bankers admit that their U.S. ambitions must be limited. "It would be lunacy to compete head-on in the U.S. market," says Mr Castleman of Hill Samuel. The purpose of a U.S. presence would be to make the contacts, trade in a modest way and force the global link.

Despite the well-rounded

reasons bankers give for what they have or have not done, many admit privately to agonising uncertainty about it all. "There's a lot of rubbish being talked about the rationale for these deals," said one chief executive. "Many of them were just cobbled together."

Proving that they can work is only one of the tests these deals will have to pass. Can merchant banks, for instance, really afford such grand designs? Morgan Grenfell's hint that it may go public next year is a sign of the strain the changing market-place is putting on its resources. Morgan needs a broad capital base, even if it means going to the Stock Exchange and sacrificing some of its privacy.

Bankers have the option, of course, of occupying a specialist niche rather than going for an all-round business, like Robert Fleming. But sheer size counts for a lot internationally. Mr Bischoff at Schroder said: "We shall need a tremendous amount of capital to be a player in the global market."

Mr Hawkes of Kleinwort points out that merchant banks, whatever their ambitions in stocks and bonds, are still supervised by the Bank of England. That means there is a limit to how far they can

"gear up" their capital by taking on securities business. Costs could be especially heavy if, as expected, the Bank rules that banks which go into securities must have stronger capital ratios as a buffer against risk. According to Mr Hawkes, this will leave the merchant banks with a tough choice: raising more capital, or paring back their banking business to release capital.

Banks may also have to isolate their securities business into separately capitalised subsidiaries, which means the capital would be locked in and could not easily be redeployed in lean times.

Another test is conflict of interest. An integrated house could find itself not just on two but five sides of a deal at once: as issuer of shares, broker, market maker, fund manager and investment adviser. The Bank of England, which is studying this question, found no fewer than 13 potential conflicts of interest in one recent (unnamed) City merger.

Although merchant banks already have so-called Chinese walls to separate departments that could profit from each other's information (corporate finance and fund management, for example), the potential for conflict in an integrated house is so much larger that something more formal may be needed. Some banks have considered hiring off parts of their business—like fund management—to reduce the risk of conflict.

"People must know who it is they are talking to when they deal with us," Mr Castleman said.

Through their trade group, the Accepting Houses Committee, the merchant banks said in response to the recent review of investor protection by Professor Jim Gower that they favoured a self-regulatory body for their fund management business (their banking activities would continue to be regulated by the Bank of England and their new broking and jobbing interests by the Stock Exchange). But the latter would be ready to go further and welcomed a tough regulatory overlord for the securities business as a whole.

Personally, I would not mind a mixed Securities and Exchange Commission," one said. "Whatever it is, it must have teeth."

A third test is whether merchant banks can handle the transformation into investment banks, which requires a much keener dealing mentality. "We're pretty good punters in gilts, but that's quite different from making markets in them," Mr Bischoff said. Another executive said he abandoned any attempt at merging with a jobbing firm after discovering "they're quite different people from us."

Wall Street's message is fairly encouraging, though. The biggest investment banks there have all found capital to grow quite fast—and in some cases remain private. Except for the occasional scandal, the U.S. is fiercely competitive in markets and a vigilant SEC have kept conflicts of interest to a minimum.

The all-round investment bank is plainly an idea that works, which may partly explain why no Wall Street investment market bank has made a bid for a London one in the great shakeout. "Why should we? We can already do most of the things the British firms are trying to do," said the head of one U.S. firm's London office.

HOW STRATEGIES DIFFER

BUYING the skills: S. G. Warburg was one of the first to make a move with its acquisition of a 29.9 per cent stake in Akroyd & Smithers, the leading jobbing firm, which it may increase when Stock Exchange rules permit. Although the price (£41m) looked high to some people, Warburg believes that the ability to make markets is the key in the "integrated house" of the future, and

knew that jobbing skills were in short supply. Warburg and Akroyd have just launched a dealing operation in New York.

Finding a niche: Robert Fleming has one of the most developed broker-dealer businesses in London, but it is highly specialised, concentrating on Japanese convertible bonds of which Fleming is the largest dealer in the world. "If we're faced with many people, we don't think we're

particularly clever. That's the way it developed," said Mr Nicholas Shiley, the managing director. Fleming found its niche through Jardines Fleming, its joint Far East venture with Jardines of Hong Kong, which has one of the few licences granted to foreign stockbrokers in Tokyo.

"Rolling their own": Schroders is building up its broker-dealer team based on the firm's stockbroking operation in the Far East. It currently has 46 people and is planning rapid expansion. Mr Win Bischoff, chief executive, says the strategy is less capital-intensive and means "you can plan it as you go along."

Building fires: Hill Samuel has been cautious about forging alliances "because the target is still moving," says Christopher Castleman, chief executive. But the group may be on the point of closing a deal in the next few days.

Ringing changes in Japan

A company called Kyoto Ceramic sounds as though it ought to employ a half-dozen, venerable-bearded, water-colour artists, willow-brush painting geisha scenes on to porcelain plates along a temple-graced riverbank.

Perhaps the image barrier was one reason why Kyoto Ceramic changed its name a couple of years ago to Kyocera Corporation—a more suitably mechanical name for one of the world's major producers of electronic components, and a minor sideline, grinds out artificial bones a year.

Now, Kazuo Inamori, Kyocera's president and a former industrial scientist, is pushing the company he founded in 1959 into the world of telecommunications revolution, leading a consortium of 25 companies which plans to challenge Nippon Telegraph and Telephone's monopoly as a "common carrier."

When Inamori formulated his Daini-Denden (number two phone company) project in March this year, his chief public supporters were the band of Japan's so-called "new media" businessmen, including Akio Morita of Sony, Jiro Ushio of Ushio Electronics, and Makoto Iida, of Secom.

All were men of substance, but the project was regarded as something of an upstart venture. Inamori faced not only NTT, but the immobile ranks of Japan's business giants—the "zaibatsu" trading houses, banks and industrial behemoths on which he had stolen a march.

By forming a consortium, Inamori first overturned the conventional wisdom that only the largest of Japanese corporations could even think of challenging NTT. Kyocera, for instance, had sales in 1983-1984 of US\$1.6bn compared with NTT's sales in 1982-83 of more than US\$15bn.

And by launching his venture in the midst of the debate about

Men and Matters

how the private sector can profit from NTT's deregulation, Inamori has over the past three months won the support of shareholders whose chips could scarcely be bluer—Mitsubishi Sumitomo, Sanjyo and Nomura Securities. Some of the Daini-Denden shareholders have shelved more tentative plans for similar projects of their own.

Competition for NTT business is only just starting. NTT, itself, does not intend to give in without a fight, and is investing massively in new technology. But, however well Daini-Denden does in practice, Inamori can safely be credited with demonstrating that, even in a futuristic, over-engineered Japan, small but well-placed shove may be needed to get big things moving forward.

Goldman's way
In the four years that Roy Smith has been head of the Goldman Sachs subsidiary in London, the firm has doubled in size to 150 staff and become the New York investment bank's largest branch office, after Chicago.

It has also quietly flexed its muscles without entering the bidding for any of the London brokers. Last year it was involved in transactions for 28 leading British companies, including ICI, Barclays, Fisons and Midland Bank, while advising Sotheby's on its defence against an unwelcome bid from the U.S.

Smith returns to New York this summer to help supervise Goldman's international activities, and will be replaced by a New York partner, Robert Conway—but there will be no change of policy.

Goldman's London growth has been determined more by the internationalisation of the securities markets than the plans to liberalise the City



"Why not make the NCB and NUM meet at Wembley then settle it by best of five penalty kicks?"

stock market, says Conway. The London firm has become "a little Goldman Sachs" offering the full range of the New York services on this side of the Atlantic.

As for the future, Conway says that Goldman's "natural propensity would be to build up from within rather than go out and acquire someone." The firm has the expertise to act both as dealer and broker, and adequate capital to take part in trading.

But Goldman, regarded as the classic of the New York investment banks, and one of the few to make the big league without losing its partnership status, is fully aware of the intense competition developing in London. On his 8.30 morning jogs through Hyde Park, says 40-year-old Conway, "I get a little concerned about the number of sweat shirts bearing the names of my competitors."

Job creation

How to become an entrepreneur, by Nolan Bushnell, founder of Atari (quoted by Everett M. Rogers and Judith K. Larsen in "Silicon Valley Fever").

"A guy wakes up in the morning and says: 'I'm going to be an entrepreneur.' So he goes into work and walks up to the best technologist in the company where he is working, and says: 'Would you like to join my company? Ten o'clock Saturday, my place. And bring some donuts.'"

"Then he goes to the best finance guy he knows, and says: 'Bring some coffee.' Then you get a marketing guy. And if you are the right entrepreneur, you have three or four of the best minds in the business."

"Ten o'clock Saturday rolls around. They say: 'Hey, what is your company going to do?' You say: 'Build left-hand widgets.' Another hour and you've got a business plan roughed out. The finance guy says he knows where you can get some money."

"So what have you done? You've not provided the coffee. You've not provided the donuts. You've not provided the ideas. You've made it all happen."

Good taste

One particular piece of enterprise was not rewarded when President Reagan visited his ancestral home of Ballyporeen yesterday.

In the centre of the village a large advertisement had been erected for Bushmills whiskey. The liquor is universally known as "Bush," and the advert read: "Bush—the President's choice."

White House officials were not amused at this play on the name of Vice-President George Bush, and they demanded that the advert should be removed.

In the end a compromise was agreed. The P in President was painted over to give the less offensive and probably more accurate message: "Bush—the resident's choice."

Observer

Northern Ireland's skills and dependability are vital ingredients for our competitive edge.

NORMAN MISCHLER, CHAIRMAN
HOECHST FIBRE INDUSTRIES U.K. LTD.

Uninformed opinions about Northern Ireland have always contrasted with the voices of experience. People are constantly surprised by the numbers and quality of the international companies operating here, the scale of their investment and the success stories they tell.

To help to improve both the image and economy of Northern Ireland, The Northern Ireland Partnership has been formed, representing all parts of the business and professional community.

In June members of the Partnership will be coming to London to tell British management about the real Northern Ireland of today.

Why not find out more about a place in which other people have invested and where people love to work and live? Find out about the generous financial incentive packages that make it easy to become profitable quickly.

Please join us. Judge us on the facts.

For more information write to:
The Northern Ireland Partnership, 64 Chester Street,
Belfast BT1 4JX. Northern Ireland. 0233 233233

I would like to hear more about your London presentations on Northern Ireland ☐ some general information ☐

Name

Company

Position

Address

Tel.

THE NORTHERN IRELAND PARTNERSHIP

FOREIGN AFFAIRS

One summit really matters

By Ian Davidson

THIS week will go down in the annals as one of the truly wonderful weeks in Ronald Reagan's first term as President of the United States. After the celebrations for the 35th anniversary of the North Atlantic Treaty Organisation, after the kiss in Copenhagen, and after the ballyhoo for the 40th anniversary of D-Day on the beaches of Normandy, the leaders of the seven major western nations will stage a profoundly harmonious summit in London.

Naturally, nothing will be achieved by the summit, and cynics will wonder why they bother. No matter. The final communiqué will once again be self-congratulatory and the successful fight against inflation and on the emerging economic recovery, especially in America. President Reagan will, as usual, radiate oblivious serenity. As for the others, amid the whirling of the television cameras and the general hubbub, they will scarcely hear the grinding of their teeth.

When these summits were first launched, a decade or so ago, at the instance of President Giscard d'Estaing of France and Chancellor Helmut Schmidt of Germany, the idea was that they should be informal gatherings to help world leaders grapple together with the problems of managing the world economy.

The record suggests that in practice these annual rituals have fallen into two fairly distinct groups. On a couple of occasions, or most, they have enabled governments to take, in an international negotiating context, decisions for which they were bracing themselves in any case, but which domestic pressures could have made more difficult. More often they achieved strictly nothing. This week's meeting will conform to the second, more normal pattern.

There are, of course, a number of major issues affecting the health of the international economic system which might deserve informal discussion, or even negotiation, at this week's London summit, and most of them are closely related to each other, and to the economic policies of the current U.S. administration. There is the international debt burden of the developing countries, the management and reshaping of the precariousness of this debt problem, coupled with the

legacy of other ill-considered lending practices in the past, has added more than a tremor of doubt over the health of some of the world's biggest banks and possibly over the health of the international banking system as a whole.

Both these problems are being exacerbated by the rise in U.S. interest rates, which is helping to drive up interest rates in other industrialised countries and threatening their economic recovery. If the recent rise in interest rates has been driven partly by market anxieties, it is also the result of the structural tensions between the anti-inflation policies of the Fed and the expansionary effect of the massive U.S. budget deficit.

The case for some negotiated adjustment in U.S. policies would seem to be in doubt. Yet the response of the U.S. administration to the chorus of complaints from abroad has been either to deny that there are any problems or with a denial that it bears any responsibility for these problems. For rather a long time administration spokesmen have been denying that high U.S. interest rates could possibly be jeopardising the economic prospects of other countries, whether industrialised or developing. Now that a number of developing countries are complaining about the level of interest rates, the administration has nothing to do with the size of the U.S. budget deficit.

No doubt President Reagan will this week reassure the other western leaders with the stirring account of the White House and Congress to bring down the deficit in future. But everyone knows that the timing of these efforts has been determined exclusively by domestic pressures and the imperatives of the presidential election campaign. If the administration is less than forthcoming about the impact of high interest rates, it is not so much out of concern for the well-being of other national economies as out of anxiety for the U.S. banking system.

The European leaders at this week's meeting will naturally refrain from making any kind of fuss. No useful purpose can be achieved by this week's dis-



Altiero Spinielli: long-standing federalist

cussions, but no useful purpose can be achieved, either, by rocking the boat. But if the European leaders are likely to take things easy at this week's summit, it is also because they know that they have a more testing and more important rendezvous in three weeks' time, at the European Community summit at Fontainebleau. This week's meeting may not make much difference to anything, but that one may make rather a lot of difference to everyone.

Obviously, the Fontainebleau meeting will be dominated by the old squabble over Britain's excessive contributions to the European Community budget. In reality it will be confronting more fundamental questions: do the institutions, treaties and policies satisfactorily meet the national and common interests of the member states; is it possible to get more satisfactory arrangements; and if so, will this happen by strengthening or weakening the contractual relationship between the member states?

At this stage, there is little new to say about the British budget problem. No serious negotiation is likely to resume until after the elections in the middle of this month. Everyone knows that the gap between Britain and the rest is rather small; everyone knows there must be some give and take; no government wants to be the first to move, and the Commission seems unwilling to accept its responsibilities. The situation is therefore ripe

for a game of chicken, the outcome of which could be deeply damaging. If Mrs Thatcher's obstinacy exactly matches the obstinacy of the nine at Fontainebleau, British officials are beginning to warn, the situation could become extremely unpleasant.

Yet it is rather hard to see how the nine could retaliate against the UK so long as they continue to respect the existing treaties and institutions. If they cannot compose their differences with Mrs Thatcher, they cannot secure a legal increase in the size of the Community budget; if they cannot increase the budget, they will have either to see an axe laid at Community spending, or to make up the difference from national budgets. Both options spell a serious weakening of Community principles enshrined in treaty law.

Now these are not the terms in which President Mitterrand, for one, is talking, and he, as current president of the Community institutions, who will dominate the proceedings at Fontainebleau. On the contrary, his recent speech before the European Parliament was a wide-ranging appeal for more European integration, based on the Community's fundamental law, the Treaty of Rome, for better decision-making by more majority voting, for a strengthening of the political dimension of Europe, and for an extension of the Community into new policy areas. Moreover, for a Frenchman he gave a surpris-

ingly warm endorsement to the draft Treaty for European Union (if not in its details at least in its "inspiration") which was drawn up and passed by the European Parliament earlier this year.

This last reference has rekindled interest in a text which was virtually ignored when it was voted by the Strasbourg assembly in February, and some of the comment, in Britain at least, has been both hostile and ill-informed. As one would expect from its chief sponsor, Altiero Spinielli, who is a long-standing federalist, the text is unashamedly more federalist in aspiration than the present arrangements, but not all that much more. It is not, contrary to what is sometimes suggested, a blueprint for a totalitarian state which would take away the birth-right of every hitherto European.

It is not difficult, nor entirely implausible to dismiss both the draft treaty, and Mitterrand's speech, and the many past declarations by the member states that their objective is a more perfect European Union, as windy rhetoric.

It is also not difficult for the British Government to argue that the first priority should be to implement those provisions of the existing Treaty of Rome which have been blocked for a quarter of a century, rather than dream up new grandiose schemes. The advantage of getting rid of the national obstacles to the free flow of goods and services, so as to

create a truly Common Market, is that this is already a treaty obligation, it would inevitably serve the common interests of all the member states—and it would not make any demands on the Community budget.

The trouble is that this pragmatic approach entirely misses the point. Of course there is a large measure of windy rhetoric in the aspirations for a more integrated Europe; there is also reason to question whether it will be easier to get there from here by drafting a treaty text, than by focusing on specific policy areas, like defence and security, where progress is both possible and necessary. On balance, it may be more sensible for policy needs to determine institutions than the other way round.

But the error made by British pragmatists, is to suppose that the continental rhetoric is only rhetoric. There may be a large gap between dogma and practice, but it is a profound mistake to under-rate the force of the dogma, or to pretend, as some British diplomats do, that the French do not mean it and will never mean it. Superficially, this British cynicism may seem rather profound, but deep down it is pretty shallow.

The real gap between Britain and the nine is not measured in a few hundred million ECUs, nor even in Mrs Thatcher's book-keeping approach to the Common Market, but in the failure of this government (and all its predecessors apart, perhaps, from that of Edward Heath) to comprehend the importance of the continent of the political symbolism of Europe, let alone to sympathise with it.

To make the maintenance of Britain's veto rights in the Council of Ministers (ie, its implausible to dismiss both the draft treaty, and Mitterrand's speech, and the many past declarations by the member states that their objective is a more perfect European Union, as windy rhetoric.

It is also not difficult for the British Government to argue that the first priority should be to implement those provisions of the existing Treaty of Rome which have been blocked for a quarter of a century, rather than dream up new grandiose schemes. The advantage of getting rid of the national obstacles to the free flow of goods and services, so as to

Lombard
A new look at 'monetary base'

By Samuel Brittan

"HOW CAN the Bank of England control the money supply?" I am frequently asked by correspondents. Not having time to write article-length replies to each reader, I normally reply fairly briefly: "Mainly by means of interest rates."

At this stage most correspondents either retire in disbelief or allege in sloping handwriting the existence of a worldwide conspiracy to subvert the currency, thereby letting me off the hook. There is, however, a very good return question which could be posed, namely: "How does the Bank control interest rates?"

The operational answer is that this is by the rates at which it supplies reserves to the money market in times of shortage. But one must then hope that no one will ask: "Supposing that there is no shortage? Can the Bank create one?" The technicians could probably answer that question; but what then does one make of the frequent official claims when interest rates are rising that they are "being pushed up by the market" and that it would be misguided, difficult or even impossible to resist the pressures?

If we are to believe that the Government cannot control interest rates, it cannot under current procedures control the money supply either; and what then comes of its central strategy?

The technical monetarists would agree that it is misguided to try to control interest rates. Their stock response is that central banks can and should control the reserves held with them by the commercial banks, and leave interest rates to the market.

As there is some relation between banks' reserves at the Bank of England and the rate at which they choose to expand their assets and liabilities, these reserves are often known as "high-powered money." The Bank could determine the amount of high-powered money by its own market operations; and this method of influencing the money supply is known as "monetary base control."

The valid elements in the Bank of England's passionate objection to monetary base control can be summarised simply, without too much institutional detail, in one proposition. The ratio of the money

supply, however defined (still less Nominal GDP) to bank reserves of high-powered money is too volatile for target purposes. To put it in jargon: the "base multiplier" is unstable and would be even under different institutional arrangements.

It was mainly for this reason that I did not join in the abortive campaign for monetary base control which at one time even interested the Prime Minister. I was not prepared to ignore the fact that in the Great Depression the U.S. money supply plunged even when the monetary base was held fairly stable.

In the UK context, banks' "operational deposits" at the Bank of England amounted on the last count to less than £200m. Even if "till money" is thrown in for good measure, the amount of high-powered money is still only £1.4bn. This represents a ratio only 12 per cent of the so-called "wide money" base, or Mo, which the Bank of England does (reluctantly) target and less than 1½ per cent of the more meaningful broader monetary aggregates. Unexpected changes in these ratios could have catastrophic multiplier effects if policy assumed that they were stable.

The intellectual breakthrough required is to separate the idea of monetary base control from that of fixed target growth rates. Let the Bank of England operate on reserves of high-powered money, but let its objective for this total (whether announced or not) vary as much as necessary in the light of the demand for reserves and any other factors considered relevant, including exchange rate movements. This would approximate to the Swiss form of monetary base control or what the U.S. Fed actually does after bad experience with more rigid versions.

If such a system were introduced into the UK, money supply policy would be more transparent and less mystical. The Bank would be regulating something that is within its control but without committing itself to a changing financial system.

In the Budget the Chancellor announced he would target monetary base but not control it directly. I am suggesting the opposite: that he should control it, but not target it.

Japan's trade pattern

From the Deputy Minister, Japanese Ministry of Foreign Affairs

Sir,—In your article of May 22 entitled "U.S. set to buy \$80bn of developing nation goods," it was reported that Ambassador Brock, the U.S. Trade Representative, in a seminar in St Gallen, "stung" out Japan for discriminatory trade practices by saying that it was only taking 10 per cent, while the U.S. was importing half, of developing countries' exports in manufactured goods. I can hardly believe that someone as knowledgeable as Mr Brock in trade matters would have made such an assertion, but as far as it appeared in your article, the implied reasoning perhaps deserves some comment.

A country's trade structure is largely determined by how much natural resources and energy that country is endowed with, and what its industrial structures are. Small land and the scarcity in natural resources compel Japan to stake its economic livelihood on importing large quantities of not only energy and raw materials (the magnitude could be measured by the simple fact that Japan's import of U.S. agricultural exports exceeds the total of U.S. export to the USSR, Eastern Europe, the UK and West Germany altogether) but also industrial raw materials. This character naturally influences the share of manufactured goods in Japan's imports.

It is true that the absolute amount of Japanese imports of manufactured goods from developing countries is much smaller than that of the U.S. vs \$80bn in 1982. But this not only reflects the difference in the scale of Japanese and U.S. economies (Japan's GNP is approximately 40 per cent of the U.S.'s GNP), but the difference in import structures. A better index of how much consideration is given to the import from developing countries is the total manufactured goods imports. In this respect, there are no great differences between Japan (23.5 per cent) and the U.S. (23.5 per cent) in 1982.

Similarly, the annual average rates of increase in imports of manufactured goods from developing countries between 1977 and 1982 show no substantial differences: 15.5 per cent in Japan and 15.7 per cent in the U.S.

To attribute the difference in numbers to Japan's discriminatory trade practices against developing countries has absolutely no ground. Japan recently decided to increase the imports of industrial products, from developing countries, by raising the ceiling under the

Letters to the Editor

generalized system of preferences (GSP) by 55 per cent. Further, unlike the U.S. and E.C., Japan has neither taken any restrictive measures (including the so-called grey-area measures) against steel, textiles and other manufactured goods of export interest to developing countries, nor has it yet imposed any countervailing duty and anti-dumping duty.

As regards direct investments to developing countries, it would be worth pointing out that Japan substantially increased its share in the total direct investment from industrialized countries to developing countries from 7 per cent in 1971 to 17 per cent in 1981.

Our common aim of helping expand the exports of developing countries and easing their debt burden would be best achieved if we worked together on the basis of accurate facts and correct appreciations of each other's policies.

Moriyuki Motono,
Ministry of Foreign Affairs,
Tokyo, Japan.

A problem for a manager

From Mr C. Thompson.
Sir,—In all the debates and

America's banking structure

From the Director,
Centre for Banking and International Finance,
City University Business School.

Sir,—What is wrong with American banks? It is necessary to pose the question in this way because we observe in international banking today are solvency and liquidity problems of individual American banks indeed the largest, multinational, money centre banks at that. Such problems are only an effect of an underlying root problem.

Think of the American banking system as a tree exposed to the wind. It has a large foliage (assets), covering the world. It has a strong trunk (its human resources); but it has weak roots (its deposit base). American banks are unable to collect deposits over the whole of the U.S. from individual (small) depositors. Such individual deposits must be repackaged in some way, either through domestic or international channels, before the money centre banks can obtain them to

discussion papers on the accountability professions proposed rules for current accounting, the emphasis has been on the accountants and auditors role on the implication of recommendations. Very few of those involved in discussing the subject and consider the problems and issues which would confront the manager with current cost accounting.

The overriding requirement to maintain the substance of a business, and the temptation to make short-term distributable profits at the expense of the economic future of the company.

After the preparation of financial statements, under the historical cost convention is the concept of continuity, knowingly that in the absence of evidence to the contrary, that business will continue indefinitely into the future. Stocks of raw materials used in production will be replaced and new fixed assets will be purchased upon the expiry of the old ones. It is this requirement for replacement that makes the historical cost convention of accounting so misleading in times of inflation. The fact is that the preparation of audit and balance sheets will require a more intimate knowledge of the business

processing involved that accountants normally have.

Colin Thompson,
65, Shakespeare Drive,
Shirley, Solihull.

A credibility gap

From Mrs C. Horsfield

Sir,—The coming elections to the European Parliament give us an opportunity to focus our attention on the Community. John Wyles (May 29) suggests that we should take Pictet Dankert's advice and vote because the parliament fills a "democratic gap."

Each elector belongs to a vast constituency incorporating when large depositors lose faith. Money centre banks are particularly exposed then to both liquidity and solvency problems and become the weak link in the U.S. financial chain. Notice the absurdity of the system: a small local or regional bank is immune from liquidity problems; yet, if it withdraws deposits from a money centre bank it can bring about the collapse of such a bank.

Such instability in the deposit structure is a peculiarly American phenomenon enshrined in a morass of local, regional, state and federal legislation. It is part and parcel of American folklore, populism and mistrust of big money from New England invading other states. In this case America is stuck with systems and concepts of the last century.

Zannis Res,
Frobisher Crescent,
Barbican Centre, EC2.

European Union recommends just that. Either the Community is unworkable or we have to sacrifice our national interests on every issue which would be the effect of replacing the veto by a system of majority voting.

So far as I can tell the parliament would retain its power to dismiss the Commission. The president would have appointed the Commission although I cannot identify the source of his appointees. The president himself would have been appointed by the Council of the Union, whose members would have been appointees of national governments. If the parliament were to exercise its right to dismiss the Commission the same president would then be appointed. It is hard to see in all this welter of appointments how a vote for some shadowy figure to a nebulous parliament can fill a "democratic gap."

For me at least it creates a "credibility gap."

(Mrs) Charlotte Horsfield,
24 Liverpool Road,
Kingston Hill, Surrey.

Pension transfer values

From Mr A. Smallbone

Sir,—Your leading article on pensions (May 25) suggests that different scheme actuaries use differing assumptions: it is worse than that: the same actuary will use double standards.

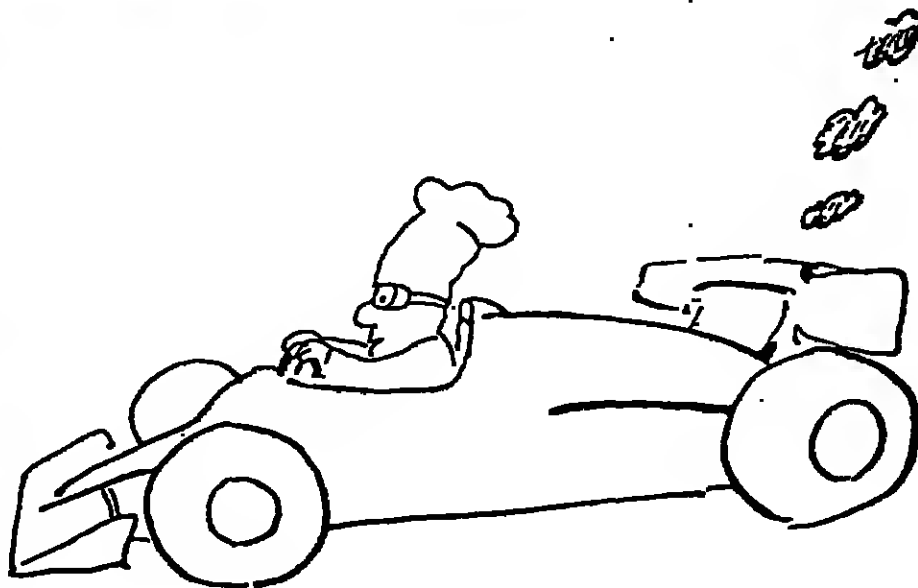
If an employee aged X with Y years of service, on a pensionable salary of Z, is leaving a pension scheme he may be offered a transfer-out value perhaps half that which the same actuary will require from a replacement employee (also aged X, to be paid Z and with Y years of service with an identical scheme) who asks to be granted Y "added years" as a joiner.

Yet the second method does no more than quantify the amount that needs already to have been accumulated within any properly-funded scheme with respect to an existing member aged X, paid Z, with Y years service, and is therefore the correct starting point for out-transfers too.

The difference between the two represents the "profits" which, in an era of inflation, the employer can make out of declaring people redundant. Every time a long-serving employee is unloaded, a final salary scheme will tend to become over-funded, substantially reducing the amount the employer need contribute to meet obligations to remaining staff and leaving more for paying increased dividends to shareholders.

Alan F. Smallbone,
30, Temple Fortune Lane,
NW1.

Why turbos like cooking oil



Even with regular oil changes, turbos can seize-up after as little as 20,000 miles. The reason? Heat soak.

With so much power being generated, turbo temperatures can reach anything up to 300°C. Once the engine is switched off, that heat soaks through to the bearings and adjacent oilways. The oil literally gets cooked.

Conventional oils simply cannot exist for long at these temperatures, let alone work. So they have to be drained more often. In fact there is only one oil that can do the job really well — a synthetic oil. Mobil has pioneered the development of synthetics to produce today the world's most advanced motor oils: Mobil 1 Rally Formula[®], for all high performance and passenger car engines and Delvac 1[®], the equivalent oil for commercial diesels.

Their performance defies classification. Withstanding temperatures as low as -55°C or as high as 300°C, they have the fluidity and strength to lubricate and protect any engine while reducing friction to actually increase power and performance.

Synthetics such as this take turbos in their stride. And they won't make a meal of your engine.

For more information simply write to
Room 432, Mobil Oil Company Limited,
Mobil House, 54/60 Victoria Street, London SW1E 6QB.
Or telephone 01-828 9777 ext: 2278

Mobil

Wallis
Building since 1860

FINANCIAL TIMES

Monday June 4 1984

RUSH & TOMPKINS
Property Investment Development
& Construction 01-300 3368

Terry Byland on Wall Street Chemicals seek new formula

THE poor analyst who must cover the Wall Street chemical stocks. Since 1973, when the phrase "oil crisis" entered the international vocabulary and the cost of chemical feedstocks rocketed, the chemical sector has fought hard in a cruel world. Chemical stock prices have appreciated only about 61 per cent since 1970, compared with a rise of about 79 per cent in the Standard and Poor's 500 stock index.

Such is fate that even last year's fall in oil prices did chemicals no good. By depressing manufactured chemical prices, it contributed to a lacklustre 15 per cent gain in earnings, barely in line with the market and well behind the makers of cars, computers and rockets.

Nor has the trend changed in the first quarter of this year with the chemical leaders lagging, even behind a drop of 8.7 per cent in the S & P, despite an impressive record of results for the opening three months. The average earnings increase for the first quarter was about 63 per cent, with extreme cases such as Dow and Monsanto jumping by 120 per cent or so.

Last week's developments in the stock and fixed interest markets could change the outlook for chemicals for the rest of this year. The industry has been in a double bind for a long time. A strong dollar has been a problem for companies which sell about a third of their product outside the U.S. Moreover, the high interest rates which have driven the dollar up are bad news for an industry with a debt to capital ratio still above 30 per cent despite efforts to reduce it.

Even without a cut in the value of the dollar or in interest rates, Dow Chemical has much to look forward to this year. First quarter earnings of 62 cents a share were well above market expectations, and Wall Street now looks for a doubling of share earnings to \$3 at the year-end.

This puts Dow on a prospective price/earnings ratio of around 11, with the share price still 26 per cent off its 12-month peak. The historic p/e is about 16 times last year's earnings.

The industry outlook for 1984 is still mixed. A sharp reduction in domestic car production, a major market for chemical products, is expected and housing sales are beginning to turn off. The big hope is for a sharp rebound in the U.S. Moreover, the high interest rates which have driven the dollar up are bad news for an industry with a debt to capital ratio still above 30 per cent despite efforts to reduce it.

There is a gap between Wall Street's perceptions of the outlook for profits and for stock prices. Mr Paul Christopherson, of Bear Stearns, is one who doubts whether these strongly expanding p/e ratios will bring strong gains in stocks.

One reason for the cautious view of the analysts is the uncomfortable association of the industry with such imperiousness as oil prices, interest rates and the dollar. The outlook for all three is uncertain, to say the least.

Other, deeper, factors include the image of the industry as mature and even stagnant, facing all the problems of tightening markets and growing low-cost competitors from abroad that have undermined the steel producers.

This view seems to be borne out by the drive to diversify by chemical company managements, ranging from the well-publicised Bendix sale at Allied Corporation or the Conoco battle by Du Pont, to Olin's interests in skys and house-building to the ethical drug divisions at Dow, military and aerospace activities at Hercules and Astrorut at Monsanto.

INDIA LAUNCHES SECURITY OPERATION TO COUNTER SIKH EXTREMISTS

Gandhi imposes Punjab curfew

BY JOHN ELLIOTT IN NEW DELHI

THE INDIAN Army clamped tight control on the northern state of Punjab last night, imposing a 36-hour curfew and closing the border with the neighbouring state of Haryana.

The carrying of firearms was forbidden and all bus and train services were suspended. Publication in the Punjab of all news about the security situation was banned and foreigners' access to the area was severely limited.

The army moved into key trouble spots and took up positions about 200 yards from the Golden Temple headquarters in Amritsar of the Sikh extremists.

The security operation, announced on Saturday night, is the biggest clampdown on a region of India since Mrs Indira Gandhi, the Prime Minister, introduced a nationwide emergency in 1975 which eventually led to her being voted out of office in 1977.

This time, however, Mrs Gandhi has widespread political support for the action she ordered to try to end two years of growing Sikh terrorism. More than 370 people have been killed in the past six months.

Messages of approval were issued by opposition parties and other groups yesterday, although Sant Jarnail Singh Bhindranwale, the Sikh extremist leader, was reported to have said that the Government had "declared war on the Sikhs."

The Sikhs' main political party, the moderate Akali Dal, has called a demonstration for next Sunday. More than 20 people were killed in shootings and other incidents yesterday. There were nearly 20 deaths in the previous two days.

Most of the security measures have been imposed for two months. The Government hopes that in that time the strength of the main terrorists will be broken by the army under the command of Lt Gen Ranjit Deyal, Western Command chief-of-staff, who has been appointed the state's new security advisor.

"We have got to get the terrorists off the backs of the moderate Sikh leaders and get control of the rural areas. Then we can do a negotiated settlement on the Punjab," one of Mrs Gandhi's closest confidants said.

The use of the army to restore control and the restriction of foreigners' access - a rare event in India, apart from long-standing restrictions in the North-eastern states around Assam - were moves that Mrs Gandhi never wanted to have to announce.

She wanted to be able to stand back from the Punjab crisis, hoping it would solve itself, as often happens in India's sectarian and communal clashes once enough blood has been spilt and anger spent.

Mrs Gandhi still hopes to avoid sending the army into the Sikh terrorists' Golden Temple stronghold. She fears a backlash from devout rural Sikhs to the invasion of their shrine.

Time and again in the past months the terrorists have won. They have assassinated key political figures and others just as ministers started to proclaim the situation was coming under control. Twice they have halted peace initiatives through outbreaks of violence that made peace talks impossible.

Yesterday the Akali Dal party was due to launch a new non-cooperation programme - which would have inflamed the violence.

The quite separate Hindu-Muslim violence in Bombay and the surrounding state of Maharashtra just over two weeks ago shocked the government into ordering instant army action there. The speed with which the army restored almost total law and order must have strengthened those of Mrs Gandhi's advisors who had been arguing for an army operation in the Punjab.

However, there are distinct differences in the two situations. The Maharashtra riots were a sudden flare-up of centuries-old Hindu-Muslim tensions. They were therefore suited to immediate localised army suppression which had to be implemented, backed by curfews, before they engulfed the city of Bombay, which is facing growing economic and communal problems.

The Sikh terrorism on the other hand has been building up for two years, marking a major escalation of years-old demands from Sikh activists for more religious recognition.

The government's task is to deal with a couple of hundred terrorists led by a hardcore of perhaps 50 or 60 who strike suddenly in different areas at other Sikhs, Hindus and special targets, such as trains.

THE LEX COLUMN

The proof of the City pudding

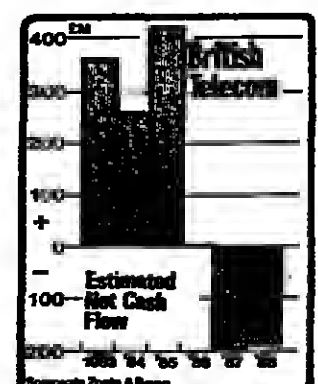
Negotiated brokerage commissions must appear to the Stock Exchange more and more like Pandora's Box - a gift to the membership bestowed on its chairman by the gods of Whitehall, which, once opened, has now revealed all manner of potential afflictions. Dual capacity and its various implications so far remain the principal concern, but there is another fundamental change still lurking in the box which nothing is going to restrain though its effects look as unpredictable as any - the reappraisal, that is, of the costs and real benefits of brokers' research.

The costs must be evident enough to most brokers and will become more so to their clients when commissions arrive on the bargaining table. The benefits are a different matter. Any quantifiable evidence will surely be examined hard by investing institutions faced with opportunities to unbundle services. A fund manager by efficient market theorists might need persuading of the reasons for paying for any research at all. Many funds, though, will meet a problem more familiar in the advertising industry. Half the City of London's research product might be deemed absolutely useless; but few if any will agree which half it is.

With happy timing, these issues have been tackled with an unprecedented statistical firepower in a working paper by Dr Elroy Dimson and Dr Paul Marsh of the London Business School. At least four of their conclusions have a direct bearing on the present debate over the City's future structure. It is reasonably clear, *pace* strict chartists everywhere, that wide access to brokers' share price forecasts can improve a fund manager's performance - albeit not to any great extent. The disparity of these forecasts adds perceptibly to the gains available by pooling them, with each other and with in-house forecasts where appropriate. More surprisingly, no statistical grounds could be found for preferring any one team of analysts over another for any sustained period of time. Lastly, commercially useful information with which to exploit the very limited inefficiencies of the UK equity market has a strikingly shorter shelf life than most analysts seem to think.

One of the City's leading investment institutions undertook four years ago to help provide the data for the job: some 35 leading UK brokers - unaware of the project - helped it to compile over the two-year period nearly 4,200 specific share return forecasts on 208 individual equities. Dimson and Marsh have painstakingly evaluated the forecasts in the light of how the equities subsequently performed relative to the FTA All Share index. The conclusions form a narrow criterion by which to judge the brokers' value - ignoring, for example, their humble offerings on estimated future profits or indeed any other aspect of fundamental research, but at least a broadly favourable verdict emerges. The correlation of forecasts to actual price movements looks tiny to the layman's eye: a mere 0.08 coefficient, where 1.0 would represent a totally accurate forecasting. The figure is on the comfortable side of zero, however. Brokers' forecasts, in other words, were more right than wrong, to an extent which would allow a useful out-performance of the market over time.

Academic studies of stock market behaviour are seldom best-sellers in the City; but a case has been made here for identifying a wide pool of UK securities analysts as a good thing, not necessarily compatible with consolidating the City into fewer and higher houses. The pooling benefits established in the paper, which boosted the 0.08 coefficient up to 0.12, reflect the independence of the City's many forecasters and carry the same message. The difficulty of identifying reliably superior forecasters over time - although at least some modest agreement is reached with the study's contemporary Continental Illinois surveys - suggests, too, that the wheat might not be so easy to sort from the chaff when it comes to buy, sell or hold recommendations.



Finally, the need to take any new research information to the market in double quick time is another indication of the potential bonus for a broker with both in-house research strengths and market-making capacity - and serves as a timely reminder, perhaps, of the actual benefits for insider traders, whose tracks in the marketplace have been growing conspicuously more numerous of late.

British Telecom

De Zoete & Bevan's study of British Telecom, published last week, is as weighty as a telephone directory and will almost certainly be treated as the standard work of reference in the months leading up to privatisation. The impressive thoroughness of the research should guarantee it a wide audience, while De Zoete's own status as a broker to the Government (nowhere mentioned in the study's 250 pages) will inevitably lead to the work a special authority.

Results from the five-year performance model which forms the core of the work are clearly subject to a host of variables. De Zoete's central assumption that total revenues will grow by 9 per cent a year on average looks plausible, given the loose shackles of the RPI-X formula, although even a small variation in line usage or network growth would have a marked effect on profitability because of the small proportion of variable costs.

De Zoete's assessment of BT's fixed cost base may be more controversial, however. The study identifies a steep rise in the depreciation charge - under the new accounting principles - but may understate the effect of falling equipment prices in the industry. It also takes a fairly conservative view of the wage cost savings which BT management will achieve. So, if anything, De Zoete's profit projections may err on the side of caution and the 1987-88 pre-tax profit forecast of £1.73bn could turn out too low by a margin of £200m or more.

Even allowing for a wide margin of error on either side, however, BT will clearly generate enough cash to contemplate an ambitious acquisition programme. The study wisely shies away from a valuation of the whole business although, by reference to the tariff formula, it successfully knocks on the head direct comparisons between the rating of Telecom and the U.S. utilities.

Botha pleased with Thatcher meeting

BY QUENTIN PEEL, AFRICA EDITOR, IN LONDON

MR P.W. BOTHA, the South African Prime Minister, left Britain for Switzerland after a brief official visit on Saturday pleased with his talks with Mrs Margaret Thatcher, the first such meeting between premiers of the two countries for 23 years.

In spite of repeated British criticism of South African internal policies and a large demonstration in London, officials travelling with Mr Botha expressed their satisfaction with the outcome.

They were pleased at Mrs Thatcher's support for the moves towards détente currently taking place in southern Africa, including the withdrawal of South African troops from Angola and Pretoria's recent non-aggression pact with Mozambique.

They believe there was evidence of greater British sympathy for South Africa's insistence on a withdrawal of Cuban troops from Angola before any independence in neighbouring Namibia.

The South Africans also put in a strong plea for increased Western financial support and investment in the region, especially in Namibia during a transition to independence, which they felt received a sympathetic hearing.

The South African interpretation of the talks - which took place over five hours at Chequers, the British Prime Minister's official country residence - is somewhat at variance with the British version. UK Government officials emphasised Mrs Thatcher's strong criticism of several aspects of Mr Botha's apartheid policy.

Moreover, Mr Malcolm Rifkind, Minister of State at the British Foreign Office - who attended the talks with Sir Geoffrey Howe, the UK

Foreign Secretary, and Mr Pk Botha, the South African Foreign Minister - underlined Britain's continued rejection of a direct linkage between Cuban withdrawal from Angola and South Africa granting independence to Namibia.

In a radio interview Mr Rifkind described the talks as "candid and comprehensive," involving considerable discussion of internal issues as well as Namibia and southern Africa. He said Mrs Thatcher had raised two potentially hostile points: the involvement of Mr Nelson Mandela, former president of the banned African National Congress (ANC) and enforced removals of black South Africans living in areas classified for whites.

Mr Rifkind said that in response to Mr Botha's explanation of the forthcoming constitutional changes in South Africa, Mrs Thatcher had maintained the need to provide political rights "of an acceptable kind for the black majority."

Mrs Thatcher rejected a South African request that the ANC office in London should be closed, saying there was no evidence that officials of the exiled nationalist movements had broken any British law.

Mr Botha flew to and from London's Heathrow Airport by helicopter and managed to avoid any direct confrontation with anti-apartheid demonstrators, although three were arrested at Chequers. An estimated 15,000 to 20,000 took part in the London march, and heard the visit denounced by Bishop Trevor Huddleston, president of the Anti-Apartheid Movement.

From Switzerland, Mr Botha will continue his European tour to West Germany, Belgium, Austria and a private visit to France.

Industry optimistic on UK inflation

BY MAX WILKINSON IN LONDON

BRITAIN'S economic recovery is set to continue at least until the end of the year without affecting the first inflation, a survey of nearly 1,800 UK companies suggests today.

The Confederation of British Industry's (CBI) industrial trends survey for May brings welcome news for the UK Government after a turbulent week in the stock markets and strong upward pressure on UK interest rates.

The survey, which suggests that inflationary pressure have moderated since that early months of the year, may help the Government to resist a rise in interest rates this week.

This had been considered almost certain in the City of London until Friday when the New York and London stock markets suddenly displayed a more optimistic mood.

The British Government, which also hope that the economic summit meeting starting in London on Thursday might produce a declaration from the world leaders which could soothe the financial markets.

Optimism on this front is distinctly muted and the British authorities are likely to rely mainly on the prospects for inflation in the informal discussions on interest rate prospects which they will probably hold with UK commercial banks this week.

The CBI survey shows a sharp drop in the proportion of manufacturing companies expecting to raise their prices over the next four months.

The balance of companies saying they will raise prices was only 24 per cent compared with the 36 per cent recorded in April and 45 per cent in January.

This "balance", which is the percentage saying they will raise

prices minus the percentage expecting to lower them, has proved a reliable guide to inflationary trends.

Higher balances in the early months of this year fuelled speculation in the City of London that the economy might be "overheating."

Some stockbrokers feared that in spite of the 3m unemployed, economic expansion would put renewed pressure on prices. The CBI, however, says in its Economic Situation Report out today: "The evidence does not suggest that inflation is on an upward trend."

"Monetary growth is currently within the targets, although we are still at an early stage of the target period; there are no general signs of overheating, and companies still face competitive pressure on margins."

On the survey's results the CBI comments: "Although not too much weight should be placed on the week's result, the decline in the proportion of firms expecting to raise prices is widespread across the different sectors of industry."

It says this suggests that rises in manufacturers' selling prices could return to historically very low levels.

The survey also suggests that domestic and export order books have remained at the improved levels of recent months. Replies to the survey question on orders yielded a result which was almost the best since the present recovery began three years ago.

The continued optimism shown in the CBI surveys contrasts with the subdued official figures for manufacturing output for the first quarter of the year, issued last month.

Interest rates cliffhanger, Page 7

Singapore offers cash for sterilisation

BY CHRIS SHERWELL IN SINGAPORE

IT IS being called, rather crudely, a "cash and cut" scheme. The Singapore Government is offering large sums of money to young mothers with little or no education to be sterilised after their first or second child.

The scheme is worked out with typically Singaporean precision. The mother must be under 30. She and her husband should be citizens or permanent residents and have no 'O' level qualifications. Family income must be no more than \$51,500 (\$700) per month. If she subsequently has a child, the money, \$810,000, must be returned - at 10 per cent compound interest.

This extraordinary scheme, announced yesterday, is part of a controversial planned parenthood policy which was begun

years ago, but which in recent months has moved into areas contentious even by the standards of Singapore's rather apolitical 2.5m population.

The shift came when Sir Lee Kuan Yew, the island state's no-nonsense Prime Minister, voiced concern over a "logjam" in procreation policies at a National Day ceremony nine months ago. Better-educated women, he said, tended not to marry or to have only one child. Poorly educated lower-income families were likely to have more than two children.

This, he said, would eventually mean that "levels of competence will decline, our economy will falter, the administration will suffer and society will decline."

The "Great Marriage Debate" was ignited, and few issues have been so widely or publicly discussed as the age-old "nature/nurture" question and the Government's attempts to base a policy on it.

Efforts were quickly begun to bring young graduate couples together. Computerised dating techniques were studied. Special weekend sex trips were arranged for singles. Inevitably dubbed "Love Bites" items on the subject were endlessly printed and broadcast.

Most significantly, children of graduate mothers were given preference in the highly competitive business of choosing a school. Then in the budget three months ago, they were given

higher tax reliefs for their children.

Yesterday's announcement coincided with the 25th anniversary of self-government for Singapore and Mr Lee's assumption of power. A statement from his office spelt out the aim: "The present tendency for mothers in the less-educated low-income group to have three or more children must be checked."

The idea is to credit the \$810,000 payment to the mother's government savings account to be used to buy a flat. The Government has meanwhile also raised hospital fees for mothers having third children - but will waive all charges for lower class mothers if they undergo sterilisation.

Uncertainty about the rate of exchange could cause companies to curtail their international activities and concentrate on supplying the domestic market.

Effects of Exchange Rate Uncertainty on German and U.S. Trade. M.A. Aktar and R. Spence Hillon, Federal Reserve Bank of New York Quarterly Review, Spring 1984.

The study which appears in the latest edition of the bank's quarterly bulletin estimates that German international trade was reduced by \$156bn during the five-year period and U.S. trade was reduced by \$37.5bn.

At its simplest level, the study

World Weather

Area	C	F	Area	C	F
Algeria	15	59	Madagascar	24	75
Algeria	26	79	Mali	24	75
Algeria	26	79	Mali	24	75
Algeria	26	79	Mali	24	75
Algeria	26	79	Mali	24	75
Algeria	26	79	Mali	24	75
Algeria	26	79	Mali	24	75
Algeria	26	79	Mali	24	75
Algeria	26	79	Mali	24	75
Algeria	26	79	Mali	24	75

Iran poised for Gulf offensive

Continued from Page 1

confirmation for up to 34 hours, observers noted.

Iranian newspapers have for some days now, however, been carrying reports of fresh volunteers going to the front, and yesterday President Ali Khamenei met the defence minister.

The Iranian regime rejected a UN Security Council resolution calling for free navigation of the Gulf, as Mr Yoshio Hatano, the Director General of the Japanese Foreign Ministry's Africa and Middle East department, arrived for talks with Tehran's Foreign Ministry.

German, U.S. trade hit

Continued from Page 1

1972 when exchange rates were fixed, German exports would have been 14.2 per cent higher and imports 8 per cent higher.

For the U.S. the impact is considerably less. Its imports would have been 3.3 per cent higher and its exports would have been 2.2 per cent higher.

The study which appears in the latest edition of the bank's quarterly bulletin estimates that German international trade was reduced by \$156bn during the five-year period and U.S. trade was reduced by \$37.5bn.

Rental trends in 50 major towns

- revised every six months -

This new guide, now in its Second Edition, contains updated information on rental levels across England and Wales.

A vital study to those interested in relocation or property investment.

Copies are freely available from:-
JLW Research Library, Mount Street.


JLW are indebted to the many firms who contributed to the 50 CENTRES data, and whose names are published therein.

SALES & ACQUISITIONS
INVESTMENT
VALUATION
LETTING
FINDING
AUCTIONS
AGRICULTURE
RATING & TAXATION

RENT REVIEWS & LEASE RENEWALS
BUILDING SURVEYING SERVICES
PROPERTY INVESTMENT
DEVELOPMENT
RESEARCH
JLW COMPUTER
INTERNATIONAL SERVICES
ESTATE MANAGEMENT SERVICES

Jones Lang Wootton
Chartered Surveyors-International Real Estate Consultants
103 Mount St London W1T 7AS England. Telephone 01-493 6040, Telex 23856
Kent House Telegraph St Moorgate EC2R 2JL. Telephone 01-638 6040 Telex 885557

Thwaites
Aldrive 6000 Dumper.



Thwaites Ltd.
Leamington Spa,
England.
Tel: 0926-22471.

SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Monday June 4 1984

PROPERTY PROFESSIONALS

Hunting Gate 4444

SITES FINANCE DESIGN BUILD DEVELOPMENT

TEL 04623 4444

INTERNATIONAL BONDS

Prices become more volatile as investors hug the sidelines

BY MARY ANN SIEGHART IN LONDON

DOLLAR BOND markets - both in the U.S. and Europe - are fluttering like feathers in a breeze. Without the weight of investor demand to underpin them, any piece of news sends prices shooting up or down.

Last Wednesday, for instance, the benchmark U.S. Treasury long bond lost more than a point in a day. On Thursday and Friday, it gained more than 2 1/2 points. Dealers find the uncertainty difficult to handle, so they tend to follow the crowd.

This leads to much greater volatility than usual and the worse the uncertainty, the less inclined investors will be to put money in the market. But while they stay out, trading is so thin that a few sellers or buyers will move prices a long way.

The problem is not a shortage of money. Investors have plenty of funds, but in this climate, they prefer to wait for the dust to settle before investing in any instrument with a life much longer than six months. Short-term Treasury bills have been particularly popular.

Dealers, meanwhile, have not experienced great selling pressure, mainly because bondholders were taken by surprise by the extent of the upswing in yields. The ones that failed to sell early have been reluctant to take such hefty losses now. Although the book value of their positions is way below what it was in March they hope that, if they hold on, they may have the chance of recouping some of those losses.

The sharp price rally in New York on Thursday and Friday also pulled up Eurodollar bond prices. New issues, in particular, benefited. By the afternoon, the Rockefeller group's issue was at 8 1/4%, Export-Import Bank of Japan's was at a 1/4 per cent discount and Hydro-Quebec's Canadian dollar bond -

despite being increased to C\$75m rose to a price of 98.

But the recovery made no difference to the Bank of Scotland's deal (the only dollar new issue of last week), which languished at a discount of about 2 1/2 points with no support from the lead manager, Credit Suisse First Boston.

The issue was a great piece of financing for the borrower. The coupon for the first seven years is fixed at 14 1/4 per cent but the bank is swapping that for floating rate funds. Then for the last five years - if it chooses not to redeem the bonds - it will pay a floating rate of 1/4 per cent over the London interbank offered rate (Libor). Even with this last bit included, the bank ends up with funds at a rate well below Libor, because the swap was so advantageous.

But investors were not so enthusiastic. The relatively high coupon was presumably designed to appeal to the retail end of the market, who are people least inclined to buy floating rate notes.

Since there is no guarantee that the notes will trade at par after seven years (the typical spread on an FRN could be higher than 1/2 point by then), investors may either have to suffer a capital loss or hold a floater that they never wanted in the first place.

In West Germany, last week's four new issues were relatively well-absorbed given the hysteria in New York. But BHF-Bank was forced to cancel a bond for Sociétés de Développement Régional because the coupon was higher than the borrower wished to pay.

The Swiss market is consolidating after several weeks of price falls. The new issue flow has slowed down but prices were unchanged on the week.

CREDITS

Argentina faces crucial month

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT

THE STAGE is now set for a crucial month of international manoeuvre to find ways of solving Argentina's \$43bn foreign debt problem.

Last Thursday, the U.S. Treasury agreed to give Argentina until June 15 to reach agreement with the International Monetary Fund on a programme to reduce inflation, now running at more than 520 per cent, and to cut its balance of payments deficit.

At the same time, leading creditor banks were locked in apparently inconclusive discussions in New York to find ways of helping Argentina reduce its interest payment arrears by the critical June 30 balance-sheet deadline for U.S. banks.

Unless these issues are resolved over the next few weeks, there is a risk of renewed upheaval in financial markets already destabilised by the Continental Illinois rescue and the collapse of bank share prices on Wall Street ten days ago.

Argentine officials now say emphatically that they want to reach a speedy agreement with the IMF and also to avoid causing U.S. banks more grief over the June 30 deadline. If interest arrears go back by more than 90 days by then U.S. banks will have to declare Argentina loans as non-performing. This does not mean writing them off - but it would make a major dent in their second quarter profits.

In talks with bank creditors, Argentina has offered to pay some of the interest arrears out of its own reserves, but it will not provide all the \$500m needed. That means it must find a way of borrowing some more money from the banks.

This poses a major problem for the banks - under pressure from European banks in particular, all creditors are agreed that no further money can be disbursed to Argentina before it signs an IMF agreement.

In turn that means an IMF agreement is central to solving Argentina's problem. Despite Argentina's assurances to the contrary, bankers say they have not yet received much in the way of positive signals from the IMF itself. Certainly, few expect an agreement to be reached by this Wednesday as promised by Sr Adolfo Canitrot, a senior Argentine official last week.

That is why the new deadline imposed by the U.S. Treasury is so important. If Argentina fails to meet it, the rescue package put in place by the U.S., Mexico, Brazil, Colombia

and Venezuela last March could fall apart.

The U.S. would withdraw its offer to provide bridging finance and the Latin Americans would claim repayment (through grain exports) of the \$300m they advanced.

The most damaging aspect would, however, be the signal to the markets that the U.S. had lost faith in Argentina's willingness to come to terms with the IMF. Short of a formal declaration of default by Argentina, which even now seems most unlikely, that would be the worst setback since the debt crisis started. Even though the outcome is still uncertain Argentina must now be under more intense pressure than ever to reach agreement with the IMF within the next two weeks.

Elsewhere, Manufacturers Hanover is making slow but steady progress towards assembling a lead management group for Denmark's \$1bn standby credit. There is a strong current of opposition in the market to the low facility fee of only 0.05 basis points offered on this deal, and besides Manufacturers itself no other U.S. banks had signed up by last Friday.

But 17 lead managers, of which

seven are Japanese, had come in and just under \$800m of the total sought was covered.

Manufacturers hope to have the group complete early this week but it has clearly been a struggle to piece it together - and that should be food for thought for other borrowers seeking deals on similar terms.

Spain last week launched a \$500m revolving underwriting facility through Merrill Lynch, and Portugal is expected to tap the market soon.

Investor, the Italian regional development authority, is raising Ecu 50m over six years through a credit which bears a margin of 1/4 per cent for the first four years rising to 1/2 per cent thereafter. Lead managers are Bankers Trust, Banque Worms, Bank of Yokohama, County Bank and Credito Italiano.

The Electricity Generating Authority of Thailand has invited about 15 banks to bid by this Friday on a \$200m general purpose loan to be guaranteed by the Thai Ministry of Finance.

Japanese banks are showing keen interest in the deal, which will be used to repay more expensive borrowings raised in 1980.

Lead managers of Euroyen issues will no longer have to be Japanese

EUROYEN BONDS

Japan allows door to swing more freely

BY MARY ANN SIEGHART

JAPAN has agreed to deregulate many of its financial markets under pressure from the U.S. The details of the package emerged last week.

As far as international bond markets are concerned, the most interesting measures are those designed to free the Euroyen bond market.

From December this year more issuers will be allowed to tap the market - any borrower, whether Japanese or not, who meets the credit criteria laid down for issuing Samurai bonds will be allowed to launch Euroyen issues.

The credit criteria themselves will be loosened from April of next year, when all AA-rated borrowers and some with just a single A-rating will be permitted to issue bonds.

The bonds will be free from regulations. There will be no restriction on the size, maturity, timing, number or pricing of issues and borrowers will not be required to issue a Samurai before they can launch a Euroyen bond.

The infrastructure of the market has also been left to market forces. Lead managers of Euroyen issues will no longer have to be Japanese

securities houses, and the management and underwriting groups can be composed of foreign firms.

The thorn in the flesh is still the issue of withholding tax, however. The government is not keen to lift the 20 per cent tax which it plans to levy on Euroyen bonds issued by Japanese borrowers. Unless it does, Euroyen bonds will be on a different footing from all other Eurobonds which are, almost by definition, free from withholding tax on their coupon payments.

If issuers are forced to take on the burden of the tax themselves and offer bonds with higher coupons to compensate investors they may well find the Euroyen market uncompetitive compared with its domestic counterpart.

Euroyen bonds may then only be attractive if the borrower particularly wants a longer maturity than it is allowed in the domestic market or if the yen appreciates so much that the demand from foreign investors pushes yields down below those in Japan.

The growth area is likely in the long run to be in convertibles.

NEW INTERNATIONAL BOND ISSUES

Borrowers	Amount m.	Maturity	Air. life years	Coupon %	Price	Lead Manager	Offer yield %	Borrowers	Amount m.	Maturity	Air. life years	Coupon %	Price	Lead Manager	Offer yield %
U.S. DOLLARS								SWISS FRANCES							
Bank of Scotland Co. SFE	50	1996	12	14 1/4	100	Kleinwort Benson CSB	14.250	Bank of Scotland Co. SFE	50	1991	7	14 1/4	100	Sanitome Fin.	-
CANADIAN DOLLARS								U.S. DOLLARS							
Hydro Quebec	75	1991	7	14	100	Merrill Lynch	14.000	Bank of Scotland Co. SFE	50	1991	7	14 1/4	100	Sanitome Fin.	-
B-BANKS								U.S. DOLLARS							
South African Post	150	1991	7	8 1/4	100	BHF	8.375	Bank of Scotland Co. SFE	50	1991	7	14 1/4	100	Sanitome Fin.	-
Matanzas Elec. Co. MEX	50	1991	7	7 1/4	100	Deutsche Bank	7.500	Bank of Scotland Co. SFE	50	1991	7	14 1/4	100	Sanitome Fin.	-
SECURITY PACIFIC	60	1988	4	7 1/4	100	Ray Lenderbank	-	Bank of Scotland Co. SFE	50	1991	7	14 1/4	100	Sanitome Fin.	-
SWISS FRANCES								Bank of Scotland Co. SFE	50	1991	7	14 1/4	100	Sanitome Fin.	-
ENB	100	1984	-	6 1/4	100	CS	6.250	Bank of Scotland Co. SFE	50	1991	7	14 1/4	100	Sanitome Fin.	-
Japan Elect. Bank	100	1992	-	6	100	SEC	6.000	Bank of Scotland Co. SFE	50	1991	7	14 1/4	100	Sanitome Fin.	-

* Not yet priced. † Final terms. ** Placement. † Floating rate note: coupon is spread over six-month Libor. ‡ Increased from C\$ 50m. O Changes into floating rate note after 7 years. Note: Yields are calculated on AIBD basis.

This announcement appears as a matter of record only.

ERICSSON

Telefonaktiebolaget LM Ericsson
(Incorporated in the Kingdom of Sweden with limited liability)

U.S. \$100,000,000

Standby Revolving Underwriting Facility
with
U.S. Commercial Paper
Swing Line Option

Arranged by

Merrill Lynch Capital Markets
Enskilda Securities
Skandinaviska Enskilda Limited
Svenska Handelsbanken Group

Swing Line Advance Co-ordinator
Continental Illinois Capital Markets Group

Managing Underwriters

Continental Illinois Capital Markets Group
Lloyds Bank International Limited
The Royal Bank of Canada
Svenska Handelsbanken Group
Union Bank of Switzerland

Götabanken
PKbanken
Enskilda Securities
Skandinaviska Enskilda Limited
Swedbank
Sparbankernas Bank

Placing Agent for the Notes
Merrill Lynch Capital Markets

May 1984

NEW ISSUE

These Notes having been sold, this announcement appears as a matter of record only.

MAY 1984

U.S. \$100,000,000

Taiyo Kobe Finance Hongkong Limited
(Incorporated with limited liability in Hong Kong)

Guaranteed Floating Rate Notes Due 2004



Guaranteed as to payment of principal and interest by

The Taiyo Kobe Bank, Limited
(Kabushiki Kaisha Taiyo Kobe Ginko)
(Incorporated with limited liability in Japan)

The Taiyo Kobe Bank (Luxembourg) S.A.

Credit Suisse First Boston Limited

Salomon Brothers International Limited

Bank of America International Limited

Bankers Trust International Limited

Baring Brothers & Co., Limited

Chemical Bank International Group

Citicorp Capital Markets Group

County Bank Limited

Crédit Commercial de France

Crédit Lyonnais

Deutsche Bank Aktiengesellschaft

First Chicago Limited

Kleinwort, Benson Limited

Lehman Brothers Kuhn Loeb

Lloyds Bank International Limited

Manufacturers Hanover Limited

Merrill Lynch Capital Markets

Morgan Guaranty Ltd

Morgan Stanley International

The Nikko Securities Co., (Europe) Ltd.

Nomura International Limited

Swiss Bank Corporation International Limited

Toyo Trust International Limited

S. G. Warburg & Co. Ltd.

Yasuda Trust Europe Limited

INTERNATIONAL CAPITAL MARKETS AND COMPANIES

U.S. BONDS

Successful Treasury auction allows long prices to rebound

AFTER months of gloom and a 17-point fall in government long-term bond prices, the U.S. credit markets staged a sudden and dramatic turnaround last week and by Friday evening long-term issues were more than three points up from the lows touched around lunchtime on Wednesday.

As dealers returned from their Memorial Day holiday last week there was little hint that the market was poised for a sharp readjustment in prices.

The worries about the stability of some of the big money centre banks—those with

in the equity markets, which have experienced an equally sharp turnaround with the Dow Jones index bouncing by nearly 20 points on Friday, there were some who felt confident enough to predict that the last few days in May had marked a major turning point in the downward slide in U.S. share prices.

However, bond dealers who have seen a 200 basis point jump in long bond yields since mid-January, were more wary of calling the turn.

As usual the week's economic news was mixed. The 0.5 per cent rise in the leading economic indicators for April was comforting to those who have been waiting confirmation of a slowdown in the economy, as was the report of a 3.6 per cent drop in factory orders in March.

However, the "bad news" as far as the credit markets are concerned was the \$3.5bn jump in M1 last week, which was nudging the upper level of the Fed's target range. In addition, the sharp drop in U.S. unemployment in May, after two months of stability, added to fears that the hoped for slow down in the economy is not going to be as great as anticipated.

U.S. bond analysts are divided on whether the two-day rally in prices was anything more than a long overdue technical correction following one of the sharpest falls in the market's recent history. Most agree that there was little change in the underlying factors.

Mr David G. Jones, of Aubrey Langston, says in his latest market letter that "in view of the lingering banking and world debt problems, the most common view is that the monetary authorities will postpone for at least several weeks any potential tightening response to excessive monetary growth."

Henry Kaufman, of Salomon Brothers, describes the recent growth of the monetary aggregates as "troublesome" and says that the longer the U.S. "feels it is necessary to maintain a passive stance in deference to its broader responsibilities (as leader of last resort to a troubled banking system) the greater will be its task in reining in expansion of money and credit growth."

William Hall

Dealers hit back at Fed's capital guidelines

BY TERRY DODSWORTH IN NEW YORK

PROPOSALS TO establish capital adequacy guidelines for dealers in the U.S. government security market have run into widespread opposition from the firms involved.

At Congressional hearings last week, Goldman Sachs, Salomon Brothers, and Discount Corporation of New York, three of the leading trading houses, all submitted statements criticising the proposals made by the Federal Reserve Bank of New York, and backed by the Fed Board.

The Fed has suggested establishing uniform capital standards for dealers depending on a variety of variables, including the risk element in the securities traded, the volume of dealing and the

company's financing methods. These guidelines would test whether a firm had sufficient liquid capital to protect against setbacks in the market, and would also establish some key monitoring ratios such as assets to capital.

Under the present system, daily reports are filed with the Federal Bank of New York by the 37 primary dealers in the market. These are the only firms allowed to trade directly with the New York Bank, the Fed conducts its interventions in the money market.

The New York reserve bank is not proposing to change the requirements for these reporting organisations, which already have to give extensive information

on their daily trading positions and financing and which are obliged to make a market in government stocks.

But it is aiming to extend the range of control over the market by persuading the reporting companies to establish on a self-policing basis, capital guidelines for the firms they deal with themselves.

The municipal securities market, for example, has an internally monitored system of this sort which has to some extent served as a blueprint for the Federal Reserve Bank's proposals.

Since the collapse of Drysdale Government Securities and Lombard Wall two years ago, the Fed has already tightened up its surveillance procedures

and introduced tighter regulations over the repurchase market and "when issued" stocks—new issues that have been announced but not yet made.

There is increasing concern at present, however, over the largely unregulated dealings in government securities outside the range of the 37 primary dealers. The recent collapse of Lion Capital, which was active in selling government issues to local education boards under repurchase agreements, has exacerbated the situation and there have been several rumours of other firms in trouble.

The Fed says that all the primary dealers fall well within the sort of guidelines it has suggested the industry should

establish for itself. But the firms involved have not been able to get together with a common voice so far.

Some of them argue that common standards would give an unfair bias against smaller organisations, and most seem to feel that operating on a basis of trust has worked well in the past. They also contend that tighter regulations would raise the cost of Government debt funding.

So far the Fed is holding its fire. But it has indicated that if the industry cannot come to an agreement on appropriate measures, it might take the matter into its own hands and go to Congress, for powers to impose new standards.

Norpipe boosts earnings

BY OUR FINANCIAL STAFF

NORPIPE, the Norwegian company which operates two major North Sea pipelines, reports a 13 per cent increase to Nkr 258m (\$34m) in net profits for 1983, despite reduced handling volume.

Pipe handling volume slipped to the equivalent of 26.2m tonnes last year from 27.4m in 1982, and revenues dipped to Nkr 2.7bn from Nkr 3bn. However, the company says its operating ratio was very close to 100 per cent last year.

Norpipe is a joint venture between Statoil and Phillips Petroleum of the U.S. The company says it is considering various alternatives for the utilisation of existing and future spare capacity. Decisions have been made for the transportation of natural gas from the Statfjord Field which will start in 1986. This will be followed by the Heimdal and Gullfaks Fields and petroleum from the Ula fields, which will start in 1987.

Portugal move for Barclays

By Diana Smith in Lisbon

BARCLAYS Bank International has become the eighth foreign bank to apply to open a full branch in Portugal in the wake of the liberalisation of banking legislation in March.

Barclays has 26 per cent of Sofinco, a leasing company launched last year. It also has an interest in Banco Comercial de Macau, in partnership with Banco Portugues do Atlantico.

Denmark sees more issues

BY OUR FINANCIAL STAFF

NEW equity financing on the Danish stock market set this year to top the Dkr 1.6bn (\$116m) of net new funds raised in 1983.

Despite the slide in share prices this year, which has pushed the Copenhagen index down by a fifth from its January peak, the bourse authorities are confident of continued high funding.

The Dkr 1.6bn raised in fresh share capital last year compares

with Dkr 957m in 1982, and the bourse sees this growth as a turning point ushering in a "new era" for investment capital.

Share market turnover last year considerably more than quadrupled to Dkr 1.7bn, while DKK 1.5bn has been co-opted to Dkr 60m. With a net bond supply of Dkr 106bn, the nominal value of all listed bonds rose by 18.6 per cent to Dkr 695bn at the end of 1983.

New York Stock Exchange elects new chairman

NEW YORK STOCK EXCHANGE has elected Mr John J. Phelan, Jr., chairman and chief executive officer, succeeding Mr William M. Eitner.

Mr Phelan was president and chief operating officer, Mr William M. Eitner becomes executive vice chairman of the Exchange. He will also serve as a member of the board, subject to membership approval. Mr Eitner was formerly president of AT & T.

Mr Alexander F. Zechella has been elected president, chief executive officer, chief operating officer and a director of CHARTER CO, Jacksonville, Florida. Mr Raymond K. Mason has relinquished the positions of president and chief executive but will continue

as chairman. Mr Zechella was executive vice president of Charter Co and chairman of its Charter Oil Co Unit.

Mr Robert E. Ormsby has been elected to the LOCKHEED CORPORATION's board of directors. Mr Ormsby is the corporation's aeronautical systems group.

Mr Houston NATURAL GAS CORP. has appointed two new officers. Mr Floyd C. Wright has been named deputy managing director of administrative services, and Mr Donald H. Gullquist has been named treasurer. Mr Wright joined HNG in 1984, and was director of transportation and director of administrative services. Mr Gullquist joined HNG in 1975 as a financial analyst.

INTERNATIONAL APPOINTMENTS

Jakarta, where he had been president-director of P.T. Kellogg Sriwijaya, an Indonesian engineering and construction company jointly owned by Kellogg and P.T. Pupuk Sriwijaya, state-owned Indonesian petrochemical agency. Mr Goede succeeded Mr Richard T. Arnsperg, who has returned to Kellogg world headquarters in Houston after four years as managing director of the Amsterdam company.

Mr Michael A. Copley has been named deputy managing director of the international group of McCormick & Co, Baltimore. He joins following two years as president of International Investment Group, an investment consulting and financial planning company which he founded in New York.

After 20 years with the RHM Group, Mr M. Semple has been named managing director of KELLLOGG CENTENTRAL, a member of the worldwide group of M. W. Kellogg engineering and construction companies. Mr Semple moves to Amsterdam from

the RHM grocery division in the UK, has been in the U.S. since the beginning of this year.

Mr John A. Timmins, who for the past eight years has been vice-president of marketing and sales of DE HAVILLAND AIRCRAFT OF CANADA, has left and joined the Canadian aerospace marketing group, Toronto.

Mr John E. Callaghan, managing partner, Stokes Kennedy Crowley & Co., has been co-opted to the court of the BANK OF IRELAND. Mr Arthur G. Cooper has been named senior vice-president, general manager at LIFETIME, a life insurance company which he founded in New York.

Mr Robert E. Ormsby has been elected to the LOCKHEED CORPORATION's board of directors. Mr Ormsby is the corporation's aeronautical systems group.

Mr Houston NATURAL GAS CORP. has appointed two new officers. Mr Floyd C. Wright has been named deputy managing director of administrative services, and Mr Donald H. Gullquist has been named treasurer. Mr Wright joined HNG in 1984, and was director of transportation and director of administrative services. Mr Gullquist joined HNG in 1975 as a financial analyst.

After 20 years with the RHM Group, Mr M. Semple has been named managing director of KELLLOGG CENTENTRAL, a member of the worldwide group of M. W. Kellogg engineering and construction companies. Mr Semple moves to Amsterdam from

Italian electronics group out of the red

By Alan Friedman in Milan

SGS-ATES, Italy's leading micro-electronics company, last year broke into the black for the first time in more than a decade.

The company is owned by the IRI-STET state holding group but is actually run like a private concern by Sig Pasquale Pistorio, the chairman who was recruited in 1980 from Motorola in the U.S.

Sig Pistorio has implemented a radical management change at SGS over the past three years and the results are beginning to show. After a 1982 loss of L.54.6bn, the company last year made a small net profit of L.346bn of turnover.

The profit, L.548m, represents only a few hundred thousand dollars, but is the first net profit since the 1960s.

In the first quarter of this year, SGS's turnover was up by 80 per cent year-on-year to L.123bn. The order book was 174 per cent higher at L.234.7bn.

SGS said it made a net profit of L.548m in the first quarter of 1984, after a L.54.6bn loss in the same quarter of 1983, after a L.54.6bn loss in the same quarter of 1982, after a L.54.6bn loss in the same quarter of 1981, after a L.54.6bn loss in the same quarter of 1980, after a L.54.6bn loss in the same quarter of 1979, after a L.54.6bn loss in the same quarter of 1978, after a L.54.6bn loss in the same quarter of 1977, after a L.54.6bn loss in the same quarter of 1976, after a L.54.6bn loss in the same quarter of 1975, after a L.54.6bn loss in the same quarter of 1974, after a L.54.6bn loss in the same quarter of 1973, after a L.54.6bn loss in the same quarter of 1972, after a L.54.6bn loss in the same quarter of 1971, after a L.54.6bn loss in the same quarter of 1970, after a L.54.6bn loss in the same quarter of 1969, after a L.54.6bn loss in the same quarter of 1968, after a L.54.6bn loss in the same quarter of 1967, after a L.54.6bn loss in the same quarter of 1966, after a L.54.6bn loss in the same quarter of 1965, after a L.54.6bn loss in the same quarter of 1964, after a L.54.6bn loss in the same quarter of 1963, after a L.54.6bn loss in the same quarter of 1962, after a L.54.6bn loss in the same quarter of 1961, after a L.54.6bn loss in the same quarter of 1960, after a L.54.6bn loss in the same quarter of 1959, after a L.54.6bn loss in the same quarter of 1958, after a L.54.6bn loss in the same quarter of 1957, after a L.54.6bn loss in the same quarter of 1956, after a L.54.6bn loss in the same quarter of 1955, after a L.54.6bn loss in the same quarter of 1954, after a L.54.6bn loss in the same quarter of 1953, after a L.54.6bn loss in the same quarter of 1952, after a L.54.6bn loss in the same quarter of 1951, after a L.54.6bn loss in the same quarter of 1950, after a L.54.6bn loss in the same quarter of 1949, after a L.54.6bn loss in the same quarter of 1948, after a L.54.6bn loss in the same quarter of 1947, after a L.54.6bn loss in the same quarter of 1946, after a L.54.6bn loss in the same quarter of 1945, after a L.54.6bn loss in the same quarter of 1944, after a L.54.6bn loss in the same quarter of 1943, after a L.54.6bn loss in the same quarter of 1942, after a L.54.6bn loss in the same quarter of 1941, after a L.54.6bn loss in the same quarter of 1940, after a L.54.6bn loss in the same quarter of 1939, after a L.54.6bn loss in the same quarter of 1938, after a L.54.6bn loss in the same quarter of 1937, after a L.54.6bn loss in the same quarter of 1936, after a L.54.6bn loss in the same quarter of 1935, after a L.54.6bn loss in the same quarter of 1934, after a L.54.6bn loss in the same quarter of 1933, after a L.54.6bn loss in the same quarter of 1932, after a L.54.6bn loss in the same quarter of 1931, after a L.54.6bn loss in the same quarter of 1930, after a L.54.6bn loss in the same quarter of 1929, after a L.54.6bn loss in the same quarter of 1928, after a L.54.6bn loss in the same quarter of 1927, after a L.54.6bn loss in the same quarter of 1926, after a L.54.6bn loss in the same quarter of 1925, after a L.54.6bn loss in the same quarter of 1924, after a L.54.6bn loss in the same quarter of 1923, after a L.54.6bn loss in the same quarter of 1922, after a L.54.6bn loss in the same quarter of 1921, after a L.54.6bn loss in the same quarter of 1920, after a L.54.6bn loss in the same quarter of 1919, after a L.54.6bn loss in the same quarter of 1918, after a L.54.6bn loss in the same quarter of 1917, after a L.54.6bn loss in the same quarter of 1916, after a L.54.6bn loss in the same quarter of 1915, after a L.54.6bn loss in the same quarter of 1914, after a L.54.6bn loss in the same quarter of 1913, after a L.54.6bn loss in the same quarter of 1912, after a L.54.6bn loss in the same quarter of 1911, after a L.54.6bn loss in the same quarter of 1910, after a L.54.6bn loss in the same quarter of 1909, after a L.54.6bn loss in the same quarter of 1908, after a L.54.6bn loss in the same quarter of 1907, after a L.54.6bn loss in the same quarter of 1906, after a L.54.6bn loss in the same quarter of 1905, after a L.54.6bn loss in the same quarter of 1904, after a L.54.6bn loss in the same quarter of 1903, after a L.54.6bn loss in the same quarter of 1902, after a L.54.6bn loss in the same quarter of 1901, after a L.54.6bn loss in the same quarter of 1900, after a L.54.6bn loss in the same quarter of 1899, after a L.54.6bn loss in the same quarter of 1898, after a L.54.6bn loss in the same quarter of 1897, after a L.54.6bn loss in the same quarter of 1896, after a L.54.6bn loss in the same quarter of 1895, after a L.54.6bn loss in the same quarter of 1894, after a L.54.6bn loss in the same quarter of 1893, after a L.54.6bn loss in the same quarter of 1892, after a L.54.6bn loss in the same quarter of 1891, after a L.54.6bn loss in the same quarter of 1890, after a L.54.6bn loss in the same quarter of 1889, after a L.54.6bn loss in the same quarter of 1888, after a L.54.6bn loss in the same quarter of 1887, after a L.54.6bn loss in the same quarter of 1886, after a L.54.6bn loss in the same quarter of 1885, after a L.54.6bn loss in the same quarter of 1884, after a L.54.6bn loss in the same quarter of 1883, after a L.54.6bn loss in the same quarter of 1882, after a L.54.6bn loss in the same quarter of 1881, after a L.54.6bn loss in the same quarter of 1880, after a L.54.6bn loss in the same quarter of 1879, after a L.54.6bn loss in the same quarter of 1878, after a L.54.6bn loss in the same quarter of 1877, after a L.54.6bn loss in the same quarter of 1876, after a L.54.6bn loss in the same quarter of 1875, after a L.54.6bn loss in the same quarter of 1874, after a L.54.6bn loss in the same quarter of 1873, after a L.54.6bn loss in the same quarter of 1872, after a L.54.6bn loss in the same quarter of 1871, after a L.54.6bn loss in the same quarter of 1870, after a L.54.6bn loss in the same quarter of 1869, after a L.54.6bn loss in the same quarter of 1868, after a L.54.6bn loss in the same quarter of 1867, after a L.54.6bn loss in the same quarter of 1866, after a L.54.6bn loss in the same quarter of 1865, after a L.54.6bn loss in the same quarter of 1864, after a L.54.6bn loss in the same quarter of 1863, after a L.54.6bn loss in the same quarter of 1862, after a L.54.6bn loss in the same quarter of 1861, after a L.54.6bn loss in the same quarter of 1860, after a L.54.6bn loss in the same quarter of 1859, after a L.54.6bn loss in the same quarter of 1858, after a L.54.6bn loss in the same quarter of 1857, after a L.54.6bn loss in the same quarter of 1856, after a L.54.6bn loss in the same quarter of 1855, after a L.54.6bn loss in the same quarter of 1854, after a L.54.6bn loss in the same quarter of 1853, after a L.54.6bn loss in the same quarter of 1852, after a L.54.6bn loss in the same quarter of 1851, after a L.54.6bn loss in the same quarter of 1850, after a L.54.6bn loss in the same quarter of 1849, after a L.54.6bn loss in the same quarter of 1848, after a L.54.6bn loss in the same quarter of 1847, after a L.54.6bn loss in the same quarter of 1846, after a L.54.6bn loss in the same quarter of 1845, after a L.54.6bn loss in the same quarter of 1844, after a L.54.6bn loss in the same quarter of 1843, after a L.54.6bn loss in the same quarter of 1842, after a L.54.6bn loss in the same quarter of 1841, after a L.54.6bn loss in the same quarter of 1840, after a L.54.6bn loss in the same quarter of 1839, after a L.54.6bn loss in the same quarter of 1838, after a L.54.6bn loss in the same quarter of 1837, after a L.54.6bn loss in the same quarter of 1836, after a L.54.6bn loss in the same quarter of 1835, after a L.54.6bn loss in the same quarter of 1834, after a L.54.6bn loss in the same quarter of 1833, after a L.54.6bn loss in the same quarter of 1832, after a L.54.6bn loss in the same quarter of 1831, after a L.54.6bn loss in the same quarter of 1830, after a L.54.6bn loss in the same quarter of 1829, after a L.54.6bn loss in the same quarter of 1828, after a L.54.6bn loss in the same quarter of 1827, after a L.54.6bn loss in the same quarter of 1826, after a L.54.6bn loss in the same quarter of 1825, after a L.54.6bn loss in the same quarter of 1824, after a L.54.6bn loss in the same quarter of 1823, after a L.54.6bn loss in the same quarter of 1822, after a L.54.6bn loss in the same quarter of 1821, after a L.54.6bn loss in the same quarter of 1820, after a L.54.6bn loss in the same quarter of 1819, after a L.54.6bn loss in the same quarter of 1818, after a L.54.6bn loss in the same quarter of 1817, after a L.54.6bn loss in the same quarter of 1816, after a L.54.6bn loss in the same quarter of 1815, after a L.54.6bn loss in the same quarter of 1814, after a L.54.6bn loss in the same quarter of 1813, after a L.54.6bn loss in the same quarter of 1812, after a L.54.6bn loss in the same quarter of 1811, after a L.54.6bn loss in the same quarter of 1810, after a L.54.6bn loss in the same quarter of 1809, after a L.54.6bn loss in the same quarter of 1808, after a L.54.6bn loss in the same quarter of 1807, after a L.54.6bn loss in the same quarter of 1806, after a L.54.6bn loss in the same quarter of 1805, after a L.54.6bn loss in the same quarter of 1804, after a L.54.6bn loss in the same quarter of 1803, after a L.54.6bn loss in the same quarter of 1802, after a L.54.6bn loss in the same quarter of 1801, after a L.54.6bn loss in the same quarter of 1800, after a L.54.6bn loss in the same quarter of 1799, after a L.54.6bn loss in the same quarter of 1798, after a L.54.6bn loss in the same quarter of 1797, after a L.54.6bn loss in the same quarter of 1796, after a L.54.6bn loss in the same quarter of 1795, after a L.54.6bn loss in the same quarter of 1794, after a L.54.6bn loss in the same quarter of 1793, after a L.54.6bn loss in the same quarter of 1792, after a L.54.6bn loss in the same quarter of 1791, after a L.54.6bn loss in the same quarter of 1790, after a L.54.6bn loss in the same quarter of 1789, after a L.54.6bn loss in the same quarter of 1788, after a L.54.6bn loss in the same quarter of 1787, after a L.54.6bn loss in the same quarter of 1786, after a L.54.6bn loss in the same quarter of 1785, after a L.54.6bn loss in the same quarter of 1784, after a L.54.6bn loss in the same quarter of 1783, after a L.54.6bn loss in the same quarter of 1782, after a L.54.6bn loss in the same quarter of 1781, after a L.54.6bn loss in the same quarter of 1780, after a L.54.6bn loss in the same quarter of 1779, after a L.54.6bn loss in the same quarter of 1778, after a L.54.6bn loss in the same quarter of 1777, after a L.54.6bn loss in the same quarter of 1776, after a L.54.6bn loss in the same quarter of 1775, after a L.54.6bn loss in the same quarter of 1774, after a L.54.6bn loss in the same quarter of 1773, after a L.54.6bn loss in the same quarter of 1772, after a L.54.6bn loss in the same quarter of 1771, after a L.54.6bn loss in the same quarter of 1770, after a L.54.6bn loss in the same quarter of 1769, after a L.54.6bn loss in the same quarter of 1768, after a L.54.6bn loss in the same quarter of 1767, after a L.54.6bn loss in the same quarter of 1766, after a L.54.6bn loss in the same quarter of 1765, after a L.54.6bn loss in the same quarter of 1764, after a L.54.6bn loss in the same quarter of 1763, after a L.54.6bn loss in the same quarter of 1762, after a L.54.6bn loss in the same quarter of 1761, after a L.54.6bn loss in the same quarter of 1760, after a L.54.6bn loss in the same quarter of 1759, after a L.54.6bn loss in the same quarter of 1758, after a L.54.6bn loss in the same quarter of 1757, after a L.54.6bn loss in the same quarter of 1756, after a L.54.6bn loss in the same quarter of 1755, after a L.54.6bn loss in the same quarter of 1754, after a L.54.6bn loss in the same quarter of 1753, after a L.54.6bn loss in the same quarter of 1752, after a L.54.6bn loss in the same quarter of 1751, after a L.54.6bn loss in the same quarter of 1750, after a L.54.6bn loss in the same quarter of 1749, after a L.54.6bn loss in the same quarter of 1748, after a L.54.6bn loss in the same quarter of 1747, after a L.54.6bn loss in the same quarter of 1746, after a L.54.6bn loss in the same quarter of 1745, after a L.54.6bn loss in the same quarter of 1744, after a L.54.6bn loss in the same quarter of 1743, after a L.54.6bn loss in the same quarter of 1742, after a L.54.6bn loss in the same quarter of 1741, after a L.54.6bn loss in the same quarter of 1740, after a L.54.6bn loss in the same quarter of 1739, after a L.54.6bn loss in the same quarter of 1738, after a L.54.6bn loss in the same quarter of 1737, after a L.54.6bn loss in the same quarter of 1736, after a L.54.6bn loss in the same quarter of 1735, after a L.54.6bn loss in the same quarter of 1734, after a L.54.6bn loss in the same quarter of 1733, after a L.54.6bn loss in the same quarter of 1732, after a L.54.6bn loss in the same quarter of 1731, after a L.54.6bn loss in the same quarter of 1730, after a L.54.6bn loss in the same quarter of 1729, after a L.54.6bn loss in the same quarter of 1728, after a L.54.6bn loss in the same quarter of 1727, after a L.54.6bn loss in the same quarter of 1726, after a L.54.6bn loss in the same quarter of 1725, after a L.54.6bn loss in the same quarter of 1724, after a L.54.6bn loss in the same quarter of 1723, after a L.54.6bn loss in the same quarter of 1722, after a L.54.6bn loss in the same quarter of 1721, after a L.54.6bn loss in the same quarter of 1720, after a L.54.6bn loss in the same quarter of 1719, after a L.54.6bn loss in the same quarter of 1718, after a L.54.6bn loss in the same quarter of 1717, after a L.54.6bn loss in the same quarter of 1716, after a L.54.6bn loss in the same quarter of 1715, after a L.54.6bn loss in the same quarter of 1714, after a L.54.6bn loss in the same quarter of 1713, after a L.54.6bn loss in the same quarter of 1712, after a L.54.6bn loss in the same quarter of 1711, after a L.54.6bn loss in the same quarter of 1710, after a L.54.6bn loss in the same quarter of 1709, after a L.54.6bn loss in the same quarter of 1708, after a L.54.6bn loss in the same quarter of 1707, after a L.54.6bn loss in the same quarter of 1706, after a L.54.6bn loss in the same quarter of 1705, after a L.54.6bn loss in the same quarter of 1704, after a L.54.6bn loss in the same quarter of 1703, after a L.54.6bn loss in the same quarter of 1702, after a L.54.6bn loss in the same quarter of 1701, after a L.54.6bn loss in the same quarter of 1700, after a L.54.6bn loss in the same quarter of 1699, after a L.54.6bn loss in the same quarter of 1698, after a L.54.6bn loss in the same quarter of 1697, after a L.54.6bn loss in the same quarter of 1696, after a L.54.6bn loss in the same quarter of 1695, after a L.54.6bn loss in the same quarter of 1694, after a L.54.6bn loss in the same quarter of 1693, after a L.54.6bn loss in the same quarter of 1692, after a L.54.6bn loss in the same quarter of 1691, after a L.54.6bn loss in the same quarter of 1690, after a L.54.6bn loss in the same quarter of 1689, after a L.54.6bn loss in the same quarter of 1688, after a L.54.6bn loss in the same quarter of 1687, after a L.54.6bn loss in the same quarter of 1686, after a L.54.6bn loss in the same quarter of 1685, after a L.54.6bn loss in the same quarter of 1684, after a L.54.6bn loss in the same quarter of 1683, after a L.54.6bn loss in the same quarter of 1682, after a L.54.6bn loss in the same quarter of 1681, after a L.54.6bn loss in the same quarter of 1680, after a L.54.6bn loss in the same quarter of 1679, after a L.54.6bn loss in the same quarter of 1678, after a L.54.6bn loss in the same quarter of 1677, after a L.54.6bn loss in the same quarter of 1676, after a L.54.6bn loss in the same quarter of 1675, after a L.54.6bn loss in the same quarter of 1674, after a L.54.6bn loss in the same quarter of 1673, after a L.54.6bn loss in the same quarter of 1672, after a L.54.6bn loss in the same quarter of 1671, after a L.54.6bn loss in the same quarter of 1670, after a L.54.6bn loss in the same quarter of 1669, after a L.54.6bn loss in the same quarter of 1668, after a L.54.6bn loss in the same quarter of 1667, after a L.54.6bn loss in the same quarter of 1666, after a L.54.6bn loss in the same quarter of 1665, after a L.54.6bn loss in the same quarter of 1664, after a L.54.6bn loss in the same quarter of 1663, after a L.54.6bn loss in the same quarter of 1662, after a L.54.6bn loss in the same quarter of 1661, after a L.54.6bn loss in the same quarter of 1660, after a L.54.6bn loss in the same quarter of 1659, after a L.54.6bn loss in the same quarter of 1658, after a L.54.6bn loss in the same quarter of 1657, after a L.54.6bn loss in the same quarter of 1656, after a L.54.6bn loss in the same quarter of 1655, after a L.54.6bn loss in the same quarter of 1654, after a L.54.6bn loss in the same quarter of 1653, after a L.54.6bn loss in the same quarter of 1652, after a L.54.6bn loss in the same quarter of 1651, after a L.54

FINANCIAL TIMES SURVEY

Monday June 4 1984

SHIPPING

The last few years have been tough for owners and builders of ships. Some markets are improving as key economies pick up, but the dominant mood is by no means optimistic. The Posidonia shipping exhibition in Greece this week will be a focal point for the maritime industry

BY ANDREW FISHER
SHIPPING CORRESPONDENT

THE WORLD'S shipping industry is emerging from the worst recession that shipowners can remember. Last year the first glimmerings of improvement emerged, and the recovery is likely to continue at a faster rate of knots this year.

But there is still plenty of scope for the Jeremiahs—and there is no shortage of those in shipping and shipbuilding. The total of world cargo tonnage is still far above present and potential demand, and shipbuilding capacity considerably exceeds the needs of the market.

Scrapping levels, especially for tankers, have been high. Countries with major shipbuilding industries have been cutting back their capacity for adding to the world's fleets. Yet, the surpluses remain, ominously overhanging shipping markets in which recovery is fragile, at best.

Adding to the concern of many shipowners are the ambitious plans of container companies, such as Evergreen of Taiwan, and U.S. Lines, to boost their fleets and begin round-the-world services. Other international container and bulk shipping groups have also begun to invest heavily.

Like the tanker and bulk carrier sectors, the container trades are already over supplied. All three have variously felt the benefits this year of the fast growth of economic activity in the U.S. and the

more hesitant rises in Europe and the Far East. Expanding world steel output is giving the bulk carrier market more buoyancy, while the force of the U.S. surge has been felt across the Atlantic and Pacific on general cargo routes.

But rate increases to date have been by no means enough for most owners, especially those in Europe with high cost fleets. The last few years have also been a testing time for the banks, some with several billion dollars lent out to the industry.

Bankers' patience has, indeed, worn thin on some occasions. Mr Frank Narby's Cast/Eurocanadian operation and Hellenic Lines, headed by Mr Gregory Calimanolos, both ran aground as a result of financial over-exposure during prolonged recession and tough competition.

Innovative

All of the major oil companies have been steadily reducing their tanker fleets, no longer feeling it necessary to have vast numbers of VLCCs (very large crude carriers). For some years now, it has been clear that supertankers have had their day, though a number will remain. Oil comes increasingly to major markets on short-haul routes from Mexico, Alaska, or the North Sea.

The latest attacks on shipping in the Gulf as a result of the Iran-Iraq war highlighted the problems of the VLCCs and their big sisters, the ULCCs (ultra large). Closure of the Gulf, whether by force or

because of owners' refusal to go there, would virtually eliminate employment for supertankers.

Large numbers are still laid-up, though idle tonnage figures have crept down in the past few months. Other ships are used for oil storage. The busy scrapyards of Taiwan, South Korea and elsewhere will certainly have no shortage of raw material in coming years.

The more innovative of the world's shipowners—those who have decided to stay in the business at all—are now looking at new ways of keeping a profitable stake in the game. Whether through partnerships with other countries, moves into the offshore scene, or specialisation in roll-on/roll-off, car carrying or other forms of shipping, they have been forced to embrace more modern concepts of transportation.

Banks have encouraged this approach. Some have sought to encourage shipowners to diversify from shipping. At a recent seminar held in Greece with just this aim in mind, Mr Michael Revell, a shipping finance expert with Marine Midland Bank of the U.S., made a telling point.

"If one analysed the return on capital for the Greek shipowner over the past few years, I think it would show that the results ranged between 2 per cent and a negative percentage per annum—in other words totally unacceptable and the recipe for bankruptcy."

He stressed this was not meant to encourage a panic exodus from the industry. But owners should consider other

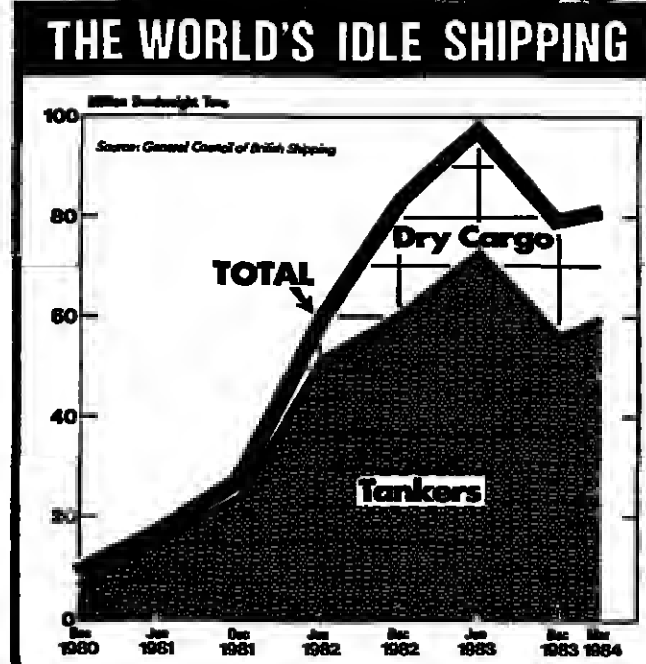
avenues of investment to run in parallel with shipping. Bonds, property, and energy were some suggested by the bank. Some leading shipowners, whether in Hong Kong, Norway, or the UK have built up substantial foreign and local real estate and other non-shipping interests in recent years.

Emphasis

Some bankers have also emphasised that because of high over-capacity in world shipyards, future market upturns are likely to be snarled in the bud. Prices of new ships have sunk to low levels in the last couple of years, encouraging some owners to take advantage, especially as financing terms are often tempting.

The maritime scene has been given some painful structural jolts since the early 1970's oil crisis. All the efforts of yards to put in massive facilities to build VLCCs and ULCCs are now seen to have been mostly wasted. The tanker boom was short-lived and its aftermath led to some ferocious financial blood-letting among tanker owners and shipbuilders.

To stay in business, if they can, yards have been forced to slim capacity, discard jobs, and modernise. Even then, profits are hard to earn. The rapid rise of South Korea as a force in shipbuilding to rival the mighty Japanese has put more pressure on a fraught market. Japan's earlier expansion took place when orders were moving ahead. Korea's has come when they have dwindled. Shocks to the established



IN THIS SURVEY

Shipbuilding	II
Shipbreaking	II
Insurance	II
Finance	II
Oil rigs	III
Tankers	III
Containers	III
Bulk ships	III
Hong Kong	IV
Greece	IV
North Europe	IV
Japan	IV
Editorial production of this survey Mike Smith	

Andrew Fisher reports on new laws

Liners feel the regulatory draught

SHIPPING is not the unregulated, freebooting business that many outsiders may fondly imagine. Adventure and romance are the last things to figure in the modern shipowner's thinking in a world which increasingly stresses shipping as just one link in the overall transport chain.

These days, it has become harder than ever for the individual entrepreneur to cut a profitable figure on the shipping scene. Giant consortia have been formed to make the massive investments needed to buy modern container and roll-on/roll-off ships which provide many of the regular liner services between major ports. General cargo shipping—excluding loose bulk cargoes like iron ore, grain, or oil—can be roughly divided into the equivalent of bus and taxi services. Greek owners have traditionally concentrated on the taxi side, making ships available for trips to anyone willing to charter them.

It is the bus services, a perhaps over modest analogy when the size and complexity of modern cargo liners is considered, which are now feeling the regulatory draught as developing nations attempt to obtain a larger share of trade in goods to and from their shores.

Last October saw the coming into force of the United Nations liner code, a document much debated and agonised over in the nine years since it was adopted in 1974. Put simply, it seeks to allot liner cargoes so that importing and exporting countries each have 40 per cent and cross-traders the rest.

But the liner code is not actually that easy to pin down. For one thing, the 40-40-20 formula is not spelt out in the wording of the code, though it has become a handy way of describing its possible effects. For another, developed countries disagree over whether or not to accept

it. The U.S. is against, while the EEC has worked out a compromise to mitigate its impact.

Yet another complication stems from the tremendous changes which have taken place in the liner sector over the past decade. No longer do the conferences, the numerous cartels which set rates and schedules among their members, dominate liner trades. Competing, lower price outsider lines have harnessed on to the market, not all with success.

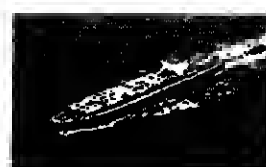
When the code was formulated under the auspices of the United Nations Conference on Trade and Development (Unctad), outsiders had well under a tenth of liner business. Now, it is more like 40 per cent and even more on some routes. The code, however, is designed to apply only to conference lines, though some of the developing countries want it to apply to outsiders also.

Undeterred

The majority of liner trade is carried out between developed countries and will not be affected by the code. Just over 30 per cent is between developed and developing nations, with only 5 per cent between the developing countries themselves. The code, noted Hoare Govett, the London stockbrokers, does not appear to be the danger to established operators that it was once thought to be.

Unctad also has its eyes on the dry bulk cargo and oil sectors of world shipping. Expressing the view of most western companies, Mr William Menzies-Wilson, chairman of Britain's Ocean Transport and Trading, said: "I very earnestly hope that in the years to come, we are not going to see a UN bulk code."

But Unctad, with the developing countries backed by the Soviet Union and China, is unlikely to be put off by such objections, however vigorous.

Mitsui O.S.K. Lines:
Time, Tide and
Transportation.

Ocean transportation remains as much a primary means of commerce among nations in this age of extra-terrestrial expansion as it was a century ago when Mitsui O.S.K. Lines first committed

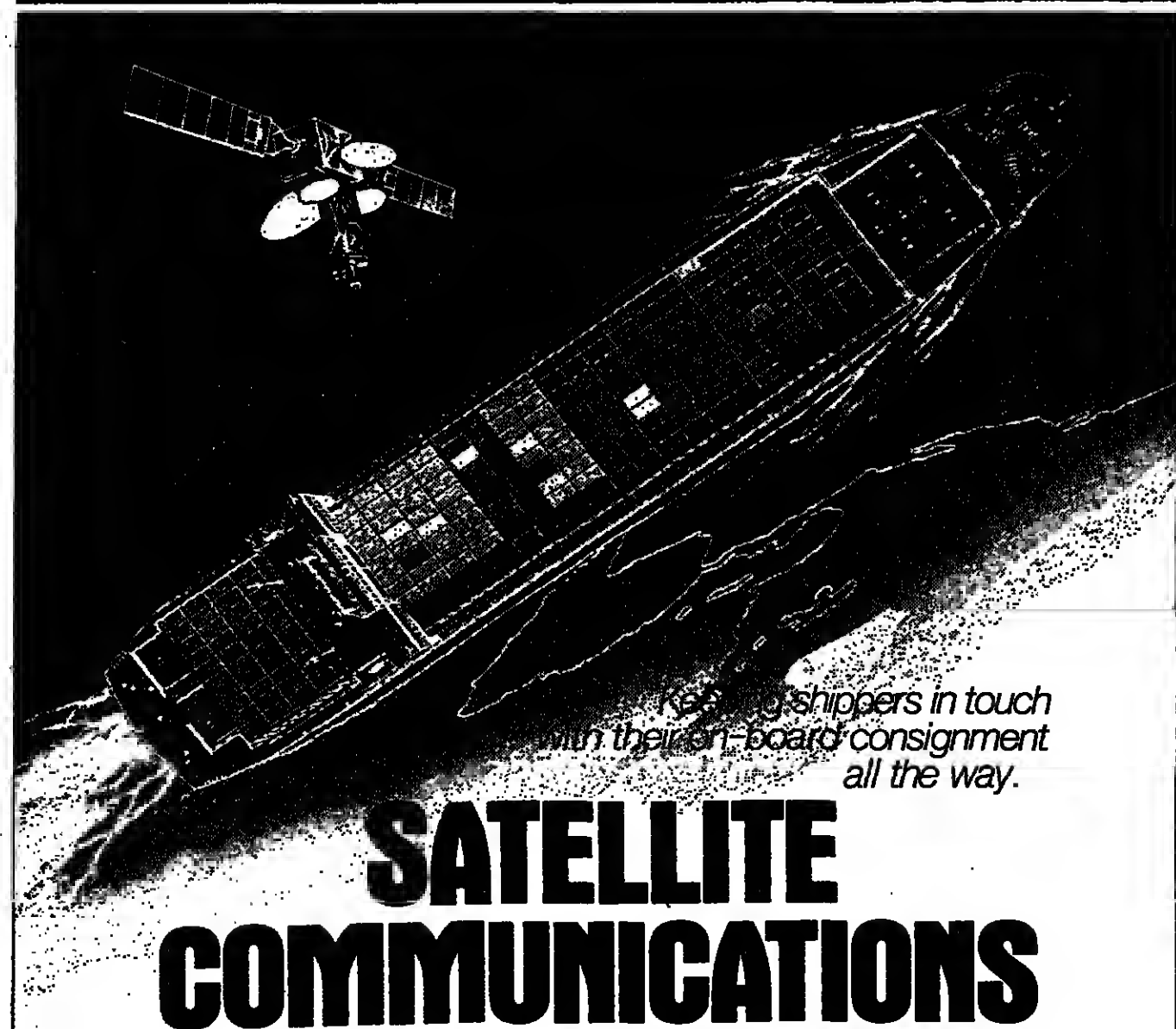
itself to bringing shores and peoples together. So much and yet so little has changed since then. Today, Mitsui O.S.K. Lines is one of the world's premier shipping companies with the latest technology and equipment.

But like the steadfastness of the ocean itself, the company's commitment to service remains. And will, as long as there are oceans to sail.



Mitsui O.S.K. Lines
Head Office: Tokyo, Japan

LONDON BRANCH — Plantation House, 31-35 Fenchurch Street, London EC3M 3HP. Telephone: 01-283 7081/8
U.K. & EIRE — General Agents: Lambert Brothers Ship Agencies Ltd. 450 High Road, Ilford, Essex. IG1 1NA Telephone: 01-553 3311

SATELLITE
COMMUNICATIONS

Communications have taken great leaps forward with the advent of satellites. One of these, the International Maritime Satellite (INMARSAT) is proving invaluable to shipping companies like NYK. Today, NYK has more than 40 ships in its extensive fleet equipped with INMARSAT receivers/transmitters. Communications, especially in areas where conventional radio signals were ineffective, have increased safety and service efficiency enormously. The INMARSAT communications system is only one example of NYK's continuing efforts to upgrade its transportation services. Others include our inter-modal transport service and the diversity of vessels available. They're all part of the friendly, efficient service that NYK users have come to expect over the past 99 years.



Head Office: Tokyo, Japan ■ London Branch: P & O Bldg, 9th Floor, 122-138 Leadenhall St., London E.C. 3V 4PB, England, U.K. Tel: (01) 283-2099 ■ Res. Rep., Hamburg: c/o P&O, van Ommen (Hamburg) G.m.b.H. Tel. (Direct) 3593248. (Agent) 35931 ■ Res. Rep., Düsseldorf: c/o Rhein-Schiffahrt, G.m.b.H. Tel. (0211) 387147. ■ Res. Rep., Paris: c/o Worms Service Maritimes Tel. 285-19-00 ■ Res. Rep., Milan: c/o Compagnia Italiana Marittima Aeronautica Tel. (Direct) 864418 (Agent) 809321 ■ Res. Rep., Middle East, Res. Rep., Middle East and Res. Rep., Athens: c/o The Scandinavian Near East Agency S.A. Tel. (Direct) 452-3646 (Agent) 452-1111 (ext. 46)

SHIPPING II

With world overcapacity at around 40 per cent, shipbuilders see little chance of making profits. Andrew Fisher reports

Bleak prospects for shipbuilders despite yard cutbacks...

JAPAN, long the world's leader in shipbuilding, is trying hard to keep its faith in an industry that has been ravaged so severely in recent years.

The country's yards won a vast number of orders last year — many of them domestic — and are mostly full until the end of 1985. This is more than can be said for yards elsewhere, notably in Europe.

But the industry will be hard-pressed to make any money from the new work. Shipbuilding prices have plummeted by the start of last year, a trend which encouraged owners to step into the market while the cost was low. One Japanese company, the heavily loss-making Sanko which is being restructured, ordered as many as 123 vessels.

The emphasis in last year's

new ordering was on bulk carriers, mostly handy size of 20,000-40,000 dwt. But despite the ordering spree, with Norwegian, Greek and Far Eastern shipowners joining in, prices have stayed low. Japanese builders, not to mention those in Europe, see little chance of making money for some time. Even the aggressive South Koreans are wondering how to fill their vast new capacity, as they rapidly complete existing orders.

Japan's Ministry of Transport recently called for a new approach to the industry, which "has been struggling in the mire of worsening business conditions and other problems." In spite of past cuts in capacity, no improvement was foreseen. First, world economic growth would not be enough to pro-

vide a surge in demand for new ships. Secondly, countries outside Japan and Europe — it mentioned none by name, but Korea and China are obvious examples — were now competing strongly in the ship and machinery markets.

Thirdly, and most worrying politically, "as the West European shipbuilders increasingly lose their competitiveness, their attitude toward Japanese builders may become increasingly severe." Yards in Europe certainly feel no particular affection for the Japanese after their concerted sprint to the top of the shipbuilding league. All are still suffering from the collapse in demand which followed the effect of the 1973 oil crisis on the tanker market.

Whether at the modern Nagasaki yard of Mitsubishi, the

slimmed down and now profitable Kockums in Malmö, Sweden, the defunct Weser yard in Bremen, or the newly confident Harland and Wolff in Belfast, the towering cranes and huge docks are a painful reminder of the high hopes that once reigned in the industry.

The MoT did not spell out exactly what it had in mind for the new "long-term vision" it desired for the industry in Japan. It worried about the ageing of production facilities and the workforce, as well as the likelihood of chronic competition among domestic yards. But the fast growth of high technology and service industries, shipbuilding could lose its prominence.

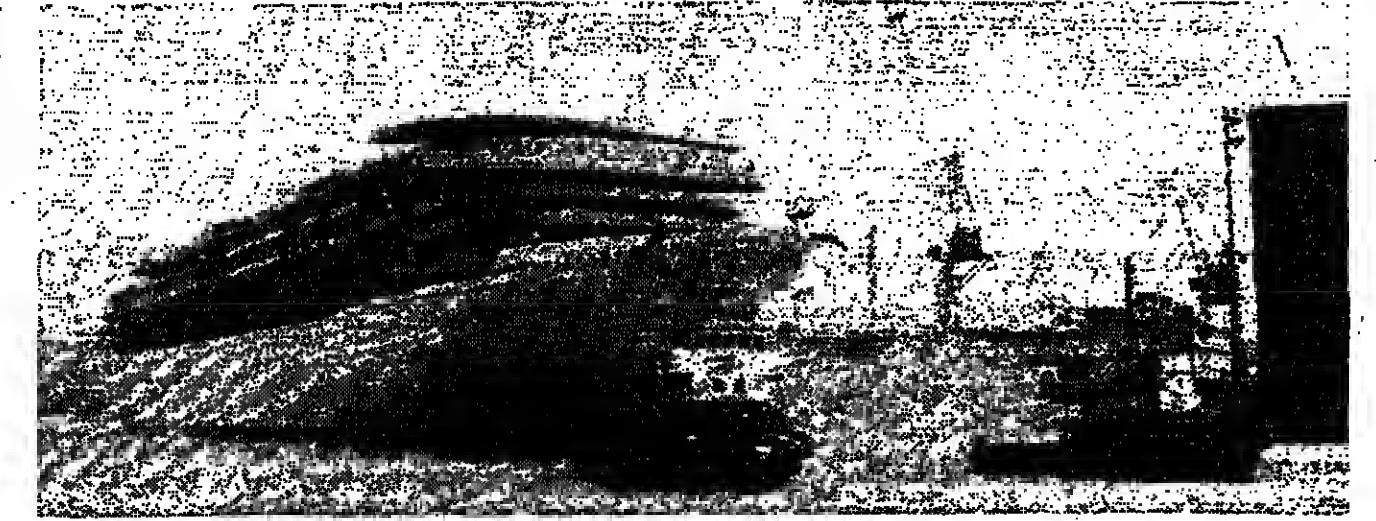
Soma experts would say it already has. While not going this far the ministry said: "It is feared that in the near future the nation's shipbuilding industry will lose its reputation and prestige, both at home and abroad, as one of the key industries." Its vitality would subside and deterioration would be inevitable.

What the ministry vaguely proposed was improved productivity and production systems (including the grouping of yards and more automation), a revitalisation of industries linked with shipbuilding, and the development of new shipbuilding technologies and high-performance ships.

Shortlived

In short, the Japanese want to prepare their industry for a period of much leaner order books and fast growing low-cost competition. At the end of 1983, before the short-lived jump in orders, the world order backlog of 26.6m gross registered tons was at its lowest since autumn 1979.

At the end of the year, according to figures from Lloyd's Register of Shipping, at 32.6m grt. Of this, Japan accounted for 43 per cent, South Korea for 14 per cent, and Western Europe for 17 per cent. But out of the actual new order inflow, Japan



The Royal Princess (above), under construction in Finland for P & O, is due to be completed in the autumn. Here it is being towed for fitting out in Helsinki

pulled in as much as 56 per cent, Korea 19 per cent, and Western Europe little more than 10 per cent.

Many European shipbuilding executives, including chairman Graham Day of nationalised British Shipbuilders, reckon yards in Europe will be lucky

to hold on to a tenth of the world market. BS has reduced jobs and capacity considerably since the 1970s and the process is continuing. Sweden, once the world's number two shipbuilder, has also shed much of its employment and facilities in order to keep the industry

alive. The Norwegian industry is a shadow of what it was. Only the Finnish yards, helped by periodic chunks of Soviet business and their expertise in building ice-breaking and cruise ships, have managed to stay well in the race. Even in Finland, though, yards are anxious for more business to fill order gaps.

Over-capacity in world shipbuilding has been put at some 40 per cent. Governments have poured vast sums of money into yards to subsidise orders, restructuring, and investment. The EEC, which has tried to get member states to ease the granting of aids, now recognises that this is impossible. Instead, the Commission is prepared to allow a temporary increase in help to the industry — member states still have to approve this — as long as this is combined with further capacity cuts and modernisation of remaining facilities. The price gap with the Far East often exceeds 30 per cent. Continued subsidies are seen as inevitable, if the Far East industry in Europe is not to slide rapidly into oblivion.

WORLD SHIPBUILDING ORDERS AND COMPLETIONS

	(m. gross registered tons)			End-year order level		
	1973	1982	1983	1973	1982	1983
Japan	14.7	8.3	6.7	59.5	10.1	14.0
South Korea	0.01	1.4	1.5	1.3	2.6	4.6
West Europe	12.0	3.3	4.1	54.9	7.7	5.7
Inc. Sweden	2.3	0.3	0.3	10.7	0.6	0.5
West Germany	1.5	0.6	0.8	7.3	0.9	0.6
UK	1.1	0.4	0.5	7.3	1.0	0.6
Spain	1.3	0.6	0.5	7.3	1.5	1.2
France	1.3	0.3	0.3	5.2	0.7	0.5
Italy	0.5	0.2	0.3	4.0	0.5	0.3
Norway	1.0	0.3	0.3	5.0	0.3	0.1
World total	30.4	16.7	15.7	122.9	29.2	32.6

Source: Lloyd's Register of Shipping

John Moore and Ray Maughan report on insurance and finance for the industry

Insurance premium rates rising sharply

LONDON-BASED insurers of ships and their cargoes are enjoying bonanza-type trading conditions. Insurance premium rates, which have faced competitive pressures for some time, are rising sharply.

London-based insurers occupy an enviable position in world marine insurance markets. The historical association of Lloyd's underwriters with the insurance of ships, dating back nearly 300 years, means that Lloyd's is probably the oldest established insurer in this class of business.

Lloyd's long association with the insurance of ships and its relationship with London insur-

ance companies have enabled London insurers to build up a commanding market share. Around 40 per cent of the world's fleets are insured at Lloyd's and with London insurance companies.

Even at times of recession and at a time when there is worldwide overcapacity in insurance markets—with too much insurance capital seeking business which is not growing at the same rate as available markets—London is cushioned against the worst effects of competition.

A dominant market share is only one factor which contributes to the underlying success of marine insurers in

London. The other factor is the cartel system which operates between London insurers and Lloyd's underwriters.

In conjunction with companies which are members of the Institute of London Underwriters Lloyd's works closely with the company market to establish rates of agreed levels which are expected to be followed throughout the market. The agreed rates are sometimes undercut, but not often. It is understood that the agreed rates represent an accepted minimum. Underwriters are expected to follow the rates although they can set rates at higher levels above the amounts indicated.

Other factors have helped the

trading pattern of underwriters in London. Wars and rumours of wars have led to a sharp increase in "war risk" rates on ships. War risk rates currently stand at 7.5 per cent of the value of ships hulls for those vessels travelling to Kharg Island and Bushire. They have jumped from 1 per cent to the present levels in the last few weeks. Earlier this year they had jumped from 0.75 per cent to 1.5 per cent but had been drifting back to around 1 per cent when hostilities in the Gulf area escalated in May. They were then increased to 3 per cent and raised to 7.5 per cent at the end of May.

Overall underwriters and brokers are reporting that market underwriting is being adhered to in Lloyd's and London insurance companies and rates are holding although the value of fleets insured may be falling. For instance, a fleet with a value in excess of \$40m faces an increase in its premium costs of around 30 per cent, according to guidelines laid down in the London market for the renewal of the insurance of fleets this year. The shipowner may offset some of the increase by agreeing to meet a higher proportion of each claim in the form of an increased deductible.

The amount of increase is related to a formula based on

the credit balance of an insured fleet. The credit balance is the difference between the amount of premiums paid by the shipowner for the insurance of his fleet and the claims paid out. The example quoted above would imply that the fleet insured had a low credit balance. If there had been a 30 per cent credit balance the shipowner might have had to pay only a 15 per cent increase. If the balance is 50 per cent or more there might have been no increase required.

A fleet with a good underwriting record may be paying below 1 per cent of hull values, while those with poorer records could be paying up to 4 per cent of hull values.

The cargo market is more competitive where there are no joint market underwriting. However, there is an agreement to respect the underwriting rates which are set. Again the rates set depend on a shipowner's record. Meanwhile the competitive pressures have been relieved by the withdrawal of some of the overseas underwriting capacity. Marine insurance business has proved unprofitable for some of the companies who have had to set low rates in order to attempt to win business from the London insurance market.

J.M.

Finance companies see signs for optimism

"OUR MAIN concern," as one ship financing specialist put it recently, "is that our portfolio is running off faster than we can put new business on."

His concern is not at all unfounded but in many respects it must be a curious attitude given that, as bankers say, "re-scheduling is the name of the game." Debt repayments are being re-structured and, in addition to these lengthening maturities, complete moratoria are called from time to time on principal repayments and even, in some instances, on interest repayments. Given the uncertain prospects for second-hand values, it must be a moot point whether the banks can always be sure that asset cover is adequate for capitalising interest charges.

Shipowners themselves are acutely aware of deepening problems of over-capacity posed, ironically, by an improving outlook for freight rates.

Potential pitfalls

For example, Mr Anko de Jong, managing director of Nedlloyd Bulk, pinpointed the potential pitfalls when he presented a paper to the annual meeting of the International Association of Independent Tanker Owners in the spring. He said that financial banks could lead to the detriment of the shipping market through over-capacity.

The majority of banks have a relatively small commitment to the shipping industry in comparison with their overall investment and credit portfolios and consequently they may not be so reluctant when it comes to extending credits, particularly if the market shows signs of improving.

In de Jong's view "this would be disastrous." He hoped that banks would get together and work out efficient and maybe somewhat restrictive credit

rules to assist in assuring a reasonably balanced shipping market. What chance is there of achieving close banking collaboration in the search for supply/demand equilibrium? The prognosis must be fairly gloomy in view of the banks' continuing hunger for assets and earnings.

The traditionally high margins on shipping finance have attracted many lenders to the industry and margins, as one banker put it forcibly, "are coming down when, in the light of the state of the industry, they should be going up."

The bankers' attitudes are clearly dictated by the health, or otherwise, of their portfolios. As a general rule, the UK clearing banks appear tolerably comfortable with the shape and content of their shipping loan books and their attitude might be described as positive, although not exactly sanguine.

In an ever increasingly competitive lending market, the principal method of building a portfolio now seems to be to pick up somebody else's problems. It seems probable that a good shipping name will be able to turn to a new bank for financing if it runs into problems with its existing lender. The banks acknowledge that restructuring on such terms is difficult but perhaps the most likely way of attracting new customers.

Shipping finance companies now see signs of optimism, not least through the creation of new venture funds and their restored ability, after a two year absence, to put together stand-alone projects which do not require the backing of major first mortgage finance.

Even so, all financiers to the shipping industry acknowledge that cash flow in general is their biggest problem. And for the UK shipping industry, at least, the chance of building consistently positive cash flows have

been dealt a severe blow by the Budget provisions for capital allowances.

The General Council of British Shipping has stressed recently that "the Government's proposals (concerning capital allowances and Corporation Tax) mean the loss of free depreciation for the UK shipping industry at the worst of all possible times."

Uncompetitive Outlining what it describes as "an alarming rate" of loss of tonnage the General Council has claimed that "the Government is proposing measures which, for shipping, will inevitably lead to a smaller, ageing and uncompetitive fleet."

It said that the Chancellor's proposals "create four major problems for shipping companies. First is the loss of flexibility in applying relief to erratic movements of profits, tax payments, and cash flows. Next are the consequences of balancing charges which will have a serious impact on the financing of subsequent re-investment."

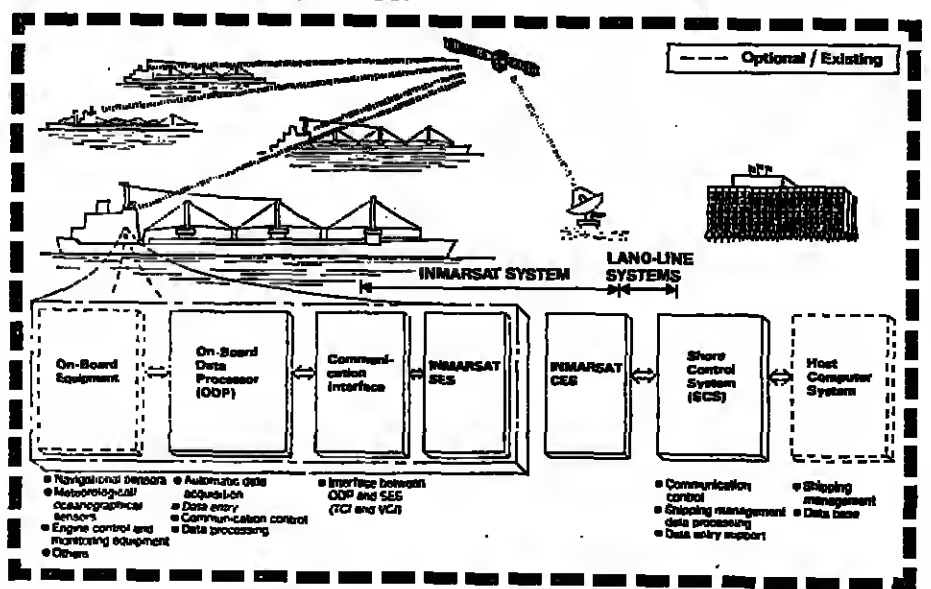
Third is the heavily increased, and what will be a prohibitive, cost of acquiring ships through leasing. Finally, there is the impact on company balance sheets arising from the need to provide for deferred tax which could affect companies' borrowing ability.

The Council has recommended that the Budget proposals, as they relate to the shipping industry should be deferred for three years. It wants roll-over relief for balancing charges to be re-introduced so as to encourage re-investment and, lastly, it is lobbying for the conversion of the proposed 25 per cent writing down allowances on reducing balance basis, for new and second hand ships, into four annual instalments of 25 per cent free depreciation.

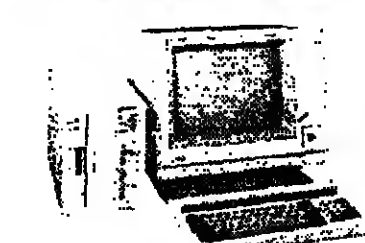
R.M.

JRC FLEET DATA MANAGEMENT SYSTEM

With the JRC FDMS, the shipowner is assured of safe and efficient shipping management and operations. The JRC FDMS provides speedy telecommunications between ship and shore via INMARSAT, and flexible shipping data management through direct real-time computer circuits connected to on-board data processors. All necessary equipment and facilities for linking into existing and land-line systems are available from JRC, a worldwide leader of marine electronics.



On-Board Data Processor



JRC Japan Radio Co., Ltd.

MAIN OFFICE: Akasaka Twin Tower (Main), 17-22, Akasaka 2-chome, Minato-ku, Tokyo 107, Japan
Phone: (03) 584-2411 Telex: 242-5420 Cable: "JAPNRADIO TOKYO"
UK BRANCH OFFICE: 4 Grosvenor Gardens, London E.C.4
Phone: 01-353-7960 Telex: 885820 JAPRAD G
U.S.A. BRANCH OFFICE: T. Hayes, 405 Park Avenue, New York, NY 10022
Phone: 212-350-1100 Telex: 30114 JAPNRADIO NYK

THE SHIPPING EXPERTS THAT REALLY KNOW MALTA

for professional assistance in Malta contact:

145/1 St. Louis St., Valletta, Malta. Tel: 07775, 75042.
Telex: 1452 ECONRD MW - 7725 ECONRD MW

G.M. Lines - Charterers Brokers, Husbandry Agents, Chandlers.

SHIPPING III

Andrew Fisher examines how the industry is benefiting from the search for and extraction of oil and gas

Secure future for rig builders

Oil companies will spend billions of dollars to search for and extract oil and gas in coming years. For the rig and platform builders who have made a success in the complex and gruelling world of offshore construction, business is likely to be sizeable.

It has been estimated that the UK and Norway will spend around \$5bn a year on offshore activity for the next 15 years. Total investment in North Sea, Canadian, U.S. and Soviet fields could exceed \$50bn up to 1985, mostly on production plant.

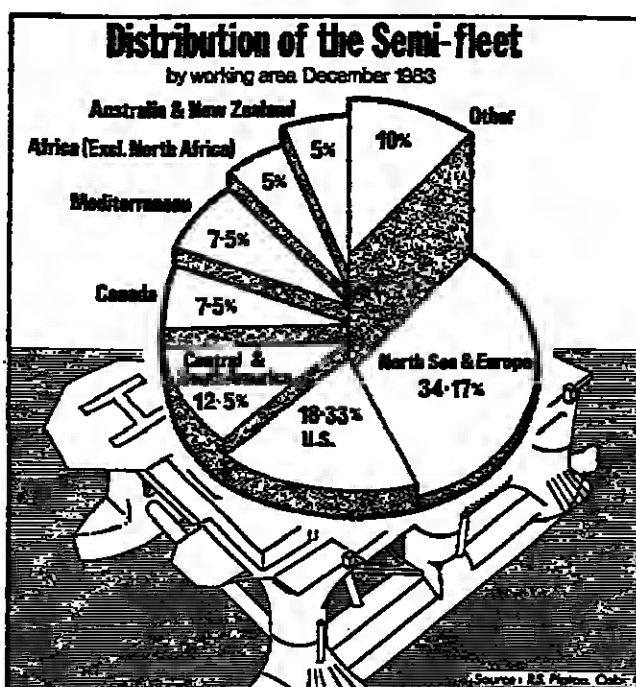
Some yards, like Sweden's Gotaverken, Aresand have made a profitable success out of offshore construction. Others, like Scott Lithgow in

Scotland (recently sold out of State and into private hands) have not. The oil companies which order the rigs are tough taskmasters when it comes to quality and testing. Rig owners generally had a hard time in 1983, a year described by R. S. Platou, the Norwegian shipbroker, as "one of the longest and worst years in the industry's relatively brief history." The falling trend of 1982 continued, apart from a late and strong rise in activity in the U.S. Gulf.

Demand for mobile drilling rigs fell by a tenth in the first eight months. Another 50 rigs were laid-up, making a total of nearly 200 unemployed rigs. In the last four months of the year, however,

two record-breaking lease sales in the U.S. Gulf boosted demand for mobile drilling rigs in the area by as much as 54 per cent.

This pulled up the overall world level of rig utilisation from 73 to 80 per cent in the period, even though demand in the rest of the world eased. The year ended with chartering rates at very low levels compared with the peaks of over two years ago. Platou held out little hope that the market for semi-submersible rigs would balance out this year. Demand would need to grow by at least 20 per cent for this to happen. There were 18 semi-submersibles being built at the turn of the year, 10 due for delivery in 1984.



Offshore market picks up

AS OFFSHORE oil and gas exploration has grown many shipping companies have developed services to match. Traditional maritime sectors have been through a lean time due to recession and oversupply of tonnage. Offshore shipping provides markets nearer at hand and less financially exhausting for those owners who have seen the potential.

Not that the market is an easy one. North Sea chartering rates for supply vessels have also suffered from too much supply. The UK and Norwegian industries have been arguing over the British complaint that the imbalance in the sector, at least in the North Sea, should be righted. UK ships find it hard to enter the Norwegian sector, while plenty of Norwegian ships compete in offshore UK waters.

More accommodating investment rules in Norway, encouraging private investment in new ships for tax reasons, are seen

as a main element of the problem. Norway has said it does not discriminate against foreign ships. Talks have been held at government level and the General Council of British Shipping has spoken of "unfair Norwegian competition."

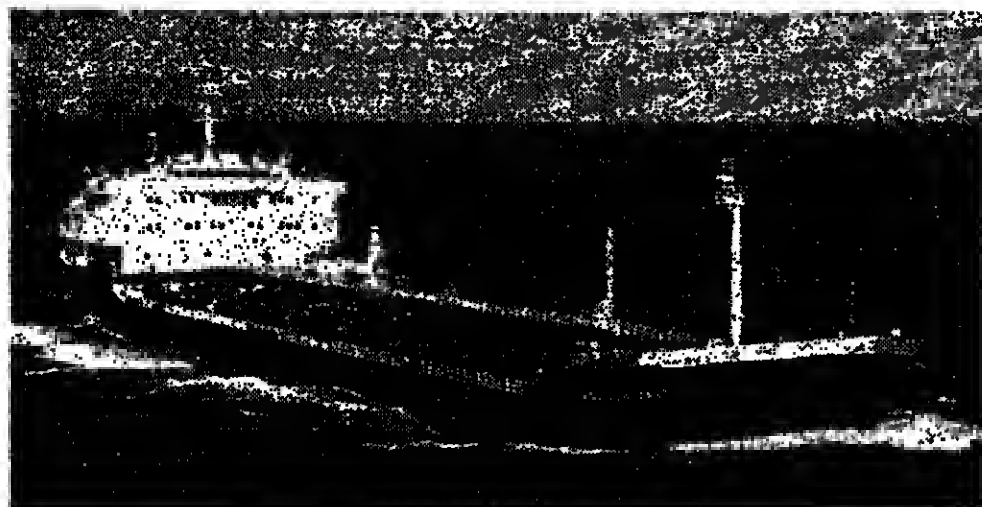
Offshore vessels come in various stages of sophistication. Earlier ones performed straightforward supply and anchor-handling tasks for the huge oil rigs and platforms. More modern ships, such as those recently ordered by Stena Line of Sweden in the UK, can also carry out diving operations, lift heavy loads, and do maintenance work on seabed installations. They have special computer-controlled equipment to hold their position in rough seas.

Stena operates offshore vessels all round the world in markets as widely spread as Brazil, New Zealand, and Mexico, as well as the North

Sea. Wilhelmsen, a big Norwegian shipping group, has a sizeable offshore fleet — it is also a major rig contractor — and last year signed a joint venture deal with Tenneco of the U.S. to operate in the U.S. Gulf.

Operators hope 1984 will be a year of better rates after the decline which began in mid-1982 and only bottomed out in the second half of 1983. With exploratory drilling now at a high level, rates could improve substantially. A number of ships are still laid-up, however. Owners are keeping a close eye on developments near China as exploration is stepped up. In the North Sea, preference is shifting to the bigger anchor-handling/tug supply vessels now being delivered. These more powerful and versatile ships will make it harder for older vessels to compete, especially as drilling moves into deeper and tougher waters.

Although overcapacity remains immense, the fortunes of all three major shipping trades are improving. Andrew Fisher reports



Refined oil product carriers, like this BP ship, have fared better than the big tankers. Trade in oil products rose nearly a tenth in the last four years; the crude oil trade fell over 35 per cent.

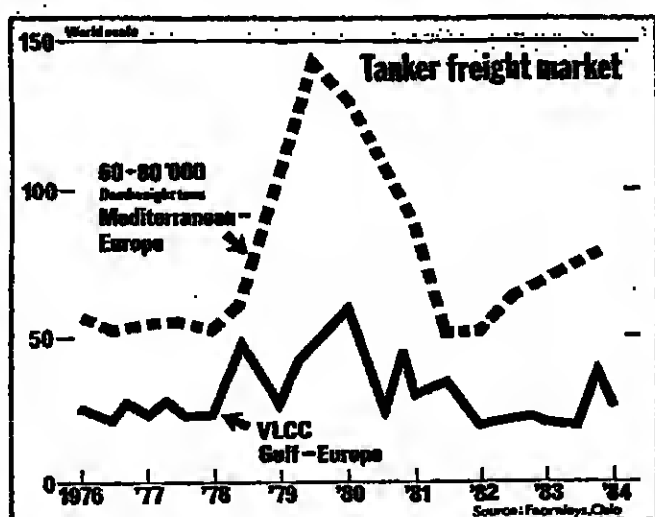
Ten years of troubles for tanker owners

JUST OVER 10 years ago, the Opec countries plunged the world into a financial and economic crisis by hiking the price of oil. Tanker markets have never been the same since. Even people outside the shipping scene have become aware that tankers are now a struggling breed. There are far too many of them around. The surplus is a result of over-ordering before the oil crisis, reduced oil demand in the recession, and a switch to other sources of supply.

It is the Gulf which provides the bulk of employment for VLCCs and ULCs (very large and ultra large crude carriers of over 200,000 deadweight tons). But they are not needed to supply the U.S. with oil from Alaska or Mexico, or to take oil from China and Indonesia to Japan. Nor does North Sea oil travel in supertankers to western Europe.

Thus for many years, owners of big tankers have been mostly wringing their hands and wondering when freight rates will return to economic levels. In the Gulf, rates have risen in recent months as tensions associated with the Iran-Iraq war have escalated. But attacks on merchant ships also have the effect of bringing the market to a halt.

The gloom in the tanker markets is not total, however.



Scrapping levels have been high in the past two years — in 1983 alone, 63 VLCCs and ULCs were sold for demolition — and new ordering has been slight. Moreover, oil consumption began to rise in the second half of last year, though the overall figure was down on 1982.

Oil tonnage transported by sea was up by 12 per cent in last year's second half over the first half. Growth was even more pronounced in ton-miles.

— most of the output growth came from Opec — and Oslo shipbroker firm R. S. Platou reckoned that demand for tanker tonnage must have risen about 15 per cent higher.

Even so, it will be some years before a return to market balance is reached for the big tankers. At the start of 1984, the VLCC fleet totalled 151m dwt, said Platou. Of this, 43m dwt was laid-up, another 10m dwt was otherwise inactive, and 25m dwt more was steaming slowly to conserve fuel and lengthen employment.

Yet at the 1983 scrapping rate of 16m dwt for VLCCs, it would take five years to break up 76m dwt. As demand for tonnage grows slightly in coming years and if scrapping is kept up, the balance between supply and demand could be reached in 1987. If scrapping slows down, it may not be until 1989.

Prospects for product carriers (transporting refined petroleum) seem brighter, though.

	1981	1982	1983	1984
Total tankers	323	319	300	276
Tankers laid-up	6	19	62	53
Tankers operating	317	300	238	223
Combined carriers	13	10	18	14
Operating oil fleet	320	310	254	239
Only vessels above 10,000 dwt included.				
Jan. 1, each year.				
† Vessels able to carry oil or dry cargoes.				

Source: R. S. Platou, Oslo.

Steel revival boost for bulk ships

THE KEY to the health of the bulk carrier market is the progress of the steel industry. Thus the recent rise in world steel output is good news for owner of bulk vessels, who have seen freight rates fall to dismal levels in recent years.

This sector, like tankers, has suffered from an excess of shipbuilding orders. A number of owners became starry-eyed about the outlook for coal shipments, but the optimistic forecasts proved unjustified.

With nearly half of 1984 gone, however, this year's trend appears considerably more favourable than that of the past two years. Eggar Forrester, the London shipbroker, spoke recently of justification for "an optimistic view of developments for the rest of the year."

Why the upbeat tone in its latest market review? With demand for ships rising, chartering volume has led to the absorption of a net addition of 4.4m deadweight tons of bulk and combined carriers since the start of the year. Newly built vessels of 2.5m dwt and 2.5m dwt out of lay-up were offset by 1.6m dwt lost through casualty and demolition sales.

Last year, world steel output was around 3 per cent higher. So far in 1984, growth has been much more rapid — about 20 per cent in the first quarter. This has pulled up ore shipments on the major trades from Australia, South America, and South-East Asia to Japan, from Brazil, Africa, and from Canada to the U.S.

Also benefiting have been coal exports from the U.S. east coast (up 17 per cent in the first quarter over the same period of 1983), while Japan's imports of coking coal were over 20 per cent higher.

Prominent in the iron ore trades are the big ships of 80,000 dwt or more. These are also being increasingly used in the coal trades, partly to the detriment of the Panamax Canal which can only take vessels up to this level. Such large vessels increasingly load in South Africa, Canada and Australia. They also tend more to sail from ports on the U.S. east coast to the Far East — avoiding the canal — topping up at terminals along the way, such as Richards Bay in South Africa. Last year's upturn in bulk carrier orders, mainly to the benefit of Far Eastern yards, hardly touched the big ships.

With new building prices at rock bottom, a number of owners piled into the market for new handy size (20-40,000 dwt) bulkers. At the start of this year, some 15m dwt was on order, about a fifth of the existing fleet in this category. Much of the fleet was old and thus uneconomical on fuel.

In the 80,000 dwt plus range, the order book was only 5m dwt, according to Platou, the Norwegian shipbroker, with 60 per cent of the fleet at least ten years old. Second-hand values of the existing big ships soared last year by 70 per cent or more, as steel output shot ahead in Japan and the KEC and iron ore rates improved.

For grain, the third major bulk commodity, prospects are less hopeful. The trade is much more subject to short-term price shifts, but little chance is seen of an overall rise in grain shipments after last year's 7.5 per cent drop. This was mainly due to good harvests in the USSR and western Europe and lower imports.

Container fleet expanding

THE CONTAINER shipping sector is doing well this year. The strength of the U.S. economy has propelled the growth of imports from Europe and Asia and freight rates have been increased on major routes after a long period of decline and stagnation.

Even so, there is still plenty of cause for nervousness. In this, as in other shipping sectors, over-capacity is a problem. And it is one which is expected to become worse as the world's fleet grows through deliveries of orders placed by major lines.

On the North Atlantic, where operators have lost heavily in recent years, container ships have been sailing full to the U.S., while carrying rather less in the other direction, partly a reflection of the strong dollar. Present over-capacity is put at least at 20 per cent. Still to exert their full force on container shipping markets are the plans of Evergreen of Taiwan and U.S. Lines, both of which are investing heavily and will

start round-the-world services soon.

Evergreen's total investment in new ships, containers and other equipment is set to exceed \$1bn. Its two-way global service starts at the end of July and it will eventually be the world's biggest container group, outdistancing Sea-Land (U.S.), Maersk (Denmark), Tug (Hong Kong), and Overseas Containers Ltd (the UK-owned OCL consortium).

Heavy investment

U.S. Lines, however, will have some of the world's largest ships — now being built in South Korea — while European consortia Barber Blue Sea (whose container/roll-on, roll-off ships already go round the world) and Atlantic Container Line (also embracing the ro-ro concept) have also been investing heavily.

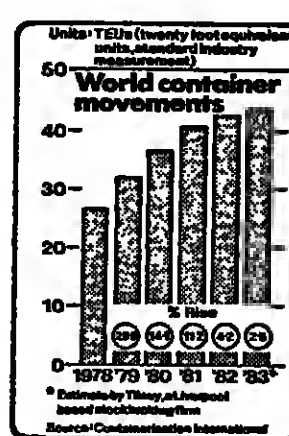
Yang Ming, another Taiwanese company, has just ordered new ships. Lykes of the U.S. also plans to expand its fleet. The major Greek liner (scheduled

to start round-the-world services soon) company, Hellenic, fell financial victim last year to low rates and high competition in the Middle East after its own heavy investment programme.

The next three years are seen as "the most physically rigorous in terms of market changes since the container 'revolution' of 1968-72," by Container Insight, a new quarterly. The challenge of Evergreen and U.S. Lines and the likely reaction of other lines means that 1984-86 "will be so financially tight that everyone's cost-effectiveness will be tested to the limit."

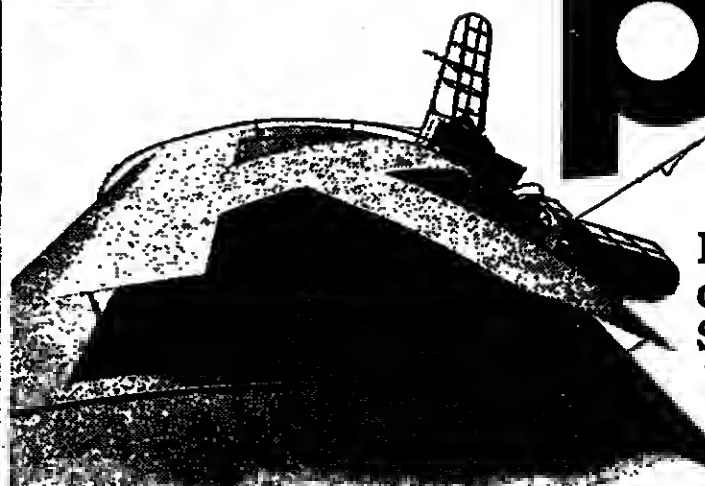
Stiff competition on major routes, with non-conference outsiders lines creaming off much of the business at undercutting rates, has already left finances exposed. In real terms, rates charged by major lines has fallen: Container Insight noted that rates between North America, Europe and the Far East rose only 23 per cent in 1976-83 against inflation of more than twice this.

Recent rises have brought most rates back up to levels of



a few years ago. But the new capacity coming from Evergreen, U.S. Lines and others could well usher in a further debilitating round of price battling, "which will nullify the relative progress made in recent months on the freight rates front."

10 million-t power pack.



That's the "K"Line Power Pack. An unbeatable combination afloat and ashore. Serving your marketing needs better. The power of the 10,000,000-ton "K"Line fleet of 200 ultramodern ships carrying cargoes of all kinds.

Worldwide. Safe and sound and on time.

The power of superbly equipped shore facilities, fully computerized operations and traditionally dedicated people. The power of priceless experience gained in over 60 years of world shipping operations. And more. Much more.

Combined in the unbeatable "K"Line Power Pack. Always at work for you. Taking whatever you have whenever and wherever you want it to go. Better.

We turn needs into realities

• Containerships • Heavy lifters • Specialized carriers • Car carriers • Tankers • Tramps

General Agent in U.K. and continent: Kawasaki (London) Ltd, London Phone 01-588-8221

K LINE
KAWASAKI KISEN KAISHA, LTD.

SHIP FINANCE MADE TO MEASURE

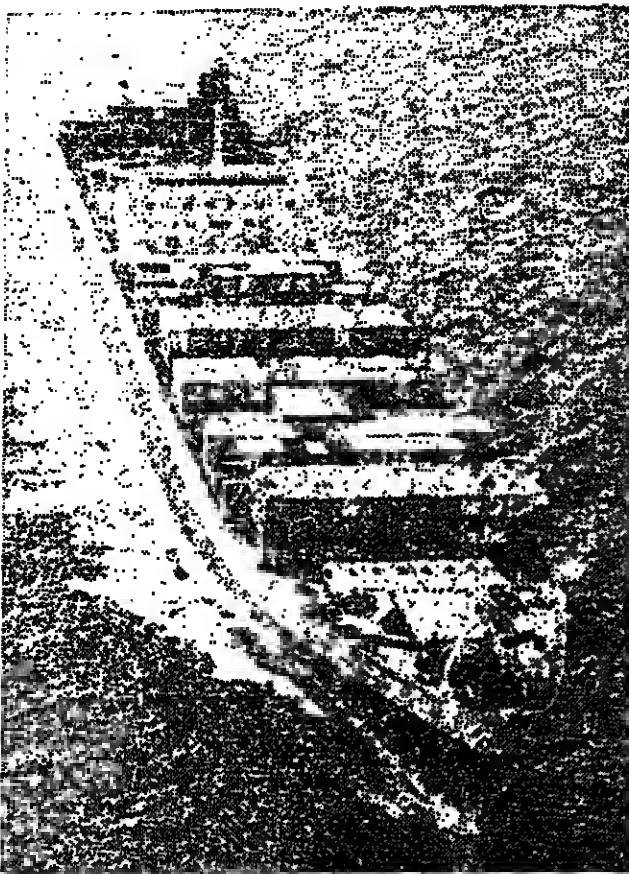


DEUTSCHE SCHIFFSBANK AG
BANK AKTIEN-GESELLSCHAFT
HAMBURG

ESTABLISHED 1910
P.O. Box 11 10 20 • 2000 Hamburg 11
Tel. 37 00 0-0 • Telex 2 14 029/2 15 515

SHIPPING IV

On this page, a look at how four of the major shipping regions are faring and an examination of their prospects



The Kowloon Bay, built in West Germany, serves the Europe-Far East route of Britain's Overseas Containers Limited (OCL). Competition on the route is likely to become tougher in coming years.

North Europe adopts specialist approach

SHIPOWNERS in northern Europe have become used to that embattled feeling caused by recession, lower cost competition from the Far East, and elsewhere, and political pressures aimed at giving a greater share of shipping markets to developing countries.

Not surprisingly, the fleets of Europe have diminished considerably over the past decade. The UK fleet peaked at 50m deadweight tons in 1975, is now less than half this, and is forecast by the industry to total maybe only 10-12m dwt in 1988 after budget changes seen as inhibiting the will to invest. Recent improvements in freight rates as world economies recover have certainly eased some of the gloom in the industry. But many companies' finances have become so eroded—or they have opted out of major commitments to the shipping industry by diversifying elsewhere—that they now see little chance of competing successfully in certain areas.

Thus the big oil companies (including those in the U.S.) have been shedding much of their fleets of supertankers. British Petroleum has cut its fleet sharply and now regards

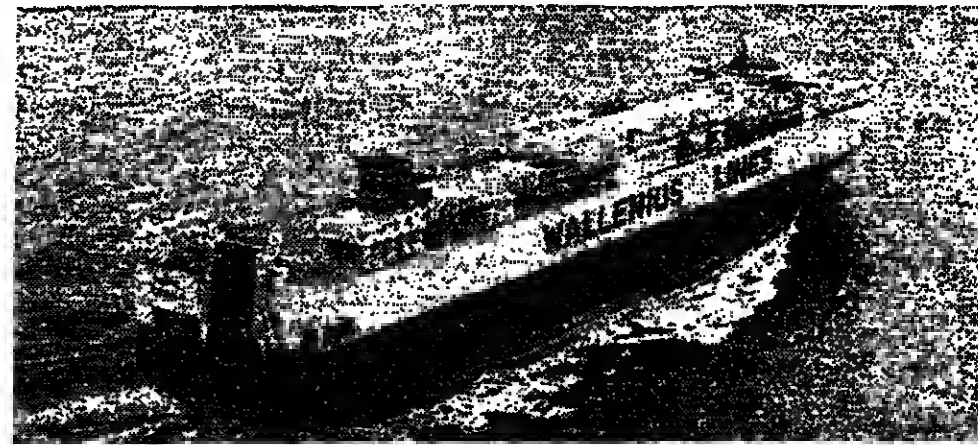
its shipping division as a separate business entity which should be able, eventually to stand on its own feet rather than acting simply as a service arm of the oil group.

"Looking 10 years ahead," said a Norwegian banker in a recent speech, "it is reasonable to assume that very little conventional tonnage will be run by the high-cost European shipping nations."

Because of the extreme overcapacity in world shipbuilding, added Mr. Magne Haga, a top executive with Christiania Bank of Oslo, "no segment of the shipping market will for a long period of time be allowed to boom."

Several Norwegian companies, such as Jensen, have agreed partnerships with other countries to spread the financial burden, keep costs under control, and gain access to cargoes. Like other European countries (especially Scandinavian), Norway has made progress in reducing crew numbers and using more efficient tonnage.

But the cost gap remains wide. Mr. Haga cited the difference between the \$8,000 a



Car carriers like this Swedish-owned vessel are in strong demand from exporters in Europe and Japan. Some 30 such ships were on order at the year-end.

day it might cost to run a ship under the Norwegian flag with the \$3,500 under the Liberian flag of convenience.

Outside Norway, where the tax system favours private investment in the industry, companies like Hapag-Lloyd of West Germany, P & O of the UK, and Nedlloyd of Holland have all been through hard times, though the worst now seems to be over. More specialised forms of shipping, whether in offshore services, cruises, or roll-on/roll-off vessels, are now increasingly seen as the way ahead.

Andrew Fisher

Hong Kong retains financial strength

"SHIPPING today," said Mr. C. H. Tung, "is really no joking matter. It is so bad we can hardly smile."

Most people in the industry would readily echo those remarks, made at a recent Seatrade conference in New York. But they would probably also envy the resilience and relative financial strength of the Colony's major shipowners, even though the plight of the shipping markets has not left them totally unscathed.

Along with Sir Y. K. Pao, head of World International, and Mr. Frank Chan, who runs Wah Kwong's shipping side, Mr. Tung is one of Hong Kong's leading shipowners. All three head companies which have benefited from financial conservatism and well-timed investments.

But while the top companies provide few excitements in stock market terms—and those running them tend to steer well clear of personal publicity—the Colony has had its share of ups and downs on the shipping scene recently.

Not the least of these was the collapse of the Carrian group, which built up a large property empire before succumbing last year to its overextended ambitions and vast indebtedness. Carrian had acquired Grand Marine Holdings and boosted

its fleet, which then had to be gradually sold when the parent ran into trouble.

Wheelock Maritime, part of the Wheelock Hurdles trading group, also made awkward headlines by turning in heavy losses in the past two years. It has a large fleet, but much of it was exposed to the spot market, where rates have been low. The result was a severe liquidity squeeze.

Hong Kong owners, who have relied extensively in the past on long-term charters (notably with Japan), are now having to think more flexibly. Local bankers point out that joint ventures with European partners will have to take the place of steady charters, as markets become more volatile.

The big companies have diversified strongly. World International has strong local property and hotel interests, while Orient Overseas (Holdings) Ltd—the publicly quoted company of the Tung group—owns international terminals, office blocks, and insurance interests.

Low taxes and the Colony's operational freedom have helped its shipowners. But even their faith in the industry is being harshly tested by the present tough shipping environment, not to mention the problem of Hong Kong's future.

A.F. Andriana Ierodionou

Japan losing competitive edge

JAPANESE shipping companies have found nothing but troubles since the turn of this year. Newspapers have been busy with reports of Japan Line and Sankei Steamship's financial reconstruction by liquidating their VLCC tankers, and the story that four out of six major shipping lines were in the red in their business results ended March 1984.

Japan's merchant fleet, one of the largest in the world, is facing a turning point, as sea-borne cargo movement slackens, reflecting Japanese industry's increasing tendency towards light-weighted, compact and high-value-added products.

Japanese lines have lost their competitive edge in their international operations. The country's crews cost three to five times more than those of flag-of-convenience vessels and there is increasing competition from

developing nations. The rising cost of Japanese crews reduced the ratio of Japanese flag ships in the country's merchant fleet to 56 per cent in 1982, from 75 per cent in 1970.

The problem is blamed on the Government's 20-year-old shipping policy which is outdated and restricts shipping lines from running flexible and effective operations. The 1964 policy integrated small lines into the six major lines so as to avoid excessive competition and to strengthen international competitiveness.

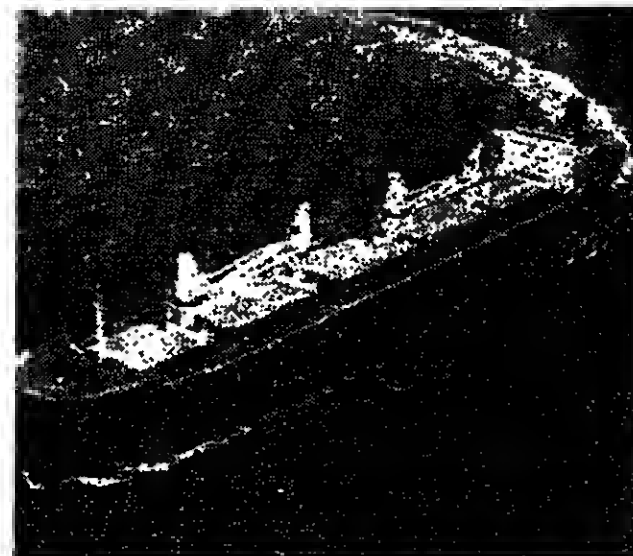
At first the system worked well and the merchant fleet expanded to 41.6m gross tons in 1982, from 10.8m tons in 1964 (Lloyd's Register of Shipping). However, the Government imposed various restrictions in return for its protection and this seriously hampered the shipping companies. Japanese

flag-carriers are not allowed to hire cheap foreign crews, or engage in intermodal transport, or diversify their shipping operations.

As a result, the proportion of the six major lines in the nation's merchant fleet declined to 40 per cent in 1983 from 80 per cent in 1964, as medium and small lines, free from government restrictions, have gained their strength by chartering the flag of convenience ships.

To work out new policies for the shipping industry from 1985, and to cope with new international order such as a new U.S. maritime law which will be effective in June 1984, the Government has set up the Council for the Rationalisation of Shipping and Shipbuilding Industries to conduct a comprehensive study.

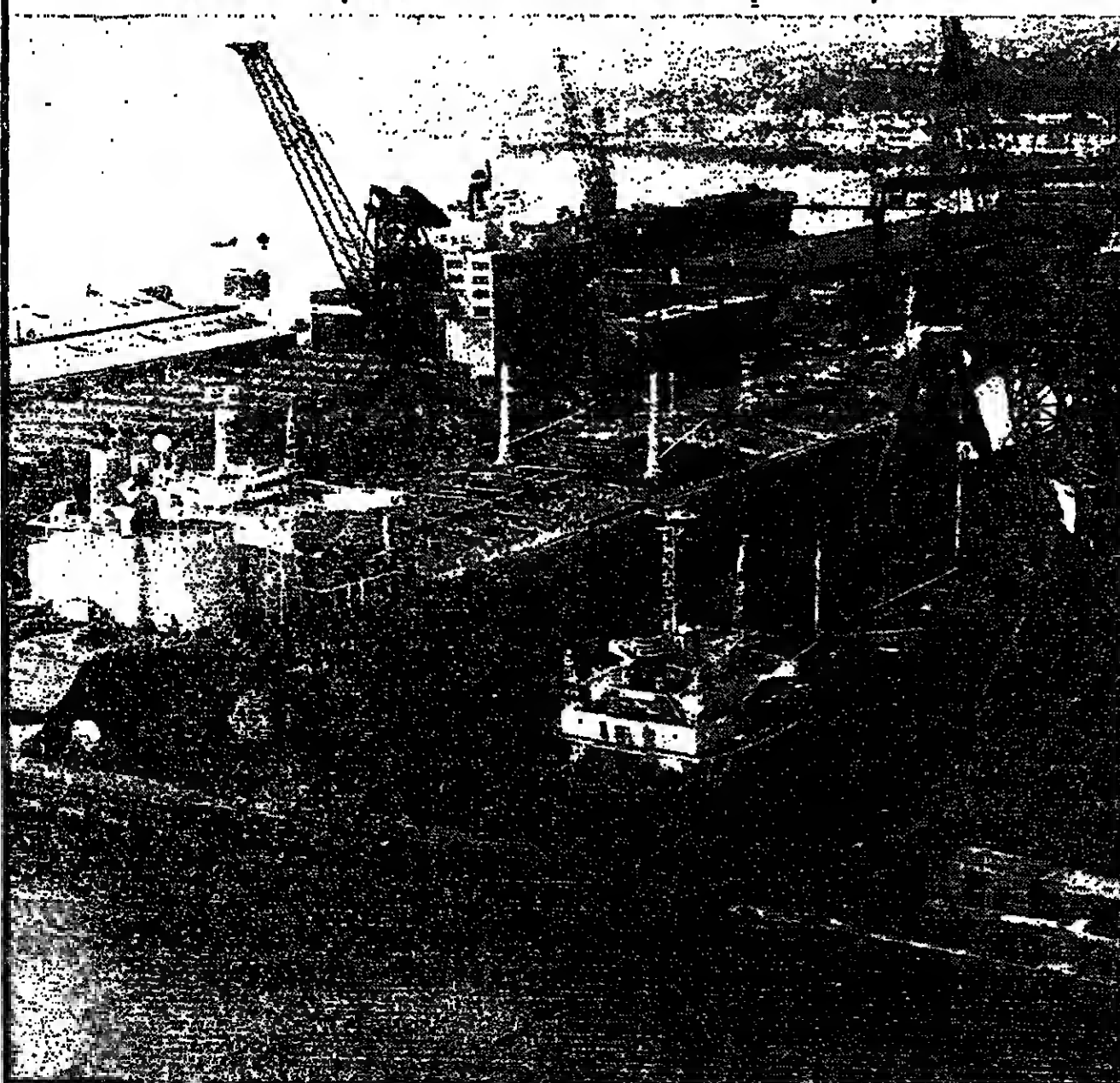
Yoko Shibata



Bulk carriers have had a mixed time in recent years, though rates are improving as trade picks up. The Golden Alliance was built in Hiroshima for a Japanese company. Able to carry grain, coal, ore and timber, it can sail into the Great Lakes.

LISNAVE

Lisnave Ship Repair Centre with the expertise for all kinds of repairs and conversions to ships of any size.



Lisnave have a skilled work force with the most up to date and sophisticated equipment with 8 drydocks and 2,000 metres mooring capacity.

Lisnave for complete repair and maintenance facilities

LISNAVE
ESTALEIROS NAVAIS DE LISBOA, S.A.R.L.
P.O. BOX 2138 - TELEX 12648 LISNAV P - LISBOA - PORTUGAL

JUNE 84



WHERE WILL ALL THE KEY PEOPLE IN SHIPPING BE?

POSIDONIA 84

THE INTERNATIONAL SHIPPING EXHIBITION-PIRAEUS 4-9 JUNE 1984

For details contact: Posidonia Exhibitions Ltd, 180 Synge Avenue, 176 71 Athens, Greece
Telephone: (01) 95.94.603 Telex 21.9075 EXPO GR

OFFICIAL CARRIER
OLYMPIC

OFFICIAL TRANSPORT
Maritime Travel Services Ltd

OFFICIAL FORWARDING AGENT
SCHENKER

OFFICIAL HOTEL
ATHENAEUM
INTER-CONTINENTAL

OFFICIAL TO POSIDONIA
SPINOTIKI LINES

UK COMPANY NEWS

Lonrho makes new board resolutions

Lonrho has made a further move to nominate new directors to the board of House of Fraser, the department store group. Late on Friday evening, Lonrho delivered requisitions for five new resolutions to its put at Fraser's annual general meeting to Fraser's Glasgow office.

The move followed the reference to the Monopolies Commission on Friday morning of the Lonrho/Fraser situation. The reference was effectively caused by Lonrho's earlier attempt to nominate 12 Fraser directors, six of which were also Lonrho directors and the rest were argued Lonrho, independent.

It is not yet clear whether Lonrho, which owns 29.99 per cent of Fraser's shares, will withdraw the earlier resolutions. "That depends on develop-

ments," said Mr Paul Spice, a Lonrho director, yesterday. The five resolutions nominate four directors for election. Mr Spicer was not prepared to disclose their identities, but Mr Ernest Sharp, a Fraser director, said he believed them to be Mr Jennifer d'Abo, chairman of the Ryman group, Mr Alexander Gilmour, a former senior partner of Carr Sabag, at one time stockbrokers to Lonrho, Mr George Copus of Standard Chartered Bank and Mr Ronald Aiken.

COMPANY NEWS IN BRIEF

Lloyds Bank International is arranging a £100m medium term stand-by facility on behalf of Seas Holdings. The facility is being syndicated among a limited number of UK and North American banks.

There is no present intention to utilise the facility. Lloyds Bank International is the agent Bank, and terms have not been released.

The following securities have been added to the FT Share Information Service: Biotechnology Invs (Section: Trusts, Finance, Land); Fledgling Japan Invs (Ord & Warrants) (Trusts, Finance, Land); Meadow Farm Produce (Foods); New Zealand Oil & Gas (Oil & Gas); Plantation & General Invs (Plantations, Trees); Ramco Oil Services (Industrials); Water Hedges (Property).

The issue of securities in Sentinel Vehicles to raise £945,000 before expenses was

completed on June 1. The issue which has been subscribed by six new institutional investors, comprised 50,400 ordinary £1 shares at 215 each and £189,000 nominal of 11.5 per cent subordinated debentures 1988-93 et par.

Following the issue the ordinary share capital of Sentinel is valued at about £1.6m. The issue was made in conjunction with J. Henry Schroder Wagg and Co. Sentinel, formed in November 1981, is based in Hampshire and has developed its own range of reinforced plastic products known as "Sentinel" which is used for armoured cash-in-transit vehicles and for other physical security applications.

The main purpose of the issue is to provide funds to repay loans and to finance planned expansion.

The Berry Pacific (Sterling) Fund has announced an amendment to results for the period from April 1 1983 to the end of December 1983, when net income should be £94,531 and net £473,942 as stated by the com-

pany at the end of last March. The incorrect figure contained income carried forward from the previous period to the end of March 1983.

The directors of English National Investment have pointed out that a proposed capitalisation of shares announced with the results for the year to end-March 1984 are still under consideration and will not be sent with the annual report to shareholders.

Progress made in restructuring at Howard and Wymsham is shown in the results for 1983, say the directors. Pre-tax losses have been reduced from £312,000 to £28,000, although second half profits are down from £225,000 to £145,000.

Sales moved ahead from £3.88m to £4.76m. The company now has a 38 per cent holding in W. H. Allen and

Co and 35.8 per cent in CRO Inc.



ALCO - AMARI METALS INC - AMARI PLASTICS - AMARI WORLD STEEL
CENTURY ALUMINIUM - LEAVITE

GROUP RESULTS FOR 1983

	1983	1982
Turnover	£138m	£111m
Profit before Taxation	£2.9m	£0.2m
Shareholders' Funds	£14m	£12m

In 1983 Amari moved decisively out of the recession... Every sector of the Group prospered... I am encouraged that this trend is continuing in 1984

JON PITHER

For copies of the Chairman's statement and the Report & Accounts write to the Company Secretary.

AMARI PLC

AMARI HOUSE - 52 HIGH STREET - KINGSTON - SURREY KT1 1HN - TELEPHONE 01-549 6122

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange. It does not constitute an invitation to the public to subscribe for or purchase any shares.

Houston Industries Incorporated

(Incorporated with limited liability in the State of Texas in the United States of America)

Authorized
125,000,000

Shares of Common Stock without par value

Including 8,652,162 shares reserved for issue

Houston Industries Incorporated (the "Company") is the parent of a group of companies which are principally involved in the generation, transmission, distribution and sale of electricity, oil and gas exploration and the distribution of solid fuels. The Company and its subsidiaries operate in an area of the Texas Gulf Coast Region which includes Houston, the largest city in Texas.

The Council of The Stock Exchange has admitted to the Official List all the 102,703,810 Shares of Common Stock of the Company issued and reserved for issue.

Particulars relating to the Company are available in the Extel Statistical Service and copies of such particulars may be obtained during usual business hours on any weekday (Saturdays and public holidays excepted) up to and including 25th June, 1984 from:

Credit Suisse First Boston Limited
22 Bishopsgate, London EC2N 4BQ

de Zoete & Bevan
25 Finsbury Circus,
London EC2M 7EE

4th June, 1984

FINANCIAL TIMES STOCK INDICES

	June 1	May 31	May 30	May 29	May 28	May 27	May 26	1984		Since Completion
								High	Low	Low
Government Secs.	76.60	76.07	77.06	76.80	76.15	76.11	83.77	76.07	197.4	49.16
Fixed Interest	99.70	99.48	99.76	99.68	99.68	99.68	99.68	99.68	150.4	50.63
Industrial Ord.	694.5	796.9	805.4	806.8	827.9	826.4	828.8	770.3	922.8	49.4
Gold Mines	598.1	681.3	679.2	680.5	682.8	683.7	711.7	680.2	734.7	45.6
FT-Act. All-Share	490.00	477.21	482.21	484.87	485.89	486.81	536.71	470.05	636.71	61.98
FT-SE 100	1085.8	1091.0	1085.5	1086.1	1085.5	1081.5	1081.5	1141.5	997.5	997.5

LADBROKE INDEX
Based on FT Index
812-915 (+24)
Tel: 91-493 5261

Waterford Glass-Carroll link up
Away from the smoke

BY BRENDAN KEEMAN

A merger between the two Irish companies, Waterford Glass and Carroll Industries, will be the biggest of its kind and would catapult the resulting group into the top three Irish companies, by size.

It would also fulfil a long-standing ambition of Carroll's chairman Mr Don Carroll, to create an Irish company large enough to compete in world markets.

The two companies announced on Wednesday that they had begun preliminary discussions which might lead to some form of association between them. A month earlier, Waterford Glass said it was talking to a number of parties with a view to a takeover of the group. It is assumed that these were foreign companies, and that the talks have come to nothing, leading to the merger discussions.

A combined Carroll and Waterford group would have annual sales of over £450m. Carroll's sales are slightly larger, but Waterford is much the larger employer, with over 7,000 workers.

There are long-term fears whether the traditional craft of glass making by hand can survive modern automated techniques. Waterford, presently, has a

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends are interim or final and the sub-divisions shown below are based mainly on last year's timetable.

Final—Airflow Streamlines, Anglo American Corporation of South Africa, Combined Technologies, Don International, Ecobric, Minnoco, Portsmouth and Sunderland Newspapers, Taser, Ramsey and McQuinn.

FUTURE DATES

Company	Date
Amman International	June 11
Carroll	June 27
Chubb	June 7
Great Northern Telegraph	June 20
Johnston Mathew	June 20
Law Ltd	June 7
Locker (Thomas)	June 12
Prop & Reversionary Invest	June 12
Routledge Insurance	June 19
Scape	June 14

market value of around £50m and Carroll's of £60m. Proposals for a merger go back more than 10 years, when discussions involving the two companies and Irish Glass Bottle fell through. Carroll has been increasingly anxious to diversify from its basic tobacco business, but a joint venture with the group's main supplier, to manufacture towelling, failed, with a £5m loss for Carroll.

BIDS AND DEALS IN BRIEF

British Syphon has received acceptance of its offer for a 25 per cent holding in Brimdown, Enfield, Middlesex, for £1.05m. The site occupies and area of about four acres.

The directors intend to relocate the company's Bedford van and truck franchise activities from nearby Ponders End. These will occupy about half of the available land and buildings. The remainder of the site will be used to establish a regional bus and coach service depot in conjunction with Leyland Bus, and to permit a relocation of the group's bus and coach branch from Porters Bar, Middlesex.

Frank G. Gales has entered into contracts with the Commission for New Towns for the purchase for £250,000 cash of the freehold reversion to its premises in Harlow, at present held under lease expiring in 2008.

The company has contracted with Esso Petroleum for the sale of the petrol filling station, with goodwill and equipment, at Edinburg Way, Harlow, for approximately £450,000 cash. It has also contracted with Esso for the sale for £250,000 cash of the freehold premises with the benefit of planning permission for a petrol filling station at Woodford Green, Essex.

Arlington Motor Holdings completed the purchase of the free-

SHARE STAKES

Automated Security (Holdings)—T. V. Buffett, a director, has disposed of 208,000 ordinary shares at 150p and now holds 2,876,488 (5.3 per cent).

Cardinal Investment Trust—Grenfell and Colegrave on behalf of a client of an associate has sold 80,000 deferred shares at 150p.

English and Scottish Investors—The Water Authority Super-annuation Fund has bought 3,245,000 ordinary shares and 245,000 new ordinary shares and now holds 9,770,000 shares (12.3 per cent).

Martin Ford—M. D. Ford, a director, has sold 25,000 beneficial ordinary shares.

Home Charm—S. G. Saldeman, H. E. Fogal and R. Rimington directors, have disposed of their beneficial interest as trustees of 35,350 ordinary shares.

Anglo-American Securities Corporation—Standard Life Assurance has acquired 110,000 shares bringing its total holding to 8,021,119 shares (14.07 per cent).

Defay Bitumast—Cecil Aroon chairman, has sold 120,000 ordinary shares.

Pleasurama—Lord Hammar-Nicholls has disposed of 65,148 shares.

Cadbury Schweppes—Sir Adrian Cadbury has sold 118,000 non-beneficial shares and N. D. Cadbury disposed of 300,000 non-beneficial shares. He also purchased 75,000 beneficial shares.

Esplanet International—Rodney Daffern has disposed of 13,000 ordinary shares, altering his beneficial holding to 9,500 shares.

Anecher Chemical—Hon Anthony Hewlett director has purchased 10,000 ordinary shares increasing his total holding to 40,000 shares.

Harverson—Provident Mutual Assurance has increased its holding in ordinary shares to 1,475,000 (5.32 per cent).

NBS Newsagents—Ryvan-Cook and Spence have disposed of 8,000 ordinary shares.

Francis Industries—Suter have bought 800,000 ordinary shares.

Fleming Universal Investment Trust—County Bank and associates now hold 1.1m ordinary (5.05 per cent).

Nottingham Brick—Lloyds Register of Shipping Super-annuation Fund Association has disposed of 457,000 (4.94 per cent) and now holds 121,000 (1.28 per cent).

Allyn Investment Trust—County Bank has acquired 2,575m ordinary shares (5.12 per cent).

Bischof Trust Company—Janitor now holds 1.8m shares (22.6 per cent).

F. J. C. Lilley—Globe Investment Trust is now interested in 4m ordinary (5.04 per cent).

British American and General Trust—Investment clients of Geoffrey Morley and Partners now own 9,625m ordinary shares.

Bridgeview Estates—Sir John Whitaker, chairman and managing director of Peel Holdings, has been appointed a non-executive director of Bridgeview which holds 23.5 per cent of Bridgeview. Large plans to retain its holding and it hopes to contribute to the further development of the company as a separate and independent entity.

Greene King and Sons—Britannic Assurance's beneficial holding has been increased to 2.25m shares.

Pfizer Holdings—brokers to the company purchased 8,000 A ordinary on behalf of the company.

EQUITIES

Issue price	Amount	1984		Stock	Change	+ or -	Net	Times	Price	Paid
Price	£	High	Low		Price			Covered	Per Share	
670	100	106	105	Amco 8th Ports	87	-----	8.5	2.8	5.1	8.9
100	65	211	67	Balliford Technology	61	-----	11.8	5.1	1.7	10.5
105	100	106	105	Body Shop Sp.	150	-1	11.8	5.1	1.7	10.5
1140	100	117	115	British Sp.	138	-----	11.8	5.1	1.7	10.5
115	100	117	115	British Sp.	138	-----	11.8	5.1	1.7	10.5
120	100	127	125	Compass Sp.	120	-----	11.8	5.1	1.7	10.5
125	100	127	125	Compass Sp.	120	-----	11.8	5.1	1.7	10.5
135	100	137	135	Grege Sp.	146	-----	11.8	5.1	1.7	10.5
140	100	147	145	Holdings Wm H. H.	107	-----	11.8	5.1	1.7	10.5
145	100	147	145	Holdings Wm H. H.	107	-----	11.8	5.1	1.7	10.5
150	100	157	155	Microtext Sp.	154	+7	12.3	4.0	1.0	10.2
155	100	157	155	Microtext Sp.	154	+7	12.3	4.0	1.0	10.2
160	100	167	165	Morris W. J. Fine Art	154	+7	12.3	4.0	1.0	10.2
165	100	167	165	Morris W. J. Fine Art	154	+7	12.3	4.0	1.0	10.2
170	100	177	175	Sherry Communications	177	-----	11.8	5.1	1.7	10.5
175	100	177	175	Sherry Communications	177	-----	11.8	5.1	1.7	10.5
180	100	177	175	Sherry Communications	177	-----	11.8	5.1	1.7	10.5
185	100	177	175	Sherry Communications	177	-----	11.8	5.1	1.7	10.5
190	100	187	185	Sherry Communications	177	-----	11.8	5.1	1.7	10.5
195	100	187	185	Sherry Communications	177	-----	11.8	5.1	1.7	10.5
200	100	197	195	Sherry Communications	177	-----	11.8	5.1	1.7	10.5
205	100	197	195	Sherry Communications	177	-----	11.8	5.1	1.7	10.5
210	100	207	205	Sherry Communications	177	-----	11.8	5.1	1.7	10.5
215	100	207	205	Sherry Communications	177	-----	11.8	5.1	1.7	10.5
220	100	217	215	Sherry Communications	177	-----	11.8	5.1	1.7	10.5
225	100	217	215	Sherry Communications	177	-----	11.8	5.1	1.7	10.5
230	100	227	225	Sherry Communications	177	-----	11.8	5.1	1.7	10.5
235	100	227	225	Sherry Communications	177	-----	11.8	5.1	1.7	10.5
240	100	237	235	Sherry Communications	177	-----	11.8	5.1	1.7	10.5
245	100	237	235	Sherry Communications	177	-----	11.8	5.1	1.7	10.5
250	100	247	245	Sherry Communications	177	-----	11.8	5.1	1.7	10.5
255	100	247	245	Sherry Communications	177	-----	11.8	5.1	1.7	10.5
260	100	257	255	Sherry Communications	177	-----	11.8	5.1	1.7	10.5
265	100	257	255	Sherry Communications	177	-----	11.8	5.1	1.7	10.5
270	100	267	265	Sherry Communications	177	-----	11.8	5.1	1.7	10.5
275	100	267	265	Sherry Communications	177	-----	11.8	5.1	1.7	10.5
280	100	277	275	Sherry Communications	177	-----	11.8	5.1	1.7	10.5
285	100	277	275	Sherry Communications	177	-----	11.8	5.1	1.7	10.5
290	100	287	285	Sherry Communications	177	-----	11.8	5.1	1.7	10.5
295	100	287	285	Sherry Communications	177	-----	11.8	5.1	1.7	10.5
300	100	297	295	Sherry Communications	177	-----	11.8	5.1	1.7	10.5
305	100	297	295	Sherry Communications	177	-----	11.8	5.1	1.7	10.5
3										

[illegible]

Continued on Page 25

Closing prices June 1

Continued on Page 26

[illegible]

Sales figures are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 25 per cent or more has been paid, the year's high-low range and dividend are shown for the new stock only. Unless otherwise noted, rates of dividends are annual disbursements based on the latest declaration.

a-dividend to extract, b-annual rate of dividend paid
stock dividend, c-acquitting dividend, d-called, e-four-yearly
dividend, f-dividend declared or paid in proceeds of sale of
dividend in Canadian funds, subject to 15% non-residence tax, g-
dividend declared after split-up or stock dividend, h-dividend
declared in full, i-dividend declared or paid in full, j-
dividend meeting, k-dividend declared or paid this year, an accumu-
lative issue with dividends in arrears, l-new issue in the
dividend, m-dividend declared or paid in full, n-dividend
declared, no next day delivery, P/E-price-earnings ratio, o-dividend
declared or paid, p-in preceding 12 months, q-stock dividend
declared or paid in full, r-dividend declared or paid in full, s-
dividend paid in stock in preceding 12 months, estimated cash
dividend, t-dividend declared or paid in full, u-dividend
v-trading halted, v-in bankruptcy or receivership or being re-
organized under the Bankruptcy Act, or securities assumed by
another company, w-without dividends, x-dividend in full, y-
with arrears, z-dividend or ex-rights, aa-distribution
ss-without warrants, yx-dividend and sales in full, yy-yield
z-sales in full.

**WORLD VALUE OF
THE POUND**
every Tuesday
in the
Financial Times

BUSINESSMAN'S DIARY **UK TRADE FAIRS** **AND EXHIBITIONS**

June 5-7
Office Automation Show and Conference (Manchester 061-882 4262)
June 12-14
IBM Computer Users Show (01-988 4466)
June 25-29
The International Fluid and Mechanical Power Transmission and Control Exhibition and Conference—FLUMEX (01-828 3128)
June 26-28
Computers in Personnel National Exhibition and Conference (01-948 9100)
July 2-3
Royal Lancaster Hotel, W2
July 2-3
Insurance Information Exchange Exhibition (0232 642449)
July 2-5
City Conference Centre
Royal Show (0203 555100)

June 5-7
National Agriculture Centre, Kembleworth
June 12-14
International Military Helicopter and Equipment Exhibition (01-643 8040)
June 10-12
International Satellite and Cable TV Exhibition and Conference—CABLE (01-888 4486)
June 10-12
Wembley Conference Centre
June 10-12
Education Training and Development Exhibition and Conference (01-637 2400)
June 10-12
NEC Birmingham
June 10-12
Great Yorkshire Agricultural Show (0423 61536)
June 10-12
Showground, Harrogate
June 10-12
BBC Micro Users' Show (061-456 8888)
Alexandra Palace

OVERSEAS TRADE FAIRS

June 4-7
Gas Turbine Exhibition and Conference
June 4-7
Amsterdam
June 4-7
Robots 84 Exposition and Conference (3131 271-1080)
June 4-9
Posidonia 84 — International Shipping Exhibition (01-488 2400)
June 18-21
Bioenergy 84 Exhibition and World Bioenergy Conference (01-368 5151)
June 18-21
Göteborg
June 18-21
Viewdata and Communication

June 4-7
Technology Exhibition—TELE-MATICA (01-236 0611)
June 18-21
Latin American Petroleum Show (01-549 8831)
June 24-27
International Fancy Food and Confection Exhibition (01-921 5051)
June 24-27
Washington DC
June 24-27
International Computer Technology Exhibition—COMPUTEX (01-368 5151)
June 24-27
Singapore
June 24-27
Graphic Arts Show—GUTENBERG U.S.A. (01-518 0900)
Chicago

BUSINESS CONFERENCES

June 5-6
FT Conference: The electronic office (01-621 1355)
June 12-13
Oyez: The Consumer Credit Act and Regulations—Putting the Law into Practice (01-236 4050)
June 14
Arco Chemical Europe Inc.: Second oxygenated fuels conference (01-531 8598)
June 14
Le Pavillon D'Armenaville, Paris
June 14
Strategic planning in banking, the new payment systems choices (01-763-0724)
June 18-19
FT Conference: The European Offshore in 1984 (01-621 1355)
June 20-21
Oslo
June 22-23
FT Conference: World electronics — future strategies for Europe (01-621 1355)
June 22-23
Centre Point, W1
June 22-23
Henley Centre for Forecasting: Future for Business (01-353 5961)
June 22-23
NCC, Birmingham
June 22-23
FT Conference: Foreign Exchange Risk (01-621 1355)
June 22-23
Dorchester Hotel, W1
June 26-27
Stratford Financial Services: The Construction Industry after the Budget 1984, particularly the VAT implications and planning (01-235 4766)
June 26-27
Carlton Tower Hotel, W1
June 26-27
Anyone wishing to attend any of the above events is advised to telephone the organisers to ensure that there has been no change in the details published

June 26-27
The Economist: Can small firms get a fair deal when competing with their big brothers? Break into foreign markets and government contracts—an international conference (01-588 7000)
June 26-27
London Marriott Hotel, W1
June 26-27
Chicago Mercantile Exchange: Introductory Seminar for Options on Deutsche Mark Futures (01-920 0722)
June 26-27
Hilton International, Düsseldorf
June 26-27
Grand Hotel Continental, Munich (June 27)
June 27
Oyez: IBC: 101 personal tax planning points (01-536 4050)
June 29
The Industrial Society: Productive Management/Union Relations in a Competitive World (01-539 4300)
June 29
Portman International Hotel, W1
July 1-7
The Institute of Petroleum: 10th Energy Seminar (01-438 1004)
July 3
Macfarlane Conferences: The New Age of Pharmaceutical Marketing—maximising the effectiveness of reduced promotional budgets (01-637 7435)
July 5
Henley Centre for Forecasting: Future for Business (01-353 5961)
July 10
Longman: Tax Shelter Investments after the Finance Bill (01-232 5545)
July 12
Barbican Centre, EC2
July 12
ESC: International Commercial Arbitration (0572 822711)
Tower Hotel, E1

OVER-THE-COUNTER

Stock	Sales (Units)	High	Low	Last	Chg	Stock	Sales (Units)	High	Low	Last	Chg	Stock	Sales (Units)	High	Low	Last	Chg	Stock	Sales (Units)	High	Low	Last	Chg	Stock	Sales (Units)	High	Low	Last	Chg					
Continued from Page 26																																		
Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+
Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+
Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+
Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+
Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+
Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+
Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+
Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+
Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+
Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+
Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+
Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+
Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+
Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+
Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+
Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+
Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+
Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+
Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+
Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+
Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+
Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+
Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+
Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+
Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+
Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+
Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+
Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+
Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+
Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+
Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+
Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+
Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+
Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+
Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+
Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+
Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+
Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+
Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+
Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+
Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+
Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+
Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+
Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+
Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+
Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+
Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+
Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+
Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+
Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+
Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57	57	57	+	Adair	20	57	57			

TECHNOLOGY

EDITED BY ALAN CANE

REPROGRAMMABLE MEMORIES LOOK SET FOR GROWTH

Silicon chips that never forget

BY ALAN CANE

MODERN digital telephones with flashy features like last number recall and abbreviated dialling are wonderful until the power fails and the system forgets all it has been taught.

Then there's a desperate scramble to reprogram the system with special codes, time-consuming, irritating and frustrating. Unacceptably frustrating, in fact, which is one reason for the growing enthusiasm for a new kind of computer memory chip which promises to put an end to these annoyances.

Other, and more dramatic, uses for the new chip include personal voice pattern records for military pilots. Versions of the McDonnell Douglas F/A 18 Hornet fighter have been fitted with this innovation. The pilot plugs his personal electronic voice card into a slot in his instrument panel, so programming the aeroplane to respond to 18 spoken commands.

The chip which makes possible these useful and spectacular applications is called an electrically erasable read only memory or EEROM. It retains the information written into it even when the power is switched off, but that information can be rewritten electronically many times.

The first EEROMS came on the market in 1980, but operated at 21 volts which did not commend them to microsystem manufacturers whose machines typically operate at much smaller voltages. By early 1982 the first 5 volt parts were being shipped, now Seeq Corporation, an acknowledged leader in non-volatile memories, is claiming products good for 1m programming cycles, 100 times better than the industry standard and the key to a whole range of tough new applications.

Its competitors in the EEROM business include Intel the microelectronics giant, together with Xerox and AMD. Seeq, founded in 1981 by a team of ex-Intel engineers and managers, says its chips are smaller, faster, more dense and—critically—more reliable than the others. With sales of \$5.2m dollars in the first quarter of 1984 and a backlog of about \$44m, the company look set to come into profit this quarter, a little earlier than its bankers anticipated.

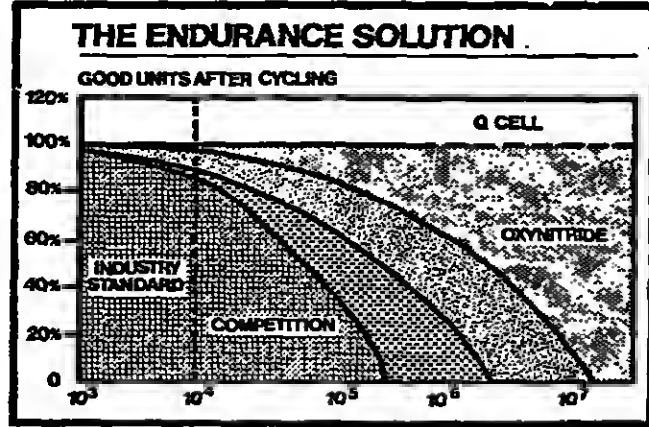
Computer memory chips are broadly of two kinds. RAM, or read and write memory, where information can be repeatedly written into the chip's cells as

DEVICE TYPE	Programmability		Access Speed (ns)**	Cost/Bit (mils)***		Market Size (bn.)	
	Where/How	How Often		Present	1988	1983	1988
ROM (bipolar)	Factory	5-15 wks	once	200	\$3.4	\$0.4	\$1.7
EPROM	In-field	minutes	once	30	45.0	7.0	0.7
EPROM	In-field	minutes	10-100	250	7.8	0.7	2.1
EPROM	In socket electrically	milli-seconds	thousands	250	60.0	2.0	0.08
NOVRAM	In socket electrically	80 ns	unlimited	80	300.0	9.0	0.015
Static RAM	In socket electrically	40 ns	unlimited	40	28.0	4.2	0.6
Dynamic RAM	In socket electrically	150 ns	unlimited	150	6.0	1.0	1.8

*The number of times a device can be programmed is called endurance. Devices that can be programmed only once cannot be reprogrammed.

**Nanosecond (one billionth of a second)

***Thousandths of a dollar.



Above shows how often different types of memory can be reprogrammed.

that the more competitive costs and increased functionality offered by EEROMS will result in the EEROM market growing to \$1bn in 1988.

Technologically, Seeq and its competitors create EEROMs by "floating" the semiconductor elements or "gates" which hold information in a sea of insulating material. Electrons tunnel through special thin areas to reach the memory and tunnel out again when it is erased. After a number of cycles of programming and erasure, the physical structure of the device begins to break down and it stops working.

Seeq improved the performance of its devices by back-filling the thin area with oxynitride. But not enough for companies like Pitney Bowes, the office automation manufacturer, which was interested in putting

MANCHESTER UNIVERSITY'S INDUSTRY LINKS

From theory to practice

BY PETER MARSH

A NOVEL venture in Manchester is producing its first results in transferring to the rough and tumble of industry technologies from the academic world.

Vuman, a subsidiary of Manchester University, sells a range of products devised by the university's employees. The products include robots, lasers, liquid crystals and computer software.

Vuman also owns another company that sells to the pharmaceutical industry services in evaluating medicines. The university set up Vuman just over two years ago. It plans to invest in the company up to \$500,000, of which some £200,000 has so far been accounted for.

Vuman's employees — they now number 27 and should be up to 36 in October — aim to tap ideas from the university that have a chance of turning into commercial products.

The staff can fund development work, for example to refine a gadget produced by a university laboratory to the point where it can be sold to industry. Still more crucially, Vuman arranges marketing outlets through which products can be sold.

The academic responsible for the original idea may take up a temporary post with Vuman to push through his brainwave to a commercial stage. Some people become academics precisely because they don't want to get involved with the commercial world, explains Dr David Jackson, manager of Vuman's computer division. "We're not trying to convert these people."

"The academics we are trying to help are those, particularly in disciplines like engineering, who over the years have become frustrated at the difficulties of getting their ideas

into industry. A lot of useful research in universities never sees the light of day because of lack of support for the academic and the absence of development finance."

The people whom Vuman is trying to help include Dr Larry Gifford, of the university's pharmacy department. Dr Gifford, who is to be seconded to Vuman for four days a week, devised with the aid of colleagues a small robot for use in chemical analysis.

The machine transfers an object such as a test tube to hardware that examines its contents. Both the robot, which Vuman plans to sell for £12,000, and the equipment used in the analysis are controlled by a small computer, for example, an IBM or Sirius machine.

Vuman thinks the robot will be especially useful in the examination of hazardous chemicals. It could also take some of the drudgery out of the routine analysis of samples.

Two of the robots, made under contract to the university by a small Manchester company called PPSI, are already at work. ICI is evaluating one machine for use in pharmaceutical analysis. The university's own staff are experimenting with the second device in a research project for the Ministry of Agriculture in the examination of milk samples.

In another development supported by Vuman, Dr David Sanders of the university's electrical engineering department is working on software to control automated factories or process operations. Dr Sanders will work part-time for Vuman as a consultant. He has already devised control equipment used in industrial plant operated by Shell and ICI.

Among Vuman's other products are iodine lasers, developed by Dr Terry King that can catalyse chemical reactions (see below). The company is also trying to commercialise liquid crystals invented by Dr Harry Coles, another member of the university's physics department. The crystals could have application in large displays either in advertising or in computer equipment.

Vuman also has a stake in two other companies. Medeval, totally owned by Vuman, tests medicines for drug companies to see how they affect the human body. Medeval is based in the university's pharmacy department although it owns its own equipment. The company's chief executive is Professor Malcolm Rowland, a university pharmacist.

The second company in which Vuman has a stake is Visual Machines, which develops hardware for "second generation" robots that have a rudimentary sense of sight. Other shareholders in the company, of which Vuman owns 35 per cent, are Rediffusion and American Robot Corporation.

Three-quarters of Vuman's annual turnover of £1m accrues from sales by the company's computer division. This acts as an agent for sales of Sirius and Apricot microcomputers made by the Birmingham company ACT. The division—which in August will become a separate company, Vuman Computer Systems—also sells a word processor software.

In a new development, the computer division has produced software that helps chemists' shops to keep control of stock. Mr Philip Young, a pharmacist in Northwich, Cheshire, is testing the first system. Sales of ACT's computers give Vuman a steady income which it can plough into the development of ideas from the university.

loped by Dr Terry King that can catalyse chemical reactions (see below). The company is also trying to commercialise liquid crystals invented by Dr Harry Coles, another member of the university's physics department. The crystals could have application in large displays either in advertising or in computer equipment.

Vuman also has a stake in two other companies. Medeval, totally owned by Vuman, tests medicines for drug companies to see how they affect the human body. Medeval is based in the university's pharmacy department although it owns its own equipment. The company's chief executive is Professor Malcolm Rowland, a university pharmacist.

The second company in which Vuman has a stake is Visual Machines, which develops hardware for "second generation" robots that have a rudimentary sense of sight. Other shareholders in the company, of which Vuman owns 35 per cent, are Rediffusion and American Robot Corporation.

Three-quarters of Vuman's annual turnover of £1m accrues from sales by the company's computer division. This acts as an agent for sales of Sirius and Apricot microcomputers made by the Birmingham company ACT. The division—which in August will become a separate company, Vuman Computer Systems—also sells a word processor software.

In a new development, the computer division has produced software that helps chemists' shops to keep control of stock. Mr Philip Young, a pharmacist in Northwich, Cheshire, is testing the first system. Sales of ACT's computers give Vuman a steady income which it can plough into the development of ideas from the university.

loped by Dr Terry King that can catalyse chemical reactions (see below). The company is also trying to commercialise liquid crystals invented by Dr Harry Coles, another member of the university's physics department. The crystals could have application in large displays either in advertising or in computer equipment.

Vuman also has a stake in two other companies. Medeval, totally owned by Vuman, tests medicines for drug companies to see how they affect the human body. Medeval is based in the university's pharmacy department although it owns its own equipment. The company's chief executive is Professor Malcolm Rowland, a university pharmacist.

The second company in which Vuman has a stake is Visual Machines, which develops hardware for "second generation" robots that have a rudimentary sense of sight. Other shareholders in the company, of which Vuman owns 35 per cent, are Rediffusion and American Robot Corporation.

Three-quarters of Vuman's annual turnover of £1m accrues from sales by the company's computer division. This acts as an agent for sales of Sirius and Apricot microcomputers made by the Birmingham company ACT. The division—which in August will become a separate company, Vuman Computer Systems—also sells a word processor software.

In a new development, the computer division has produced software that helps chemists' shops to keep control of stock. Mr Philip Young, a pharmacist in Northwich, Cheshire, is testing the first system. Sales of ACT's computers give Vuman a steady income which it can plough into the development of ideas from the university.

Space
Israel joins
satellite
programme

ISRAELI is to join a programme co-ordinated by the U.S. to study with satellite techniques the origin of earthquakes in the Mediterranean.

The Israeli Space Agency will build a ground station in Israel that will send laser signals to satellites owned by the U.S. and France. The space vehicles, called LAGEOS and Starlette, have special reflectors that send the light pulses back to earth.

Each satellite is tracked by a number of ground stations in different countries. By recording the time the signals take to reach different stations, engineers can work out the distance between them and hence monitor the movement of the earth's crustal plates that produce earthquakes.

Israel is joining 11 other countries that already participate in a programme managed by the U.S. National Aeronautics and Space Administration. Other nations involved include Britain, France, West Germany, the Netherlands, Sweden, Switzerland and Italy.

Novel lasers for hospital operations

DOCTORS may soon turn to a new kind of laser that has applications in surgery. An iodine laser, developed at Manchester University's physics department, offers an alternative to the carbon-dioxide and neodymium-YAG devices that are becoming common in operating theatres.

The £14,400 laser produces a wavelength of 1.3 micrometres. Light at this wavelength is absorbed by water, promises to complement the other lasers.

Further, beams from iodine lasers can be "piped" by endoscopes to sites inside the body, for example, the stomach. A disadvantage of the carbon-dioxide laser is that light from this source is absorbed by the glass in fibres, so "piped" applications are not normally possible.

The university has applied to the Department of Health and Social Security for £40,000 to develop the laser further for

medical applications, for example, to provide control equipment to make it simple to use. Vuman, a company set up by Manchester University to exploit academic inventions, has so far sold four of the lasers. They are based on a substance called perfluoralkyl iodide.

In other applications for the laser, engineers could test optical fibres or channel energy to the plasma in nuclear-fusion reactions.

The Ultimate 1983
Annual Report

★ QUARTERLY PROFITS
How 1983's earnings soared.
The full years results,
quarter by quarter

★ ECONOMIC FORECASTS
★ INVESTMENT OUTLOOK
★ BALANCE SHEETS
★ PERSONAL INCOME
★ INFLATION
★ INDUSTRY OUTLOOKS
★ INTERNATIONAL PROFITS

This and everything else you should know
about the U.S.A. business scene in

BusinessWeek
SCOREBOARD SPECIAL

ON SALE - THROUGH LEADING LONDON RETAILERS - £1.95

In case of difficulty - Ring **SEYMOUR 01-733 4444**

or send £2.50 to Seymour Press Ltd Dept.BW1, 334 Brixton Road, London SW9 7AG.

Sergeant J'n'k'n
was hit on the head

he lost his reason

After 3 years in the last war, after keeping the peace in Kenya, after seeing through the evacuation of Aden, during a tour in Northern Ireland Sergeant J'n'k'n was hit on the head. With a stone. He lost his reason.

He has been with us ever since he was invalided home. Sometimes in hospital, sometimes in our Convalescent Home — wherever he is, we look after him. One day, he'll probably enter our Veterans' Home for good, still thinking that the next man in the street is about to attack him.

Every year brings in more and more deserving cases like Sergeant J'n'k'n. For those who are homeless and cannot look after themselves in the community, we provide permanent accommodation in our Hostel.

And every year our costs go up. If we are to survive, we must have more funds. We're doing everything we can, but in the end it depends upon what you can afford to give.

"They've given more than they could — please give as much as you can."

EX-SERVICES
MENTAL WELFARE SOCIETY
Broadway House, The Broadway,
Wimbledon SW19 1RL. Tel: 01-543 6333

FIGHT BIG BROTHER 1984 IS HERE!

ARE YOU BUGGED?

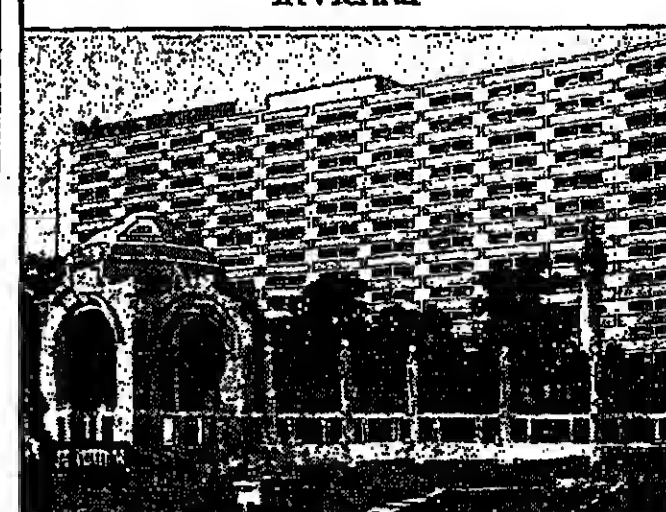
The E17 has a tiny red light that lets you know if there is a transmitter or "bug" in your presence. This ultra miniaturized system fits in your pocket to protect your privacy everywhere!

ARE YOUR PHONES TAPPED?

Protect the privacy of every telephone conversation. The Tap Alert 8 409 checks your telephone 24 hours a day to detect wiretaps and telephone "bugs". A flashing red light warns you day or night if your privacy is in danger.

For further information contact Mr. Allyn at:
CCS Communication Control Systems Ltd.
62 S. Audley St., London W1 Tel. (01) 629-0823 TX: 8814700

In Vienna



The Hotel Inter-Continental Vienna offers every amenity for your business and personal convenience. Perfectly located on the famous Ringstrasse, beautiful views of the park and close to the Vienna concert halls. All your needs are attended to — whether it's conducting business from your own private office, or relaxing at days end in our lovely restaurants and cocktail lounges. We look forward to offering you the Inter-Continental advantage.

THE ADVANTAGE IS INTER-CONTINENTAL
HOTEL INTER-CONTINENTAL VIENNA

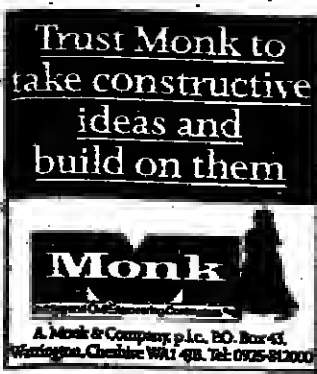
Johannstrasse 28, 1037 Vienna, A3 222 7505. Telex: 724488. Tel: 131235
For reservations call: London: (01) 491-7181, Paris: 742-07-92
Frankfurt: 0611/230561, Amsterdam: (020) 262021

The landing in
Normandy

On June 6, 1944, the Allies landed on the beaches of Normandy. This was a turning point in the war. The landing was a great success. The Allies were able to establish a beachhead and to push inland. This led to the liberation of France and the defeat of the Germans.

CRL 2000 PROGRAMMABLE CONTROLLER SOLVES PROCESS PROBLEMS — and wins Design Council awards

CRL Systems Division
Control & Readout Limited
Woods Way Goring by Sea
Worthing West Sussex
0903 504541



Wimpey wins £6m work at home and overseas

GEORGE WIMPEY companies have won contracts totalling over £5m. A £300,000 contract has been awarded by Tractor Shovels (Contractors) to the Scottish division of Wimpey Asphalt to surface carriageways between Fife and Cowdenbeath in Fife Region. Work will take place between August 1984 and August 1985.

The Greater London Council has placed a £1.8m contract with Wimpey Construction UK for 64 houses and their associated infrastructure in Lifford Street, Southwark. Work will start this month and completion is set for October 1985.

Abraham Industrial Complex, Trinidad, has placed a £748,000 contract for Phase One of a warehouse and retail facility complex at Chaguaramas with George Wimpey (Caribbean). To give a 5,000 sq metre floor area the building will have a structural steel frame. Work has started and will last for eight months.

Refurbishment of 126 flats in 10 blocks in Juvenal Street, Liverpool, is the subject of a £1.7m contract placed by Liverpool City Council with Wimpey Construction UK. Work has started and will be completed in May 1985.

Two homes refurbishing contracts have been awarded to Wimpey Construction UK valued at £1.1m in total. The Scottish Special Housing Association has placed a £720,000 contract for incremental modernisation of 139 BISF houses in Bellamyre, Dumfries. Work, which starts this month and runs to September 1985, will include removal of asbestos, installation of central heating and extensive modernisation of interiors. Under the second contract, placed by Milbank Housing Association and valued at £458,000, Wimpey will upgrade four four-storey blocks in Alexandra Park Street, Dundee. Work has started for completion in February 1985.

Contracts worth over £2m have been awarded to DOWE HROTHS, Lillingdon. The largest of these are three jobs for the GLC for the refurbishment of housing blocks in North London.

BUILDING CONTRACTS

£10m Spanish complex to be built by Laing

LAING SA fully-owned Spanish subsidiary of John Laing, has been awarded a building contract worth £10m for the construction of 281 luxury apartments and associated commercial premises and car parking facilities in the Puerto Banus complex in Marbella, Costa del Sol, Spain, for Kruwan Espanola, a development company representing both Spanish and international financing interests.

Taylor Woodrow busy in North America

TAYLOR WOODROW CONSTRUCTION CORP. of New York, has been awarded two contracts for building projects in the U.S. and Canada. The corporation is general contractor on a U.S.\$5.5m (£3.8m) contract for Taylor Woodrow Property of America to build an office development in Tampa, Florida. Work has started for completion in July 1985. The 168,000 sq ft air conditioned building, to be called Centrepointe, is to be built on the approach road to Tampa International Airport. Taylor Woodrow Construction Corp has also been appointed construction manager by Montecito Properties, a subsidiary of the Taylor Woodrow Group, on a \$6.7m (£4.7m) project to build an office block with basement parking in Toronto, Ontario. Work has started for completion in March 1985.

£6m LT garage at Streatham

HOWLEMAN MANAGEMENT, management contracting arm of the Howleman group, has been appointed initially to provide design development assistance to the London Transport Executive for the reconstruction of Streatham bus garage. Construction of the 6m project is due to begin on site in January 1985 and is scheduled for completion by December 1985. Work will include demolition of the existing garage, followed by erection of the main garage on an enlarged site, and a four-storey operating block.

Contracts together worth over £3m have been won by A. MONK & CO. They include construction of 1,100 metres of single carriageway, a bus link and footbridge in Hays, Liverpool, for Merseyside County Council; 2.2 km of single carriageway road in Gosville, for Leicester City Council; and a single span skew bridge in Bishop Auckland for British Rail board in York.

NORWEST HOLST CIVIL ENGINEERING has been awarded a £1.6m contract by Merseyside

County Council for construction of 1,350 metres of road at Waverley Technology Park, Liverpool. The project is to provide roads and services for the new 65-acre Technology Park being developed on the site of the derelict Edge Hill railway sidings at Waverley, Liverpool, by a consortium of English Estates, Merseyside County Council, Liverpool City Council and Plessey Security Systems. Completion is due early 1986. Norwest Holst has been awarded a contract worth £1.2m by the North West Water Authority to build an effluent treatment works at Grange over Sands, Cumbria. The works include inlet and return sludge screw pumping stations, elevated screens and grit tank, oxidation ditch, final and sludge storage tanks. All work is of reinforced concrete on piled foundations.

SUEZ BROS (UK), Farnborough, has won a £1.6m contract for mechanical engineering services at Broadmoor Hospital in Berkshire. The contract was awarded by Higgs & Hill as part of the first stage of a 12-year programme for redevelopment of the hospital by the Property Services Agency on behalf of the Department of Health and Social Security. Work mainly involves installation of heating and air conditioning to five new buildings, equipment for a kitchen and stores block, plus medical gas services and external works. Work commences in October for completion in 18 months.

FAIRCLOUGH BUILDING'S Leeds-based eastern division has won a £500,000 contract for an office block at Concord East in Washington, to be known as Vermont House. The development is single-storey around a central open courtyard, except for a small two-storey element marking the entrance. Accommodation is provided in open-plan offices, which can be subdivided to form self-contained suites of varying sizes. The work is to be undertaken by the division's regional office in Sedgfield. Construction was started for completion in November. The client is Arlington Development Corporation.

STREETERS OF GODALMING (a member of the Costain Group) is working on the site of the old Wandsworth gasworks on a £735,000 contract for sewers and earthworks for reclamation of the site which is to be developed for both recreational and industrial purposes. Some 8,000 cu metres of material contaminated with substances including phenols, lead, cyanides and coal tar derivatives has to be moved. About 1,300 metres of pipeline is being constructed for both foul and surface water in diameters ranging from 150 mm to 700 mm, to a depth of 4.5 metres.

WEEK'S FINANCIAL DIARY

The following is a record of the principal business and financial engagements during the week. The board meetings are mainly for the purpose of considering dividends and official indications are not always available whether dividends concerned are interims or finals. The sub-divisions shown below are based mainly on last year's timetable.

TODAY
COMPANY MEETINGS—22, Brighton; 23, Weymouth; 24, Weymouth; 25, Weymouth; 26, Weymouth; 27, Weymouth; 28, Weymouth; 29, Weymouth; 30, Weymouth; 1, Weymouth; 2, Weymouth; 3, Weymouth; 4, Weymouth; 5, Weymouth; 6, Weymouth; 7, Weymouth; 8, Weymouth; 9, Weymouth; 10, Weymouth; 11, Weymouth; 12, Weymouth; 13, Weymouth; 14, Weymouth; 15, Weymouth; 16, Weymouth; 17, Weymouth; 18, Weymouth; 19, Weymouth; 20, Weymouth; 21, Weymouth; 22, Weymouth; 23, Weymouth; 24, Weymouth; 25, Weymouth; 26, Weymouth; 27, Weymouth; 28, Weymouth; 29, Weymouth; 30, Weymouth; 1, Weymouth; 2, Weymouth; 3, Weymouth; 4, Weymouth; 5, Weymouth; 6, Weymouth; 7, Weymouth; 8, Weymouth; 9, Weymouth; 10, Weymouth; 11, Weymouth; 12, Weymouth; 13, Weymouth; 14, Weymouth; 15, Weymouth; 16, Weymouth; 17, Weymouth; 18, Weymouth; 19, Weymouth; 20, Weymouth; 21, Weymouth; 22, Weymouth; 23, Weymouth; 24, Weymouth; 25, Weymouth; 26, Weymouth; 27, Weymouth; 28, Weymouth; 29, Weymouth; 30, Weymouth; 1, Weymouth; 2, Weymouth; 3, Weymouth; 4, Weymouth; 5, Weymouth; 6, Weymouth; 7, Weymouth; 8, Weymouth; 9, Weymouth; 10, Weymouth; 11, Weymouth; 12, Weymouth; 13, Weymouth; 14, Weymouth; 15, Weymouth; 16, Weymouth; 17, Weymouth; 18, Weymouth; 19, Weymouth; 20, Weymouth; 21, Weymouth; 22, Weymouth; 23, Weymouth; 24, Weymouth; 25, Weymouth; 26, Weymouth; 27, Weymouth; 28, Weymouth; 29, Weymouth; 30, Weymouth; 1, Weymouth; 2, Weymouth; 3, Weymouth; 4, Weymouth; 5, Weymouth; 6, Weymouth; 7, Weymouth; 8, Weymouth; 9, Weymouth; 10, Weymouth; 11, Weymouth; 12, Weymouth; 13, Weymouth; 14, Weymouth; 15, Weymouth; 16, Weymouth; 17, Weymouth; 18, Weymouth; 19, Weymouth; 20, Weymouth; 21, Weymouth; 22, Weymouth; 23, Weymouth; 24, Weymouth; 25, Weymouth; 26, Weymouth; 27, Weymouth; 28, Weymouth; 29, Weymouth; 30, Weymouth; 1, Weymouth; 2, Weymouth; 3, Weymouth; 4, Weymouth; 5, Weymouth; 6, Weymouth; 7, Weymouth; 8, Weymouth; 9, Weymouth; 10, Weymouth; 11, Weymouth; 12, Weymouth; 13, Weymouth; 14, Weymouth; 15, Weymouth; 16, Weymouth; 17, Weymouth; 18, Weymouth; 19, Weymouth; 20, Weymouth; 21, Weymouth; 22, Weymouth; 23, Weymouth; 24, Weymouth; 25, Weymouth; 26, Weymouth; 27, Weymouth; 28, Weymouth; 29, Weymouth; 30, Weymouth; 1, Weymouth; 2, Weymouth; 3, Weymouth; 4, Weymouth; 5, Weymouth; 6, Weymouth; 7, Weymouth; 8, Weymouth; 9, Weymouth; 10, Weymouth; 11, Weymouth; 12, Weymouth; 13, Weymouth; 14, Weymouth; 15, Weymouth; 16, Weymouth; 17, Weymouth; 18, Weymouth; 19, Weymouth; 20, Weymouth; 21, Weymouth; 22, Weymouth; 23, Weymouth; 24, Weymouth; 25, Weymouth; 26, Weymouth; 27, Weymouth; 28, Weymouth; 29, Weymouth; 30, Weymouth; 1, Weymouth; 2, Weymouth; 3, Weymouth; 4, Weymouth; 5, Weymouth; 6, Weymouth; 7, Weymouth; 8, Weymouth; 9, Weymouth; 10, Weymouth; 11, Weymouth; 12, Weymouth; 13, Weymouth; 14, Weymouth; 15, Weymouth; 16, Weymouth; 17, Weymouth; 18, Weymouth; 19, Weymouth; 20, Weymouth; 21, Weymouth; 22, Weymouth; 23, Weymouth; 24, Weymouth; 25, Weymouth; 26, Weymouth; 27, Weymouth; 28, Weymouth; 29, Weymouth; 30, Weymouth; 1, Weymouth; 2, Weymouth; 3, Weymouth; 4, Weymouth; 5, Weymouth; 6, Weymouth; 7, Weymouth; 8, Weymouth; 9, Weymouth; 10, Weymouth; 11, Weymouth; 12, Weymouth; 13, Weymouth; 14, Weymouth; 15, Weymouth; 16, Weymouth; 17, Weymouth; 18, Weymouth; 19, Weymouth; 20, Weymouth; 21, Weymouth; 22, Weymouth; 23, Weymouth; 24, Weymouth; 25, Weymouth; 26, Weymouth; 27, Weymouth; 28, Weymouth; 29, Weymouth; 30, Weymouth; 1, Weymouth; 2, Weymouth; 3, Weymouth; 4, Weymouth; 5, Weymouth; 6, Weymouth; 7, Weymouth; 8, Weymouth; 9, Weymouth; 10, Weymouth; 11, Weymouth; 12, Weymouth; 13, Weymouth; 14, Weymouth; 15, Weymouth; 16, Weymouth; 17, Weymouth; 18, Weymouth; 19, Weymouth; 20, Weymouth; 21, Weymouth; 22, Weymouth; 23, Weymouth; 24, Weymouth; 25, Weymouth; 26, Weymouth; 27, Weymouth; 28, Weymouth; 29, Weymouth; 30, Weymouth; 1, Weymouth; 2, Weymouth; 3, Weymouth; 4, Weymouth; 5, Weymouth; 6, Weymouth; 7, Weymouth; 8, Weymouth; 9, Weymouth; 10, Weymouth; 11, Weymouth; 12, Weymouth; 13, Weymouth; 14, Weymouth; 15, Weymouth; 16, Weymouth; 17, Weymouth; 18, Weymouth; 19, Weymouth; 20, Weymouth; 21, Weymouth; 22, Weymouth; 23, Weymouth; 24, Weymouth; 25, Weymouth; 26, Weymouth; 27, Weymouth; 28, Weymouth; 29, Weymouth; 30, Weymouth; 1, Weymouth; 2, Weymouth; 3, Weymouth; 4, Weymouth; 5, Weymouth; 6, Weymouth; 7, Weymouth; 8, Weymouth; 9, Weymouth; 10, Weymouth; 11, Weymouth; 12, Weymouth; 13, Weymouth; 14, Weymouth; 15, Weymouth; 16, Weymouth; 17, Weymouth; 18, Weymouth; 19, Weymouth; 20, Weymouth; 21, Weymouth; 22, Weymouth; 23, Weymouth; 24, Weymouth; 25, Weymouth; 26, Weymouth; 27, Weymouth; 28, Weymouth; 29, Weymouth; 30, Weymouth; 1, Weymouth; 2, Weymouth; 3, Weymouth; 4, Weymouth; 5, Weymouth; 6, Weymouth; 7, Weymouth; 8, Weymouth; 9, Weymouth; 10, Weymouth; 11, Weymouth; 12, Weymouth; 13, Weymouth; 14, Weymouth; 15, Weymouth; 16, Weymouth; 17, Weymouth; 18, Weymouth; 19, Weymouth; 20, Weymouth; 21, Weymouth; 22, Weymouth; 23, Weymouth; 24, Weymouth; 25, Weymouth; 26, Weymouth; 27, Weymouth; 28, Weymouth; 29, Weymouth; 30, Weymouth; 1, Weymouth; 2, Weymouth; 3, Weymouth; 4, Weymouth; 5, Weymouth; 6, Weymouth; 7, Weymouth; 8, Weymouth; 9, Weymouth; 10, Weymouth; 11, Weymouth; 12, Weymouth; 13, Weymouth; 14, Weymouth; 15, Weymouth; 16, Weymouth; 17, Weymouth; 18, Weymouth; 19, Weymouth; 20, Weymouth; 21, Weymouth; 22, Weymouth; 23, Weymouth; 24, Weymouth; 25, Weymouth; 26, Weymouth; 27, Weymouth; 28, Weymouth; 29, Weymouth; 30, Weymouth; 1, Weymouth; 2, Weymouth; 3, Weymouth; 4, Weymouth; 5, Weymouth; 6, Weymouth; 7, Weymouth; 8, Weymouth; 9, Weymouth; 10, Weymouth; 11, Weymouth; 12, Weymouth; 13, Weymouth; 14, Weymouth; 15, Weymouth; 16, Weymouth; 17, Weymouth; 18, Weymouth; 19, Weymouth; 20, Weymouth; 21, Weymouth; 22, Weymouth; 23, Weymouth; 24, Weymouth; 25, Weymouth; 26, Weymouth; 27, Weymouth; 28, Weymouth; 29, Weymouth; 30, Weymouth; 1, Weymouth; 2, Weymouth; 3, Weymouth; 4, Weymouth; 5, Weymouth; 6, Weymouth; 7, Weymouth; 8, Weymouth; 9, Weymouth; 10, Weymouth; 11, Weymouth; 12, Weymouth; 13, Weymouth; 14, Weymouth; 15, Weymouth; 16, Weymouth; 17, Weymouth; 18, Weymouth; 19, Weymouth; 20, Weymouth; 21, Weymouth; 22, Weymouth; 23, Weymouth; 24, Weymouth; 25, Weymouth; 26, Weymouth; 27, Weymouth; 28, Weymouth; 29, Weymouth; 30, Weymouth; 1, Weymouth; 2, Weymouth; 3, Weymouth; 4, Weymouth; 5, Weymouth; 6, Weymouth; 7, Weymouth; 8, Weymouth; 9, Weymouth; 10, Weymouth; 11, Weymouth; 12, Weymouth; 13, Weymouth; 14, Weymouth; 15, Weymouth; 16, Weymouth; 17, Weymouth; 18, Weymouth; 19, Weymouth; 20, Weymouth; 21, Weymouth; 22, Weymouth; 23, Weymouth; 24, Weymouth; 25, Weymouth; 26, Weymouth; 27, Weymouth; 28, Weymouth; 29, Weymouth; 30, Weymouth; 1, Weymouth; 2, Weymouth; 3, Weymouth; 4, Weymouth; 5, Weymouth; 6, Weymouth; 7, Weymouth; 8, Weymouth; 9, Weymouth; 10, Weymouth; 11, Weymouth; 12, Weymouth; 13, Weymouth; 14, Weymouth; 15, Weymouth; 16, Weymouth; 17, Weymouth; 18, Weymouth; 19, Weymouth; 20, Weymouth; 21, Weymouth; 22, Weymouth; 23, Weymouth; 24, Weymouth; 25, Weymouth; 26, Weymouth; 27, Weymouth; 28, Weymouth; 29, Weymouth; 30, Weymouth; 1, Weymouth; 2, Weymouth; 3, Weymouth; 4, Weymouth; 5, Weymouth; 6, Weymouth; 7, Weymouth; 8, Weymouth; 9, Weymouth; 10, Weymouth; 11, Weymouth; 12, Weymouth; 13, Weymouth; 14, Weymouth; 15, Weymouth; 16, Weymouth; 17, Weymouth; 18, Weymouth; 19, Weymouth; 20, Weymouth; 21, Weymouth; 22, Weymouth; 23, Weymouth; 24, Weymouth; 25, Weymouth; 26, Weymouth; 27, Weymouth; 28, Weymouth; 29, Weymouth; 30, Weymouth; 1, Weymouth; 2, Weymouth; 3, Weymouth; 4, Weymouth; 5, Weymouth; 6, Weymouth; 7, Weymouth; 8, Weymouth; 9, Weymouth; 10, Weymouth; 11, Weymouth; 12, Weymouth; 13, Weymouth; 14, Weymouth; 15, Weymouth; 16, Weymouth; 17, Weymouth; 18, Weymouth; 19, Weymouth; 20, Weymouth; 21, Weymouth; 22, Weymouth; 23, Weymouth; 24, Weymouth; 25, Weymouth; 26, Weymouth; 27, Weymouth; 28, Weymouth; 29, Weymouth; 30, Weymouth; 1, Weymouth; 2, Weymouth; 3, Weymouth; 4, Weymouth; 5, Weymouth; 6, Weymouth; 7, Weymouth; 8, Weymouth; 9, Weymouth; 10, Weymouth; 11, Weymouth; 12, Weymouth; 13, Weymouth; 14, Weymouth; 15, Weymouth; 16, Weymouth; 17, Weymouth; 18, Weymouth; 19, Weymouth; 20, Weymouth; 21, Weymouth; 22, Weymouth; 23, Weymouth; 24, Weymouth; 25, Weymouth; 26, Weymouth; 27, Weymouth; 28, Weymouth; 29, Weymouth; 30, Weymouth; 1, Weymouth; 2, Weymouth; 3, Weymouth; 4, Weymouth; 5, Weymouth; 6, Weymouth; 7, Weymouth; 8, Weymouth; 9, Weymouth; 10, Weymouth; 11, Weymouth; 12, Weymouth; 13, Weymouth; 14, Weymouth; 15, Weymouth; 16, Weymouth; 17, Weymouth; 18, Weymouth; 19, Weymouth; 20, Weymouth; 21, Weymouth; 22, Weymouth; 23, Weymouth; 24, Weymouth; 25, Weymouth; 26, Weymouth; 27, Weymouth; 28, Weymouth; 29, Weymouth; 30, Weymouth; 1, Weymouth; 2, Weymouth; 3, Weymouth; 4, Weymouth; 5, Weymouth; 6, Weymouth; 7, Weymouth; 8, Weymouth; 9, Weymouth; 10, Weymouth; 11, Weymouth; 12, Weymouth; 13, Weymouth; 14, Weymouth; 15, Weymouth; 16, Weymouth; 17, Weymouth; 18, Weymouth; 19, Weymouth; 20, Weymouth; 21, Weymouth; 22, Weymouth; 23, Weymouth; 24, Weymouth; 25, Weymouth; 26, Weymouth; 27, Weymouth; 28, Weymouth; 29, Weymouth; 30, Weymouth; 1, Weymouth; 2, Weymouth; 3, Weymouth; 4, Weymouth; 5, Weymouth; 6, Weymouth; 7, Weymouth; 8, Weymouth; 9, Weymouth; 10, Weymouth; 11, Weymouth; 12, Weymouth; 13, Weymouth; 14, Weymouth; 15, Weymouth; 16, Weymouth; 17, Weymouth; 18, Weymouth; 19, Weymouth; 20, Weymouth; 21, Weymouth; 22, Weymouth; 23, Weymouth; 24, Weymouth; 25, Weymouth; 26, Weymouth; 27, Weymouth; 28, Weymouth; 29, Weymouth; 30, Weymouth; 1, Weymouth; 2, Weymouth; 3, Weymouth; 4, Weymouth; 5, Weymouth; 6, Weymouth; 7, Weymouth; 8, Weymouth; 9, Weymouth; 10, Weymouth; 11, Weymouth; 12, Weymouth; 13, Weymouth; 14, Weymouth; 15, Weymouth; 16, Weymouth; 17, Weymouth; 18, Weymouth; 19, Weymouth; 20, Weymouth; 21, Weymouth; 22, Weymouth; 23, Weymouth; 24, Weymouth; 25, Weymouth; 26, Weymouth; 27, Weymouth; 28, Weymouth; 29, Weymouth; 30, Weymouth; 1, Weymouth; 2, Weymouth; 3, Weymouth; 4, Weymouth; 5, Weymouth; 6, Weymouth; 7, Weymouth; 8, Weymouth; 9, Weymouth; 10, Weymouth; 11, Weymouth; 12, Weymouth; 13, Weymouth; 14, Weymouth; 15, Weymouth; 16, Weymouth; 17, Weymouth; 18, Weymouth; 19, Weymouth; 20, Weymouth; 21, Weymouth; 22, Weymouth; 23, Weymouth; 24, Weymouth; 25, Weymouth; 26, Weymouth; 27, Weymouth; 28, Weymouth; 29, Weymouth; 30, Weymouth; 1, Weymouth; 2, Weymouth; 3, Weymouth; 4, Weymouth; 5, Weymouth; 6, Weymouth; 7, Weymouth; 8, Weymouth; 9, Weymouth; 10, Weymouth; 11, Weymouth; 12, Weymouth; 13, Weymouth; 14, Weymouth; 15, Weymouth; 16, Weymouth; 17, Weymouth; 18, Weymouth; 19, Weymouth; 20, Weymouth; 21, Weymouth; 22, Weymouth; 23, Weymouth; 24, Weymouth; 25, Weymouth; 26, Weymouth; 27, Weymouth; 28, Weymouth; 29, Weymouth; 30, Weymouth; 1, Weymouth; 2, Weymouth; 3, Weymouth; 4, Weymouth; 5, Weymouth; 6, Weymouth; 7, Weymouth; 8, Weymouth; 9, Weymouth; 10, Weymouth; 11, Weymouth; 12, Weymouth; 13, Weymouth; 14, Weymouth; 15, Weymouth; 16, Weymouth; 17, Weymouth; 18, Weymouth; 19, Weymouth; 20, Weymouth; 21, Weymouth; 22, Weymouth; 23, Weymouth; 24, Weymouth; 25, Weymouth; 26, Weymouth; 27, Weymouth; 28, Weymouth; 29, Weymouth; 30, Weymouth; 1, Weymouth; 2, Weymouth; 3, Weymouth; 4, Weymouth; 5, Weymouth; 6, Weymouth; 7, Weymouth; 8, Weymouth; 9, Weymouth; 10, Weymouth; 11, Weymouth; 12, Weymouth; 13, Weymouth; 14, Weymouth; 15, Weymouth; 16, Weymouth; 17, Weymouth; 18, Weymouth; 19, Weymouth; 20, Weymouth; 21, Weymouth; 22, Weymouth; 23, Weymouth; 24, Weymouth; 25, Weymouth; 26, Weymouth; 27, Weymouth; 28, Weymouth; 29, Weymouth; 30, Weymouth; 1, Weymouth; 2, Weymouth; 3, Weymouth; 4, Weymouth; 5, Weymouth; 6, Weymouth; 7, Weymouth; 8, Weymouth; 9, Weymouth; 10, Weymouth; 11, Weymouth; 12, Weymouth; 13, Weymouth; 14, Weymouth; 15, Weymouth; 16, Weymouth; 17, Weymouth; 18, Weymouth; 19, Weymouth; 20, Weymouth; 21, Weymouth; 22, Weymouth; 23, Weymouth; 24, Weymouth; 25, Weymouth; 26, Weymouth; 27, Weymouth; 28, Weymouth; 29, Weymouth; 30, Weymouth; 1, Weymouth; 2, Weymouth; 3, Weymouth; 4, Weymouth; 5, Weymouth; 6, Weymouth; 7, Weymouth; 8, Weymouth; 9, Weymouth; 10, Weymouth; 11, Weymouth; 12, Weymouth; 13, Weymouth; 14, Weymouth; 15, Weymouth; 16, Weymouth; 17, Weymouth; 18, Weymouth; 19, Weymouth; 20, Weymouth; 21, Weymouth; 22, Weymouth; 23, Weymouth; 24, Weymouth; 25, Weymouth; 26, Weymouth; 27, Weymouth; 28, Weymouth; 29, Weymouth; 30, Weymouth; 1, Weymouth; 2, Weymouth; 3, Weymouth; 4, Weymouth; 5, Weymouth; 6, Weymouth; 7, Weymouth; 8, Weymouth; 9, Weymouth; 10, Weymouth; 11, Weymouth; 12, Weymouth; 13, Weymouth; 14, Weymouth; 15, Weymouth; 16, Weymouth; 17, Weymouth; 18, Weymouth; 19, Weymouth; 20, Weymouth; 21, Weymouth; 22, Weymouth; 23, Weymouth; 24, Weymouth; 25, Weymouth; 26, Weymouth; 27, Weymouth; 28, Weymouth; 29, Weymouth; 30, Weymouth; 1, Weymouth; 2, Weymouth; 3, Weymouth; 4, Weymouth; 5, Weymouth; 6, Weymouth; 7, Weymouth; 8, Weymouth; 9, Weymouth; 10, Weymouth; 11, Weymouth; 12, Weymouth; 13, Weymouth; 14, Weymouth; 15, Weymouth; 16, Weymouth; 17, Weymouth; 18, Weymouth; 19, Weymouth; 20, Weymouth; 21, Weymouth; 22, Weymouth; 23, Weymouth; 24, Weymouth; 25, Weymouth; 26, Weymouth; 27, Weymouth; 28, Weymouth; 29, Weymouth; 30, Weymouth; 1, Weymouth; 2, Weymouth; 3, Weymouth; 4, Weymouth; 5, Weymouth; 6, Weymouth; 7, Weymouth; 8, Weymouth; 9, Weymouth; 10, Weymouth; 11, Weymouth; 12, Weymouth; 13, Weymouth; 14, Weymouth; 15, Weymouth; 16, Weymouth; 17, Weymouth; 18, Weymouth; 19, Weymouth; 20, Weymouth; 21, Weymouth; 22, Weymouth; 23, Weymouth; 24, Weymouth; 25, Weymouth; 26, Weymouth; 27, Weymouth; 28, Weymouth; 29, Weymouth; 30, Weymouth; 1, Weymouth; 2, Weymouth; 3, Weymouth; 4, Weymouth; 5, Weymouth; 6, Weymouth; 7, Weymouth; 8, Weymouth; 9, Weymouth; 10, Weymouth; 11, Weymouth; 12, Weymouth; 13, Weymouth; 14, Weymouth; 15, Weymouth; 16, Weymouth; 17, Weymouth; 18, Weymouth; 19, Weymouth; 20, Weymouth; 21, Weymouth; 22, Weymouth; 23, Weymouth; 24, Weymouth; 25, Weymouth; 26, Weymouth; 27, Weymouth; 28, Weymouth; 29, Weymouth; 30, Weymouth; 1, Weymouth; 2, Weymouth; 3, Weymouth; 4, Weymouth; 5, Weymouth; 6, Weymouth; 7, Weymouth; 8, Weymouth; 9, Weymouth; 10, Weymouth; 11, Weymouth; 12, Weymouth; 13, Weymouth; 14, Weymouth; 15, Weymouth; 16, Weymouth; 17, Weymouth; 18, Weymouth; 19, Weymouth; 20, Weymouth; 21, Weymouth; 22, Weymouth; 23, Weymouth; 24, Weymouth; 25, Weymouth; 26, Weymouth; 27, Weymouth; 28, Weymouth; 29, Weymouth; 30, Weymouth; 1, Weymouth; 2, Weymouth; 3, Weymouth; 4, Weymouth; 5, Weymouth; 6, Weymouth; 7, Weymouth; 8, Weymouth; 9, Weymouth; 10, Weymouth; 11, Weymouth; 12, Weymouth; 13, Weymouth; 14, Weymouth; 15, Weymouth; 16, Weymouth; 17, Weymouth; 18, Weymouth; 19, Weymouth; 20, Weymouth; 21, Weymouth; 22, Weymouth; 23, Weymouth; 24, Weymouth; 25, Weymouth; 26, Weymouth; 27, Weymouth; 28, Weymouth; 29, Weymouth; 30, Weymouth; 1, Weymouth; 2, Weymouth; 3, Weymouth; 4, Weymouth; 5, Weymouth; 6, Weymouth; 7, Weymouth; 8, Weymouth; 9, Weymouth; 10, Weymouth; 11, Weymouth; 12, Weymouth; 13, Weymouth; 14, Weymouth; 15, Weymouth; 16, Weymouth; 17, Weymouth; 18, Weymouth; 19, Weymouth; 20, Weymouth; 21, Weymouth; 22, Weymouth; 23, Weymouth; 24, Weymouth; 25, Weymouth; 26, Weymouth; 27, Weymouth; 28, Weymouth; 29, Weymouth; 30, Weymouth; 1, Weymouth; 2, Weymouth; 3, Weymouth; 4, Weymouth; 5, Weymouth; 6, Weymouth; 7, Weymouth; 8, Weymouth; 9, Weymouth; 10, Weymouth; 11, Weymouth; 12, Weymouth; 13, Weymouth; 14, Weymouth; 15, Weymouth; 16, Weymouth; 17, Weymouth; 18, Weymouth; 19, Weymouth; 20, Weymouth; 21, Weymouth; 22, Weymouth; 23, Weymouth; 24, Weymouth; 25, Weymouth; 26, Weymouth; 27, Weymouth; 28, Weymouth; 29, Weymouth; 30, Weymouth; 1, Weymouth; 2, Weymouth; 3, Weymouth; 4, Weymouth; 5, Weymouth; 6, Weymouth; 7, Weymouth; 8, Weymouth; 9, Weymouth; 10, Weymouth; 11, Weymouth; 12, Weymouth; 13, Weymouth; 14, Weymouth; 15, Weymouth; 16, Weymouth; 17, Weymouth; 18, Weymouth; 19, Weymouth; 20, Weymouth; 21, Weymouth; 22, Weymouth; 23, Weymouth; 24, Weymouth; 25, Weymouth; 26, Weymouth; 27, Weymouth; 28, Weymouth; 29, Weymouth; 30, Weymouth; 1, Weymouth; 2, Weymouth; 3, Weymouth; 4, Weymouth; 5, Weymouth; 6, Weymouth; 7, Weymouth; 8, Weymouth; 9, Weymouth; 10, Weymouth; 11, Weymouth; 12, Weymouth; 13, Weymouth; 14, Weymouth; 15, Weymouth; 16, Weymouth; 17, Weymouth; 18, Weymouth; 19, Weymouth; 20, Weymouth; 21, Weymouth; 22, Weymouth; 23, Weymouth; 24, Weymouth; 25, Weymouth; 26, Weymouth; 27, Weymouth; 28, Weymouth; 29, Weymouth; 30, Weymouth; 1, Weymouth; 2, Weymouth; 3, Weymouth; 4, Weymouth; 5, Weymouth; 6, Weymouth; 7, Weymouth; 8, Weymouth; 9, Weymouth; 10, Weymouth; 11, Weymouth; 12, Weymouth; 13, Weymouth; 14, Weymouth; 15, Weymouth; 16, Weymouth; 17, Weymouth; 18, Weymouth; 19, Weymouth; 20, Weymouth; 21, Weymouth; 22, Weymouth; 23, Weymouth; 24, Weymouth; 25, Weymouth; 26, Weymouth; 27, Weymouth; 28, Weymouth; 29, Weymouth; 30, Weymouth; 1, Weymouth; 2, Weymouth; 3, Weymouth; 4, Weymouth; 5, Weymouth; 6, Weymouth; 7, Weymouth; 8, Weymouth; 9, Weymouth; 10, Weymouth; 11, Weymouth; 12, Weymouth; 13, Weymouth; 14, Weymouth; 15, Weymouth; 16, Weymouth; 17, Weymouth; 18, Weymouth; 19, Weymouth; 20, Weymouth; 21, Weymouth; 22, Weymouth; 23, Weymouth; 24, Weymouth; 25, Weymouth; 26, Weymouth; 27, Weymouth; 28, Weymouth; 29, Weymouth; 30, Weymouth; 1, Weymouth; 2, Weymouth; 3, Weymouth; 4, Weymouth

[illegible][illegible][illegible][illegible][illegible]

ACROSS

[illegible][illegible][illegible][illegible]

376	140° W	101° 10'15.15" E	212-440-1160	Altkon Hous. EC2A 7/20/81	0.138	30
377	140° W	101° 10'15.15" E	212-440-1160	Altkon Hous. EC2A 7/20/81	0.138	30
378	140° W	101° 10'15.15" E	212-440-1160	Altkon Hous. EC2A 7/20/81	0.138	30
379	140° W	101° 10'15.15" E	212-440-1160	Altkon Hous. EC2A 7/20/81	0.138	30
380	140° W	101° 10'15.15" E	212-440-1160	Altkon Hous. EC2A 7/20/81	0.138	30
381	140° W	101° 10'15.15" E	212-440-1160	Altkon Hous. EC2A 7/20/81	0.138	30
382	140° W	101° 10'15.15" E	212-440-1160	Altkon Hous. EC2A 7/20/81	0.138	30
383	140° W	101° 10'15.15" E	212-440-1160	Altkon Hous. EC2A 7/20/81	0.138	30
384	140° W	101° 10'15.15" E	212-440-1160	Altkon Hous. EC2A 7/20/81	0.138	30
385	140° W	101° 10'15.15" E	212-440-1160	Altkon Hous. EC2A 7/20/81	0.138	30
386	140° W	101° 10'15.15" E	212-440-1160	Altkon Hous. EC2A 7/20/81	0.138	30
387	140° W	101° 10'15.15" E	212-440-1160	Altkon Hous. EC2A 7/20/81	0.138	30
388	140° W	101° 10'15.15" E	212-440-1160	Altkon Hous. EC2A 7/20/81	0.138	30
389	140° W	101° 10'15.15" E	212-440-1160	Altkon Hous. EC2A 7/20/81	0.138	30
390	140° W	101° 10'15.15" E	212-440-1160	Altkon Hous. EC2A 7/20/81	0.138	30
391	140° W	101° 10'15.15" E	212-440-1160	Altkon Hous. EC2A 7/20/81	0.138	30
392	140° W	101° 10'15.15" E	212-440-1160	Altkon Hous. EC2A 7/20/81	0.138	30
393	140° W	101° 10'15.15" E	212-440-1160	Altkon Hous. EC2A 7/20/81	0.138	30
394	140° W	101° 10'15.15" E	212-440-1160	Altkon Hous. EC2A 7/20/81	0.138	30
395	140° W	101° 10'15.15" E	212-440-1160	Altkon Hous. EC2A 7/20/81	0.138	30
396	140° W	101° 10'15.15" E	212-440-1160	Altkon Hous. EC2A 7/20/81	0.138	30
397	140° W	101° 10'15.15" E	212-440-1160	Altkon Hous. EC2A 7/20/81	0.138	30
398	140° W	101° 10'15.15" E	212-440-1160	Altkon Hous. EC2A 7/20/81	0.138	30
399	140° W	101° 10'15.15" E	212-440-1160	Altkon Hous. EC2A 7/20/81	0.138	30
400	140° W	101° 10'15.15" E	212-440-1160	Altkon Hous. EC2A 7/20/81	0.138	30

WOLSELEY
From Norwich to Nashville
we're growing
from strength to strength
Plumbing and Heating Suppliers in the U.K. and U.S.
Agricultural Machinery, Engineering, Plastics.

FT LONDON SHARE INFORMATION SERVICE

Financial Times Monday June 4 1984

HOTELS—Continued

Share	Price	1m	2m	3m
July	10.15	7.07	5.97	5.97
Aug	10.15	7.07	5.97	5.97
Sept	10.15	7.07	5.97	5.97
Oct	10.15	7.07	5.97	5.97
Nov	10.15	7.07	5.97	5.97
Dec	10.15	7.07	5.97	5.97

BRITISH FUNDS

"Shorts" (Lives up to Five Years)

Share	Price	1m	2m	3m
20 May 2000	10.15	7.07	5.97	5.97
21 May 2000	10.15	7.07	5.97	5.97
22 May 2000	10.15	7.07	5.97	5.97
23 May 2000	10.15	7.07	5.97	5.97
24 May 2000	10.15	7.07	5.97	5.97
25 May 2000	10.15	7.07	5.97	5.97

Five to Fifteen Years

Share	Price	1m	2m	3m
14 Oct 1400	10.15	7.07	5.97	5.97
15 Oct 1400	10.15	7.07	5.97	5.97
16 Oct 1400	10.15	7.07	5.97	5.97
17 Oct 1400	10.15	7.07	5.97	5.97
18 Oct 1400	10.15	7.07	5.97	5.97
19 Oct 1400	10.15	7.07	5.97	5.97

Over Fifteen Years

Share	Price	1m	2m	3m
22 May 1200	10.15	7.07	5.97	5.97
23 May 1200	10.15	7.07	5.97	5.97
24 May 1200	10.15	7.07	5.97	5.97
25 May 1200	10.15	7.07	5.97	5.97
26 May 1200	10.15	7.07	5.97	5.97
27 May 1200	10.15	7.07	5.97	5.97

Undated

Share	Price	1m	2m	3m
1 Jan 1000	10.15	7.07	5.97	5.97
2 Jan 1000	10.15	7.07	5.97	5.97
3 Jan 1000	10.15	7.07	5.97	5.97
4 Jan 1000	10.15	7.07	5.97	5.97
5 Jan 1000	10.15	7.07	5.97	5.97
6 Jan 1000	10.15	7.07	5.97	5.97

Index-Linked

Share	Price	1m	2m	3m
30 Mar 1000	10.15	7.07	5.97	5.97
31 Mar 1000	10.15	7.07	5.97	5.97
1 Apr 1000	10.15	7.07	5.97	5.97
2 Apr 1000	10.15	7.07	5.97	5.97
3 Apr 1000	10.15	7.07	5.97	5.97
4 Apr 1000	10.15	7.07	5.97	5.97

INT. BANK AND O'SEAS

Share	Price	1m	2m	3m
24 May 2000	10.15	7.07	5.97	5.97
25 May 2000	10.15	7.07	5.97	5.97
26 May 2000	10.15	7.07	5.97	5.97
27 May 2000	10.15	7.07	5.97	5.97
28 May 2000	10.15	7.07	5.97	5.97
29 May 2000	10.15	7.07	5.97	5.97

CORPORATION LOANS

Share	Price	1m	2m	3m
30 Mar 1000	10.15	7.07	5.97	5.97
31 Mar 1000	10.15	7.07	5.97	5.97
1 Apr 1000	10.15	7.07	5.97	5.97
2 Apr 1000	10.15	7.07	5.97	5.97
3 Apr 1000	10.15	7.07	5.97	5.97
4 Apr 1000	10.15	7.07	5.97	5.97

COMMONWEALTH AND AFRICAN LOANS

Share	Price	1m	2m	3m
1 Jan 1000	10.15	7.07	5.97	5.97
2 Jan 1000	10.15	7.07	5.97	5.97
3 Jan 1000	10.15	7.07	5.97	5.97
4 Jan 1000	10.15	7.07	5.97	5.97
5 Jan 1000	10.15	7.07	5.97	5.97
6 Jan 1000	10.15	7.07	5.97	5.97

LOANS

Share	Price	1m	2m	3m
1 Jan 1000	10.15	7.07	5.97	5.97
2 Jan 1000	10.15	7.07	5.97	5.97
3 Jan 1000	10.15	7.07	5.97	5.97
4 Jan 1000	10.15	7.07	5.97	5.97
5 Jan 1000	10.15	7.07	5.97	5.97
6 Jan 1000	10.15	7.07	5.97	5.97

Public Board and Ind.

Share	Price	1m	2m	3m
1 Jan 1000	10.15	7.07	5.97	5.97
2 Jan 1000	10.15	7.07	5.97	5.97
3 Jan 1000	10.15	7.07	5.97	5.97
4 Jan 1000	10.15	7.07	5.97	5.97
5 Jan 1000	10.15	7.07	5.97	5.97
6 Jan 1000	10.15	7.07	5.97	5.97

Financial

Share	Price	1m	2m	3m
20 May 2000	10.15	7.07	5.97	5.97
21 May 2000	10.15	7.07	5.97	5.97
22 May 2000	10.15	7.07	5.97	5.97
23 May 2000	10.15	7.07	5.97	5.97
24 May 2000	10.15	7.07	5.97	5.97
25 May 2000	10.15	7.07	5.97	5.97

AMERICANS

Share	Price	1m	2m	3m
20 May 2000	10.15	7.07	5.97	5.97
21 May 2000	10.15	7.07	5.97	5.97
22 May 2000	10.15	7.07	5.97	5.97
23 May 2000	10.15	7.07	5.97	5.97
24 May 2000	10.15	7.07	5.97	5.97
25 May 2000	10.15	7.07	5.97	5.97

CANADIANS

Share	Price	1m	2m	3m
20 May 2000	10.15	7.07	5.97	5.97
21 May 2000	10.15	7.07	5.97	5.97
22 May 2000	10.15	7.07	5.97	5.97
23 May 2000	10.15	7.07	5.97	5.97
24 May 2000	10.15	7.07	5.97	5.97
25 May 2000	10.15	7.07	5.97	5.97

BANKS, HP & LEASING

Share	Price	1m	2m	3m
20 May 2000	10.15	7.07	5.97	5.97
21 May 2000	10.15	7.07	5.97	5.97
22 May 2000	10.15	7.07	5.97	5.97
23 May 2000	10.15	7.07	5.97	5.97
24 May 2000	10.15	7.07	5.97	5.97
25 May 2000	10.15	7.07	5.97	5.97

HIRE PURCHASE, LEASING, etc.

Share	Price	1m	2m	3m
20 May 2000	10.15	7.07	5.97	5.97
21 May 2000	10.15	7.07	5.97	5.97
22 May 2000	10.15	7.07	5.97	5.97
23 May 2000	10.15	7.07	5.97	5.97
24 May 2000	10.15	7.07	5.97	5.97
25 May 2000	10.15	7.07	5.97	5.97

BEERS, WINES & SPIRITS

Share	Price	1m	2m	3m
20 May 2000	10.15	7.07	5.97	5.97
21 May 2000	10.15	7.07	5.97	5.97
22 May 2000	10.15	7.07	5.97	5.97
23 May 2000	10.15	7.07	5.97	5.97
24 May 2000	10.15	7.07	5.97	5.97
25 May 2000	10.15	7.07	5.97	5.97

BEERS, WINES—Cont.

Share	Price	1m	2m	3m
20 May 2000	10.15	7.07	5.97	5.97
21 May 2000	10.15	7.07	5.97	5.97
22 May 2000	10.15	7.07	5.97	5.97
23 May 2000	10.15	7.07	5.97	5.97
24 May 2000	10.15	7.07	5.97	5.97
25 May 2000	10.15	7.07	5.97	5.97

BUILDING INDUSTRY, TIMBER AND ROADS

Share	Price	1m	2m	3m
20 May 2000	10.15	7.07	5.97	5.97
21 May 2000	10.15	7.07	5.97	5.97
22 May 2000	10.15	7.07	5.97	5.97
23 May 2000	10.15	7.07	5.97	5.97
24 May 2000	10.15	7.07	5.97	5.97
25 May 2000	10.15	7.07	5.97	5.97

DRAPERY & STORES—Cont.

Share	Price	1m	2m	3m
20 May 2000	10.15	7.07	5.97	5.97
21 May 2000	10.15	7.07	5.97	5.97
22 May 2000	10.15	7.07	5.97	5.97
23 May 2000	10.15	7.07	5.97	5.97
24 May 2000	10.15	7.07	5.97	5.97
25 May 2000	10.15	7.07	5.97	5.97

ELECTRICALS

Share	Price	1m	2m	3m
20 May 2000	10.15	7.07	5.97	5.97
21 May 2000	10.15	7.07	5.97	5.97
22 May 2000	10.15	7.07	5.97	5.97
23 May 2000	10.15	7.07	5.97	5.97
24 May 2000	10.15	7.07	5.97	5.97
25 May 2000	10.15	7.07	5.97	5.97

ENGINEERING—Continued

Share	Price	1m	2m	3m
20 May 2000	10.15	7.07	5.97	5.97
21 May 2000	10.15	7.07	5.97	5.97
22 May 2000	10.15	7.07	5.97	5.97
23 May 2000	10.15	7.07	5.97	5.97
24 May 2000	10.15	7.07	5.97	5.97
25 May 2000	10.15	7.07	5.97	5.97

INDUSTRIALS (Misc.)

Share	Price	1m	2m	3m
20 May 2000	10.15	7.07	5.97	5.97
21 May 2000	10.15	7.07	5.97	5.97
22 May 2000	10.15	7.07	5.97	5.97
23 May 2000	10.15	7.07	5.97	5.97
24 May 2000	10.15	7.07	5.97	5.97
25 May 2000	10.15	7.07	5.97	5.97

BEERS, WINES—Cont.

Share	Price	1m	2m	3m
20 May 2000	10.15	7.07	5.97	5.97
21 May 2000	10.15	7.07	5.97	5.97
22 May 2000	10.15	7.07	5.97	5.97
23 May 2000	10.15	7.07	5.97	5.97
24 May 2000	10.15	7.07	5.97	5.97
25 May 2000	10.15	7.07	5.97	5.97

BUILDING INDUSTRY, TIMBER AND ROADS

Share	Price	1m	2m	3m
20 May 2000	10.15	7.07	5.97	5.97
21 May 2000	10.15	7.07	5.97	5.97
22 May 2000	10.15	7.07	5.97	5.97
23 May 2000	10.15	7.07	5.97	5.97
24 May 2000	10.15	7.07	5.97	5.97
25 May 2000	10.15	7.07	5.97	5.97

DRAPERY & STORES—Cont.

Share	Price	1m	2m	3m
20 May 2000	10.15	7.07	5.97	5.97
21 May 2000	10.15	7.07	5.97	5.97
22 May 2000	10.15	7.07	5.97	5.97
23 May 2000	10.15	7.07	5.97	5.97
24 May 2000	10.15	7.07	5.97	5.97
25 May 2000	10.15	7.07	5.97	5.97

ELECTRICALS

20	26.3	1.0	1.9	5.7	8.9	April	0
26	30.1	12.8	4.7	5.7	—	April	0
27	31.7	13.7	5.1	5.1	—	April	0
28	31.7	13.7	5.1	5.1	—	Jan.	—
29	34.4	11.1	1.7	9.5	7.5	—	—
30	36.2	9.0	3.3	7.8	4.6	April	0
31	36.2	9.0	3.3	7.8	4.6	April	0
1	36.2	9.0	3.3	7.8	4.6	April	0
2	36.2	9.0	3.3	7.8	4.6	April	0
3	36.2	9.0	3.3	7.8	4.6	April	0
4	36.2	9.0	3.3	7.8	4.6	April	0
5	36.2	9.0	3.3	7.8	4.6	April	0
6	36.2	9.0	3.3	7.8	4.6	April	0
7	36.2	9.0	3.3	7.8	4.6	April	0
8	36.2	9.0	3.3	7.8	4.6	April	0
9	36.2	9.0	3.3	7.8	4.6	April	0
10	36.2	9.0	3.3	7.8	4.6	April	0
11	36.2	9.0	3.3	7.8	4.6	April	0
12	36.2	9.0	3.3	7.8	4.6	April	0
13	36.2	9.0	3.3	7.8	4.6	April	0
14	36.2	9.0	3.3	7.8	4.6	April	0
15	36.2	9.0	3.3	7.8	4.6	April	0
16	36.2	9.0	3.3	7.8	4.6	April	0
17	36.2	9.0	3.3	7.8	4.6	April	0
18	36.2	9.0	3.3	7.8	4.6	April	0
19	36.2	9.0	3.3	7.8	4.6	April	0
20	36.2	9.0	3.3	7.8	4.6	April	0
21	36.2	9.0	3.3	7.8	4.6	April	0
22	36.2	9.0	3.3	7.8	4.6	April	0
23	36.2	9.0	3.3	7.8	4.6	April	0
24	36.2	9.0	3.3	7.8	4.6	April	0
25	36.2	9.0	3.3	7.8	4.6	April	0
26	36.2	9.0	3.3	7.8	4.6	April	0
27	36.2	9.0	3.3	7.8	4.6	April	0
28	36.2	9.0	3.3	7.8	4.6	April	0
29	36.2	9.0	3.3	7.8	4.6	April	0
30	36.2	9.0	3.3	7.8	4.6	April	0
31	36.2	9.0	3.3	7.8	4.6	April	0
1	36.2	9.0	3.3	7.8	4.6	April	0
2	36.2	9.0	3.3	7.8	4.6	April	0
3	36.2	9.0	3.3	7.8	4.6	April	0
4	36.2	9.0	3.3	7.8	4.6	April	0
5	36.2	9.0	3.3	7.8	4.6	April	0
6	36.2	9.0	3.3	7.8	4.6	April	0
7	36.2	9.0	3.3	7.8	4.6	April	0
8	36.2	9.0	3.3	7.8	4.6	April	0
9	36.2	9.0	3.3	7.8	4.6	April	0
10	36.2	9.0	3.3	7.8	4.6	April	0
11	36.2	9.0	3.3	7.8	4.6	April	0
12	36.2	9.0	3.3	7.8	4.6	April	0
13	36.2	9.0	3.3	7.8	4.6	April	0
14	36.2	9.0	3.3	7.8	4.6	April	0
15	36.2	9.0	3.3	7.8	4.6	April	0
16	36.2	9.0	3.3	7.8	4.6	April	0
17	36.2	9.0	3.3	7.8	4.6	April	0
18	36.2	9.0	3.3	7.8	4.6	April	0
19	36.2	9.0	3.3	7.8	4.6	April	0
20	36.2	9.0	3.3	7.8	4.6	April	0
21	36.2	9.0	3.3	7.8	4.6	April	0
22	36.2	9.0	3.3	7.8	4.6	April	0
23	36.2	9.0	3.3	7.8	4.6	April	0
24	36.2	9.0	3.3	7.8	4.6	April	0
25	36.2	9.0	3.3	7.8	4.6	April	0
26	36.2	9.0	3.3	7.8	4.6	April	0
27	36.2	9.0	3.3	7.8	4.6	April	0
28	36.2	9.0	3.3	7.8	4.6	April	0
29	36.2	9.0	3.3	7.8	4.6	April	0
30	36.2	9.0	3.3	7.8	4.6	April	0
31	36.2	9.0	3.3	7.8	4.6	April	0
1	36.2	9.0	3.3	7.8	4.6	April	0
2	36.2	9.0	3.3	7.8	4.6	April	0
3	36.2	9.0	3.3	7.8	4.6	April	0
4	36.2	9.0	3.3	7.8	4.6	April	0
5	36.2	9.0	3.3	7.8	4.6	April	0
6	36.2	9.0	3.3	7.8	4.6	April	0
7	36.2	9.0	3.3	7.8	4.6	April	0
8	36.2	9.0	3.3	7.8	4.6	April	0
9	36.2	9.0	3.3	7.8	4.6	April	0
10	36.2	9.0	3.3	7.8	4.6	April	0
11	36.2	9.0	3.3	7.8	4.6	April	0
12	36.2	9.0	3.3	7.8	4.6	April	0
13	36.2	9.0	3.3	7.8	4.6	April	0
14	36.2	9.0	3.3	7.8	4.6	April	0
15	36.2	9.0	3.3	7.8	4.6	April	0
16	36.2	9.0	3.3	7.8	4.6	April	0
17	36.2	9.0	3.3	7.8	4.6	April	0
18	36.2	9.0	3.3	7.8	4.6	April	0
19	36.2	9.0	3.3	7.8	4.6	April	0
20	36.2	9.0	3.3	7.8	4.6	April	0
21	36.2	9.0	3.3	7.8	4.6	April	0
22	36.2	9.0	3.3	7.8	4.6	April	0
23	36.2	9.0	3.3	7.8	4.6	April	0
24	36.2	9.0	3.3	7.8	4.6	April	0
25	36.2	9.0	3.3	7.8	4.6	April	0
26	36.2	9.0	3.3	7.8	4.6	April	0
27	36.2	9.0	3.3	7.8	4.6	April	0
28	36.2	9.0	3.3	7.8	4.6	April	0
29	36.2	9.0	3.3	7.8	4.6	April	0
30	36.2	9.0	3.3	7.8	4.6	April	0
31	36.2	9.0	3.3	7.8	4.6	April	0
1	36.2	9.0	3.3	7.8	4.6	April	0
2	36.2	9.0	3.3	7.8	4.6	April	0
3	36.2	9.0	3.3	7.8	4.6	April	0
4	36.2	9.0	3.3	7.8	4.6	April	0
5	36.2	9.0	3.3	7.8	4.6	April	0
6	36.2	9.0	3.3	7.8	4.6	April	0
7	36.2	9.0	3.3	7.8	4.6	April	0
8	36.2	9.0	3.3	7.8	4.6	April	0
9	36.2	9.0	3.3	7.8	4.6	April	0
10	36.2	9.0	3.3	7.8	4.6	April	0
11	36.2	9.0	3.3	7.8	4.6	April	0
12	36.2	9.0	3.3	7.8	4.6	April	0
13	36.2	9.0	3.3	7.8	4.6	April	0
14	36.2	9.0	3.3	7.8	4.6	April	0
15	36.2	9.0	3.3	7.8	4.6	April	0
16	36.2	9.0	3.3	7.8	4.6	April	0
17	36.2	9.0	3.3	7.8	4.6	April	0
18	36.2	9.0	3.3	7.8	4.6	April	0
19	36.2	9.0	3.3	7.8	4.6	April	0
20	36.2	9.0	3.3	7.8	4.6	April	0
21	36.2	9.0	3.3	7.8	4.6	April	0
22	36.2	9.0	3.3	7.8	4.6	April	0
23	36.2	9.0	3.3	7.8	4.6	April	0
24	36.2	9.0	3.3	7.8	4.6	April	0
25	36.2	9.0	3.3	7.8	4.6	April	0
26	36.2	9.0	3.3	7.8	4.6	April	0
27	36.2	9.0	3.3	7.8	4.6	April	0
28	36.2	9.0	3.3	7.8	4.6	April	0
29	36.2	9.0	3.3	7.8	4.6	April	0
30	36.2	9.0	3.3	7.8	4.6	April	0
31	36.2	9.0	3.3	7.8	4.6	April	0
1	36.2	9.0	3.3	7.8	4.6	April	0
2	36.2	9.0	3.3	7.8	4.6	April	0
3	36.2	9.0	3.3	7.8	4.6	April	0
4	36.2	9.0	3.3	7.8	4.6	April	0
5	36.2	9.0	3.3	7.8	4.6	April	0
6	36.2	9.0	3.3	7.8	4.6	April	0
7	36.2	9.0	3.3	7.8	4.6	April	0
8	36.2	9.0	3.3	7.8	4.6	April	0
9	36.2	9.0	3.3	7.8	4.6	April	0
10	36.2	9.0	3.3	7.8	4.6	April	0
11	36.2	9.0	3.3	7.8	4.6	April	0
12	36.2	9.0	3.3	7.8	4.6	April	0
13	36.2	9.0	3.3	7.8	4.6	April	0
14	36.2	9.0	3.3	7.8	4.6	April	0
15	36.2	9.0	3.3	7.8	4.6	April	0
16	36.2	9.0	3.3	7.8	4.6	April	0
17	36.2	9.0	3.3	7.8	4.6	April	0
18	36.2	9.0	3.3	7.8	4.6	April	0
19	36.2	9.0	3.3	7.8	4.6	April	0
20	36.2	9.0	3.3	7.8	4.6	April	0
21	36.2	9.0	3.3	7.8	4.6	April	0
22	36.2	9.0	3.3	7.8	4.6	April	0
23	36.2	9.0	3.3	7.8	4.6	April	0
24	36.2	9.0	3.3	7.8	4.6	April	0
25	36.2	9.0	3.3	7.8	4.6	April	0
26	36.2	9.0	3.3	7.8	4.6	April	0
27	36.2	9.0	3.3	7.8	4.6	April	0
28	36.2	9.0	3.3	7.8	4.6	April	0
29	36.2	9.0	3.3	7.8	4.6	April	0
30	36.2	9.0	3.3	7.8	4.6	April	0
31	36.2	9.0	3.3	7.8	4.6	April	0
1	36.2	9.0	3.3	7.8	4.6	April	0
2	36.2	9.0	3.3	7.8	4.6	April	0
3	36.2	9.0	3.3	7.8	4.6	April	0
4	36.2	9.0	3.3	7.8	4.6	April	0
5	36.2	9.0	3.3	7.8	4.6	April	0
6	36.2	9.0	3.3	7.8	4.6	April	0
7	36.2	9.0	3.3	7.8	4.6	April	0
8	36.2	9.0	3.3	7.8	4.6	April	0
9	36.2	9.0	3.3	7.8	4.6	April	0
10	36.2	9.0	3.3	7.8	4.6	April	0
11	36.2	9.0	3.3	7.8	4.6	April	0
12	36.2	9.0	3.3	7.8	4.6	April	0
13	36.2	9.0	3.3	7.8	4.6	April	0
14	36.2	9.0	3.3	7.8	4.6	April	0
15	36.2	9.0	3.3	7.8	4.6	April	0
16	36.2	9.0	3.3	7.8	4.6	April	0
17	36.2	9.0	3.3	7.8	4.6	April	0
18	36.2	9.0	3.3	7.8	4.6	April	0
19	36.2	9.0	3.3	7.8	4.6	April	0
20	36.2	9.0	3.3	7.8	4.6	April	0
21	36.2	9.0	3.3	7.8	4.6	April	0
22	36.2	9.0	3.3	7.8	4.6	April	0
23	36.2	9.0	3.3	7.8	4.6	April	0
24	36.2	9.0	3.3	7.8	4.6	April	0
25	36.2	9.0	3.3	7.8	4.6	April	0
26	36.2	9.0	3.3	7.8	4.6	April	0
27	36.2	9.0	3.3	7.8	4.6	April	0
28	36.2	9.0	3.3	7.8	4.6	April	0
29	36.2	9.0	3.3	7.8	4.6	April	0
30	36.2	9.0	3.3	7.8	4.6	April	0
31	36.2	9.0	3.3	7.8	4.6	April	0
1	36.2	9.0	3.3	7.8	4.6	April	0
2	36.2	9.0</					

3

Continued

Price	Last bid	Div	Yrs	
		Net	Over	Br's
14	---	---	---	---
24	---	---	---	---
13	---	---	---	---
13	---	---	---	---
21	---	---	---	---
21	---	---	---	---
140	11.3	010c	0.3	8.5
324	11.3	010c	1.5	7.4
10	---	---	---	---
21	---	---	---	---
20	---	---	---	---
5	---	---	---	---
22	25.9	---	---	---
24	---	---	---	---
60	20.9	010c	0	1.1
30	---	---	---	---
32	17.10	---	---	---
16	---	---	---	---
33	---	---	---	---
33	---	---	---	---
34	---	---	---	---
86	---	---	---	---
142	---	---	---	---
142	---	---	---	---
189	12.2	05c	1.5	1.7
33	---	---	---	---
146	19.11	700c	1.4	3.6
4	---	---	---	---
56	30.4	307c	1.5	2
29	---	---	---	---
29	---	---	---	---
290	15.1	605c	0.2	1.1
29	---	---	---	---
395	---	---	---	---
17	17.40	010c	0.1	1.2
17	---	---	---	---
39	---	---	---	---
16	---	---	---	---
67	---	---	---	---
75	---	---	---	---
75	---	---	---	---
77	---	---	---	---
116	---	---	---	---
215	9.4	702c	7.6	0.6
228	---	05c	0	1.5
239	---	---	---	---
275	26.31	0080c	1.0	9.3
142	17.17	24.0	---	---
900	25.4	30.20	---	7.5
900	8.91	---	---	---
21	5.6	1	4.2	10.2
200	7.12	0070c	0.0	3.2
14	31.08	---	---	---
51	27.31	B-2	---	---
850	11.4	---	0.2	---
330	17.40	010c	0.1	1.3
370	10.12	00160c	---	---
12	9.91	85.5	0	1.2
2206	21.5	0050c	1.6	0.7
355	5.10	00650c	0	5.7

neous				
12	---	---	---	---
60	---	---	---	---
260	26.3	---	---	---
128	16.1	100c	0.7	---
85	21.12	090c	0	---
217	---	---	---	---
170	---	---	---	---
225	16.3	820c	---	0.7
225	17.7	---	---	---
609	14.5	18.0	2.5	4.2
62	14.5	095.5	---	---
875	---	---	---	---

S				
net dividends are in pence and				
concessions ratios and covers are				
computed by latest interim				
all figures are calculated on "net" distribution				
based on profits after taxation and				
net figures indicate 10 per cent				
of gross profits. Covers are based				
on gross dividend costs in profits				
of shareholders but including				
fields are based on multiple prices				
and allow for value of declared				
been adjusted to allow for rights				
ed, deferred,				
liquidation.				
permitted under Rule 161(4)(a),				
and company not subjected to				
at securities.				
strip and/or rights issue cover				
erceived.				
progress.				
we reduced earnings indicated,				
umps, indicated by latest interim				
are not now ranking for dividends				
ndent.				
ich may also rank for dividends				
ally provided.				
es. 45 Yield based on assumption				
all maturity of stock. A fact base,				
nary after estimate. A fact base,				
ment of capital, cover based				
on 1984. 150 Yield in Accordance				
and yield after strip issue.				
A limited higher than previous				
are based on preliminary figures.				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous				
A limited higher than previous</				

[illegible]

"Recent Issues" and "Rights" Page 16

This service is available to every Company dealt in on Stock Exchanges throughout the United Kingdom for a fee of £700 per annum for each security.

FINANCIAL TIMES SURVEY

UNITED STATES
FINANCE AND INVESTMENT

BY OUR NEW YORK STAFF

ONE YEAR into the recovery the U.S. economy is bounding ahead with a vigour virtually no one dared consider possible just 12 months ago. Profits have rebounded dramatically, industrial production has leapt back to its record 1979 level, investment has risen sharply, and unemployment has slumped to levels where economists are once again worrying about labour shortages.

Yet this picture of robust good health contrasts sharply with recent performance of the U.S. financial markets since January. Both the debt and equity markets have behaved as though they could detect some sinister omen just around the corner.

Fixed interest investors have become particularly edgy as short-term rates have risen by 100 basis points since mid-January and long-term yields have jumped by almost two percentage points to around 13.50 per cent. Yet even at these lofty nominal and real yield levels investors' appetites for all but the shortest maturities remain thin.

These higher yields, in nominal and real terms, coupled with the strength and relative stability of the U.S. economy have generally helped maintain the U.S. as an attractive haven for overseas investment—and maintain the dollar's strength, until recently at near record highs against most other major currencies, despite a yawning trade deficit and warnings of an impending dollar "crisis" from most senior economists.

However, investors' nerves, both domestic and foreign, have not been helped by last month's forced bail-out of Continental Illinois, Chicago's oldest and proudest bank and the eighth largest in the U.S. and the recent fear that a major Latin American borrower like Argentina might renege on its interest payments to the U.S. banks.

For one week last month while the authorities and the big banks were desperately trying to stem the run on Continental Illinois, the market's

calm retreat became a shambolic rout. Bond prices plunged as dealers tried to unload heavy portfolios of unwanted newly issued government stock. In the money market there was a sharp but brief flight to quality before the Fed stepped in to supply the banking system with liquidity and the U.S. Government forcefully indicated that it would not allow a major U.S. bank to fail.

The equity market, with so much to cheer about in the real economy, has been slower to take fright, but nevertheless has been steadily forced lower.

After hitting a peak of 1,298.64 on January 6 the Dow Jones Industrial Average has been pushed down to a 1,100 to 1,150 trading range, and new issue activity, having reached second levels last year, has dropped back dramatically.

The price to earnings ratio of the S and P 500 is currently less than 9 instead of the 14 some analysts believe underlying corporate cash flow justifies.

The market's current malaise reflects the concern about the funding of the fiscal 1984 \$175bn federal budget deficit, and prospective deficits of a similar size in future years against the backdrop of soaring business and consumer borrowing. But it also reflects fears about the very pace of growth in the U.S. economy itself. In many senses the strength of the U.S. economy has become an embarrassment to the U.S. financial system.

The expansion underlines the enormous vitality of U.S. industry once the lever is moved unequivocally to "go." Accord-

\$4.5bn safety net for Continental Illinois

BY WILLIAM HALL IN NEW YORK

SEVEN OF THE 17 largest New York City banks have agreed to provide a \$4.5bn safety net for Continental Illinois.

One writer for the New York Times said the banks' move was "a major step in the direction of a rescue plan for the troubled bank."

The banks' move was "a major step in the direction of a rescue plan for the troubled bank."

The banks' move was "a major step in the direction of a rescue plan for the troubled bank."

The banks' move was "a major step in the direction of a rescue plan for the troubled bank."

The banks' move was "a major step in the direction of a rescue plan for the troubled bank."

The banks' move was "a major step in the direction of a rescue plan for the troubled bank."

The banks' move was "a major step in the direction of a rescue plan for the troubled bank."

The banks' move was "a major step in the direction of a rescue plan for the troubled bank."

The banks' move was "a major step in the direction of a rescue plan for the troubled bank."

The banks' move was "a major step in the direction of a rescue plan for the troubled bank."

The banks' move was "a major step in the direction of a rescue plan for the troubled bank."

The banks' move was "a major step in the direction of a rescue plan for the troubled bank."

The banks' move was "a major step in the direction of a rescue plan for the troubled bank."

The banks' move was "a major step in the direction of a rescue plan for the troubled bank."

The banks' move was "a major step in the direction of a rescue plan for the troubled bank."

The banks' move was "a major step in the direction of a rescue plan for the troubled bank."

The banks' move was "a major step in the direction of a rescue plan for the troubled bank."

The banks' move was "a major step in the direction of a rescue plan for the troubled bank."

The banks' move was "a major step in the direction of a rescue plan for the troubled bank."

The banks' move was "a major step in the direction of a rescue plan for the troubled bank."

The banks' move was "a major step in the direction of a rescue plan for the troubled bank."

The banks' move was "a major step in the direction of a rescue plan for the troubled bank."

The banks' move was "a major step in the direction of a rescue plan for the troubled bank."

The banks' move was "a major step in the direction of a rescue plan for the troubled bank."

The banks' move was "a major step in the direction of a rescue plan for the troubled bank."

The banks' move was "a major step in the direction of a rescue plan for the troubled bank."

The banks' move was "a major step in the direction of a rescue plan for the troubled bank."

The banks' move was "a major step in the direction of a rescue plan for the troubled bank."

The banks' move was "a major step in the direction of a rescue plan for the troubled bank."

The banks' move was "a major step in the direction of a rescue plan for the troubled bank."

The banks' move was "a major step in the direction of a rescue plan for the troubled bank."

The banks' move was "a major step in the direction of a rescue plan for the troubled bank."

The banks' move was "a major step in the direction of a rescue plan for the troubled bank."

The banks' move was "a major step in the direction of a rescue plan for the troubled bank."

The banks' move was "a major step in the direction of a rescue plan for the troubled bank."

The banks' move was "a major step in the direction of a rescue plan for the troubled bank."

The banks' move was "a major step in the direction of a rescue plan for the troubled bank."

The banks' move was "a major step in the direction of a rescue plan for the troubled bank."

The banks' move was "a major step in the direction of a rescue plan for the troubled bank."

The banks' move was "a major step in the direction of a rescue plan for the troubled bank."

The banks' move was "a major step in the direction of a rescue plan for the troubled bank."

The banks' move was "a major step in the direction of a rescue plan for the troubled bank."

The banks' move was "a major step in the direction of a rescue plan for the troubled bank."

The banks' move was "a major step in the direction of a rescue plan for the troubled bank."

The banks' move was "a major step in the direction of a rescue plan for the troubled bank."

The banks' move was "a major step in the direction of a rescue plan for the troubled bank."

The banks' move was "a major step in the direction of a rescue plan for the troubled bank."

The banks' move was "a major step in the direction of a rescue plan for the troubled bank."

The banks' move was "a major step in the direction of a rescue plan for the troubled bank."

The banks' move was "a major step in the direction of a rescue plan for the troubled bank."

The banks' move was "a major step in the direction of a rescue plan for the troubled bank."

The banks' move was "a major step in the direction of a rescue plan for the troubled bank."

The banks' move was "a major step in the direction of a rescue plan for the troubled bank."

Prime rate lifted as U.S. deficit reaches record

BY PAUL TAYLOR AND STEWART FLEMING

THE MAJOR U.S. banks have raised the benchmark prime interest rate by 25 basis points to 11.75 per cent.

The move was "a major step in the direction of a rescue plan for the troubled bank."

The move was "a major step in the direction of a rescue plan for the troubled bank."

The move was "a major step in the direction of a rescue plan for the troubled bank."

The move was "a major step in the direction of a rescue plan for the troubled bank."

The move was "a major step in the direction of a rescue plan for the troubled bank."

The move was "a major step in the direction of a rescue plan for the troubled bank."

The move was "a major step in the direction of a rescue plan for the troubled bank."

The move was "a major step in the direction of a rescue plan for the troubled bank."

The move was "a major step in the direction of a rescue plan for the troubled bank."

The move was "a major step in the direction of a rescue plan for the troubled bank."

The move was "a major step in the direction of a rescue plan for the troubled bank."

The move was "a major step in the direction of a rescue plan for the troubled bank."

The move was "a major step in the direction of a rescue plan for the troubled bank."

The move was "a major step in the direction of a rescue plan for the troubled bank."

The move was "a major step in the direction of a rescue plan for the troubled bank."

The move was "a major step in the direction of a rescue plan for the troubled bank."

The move was "a major step in the direction of a rescue plan for the troubled bank."

The move was "a major step in the direction of a rescue plan for the troubled bank."

The move was "a major step in the direction of a rescue plan for the troubled bank."

The move was "a major step in the direction of a rescue plan for the troubled bank."

The move was "a major step in the direction of a rescue plan for the troubled bank."

The move was "a major step in the direction of a rescue plan for the troubled bank."

The move was "a major step in the direction of a rescue plan for the troubled bank."

The move was "a major step in the direction of a rescue plan for the troubled bank."

The move was "a major step in the direction of a rescue plan for the troubled bank."

The move was "a major step in the direction of a rescue plan for the troubled bank."

The move was "a major step in the direction of a rescue plan for the troubled bank."

The move was "a major step in the direction of a rescue plan for the troubled bank."

The move was "a major step in the direction of a rescue plan for the troubled bank."

The move was "a major step in the direction of a rescue plan for the troubled bank."

The move was "a major step in the direction of a rescue plan for the troubled bank."

The move was "a major step in the direction of a rescue plan for the troubled bank."

The move was "a major step in the direction of a rescue plan for the troubled bank."

The move was "a major step in the direction of a rescue plan for the troubled bank."

The move was "a major step in the direction of a rescue plan for the troubled bank."

The move was "a major step in the direction of a rescue plan for the troubled bank."

The move was "a major step in the direction of a rescue plan for the troubled bank."

The move was "a major step in the direction of a rescue plan for the troubled bank."

The move was "a major step in the direction of a rescue plan for the troubled bank."

The move was "a major step in the direction of a rescue plan for the troubled bank."

The move was "a major step in the direction of a rescue plan for the troubled bank."

The move was "a major step in the direction of a rescue plan for the troubled bank."

The move was "a major step in the direction of a rescue plan for the troubled bank."

The move was "a major step in the direction of a rescue plan for the troubled bank."

The move was "a major step in the direction of a rescue plan for the troubled bank."

The move was "a major step in the direction of a rescue plan for the troubled bank."

The move was "a major step in the direction of a rescue plan for the troubled bank."

The move was "a major step in the direction of a rescue plan for the troubled bank."

The move was "a major step in the direction of a rescue plan for the troubled bank."

The move was "a major step in the direction of a rescue plan for the troubled bank."

The move was "a major step in the direction of a rescue plan for the troubled bank."

The move was "a major step in the direction of a rescue plan for the troubled bank."

The move was "a major step in the direction of a rescue plan for the troubled bank."

The move was "a major step in the direction of a rescue plan for the troubled bank."

Real economic growth of 5-6% predicted for U.S.

BY STEWART FLEMING IN WASHINGTON

U.S. REAL economic growth in the second quarter could be as high as 5.5 per cent, according to a survey of 100 economists.

The survey was "a major step in the direction of a rescue plan for the troubled bank."

The survey was "a major step in the direction of a rescue plan for the troubled bank."

The survey was "a major step in the direction of a rescue plan for the troubled bank."

The survey was "a major step in the direction of a rescue plan for the troubled bank."

The survey was "a major step in the direction of a rescue plan for the troubled bank."

The survey was "a major step in the direction of a rescue plan for the troubled bank."

The survey was "a major step in the direction of a rescue plan for the troubled bank."

The survey was "a major step in the direction of a rescue plan for the troubled bank."

The survey was "a major step in the direction of a rescue plan for the troubled bank."

The survey was "a major step in the direction of a rescue plan for the troubled bank."

The survey was "a major step in the direction of a rescue plan for the troubled bank."

The survey was "a major step in the direction of a rescue plan for the troubled bank."

The survey was "a major step in the direction of a rescue plan for the troubled bank."

The survey was "a major step in the direction of a rescue plan for the troubled bank."

The survey was "a major step in the direction of a rescue plan for the troubled bank."

The survey was "a major step in the direction of a rescue plan for the troubled bank."

The survey was "a major step in the direction of a rescue plan for the troubled bank."

The survey was "a major step in the direction of a rescue plan for the troubled bank."

The survey was "a major step in the direction of a rescue plan for the troubled bank."

The survey was "a major step in the direction of a rescue plan for the troubled bank."

The survey was "a major step in the direction of a rescue plan for the troubled bank."

The survey was "a major step in the direction of a rescue plan for the troubled bank."

The survey was "a major step in the direction of a rescue plan for the troubled bank."

The survey was "a major step in the direction of a rescue plan for the troubled bank."

The survey was "a major step in the direction of a rescue plan for the troubled bank."

The survey was "a major step in the direction of a rescue plan for the troubled bank."

The survey was "a major step in the direction of a rescue plan for the troubled bank."

The survey was "a major step in the direction of a rescue plan for the troubled bank."

The survey was "a major step in the direction of a rescue plan for the troubled bank."

The survey was "a major step in the direction of a rescue plan for the troubled bank."

The survey was "a major step in the direction of a rescue plan for the troubled bank."

The survey was "a major step in the direction of a rescue plan for the troubled bank."

The survey was "a major step in the direction of a rescue plan for the troubled bank."

The survey was "a major step in the direction of a rescue plan for the troubled bank."

The survey was "a major step in the direction of a rescue plan for the troubled bank."

The survey was "a major step in the direction of a rescue plan for the troubled bank."

The survey was "a major step in the direction of a rescue plan for the troubled bank."

The survey was "a major step in the direction of a rescue plan for the troubled bank."

The survey was "a major step in the direction of a rescue plan for the troubled bank."

The survey was "a major step in the direction of a rescue plan for the troubled bank."

The survey was "a major step in the direction of a rescue plan for the troubled bank."

The survey was "a major step in the direction of a rescue plan for the troubled bank."

The survey was "a major step in the direction of a rescue plan for the troubled bank."

The survey was "a major step in the direction of a rescue plan for the troubled bank."

The survey was "a major step in the direction of a rescue plan for the troubled bank."

The survey was "a major step in the direction of a rescue plan for the troubled bank."

The survey was "a major step in the direction of a rescue plan for the troubled bank."

The survey was "a major step in the direction of a rescue plan for the troubled bank."

The survey was "a major step in the direction of a rescue plan for the troubled bank."

The survey was "a major step in the direction of a rescue plan for the troubled bank."

The survey was "a major step in the direction of a rescue plan for the troubled bank."

year and initial public offerings (IPOs) came in at the rate of three a day raising a total of \$12.6bn compared to \$1.5bn in 1982.

Share trading volume on the major U.S. exchanges grew by 50 per cent while new instruments such as stock index futures and options contributed to a bumper year for the security industry. New York Stock Exchange members alone saw net earnings jump by 26.4 per cent to \$1.96bn.

The further "internationalisation" of trading also helped lift earnings while new opportunities—both on Wall Street and elsewhere in the world's capital markets—has spurred a new wave of strategic acquisitions like Citibank's purchase of a minority stake in Vickers da Costa, the London stockbroker.

Even the downturn in the market has brought about a

deals worth a total of \$5.8bn have been launched.

This wave of corporate merger and other activity is one factor behind the boom in short term business borrowing, including bank loans, which has halted, at least temporarily, the restructuring of corporate balance sheets.

The banks, concerned about their heavy exposure to Latin American nations where they have over \$80bn outstanding, have been falling over themselves to lead to U.S. industry

but competition for a slice of the lending boom has forced margins down to rock bottom.

Meanwhile the pace of deregulation within the financial services sector continues apace putting further pressure on the banks' traditional lines of business. Conglomerates like American Express are contending to build a new type of financial services empire offering a wide range of products to individual and corporate clients.

Among the three major acquisitions made by Amer in the past 18 months the group recently bought Lehman Brothers, one of Wall Street's premier investment banks which—like other market players—discovered that changes in the workings of the markets required a stronger capital base than its traditional partnership structure could supply.

The banks themselves, although still hamstrung by regulatory and legal constraints, are also struggling to position themselves in the fast-changing financial market place. They have continued to rush headlong into the securities industry buying discount brokerage firms.

Like other participants in the U.S. financial services industry the banks have been probing for legal loopholes in existing legislation to allow them to offer a broader range of services on an expanded geographic basis. In one of the most recent examples virtually every major U.S. bank has applied for permission to set up limited-service consumer banks nationwide.

But the piecemeal erosion of regulatory and other distinctions between banking, insurance and the securities industry is causing increasing alarm and concern among some industry participants and the regulators.

Indeed it is possible to detect a new enthusiasm for regulation—or at the least more controlled deregulation—particularly following some of the more spectacular failures in the U.S. financial services industry over the past 12 months.

Against this backdrop of opportunity and risk the immediate performance of the U.S. financial services sector and the markets will hinge upon what happens to the economy, interest rates and inflation over the next year. Its

attraction to foreign investors will also crucially depend upon the dollar which is currently confounding all predictions and holding at near record highs despite the yawning trade deficit.

Recently the Business Council, a group of chief executives from America's top companies, predicted that the economy will grow at 5.5 per cent this year and a further 3.1 per cent next year. They said inflation will rise only marginally but remained deeply split on the interest rate outlook with some predicting a prime rate above 15 per cent next year and others suggesting there would be a much more modest half point rise from the prime's current 12.5 per cent level.

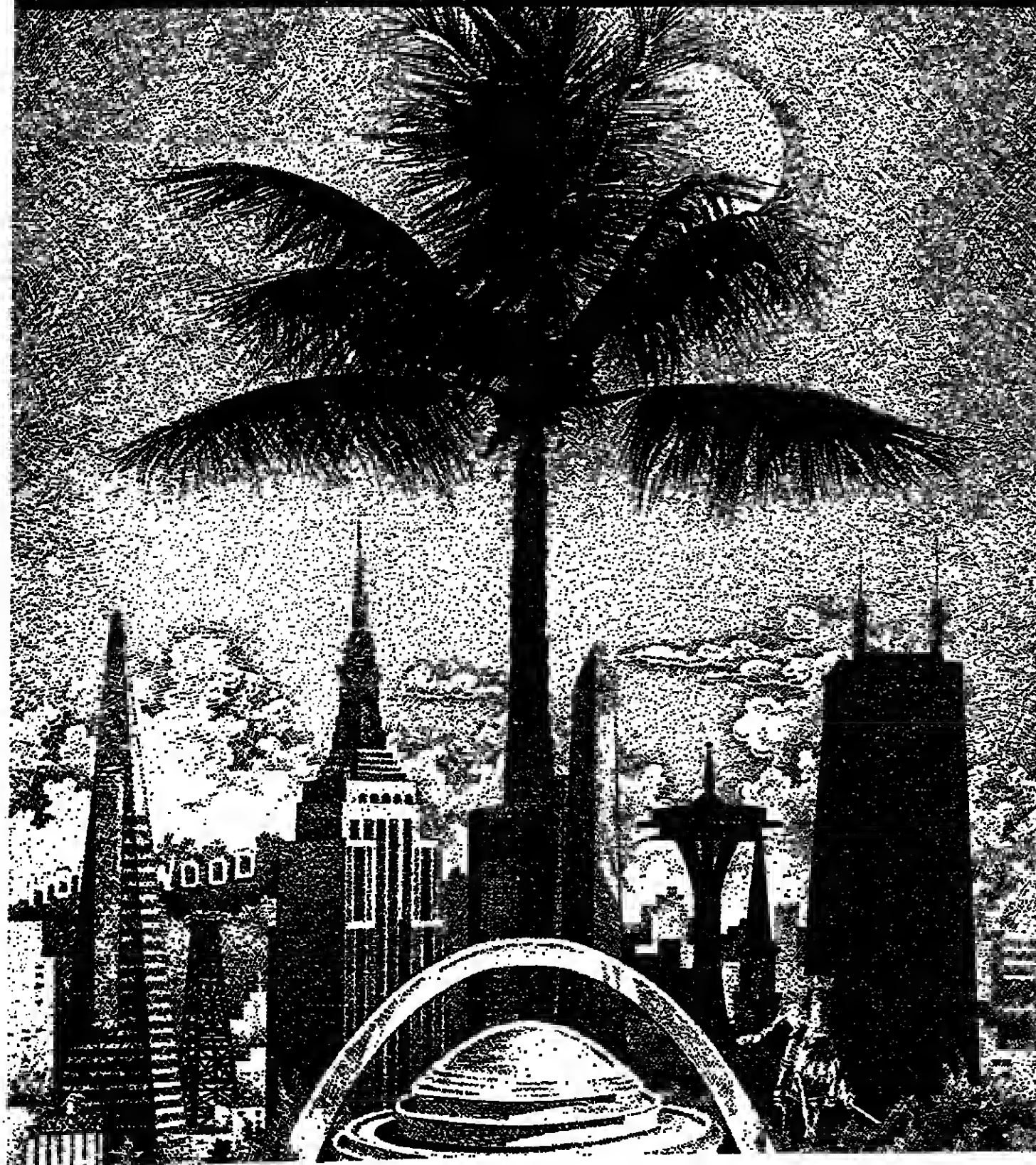
What no one can predict is how the Fed will react to domestic economic pressures and another wave in the international debt crisis brought on by the recent sharp increase in U.S. interest rates. The final "wild card" in the pack is that, amid all this turmoil, it is a presidential election year—and the markets have yet to fully face up to that additional uncertainty.

Uncertain portents for President Reagan in election year. Industrial investment, output and profits have forged ahead, but in the financial markets doubts have emerged. The international debt crisis looms over the banking system and concern is growing about the pace of deregulation in financial services

Surry of activity of a different kind. Egged on by "corporate raiders" U.S. industry has been reshuffling its assets on a gigantic scale.

In addition managements and Wall Street investment banks have rushed in with an unprecedented string of leveraged buy-out deals. Since the start of this year alone three mega-dollar

Insward investment 2 Insurance 11
The economy 3 Tax changes 11
Banking 4-6 Editorial production of this survey by Mike Smith

For The Third Year In A Row, The Business Climate Of One State Stands Above The Rest.

Labor productivity.
Taxes.

Despite the strength of the dollar the inflow of funds is holding up well and in some areas is even increasing

Activity subdued after near-record year

LAST YEAR saw a substantial increase in foreign investment in U.S. dollar denominated securities as non-U.S. investors watched Wall Street make its dramatic response to the recovery in the U.S. economy. But the increased investment was by no means uniform, with Canada and the Latin American countries continuing to buy U.S. securities throughout the year but the European nations curbing their activities in the second half of the year when U.S. markets looked less sure of themselves.

Net foreign investment rose by 39 per cent to \$5.4bn, almost equalling the record total of \$5.5bn in 1981. U.S. equity markets offered the best growth opportunities in the first half of the year, although these were reduced later when the London markets remained strong while New York was prey to renewed fears of domestic inflation, and of the credit policies of the Federal Reserve.

The second part of the year saw a continued increase in trading by overseas investors, although the reduction in net purchases by European countries indicates that they were swift to sense the malaise of U.S. markets which has progressed into the first quarter of the current year.

But within this general pattern, several significant characteristics can be discerned. A swing from net purchases of \$371m in a net sale of \$808m by "other Asian countries" last year discloses the hand of the oil-producing countries of the Middle East, which sold U.S. equities as oil revenues declined and a need for further financing of their own developing infrastructures increased. These sales offset purchases of \$164m by the increasingly nervous inhabitants of Hong Kong and of \$274m by Japanese investors.

Latin American and Caribbean investment in the U.S. gathered pace significantly, with the South American countries increasing net purchases from \$317m to \$530m.

Gross transactions in the U.S. markets by European countries almost doubled last year to \$90.5m, but their net purchases moved up only from \$2.5bn to \$4bn.

The reduction in buying on the part of the European nations was substantial. Net purchases fell from \$3.5bn in the first half

of the year to only \$358m in the second half. The final quarter brought a net disinvestment of \$431m.

Disenchantment with the U.S. markets grew more marked as prime rates soared during August and the federal reserve showed concern over the strong upswing in the U.S. dollar. Foreign investors, like those in the U.S. enjoyed a few weeks of renewed confidence at the beginning of this year when it was believed that the U.S. economy had slowed down enough to permit a reduction in interest rates without intervention by the Federal Reserve. But current investment by foreigners in U.S. markets remains relatively subdued.

German investors were strongly attracted to U.S. markets in 1983. This in part reflected the general considera-

Foreign buying of U.S. securities

TERRY SYLAND

tions which brought other investors into North American equity markets but was also a response to the sluggishness of the German economy in the first half of the year. By the end of 1983, net purchases of U.S. equities by German investors stood at \$1.1bn, against only \$332m in the previous year, and slightly ahead of the previous record total of \$900m in 1981.

The German investment was a little slower than other Europeans to reduce their buying of U.S. securities last year but the total was cut back sharply in the final quarter, when net purchases tumbled from \$237m in the third quarter to only \$56m.

The Swiss, long established investors in transatlantic markets, also moved heavily into U.S. equities, although by the end of the year, they were withdrawing into their own stock markets as both domestic currency and economic factors turned positive.

Purchases of U.S. equities by Swiss investors reached a record \$1.3bn in 1983, after recording a net disinvestment of \$579m in the previous year. The French made little change in their investment policies towards U.S. securities

markets. Net sales of \$100m were made in 1983, after net sales of \$143m in 1982. The relatively minor increase in selling represented a response to the austerity programme introduced by the French Government in March last year.

But the UK investors sharply reduced their net purchases of U.S. equities, in a significant change from the policies of the years since the abolition of exchange controls at the end of 1979. Net purchases of \$1.5bn of U.S. equities last year by British investors compared with \$3.1bn in 1982 and \$2.2bn in 1981.

Moreover, the UK investor was quick to cut back on U.S. purchases as Wall Street began to sour in the latter half of the year. In fact, most of the British net purchase total was committed in the first quarter of the year when \$1.2bn was put into the markets. By the final quarter, the British were disinvesting by \$62m for the three month period.

The reasons behind the rapid cooling off in UK buying are manifold, ranging from the prospects perceived for the UK economy, to the performance of other foreign markets to the prospects for the U.S. dollar.

In a review of UK pension investment overseas, Phillips Drew, the UK brokerage house, estimates that the return on UK overseas equity investment, taking into account changes in local currencies against sterling and vice versa, and also income received on the investment, put the U.S. well below other major markets in 1983. Total return from the U.S. was 36.6 per cent, compared with 38.1 per cent from investment in Germany, 41.4 per cent in Japan and a massive 73.7 per cent in Australia. The period since the ending of exchange controls has seen the rate of return on UK investment in foreign markets moving ahead of that of domestic equities, and changes in return are now more keenly watched by UK fund managers.

Wall Street has given little encouragement to foreign investors to resume their plunge into the U.S. in the first quarter of this year. With the downturn in the dollar now pushed into the future once again, and domestic U.S. investors unsure which way to turn, foreign investors are likely to remain cautious until the weather clears.

SELECTION OF FOREIGN TAKEOVERS OF U.S. COMPANIES, 1983-1984

Target	Bidder	Country	Price (\$m)	Date
Harris Bancorp	Bank of Montreal	Canada	5442	October 1983
U.S. Industries	Hanson Trust	UK	5310	May 1984
Walter E. Heller & Co.				
Peoples Drug Stores Inc.	Fuji Bank Ltd	Japan	425.0	April 1983
Bancal Tri State Corp.	Imasco Ltd	Canada	328.0	February 1984
Somerset Importers of N.Y.	Mitsubishi Bank Ltd	Japan	282.0	August 1983
Coca Cola's Wine Spectrum	Distillers Company	UK	250.0	April 1984
Amahl (49.5%)	Reuntes Macintosh, plc	UK	215.0	April 1983
Martin Marietta's Cement Plants	Seagram Co.	Canada	200.0	September 1983
Houston Post	Fujiitsu	Japan	189.2	March 1984
Pittston Petroleum	Bine Circle Industries	UK	150.0	March 1983
First Maryland Bancorp	Private Group	UK	121.0	January 1984
Chicago Sun-Times	Toronto Sun Publishing	Canada	100.0	October 1983
Curin Matheson Scientific	Ultrapar, plc	UK	100.0	March 1983
Roberts Consolidated Industries	Allied Irish Banks	Ireland	95.0	November 1983
Amex Petroleum	News Corporation	Australia	90.0	November 1983
Albany International Inc	Beecham Group plc	UK	85.0	February 1984
Martin Marietta's Sodreco Division	Britoil	UK	82.0	March 1984
Dap Inc.	Charterhouse Group	UK	73.0	February 1984
First Los Angeles Bank	Sandoz Ltd	Switzerland	72.0	January 1983
Silvery Corp.	Beecham Group plc	UK	70.0	January 1983
Sun Resorts	International Thompson Org.	Canada	58.0	February 1983
	Instituto Bancario San Paulo di	Italy	56.1	January 1983
	Torino			
	Royal Insurance plc	UK	50.7	October 1983
	Southern Sun	S. Africa	50.6	March 1983

Compiled by Rivka Nachoma

Even the bad times are good

EVEN IN bad times the U.S. investment market is enjoying a period of strength and confidence which is creating tough competition and pushing down traditional returns on commercial property.

The buoyant pattern has been spreading, despite the fact that the economic recovery has been direct property market has been far from uniform and that many centres still appear weak.

Indications of the continuing weakness were recently reflected in the nationwide office vacancy index compiled by Coldwell Banker, the property brokers, which in March this year rose to just over 18 per cent, nearly three times the level recorded two years ago.

Despite continued healthy leasing levels in many cities continuing weaknesses have been created by the large supply of newly constructed and modernised space coming on stream. New space has repeatedly outpaced demand and a further wave of additional projects available in the next few months is likely to see overall vacancy rates rise still further.

Even so, confidence in commercial property as an investment medium is currently high and is firmly underlined by the volume of funds in search of suitable propositions.

The U.S. institutions, which have traditionally kept exposure levels to property extremely low by European standards, are now building up this element of their investment portfolios—but they do not have the market to themselves.

Syndicators, who have been principally responsible for the recent big increases in prime property prices, are this year likely to spend up to \$10bn in the market, despite moves in tax legislation.

The activities of some of the syndicators have created widespread concern and considerable criticism but the volume of funds at their disposal has proved to be immense and there is little doubt that, however their activities are curtailed, they will remain a major force in the market place.

In addition, the revitalised savings and loans associations are also looking to commercial property to provide a suitable investment platform and have been active participants in the market.

Nor can major private investors be omitted from the equation. In the U.S. their influence is much more substantial than in many other international markets and some of the largest are quite capable of

holding their heads up alongside the institutions.

Whatever the type of investor, the object of interest is usually existing prime quality buildings in major centres. The inevitable result is sharply rising prices for a relatively scarce product, particularly in the case of top quality office accommodation and regional shopping centres.

According to the National Council of Real Estate Investment Fiduciaries, which compiles performance information on a U.S. institutional portfolio worth \$6bn, property showed an average annual return of 13.3 per cent during 1983.

The total consisted of 7.8 per cent income growth and 5.5 per cent capital growth. It brought

the five-year average return to 18 per cent. Last year alone, retail showed an average return of 15.5 per cent, offices showed 12.3 per cent growth and industrial property managed 13.7 per cent.

Such figures go a long way to explain the attractiveness of American commercial property to overseas investors, who remain keen to establish a foothold despite the present strength of the dollar and the higher risks involved in non-domestic investment. They would do well to remember, however, that landlord liabilities in the U.S. can look onerous when compared with the responsibilities traditionally accepted by owners in many other countries.

In his latest report on the U.S. investment market, Richard Ellis says foreign investors appeared simply to have reconciled themselves to current

exchange rates. It is also worth remembering that many are now in a position to purchase with dollars.

Ellis goes on to say that yields in several key markets have experienced significant downward pressure as investment interest remains high. Boston, for example, emerges as possibly the most sought-after location for investment funds, although San Francisco remains very popular with overseas buyers.

Ellis reports expectations among investors that the Washington DC lettings market will revive by the end of 1984 and says that both U.S. and foreign funds are stepping up their activity in many of the key centres like New York, Los Angeles (particularly in the central business district) and Philadelphia.

The Manhattan market is proving remarkably strong and the competition for prime property which does become available is increasingly tough. Two factors have had a considerable effect on the local investment market.

The imposition by New York State of a 10 per cent capital gains tax has further reduced the incentive of property owners to sell, particularly as mortgage finance is readily available as an alternative.

Secondly, the differential in property tax liabilities between those buildings that have recently been sold and those that have not continue to cause problems for the market.

But despite such difficulties, demand for prime investments seems certain to remain at its current high level, particularly for outright purchases. With opportunities for new development becoming increasingly restricted, yields on existing prime investments in Manhattan will continue to confront downward pressure.

Foreign corporate investment

PAUL TAYLOR

activity on "the widespread recession experienced by foreign economies together with the persistent strength of the U.S. dollar."

According to W. T. Grimm's figures, foreign acquisitions fell to 125 compared to 154 in 1982 and 234 in 1981. The figures would have been still lower but for the inclusion of foreign acquisitions of the overseas based subsidiaries of U.S. companies which, for example, last year included the \$2.4m purchase of GE's Utah International unit by Australia's Broken Hill Proprietary Company.

The implication therefore is

that foreign based corporate investors have been concentrating their investments either on expanding existing facilities — or on buying less than 100 per cent stakes in existing U.S. companies — as the recent rash of major joint ventures including involving European and Japanese companies suggests.

This "strategic positioning" extends all the way from Japanese investments in the U.S. steel and auto industries — like Nissan's 50-50 joint steel venture with National Steel and General Motors' Fremont, California joint subcompact car venture with Toyota Motor — to high-tech joint ventures such as Fujitsu's minority stake in Aseel Computers and L. M. Ericsson's development and marketing partnership with Honeywell.

In some cases these investments appear to be both an attempt to take advantage of the huge U.S. domestic market and a potential defence against protectionist measures.

Within the manufacturing sector the UK continues to head the list of direct foreign investments in the U.S., followed by Japan, West Germany, Canada and Switzerland.

The manufacturing sectors which appear to be attracting

most foreign interest are the chemicals, food processing, oil and gas and printing and publishing industries. This pattern appears to be continuing in 1984 and is highlighted by the continuing burst of activity by Canadian and Australian companies in the newspaper industry and Hanson Trust's bid for U.S. Industries.

Outside the manufacturing sector the dynamic financial services sector, is continuing to attract international buyers. As the Wall Street securities industry becomes increasingly "internationalised" with major investments by European companies like Paribas in A G Becker — the commercial banking and finance industry is again attracting the attention of foreign buyers, despite its problems.

Last year saw Bank of Montreal bid \$544.2m for Harris Bancorp of Chicago, Fuji Bank outbid California's Security Pacific with a \$420m offer for the commercial finance operations of Walter E. Heller, Allied Irish Banks pay \$95m for a Maryland banking group, Instituto Bancario San Paolo di Torino of Italy pay \$561m for Los Angeles bank and Mitsubishi Bank outbid local competitors for California's Bancal Tri State.

Confidence in commercial property rides high

THE AMERICAN property investment market is enjoying a period of strength and confidence which is creating tough competition and pushing down traditional returns on commercial property.

The buoyant pattern has been spreading, despite the fact that the economic recovery has been direct property market has been far from uniform and that many centres still appear weak.

Indications of the continuing weakness were recently reflected in the nationwide office vacancy index compiled by Coldwell Banker, the property brokers, which in March this year rose to just over 18 per cent, nearly three times the level recorded two years ago.

Despite continued healthy leasing levels in many cities continuing weaknesses have been created by the large supply of newly constructed and modernised space coming on stream. New space has repeatedly outpaced demand and a further wave of additional projects available in the next few months is likely to see overall vacancy rates rise still further.

Even so, confidence in commercial property as an investment medium is currently high and is firmly underlined by the volume of funds in search of suitable propositions.

The U.S. institutions, which have traditionally kept exposure levels to property extremely low by European standards, are now building up this element of their investment portfolios—but they do not have the market to themselves.

Syndicators, who have been principally responsible for the recent big increases in prime property prices, are this year likely to spend up to \$10bn in the market, despite moves in tax legislation.

The activities of some of the syndicators have created widespread concern and considerable criticism but the volume of funds at their disposal has proved to be immense and there is little doubt that, however their activities are curtailed, they will remain a major force in the market place.

In addition, the revitalised savings and loans associations are also looking to commercial property to provide a suitable investment platform and have been active participants in the market.

Nor can major private investors be omitted from the equation. In the U.S. their influence is much more substantial than in many other international markets and some of the largest are quite capable of

holding their heads up alongside the institutions.

Whatever the type of investor, the object of interest is usually existing prime quality buildings in major centres. The inevitable result is sharply rising prices for a relatively scarce product, particularly in the case of top quality office accommodation and regional shopping centres.

According to the National Council of Real Estate Investment Fiduciaries, which compiles performance information on a U.S. institutional portfolio worth \$6bn, property showed an average annual return of 13.3 per cent during 1983.

The total consisted of 7.8 per cent income growth and 5.5 per cent capital growth. It brought

the five-year average return to 18 per cent. Last year alone, retail showed an average return of 15.5 per cent, offices showed 12.3 per cent growth and industrial property managed 13.7 per cent.

Such figures go a long way to explain the attractiveness of American commercial property to overseas investors, who remain keen to establish a foothold despite the present strength of the dollar and the higher risks involved in non-domestic investment. They would do well to remember, however, that landlord liabilities in the U.S. can look onerous when compared with the responsibilities traditionally accepted by owners in many other countries.

In his latest report on the U.S. investment market, Richard Ellis says foreign investors appeared simply to have reconciled themselves to current

exchange rates. It is also worth remembering that many are now in a position to purchase with dollars.

Ellis goes on to say that yields in several key markets have experienced significant downward pressure as investment interest remains high. Boston, for example, emerges as possibly the most sought-after location for investment funds, although San Francisco remains very popular with overseas buyers.

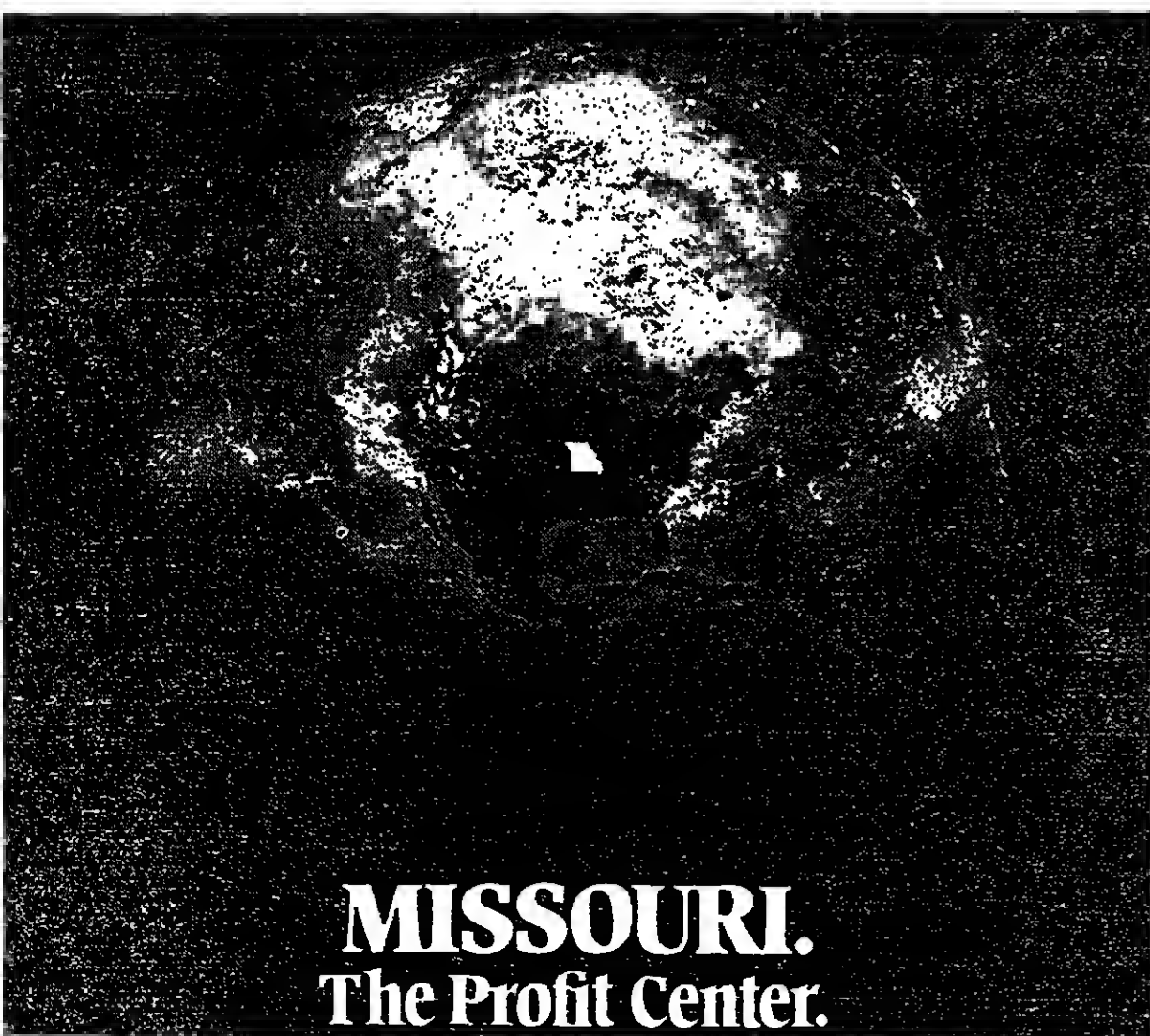
Ellis reports expectations among investors that the Washington DC lettings market will revive by the end of 1984 and says that both U.S. and foreign funds are stepping up their activity in many of the key centres like New York, Los Angeles (particularly in the central business district) and Philadelphia.

The Manhattan market is proving remarkably strong and the competition for prime property which does become available is increasingly tough. Two factors have had a considerable effect on the local investment market.

The imposition by New York State of a 10 per cent capital gains tax has further reduced the incentive of property owners to sell, particularly as mortgage finance is readily available as an alternative.

Secondly, the differential in property tax liabilities between those buildings that have recently been sold and those that have not continue to cause problems for the market.

But despite such difficulties, demand for prime investments seems certain to remain at its current high level, particularly for outright purchases. With opportunities for new development becoming increasingly restricted, yields on existing prime investments in Manhattan will continue to confront downward pressure.



MISSOURI. The Profit Center.

If you're considering expansion or relocation in the U.S., you'll profit from being right in the center. In Missouri. Because Missouri is more than just the population center of the U.S., it's also a major transportation center.

From highways to waterways, Missouri's central location can save you time and money. Missouri has six interstate highways, 20 great railways, two major waterways, the Missouri and the Mississippi rivers and more than 250 air facilities. Our two international airports offer flight service to Europe including a non-stop flight from Gatwick airport.

Missouri enjoys a superior quality of life at a surprisingly affordable cost. Productivity is high and taxes are low (48th in the nation). Join the growing list of European companies that have made the move to Missouri. You'll profit from being right... in the center.

Missouri is right... in the center

Let Missouri show you why it's The Profit Center. Complete this coupon and mail it to Peter Armstrong, State of Missouri International Business Office, Emanuel-Leutze-Strasse 1, 4000 Dusseldorf 11, Federal Republic of Germany. Or call Peter Armstrong at (0211) 59-20-25 or (0211) 59-20-26 or Telex 858-4645 JCMO-d.

NAME.....
TITLE.....
COMPANY.....
ADDRESS.....
PHONE.....

18 months of key financial events

JANUARY 1983
American Express acquired the non-U.S. international banking business of Trade Development Bank Holdings for \$250m.
BankAmerica was given permission to buy Charles Schwab Corp discount brokerage firm.
April 1983
Fuji Bank of Tokyo, agreed to buy Walter E. Heller's two commercial finance units for \$425m.

MAY 1983
Trading halted in the bonds of Washington Public Power Supply System (WPPSS).

JUNE 1983
Seafirst Bank received a \$700m loan from the Fed after seven banks pulled out of a private lending arrangement which had been put together in January, to help the ailing Washington State Banking Group, later acquired by Bank of America for \$250m.

JULY 1983
Washington Public Power Supply System defaulted on \$2.55bn in bonds, the largest municipal default on record.

AUGUST 1983
Mitsubishi Bank of Tokyo, agreed to acquire Bancal Tri-State Corp. of San Francisco, for \$262m.
First Chicago Corp agreed to acquire American National Corp, Chicago's fifth largest bank, from Walter E. Heller for \$275m.

SEPTEMBER 1983
RCA agreed to sell its CIT unit to manufacturers Hanover Corp for \$1.5bn.
American Express, after a stop-start love affair, acquired Allegheny Corp's Investors Diversified Services (IDS) for \$700m.

OCTOBER 1983
A federal grand jury returned a 51-count indictment against Swiss-based commodities group, Marc Rich.
October 1983
Bank of Montreal agreed to buy Harris Bancorp. of Chicago, for \$546.6m.

NOVEMBER 1983
The Dow Jones industrial average reached a record high of 1286.61.
February 1984
A New York state commission proposed that state-chartered banks should be allowed to buy insurance companies.

MARCH 1984
The Fed approved an application by the U.S. Trust Company of New York, to open a non-bank in Florida, opening the way to a flood of similar applications by U.S. banks nationwide.

APRIL 1984
Shearson / American Express agreed to acquire Lehman Brothers for \$360m.
Marsh McLennan announced it would take a \$90m extraordinary, after-tax charge in its first quarter as a result of unauthorized, government bond trading.

MAY 1984
Paribas to take complete control of A. G. Becker, the New York Investment Bank, in which it already had a 55 per cent stake.

LION CAPITAL GROUP, a government securities firm, filed for protection under Chapter 11 of the U.S. bankruptcy code. The U.S. prime rate was raised to 13 1/2 per cent, the second increase this year, the highest level since October 1982.

LONG BOND PRICES tumbled, pushing the 30-year government securities yield to 13.64, the highest since August 1982.

K MART, the retail group, announced that CDE and money market funds will be offered through some of its department stores.

RTD SECURITIES, a Government securities firm, filed for protection from creditors under Chapter 11 of the U.S. bankruptcy code.

CONTINENTAL DINOS got a \$7.5bn rescue package and an effective \$4bn loan guarantee from the Federal Government and leading American banks.

REUTERS announced that it had agreed to buy the London-based Reuters Group, for \$1.5bn.

WALL STREET saw a record high of 282.00 in the Dow Jones industrial average.

WALL STREET saw a record high of 282.00 in the Dow Jones industrial average.

WALL STREET saw a record high of 282.00 in the Dow Jones industrial average.

WALL STREET saw a record high of 282.00 in the Dow Jones industrial average.

WALL STREET saw a record high of 282.00 in the Dow Jones industrial average.

Inflation is under control and output is growing rapidly but the budget deficit is casting a long shadow over continued recovery

Why Wall Street is ignoring successes of Reaganomics

Economic trends

STEWART FLEMING

70 Mr Donald Regan, the U.S. Treasury Secretary, the economy is a pillar of stability imparting its own dynamism to the rest of the world. "The economy," he told Congress in February after the publication of the Reagan Administration's 1985 Budget "is poised for a long period expansion without a return to high rates of inflation."

Just a few blocks away from the Treasury building in Washington, another institution, the International Monetary Fund, an institution incidentally which knows that it depends rather heavily on the goodwill of the White House, paints a different picture of the U.S. economy. In its World Economic Outlook published last month the IMF writes: "The high interest rates and the associated strength of the dollar appear to constitute a potential threat to smooth and sustained global economic growth," adding "the single most beneficial change in the world economy in present circumstances would be a perception that the U.S. was taking action to contain and eventually reduce its underlying budget deficit."

Recognition

It is partly the recognition that both views of the future cannot be correct, and the suspicion that under the influence of electoral priorities the Reagan Administration's policymakers have put their critical faculties into neutral, which helps to explain why Wall Street has chosen to ignore the successes of "Reaganomics," the catchword used to encapsulate the Administration's economic programme, and to worry most about the risks that lie ahead. Some of those successes make impressive reading. Even so stern a critic as Mr Paul Volcker, the chairman of the Federal Reserve Board, has said that with the progress the U.S. has made in the past couple of years in reducing inflation and getting economic growth swinging into gear, it has indeed laid the foundations for a sustained economic re-

covery... if only policymakers can face up to and tackle "other hazards to our prosperity... the structural deficit in our Federal budget and the deficit in our external accounts."

But the Fed chairman has made it plain in both his words and in the actions the Central Bank has taken on monetary policy that it harbours profound doubts about the readiness to attack the hazards promptly. Mr Volcker took the opportunity presented by his testimony to Congress in February to paint a lurid picture of the risks ahead if the twin deficits are not reduced.

He suggested, for example, that foreigners might tire of helping to finance the unrepaid credit demands being generated in the economy by private and public borrowing, warning that "the stability of the dollar and our domestic financial markets (could) become hostage to events abroad." Other economists have echoed this fear that in order to maintain the inflow of foreign funds interest rates might have to push steadily higher and that if confidence in U.S. economic policy wanes there will be a growing risk that instead of sinking with dignity to a more reasonable level, the dollar could be caught up in the maelstrom of a currency crisis.

With such a possibility being contemplated if steps are not taken to cut the prospective \$200bn budget deficits in the second half of the decade, and the huge trade deficit expected this year, it is scarcely surprising that the IMF is concerned that the U.S., instead of being a pillar of stability, could become again the world's biggest economic headache. The outlook must be all the more frustrating to economic policymakers outside the White House and the Treasury in view of the opportunity which is in danger of being missed. Since the Fed stepped on the monetary accelerator in September 1982 and added its turbo-charger to the fiscal stimulus of rising defence spending and supply side tax cuts, the U.S. economy has roared back into life. In 1983 real economic growth hit 3 per cent, and this year with first-quarter real growth of 8.3 per cent and the second quarter likely to come in around the 5 per cent mark, the consensus forecast is sug-

gesting real GNP could rise by almost 6 per cent.

No less impressive, inflation which hit 13.5 per cent in 1980 had slowed from a gallop to a crawl by 1983 and is unlikely to rise much above 5 per cent this year. Meanwhile capital spending has taken off and plant and equipment spending could rise by 14 per cent in real terms in 1984.

The U.S. Treasury's argument that all this has helped to drag the world out of the economic doldrums contains more than a grain of truth.

The U.S. has been sucking in foreign imports at an unprecedented rate and looks like running up a trade deficit in the \$120bn range this year, almost double the 1983 figure and a boon to foreign producers of consumer and capital goods and raw materials.

Is it just an unrelenting pessimism which is leading the developed and developing world outside the U.S. to treat Republican Americans bearing such gifts with so much suspicion? Not entirely. Given both the size of the budget deficit and the inability to finance it and the private sector domestically, the federal deficit is a monster which could all too quickly get out of control.

The Congressional Budget Office has predicted that the deficit could rise to as much as \$300bn in the next couple of years if a couple of things were to go wrong like, for example, the U.S. economy sliding into a mild recession and interest rates stubbornly refusing to sink to levels which the Reagan Administration feels are justified. The budget cutting which should get done be-

forehand is of only symbolic value in 1985.

Both the House and the Senate have now passed 1985 budget proposals which will have to be reconciled in a conference of the two legislative bodies.

More important, however, is the fact that even if the proposed cumulative \$142bn of deficit cuts over three years contained in the Senate version of the budget cutting programme were to be realised, it would still leave deficits in the \$200bn range at the end of the decade according to estimates made by the non-partisan Congressional Budget Office.

Moreover the cuts will not really begin to bite until 1986 and 1987, in the meantime more steps will be needed after the Presidential election in November and it is too facile to

assume that these will be easy to achieve.

Standstill

In the meantime credit demands from both the Government and the private sector (corporate and consumer) have already begun to clash, rather earlier than many economists anticipated. With the long term corporate bond market virtually at a standstill, new equity issues hit by the plunge in the stock market and corporate cash flow being overtaken by financing needs, interest rate pressures have built up in the financial markets.

Since a year ago, when the Fed first began to "lean against the wind" by cautiously tightening its monetary policy, the

prime rate has risen from 10.50 per cent to 13.50 per cent and 30 year Treasury bonds have jumped from just under 10.75 per cent to almost 13.50 per cent.

The interest rates increases, and the conviction that the markets have been witnessing the beginning of the normal cyclical rise in interest rates which still has some way to go, have alerted the markets to the risks ahead. Nobody is quite sure just what level of interest rates or real interest rates will hit domestic economic growth or what level of rates will be needed to keep foreigners interested in investing in the U.S.

What is not in doubt however is that the ominous international debt crisis is becoming increasingly threatening as U.S. interest rates.

The possibility of a sustained economic upswing which could last until late in the decade is still just about conceivable. At 5 per cent, inflation is still moderate and bold action to improve the mix of fiscal and monetary policy could take the upward pressure of interest rates and narrow the extraordinarily wide margin between the inflation rate and the level of interest rates.

But so favourable a course of developments is looking less and less likely. The fragility of the financial markets, the strength of the current upswing, the continuing fiscal stimulus and the domestic and international constraints on the Federal Reserve Board's freedom of action are all pointing in the direction of yet another stop-go cycle for the U.S. economy.

Continued strength causing nervousness

The dollar

STEWART FLEMING

FOR A FEW weeks at the beginning of the year it began to look as if one of the most remarkable financial phenomena of the post war era, the spectacular rise in the value of the dollar on the foreign exchanges since President Ronald Reagan took office, was about to be reversed.

As the stock market plunged and the Reagan administration was forced to curvy the ruins of its foreign policy objectives in the Lebanon, the U.S. currency began to weaken amidst predictions from some of Mr Reagan's advisers that we were witnessing the steady erosion of the value of the dollar which would begin to offset some of the distortions in the economy which the high fixing currency was creating. A sharp rise in interest rates since January bailed the slide which seemed to be getting underway, but it has left currency dealers and economists more concerned than they were about the potential instability of the dollar at a time when the U.S. is heading for another record current account deficit which could approach \$80-\$90bn

this year. From its lows in 1980, the dollar had risen on a trade weighted basis by some 60 per cent by January of this year. In real terms the increase is significantly less (about 44 per cent by the fourth quarter of 1983).

Overvalued

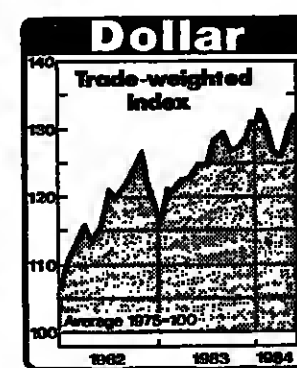
But even after allowing for the fact that it was starting from a particularly depressed level in the midst of America's worst post war inflation, economists such as Mr C. Fred Bergsten of the Institute for International Economics in Washington have estimated that in historical terms the U.S. currency is some 25 per cent overvalued, an estimate widely shared amongst professional economists.

Initially at least the Reagan Administration's reaction to the strength of the dollar was one of profound satisfaction. It was seen as yet another symbol of the improved standing of the U.S. in the world, both politically and economically, which had been a top priority. The strong dollar also had some important economic spin offs. At a time when defeating inflation was a major goal of economic policy makers, the rising dollar was making an important contribution to this

objective by reducing the costs of imports and adding to the reserves for price restraint in the domestic markets. There was rather less concern about the impact of the dollar on U.S. trading partners and allies.

Today, however, it is possible to trace within the Reagan Administration a rather less self-satisfied attitude towards the strength of the currency. It should be no surprise, of course, that it is Mr Baldrige who is apparently most concerned about the strength of the dollar. For it is the Commerce Department, which through its role in administering the U.S. trade laws, which is having to bear the brunt of one of the most serious problems which the strong dollar has helped to create for the U.S., namely the startling surge in imports and the nothing short of dramatic deterioration in the U.S. trade balance.

A decade ago the U.S. ran a small trade surplus. As recently as 1981, helped by its healthy net investment income position, the current account also showed a small surplus (\$4.6bn). The trade deficit then on a G.I.F. basis was just under \$40bn and was just over \$12bn in 1982. Since then the trade account has written recently. "The major culprit behind the sharp surge in imports... is the strength



rise to around \$120bn in 1984. The deterioration in the trade account can be traced back to several factors. An important one has been the Third World debt crisis, particularly in Latin America, which has hit U.S. exports to the region. The fact that the U.S. has also emerged from recession much earlier than its industrial trading partners and begun to suck in imports from abroad much more quickly has also played an important role. But as Steven S. Roach, an economist with the investment banking firm of Morgan Stanley has written recently, "The major culprit behind the sharp surge in imports... is the strength

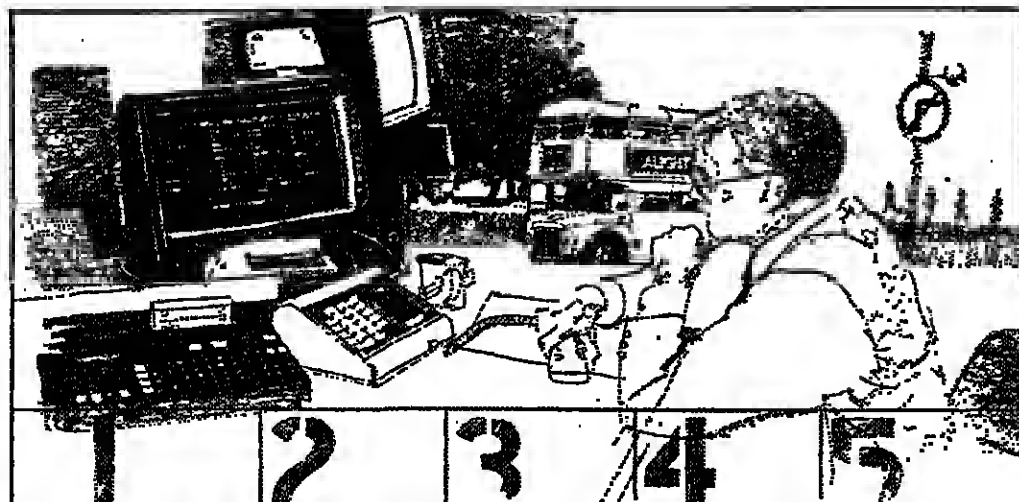
of the dollar in world currency markets."

Domestically, the dollar's strength is having a number of worrying repercussions. The most obvious is that some U.S. industries are finding that they are losing out to foreign competition partly because of the price advantage the strong dollar offers.

It is already apparent for example that in spite of economic recovery and the sharp fall in unemployment, there has been no easing of protectionist pressures in the U.S. and the continued loss of market shares to imports is one reason for this. Perhaps, more ominous, is the danger that the strength of foreign competition could become a drag on the domestic economy. Hitherto this has not been a serious problem. The weakness of net exports previously has, according to some estimates, reduced U.S. gross national product by around one quarter over the past year. Given the strength of the upswing, however, this has not mattered except to individual sectors and workers who have suffered as a result. But given the imbalance between monetary and fiscal policy, and the threat that interest rates probably kept up

the pressure of credit demands, it may well be imports will continue to flood in as the pace of economic growth eases and that high tech sectors of the economy, not just declining "smokestack" industries, will begin to worry more about the strength of foreign competition.

The inherent instability of the current situation is underlined by the risks on the other side. Were the dollar to collapse as a result of an emerging lack of confidence in U.S. economic policy—a not altogether unreasonable assumption given the far from encouraging prospects for next year's efforts to run the federal budget deficit—the U.S. might find itself in the vicious circle of a plunging currency adding simultaneously to both the costs of imports and therefore the size of the trade deficit, and to domestic inflationary pressures. Increasingly, therefore, the argument is being made that far from being a symbol of the recovery in the international stature of the U.S. under President Ronald Reagan, the strength of the dollar contains the elements of an economic policy dissonance which could present U.S. economic policymakers with some unwelcome challenges before too long.



It's electronic reporting of anticipated and collected income and redemptions. Income and redemptions are credited on the payable date. But more important, Manufacturers Hanover provides 5-day forecasts of anticipated dividends, interest and maturities.



It's providing information as you need it. Our on-line reporting system provides transaction status, asset positions, lending activity and history on past transactions. And you can get added personal attention from our representatives on-the-spot in London.

THE FINANCIAL SOURCESM

It's Manufacturers Hanover, the bank for total securities services.

Quality. Loyalty. Consistency. These three attributes make Manufacturers Hanover a dedicated banking partner.

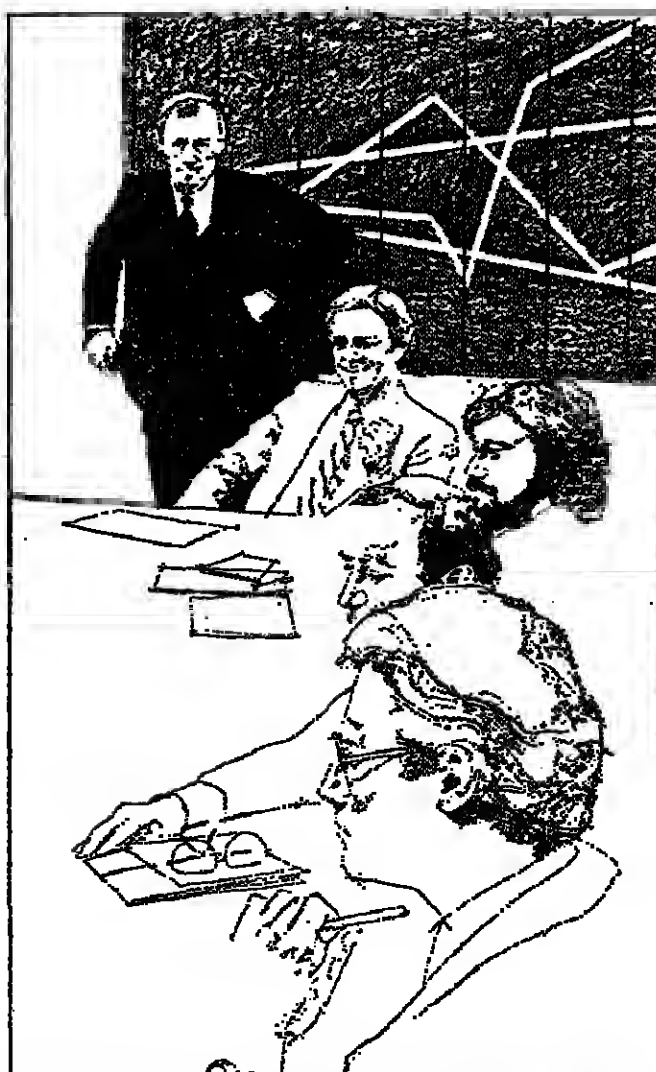
We are committed to providing you with high quality securities services and products for securities reporting, processing and settlement.

Equally important is the way we provide these services.

We strive, always, for a consistency that you can count on. And a loyalty that you will find exceedingly difficult to match.

MANUFACTURERS HANOVER
The financial source. Worldwide.

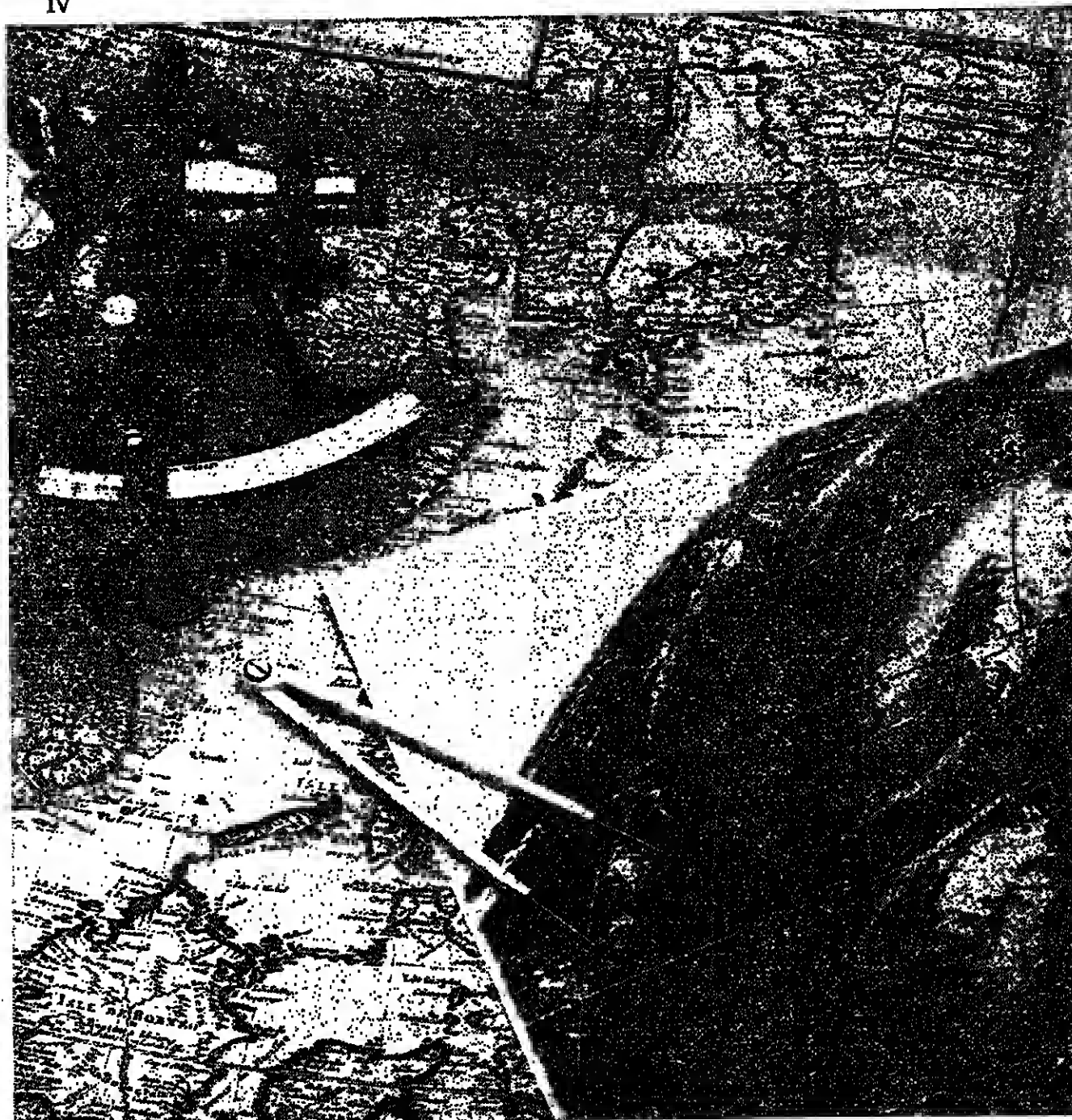
New York Headquarters: 270 Park Avenue, New York, New York 10022, USA
In London contact: Douglas W. Horon, Vice President or Charles C. Stupp, Vice President and Senior Representative—Correspondent Banking
7 Princes Street, EC2P 2LN, London • Tel: 01-690-6886 • Telex: 966 371



It's adding to your bottom line through our Securities Lending Program. Our risk-free securities lending program helps you generate additional income on your assets, making them work harder for you.



It's terminal-based communications for instruction entry. The direct link between Manufacturers Hanover and its safeguarding customers ensures timely, secure and economical communications for all securities, including receipts of confirmations and direct affirmations.



Navigator

The merchants who pioneered trade routes to the East faced many unknowns. Today, successful navigation in Asian waters still demands patience, skill and local knowledge.

HongkongBank has acquired such expertise through more than a century of service to the development of Asian trade and commerce.

This expertise has also provided the momentum for the Bank's expansion into one of the world's largest

international banking groups, with more than 1,000 offices in 55 countries.

Such capability allows HongkongBank to respond to your banking needs quickly and effectively, in Asia and around the world.

HongkongBank will give you access to a range of financial services which will help you chart a continuous course to success.

Write to us now at our London Office, 99 Bishopsgate, London EC2P 2LA, or contact us at any of our offices in Birmingham, Edinburgh, Leeds or Manchester.

HongkongBank

The Hongkong and Shanghai Banking Corporation
Marine Midland Bank • Hongkong Bank of Canada • The British Bank of the Middle East
Hang Seng Bank Limited • Wardsley Limited
Wardsley London Limited

Fast decisions. Worldwide.

CONSOLIDATED ASSETS AT 31 DECEMBER 1983 EXCEED US\$60 BILLION

The American Industrial Revolution began in Rhode Island. It's beginning again.



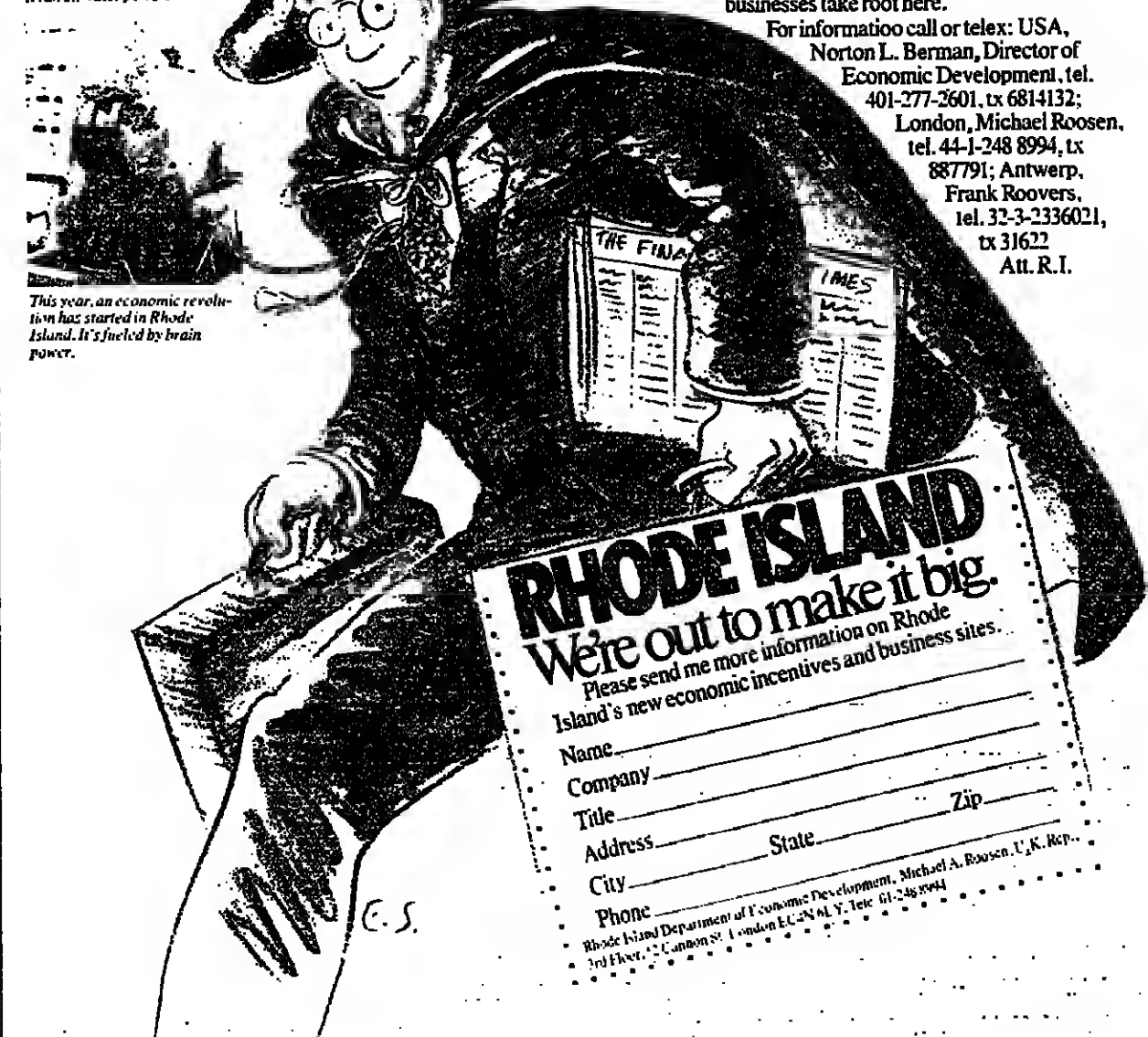
In 1793, Samuel Slater started the American Industrial Revolution with the first mass production textile mill in the U.S. It ran on water power.

Revolution! We've started one in Rhode Island. It includes industries from all along the cutting edge of technological change. Like robotics, thin film technology, voice activated computers, underwater electronics and advanced medical diagnostic products.

One reason these businesses are sprouting here is because of the strong link between university related research and industry. Another is because we're doing our best to help them grow. With an innovative program of outstanding assistance grants, expansion incentives and a customized training program second to none.

If you're looking for a healthy place to do business, we urge you to get in touch. Because the simple fact is we're ready to do what it takes to help the right kind of businesses take root here.

For information call or telex: USA, Norton L. Berman, Director of Economic Development, tel. 401-277-2601, tx 6814132; London, Michael Roosen, tel. 44-1-248 8994, tx 887791; Antwerp, Frank Roovers, tel. 32-3-2336021, tx 31622 AILRI.



U.S. FINANCE 4

Banking

Confidence in the U.S. financial system has been shaken suddenly just as the pace of deregulation has begun to accelerate. Here and on pages 5 and 6 an examination of the developments

Problems over free market economics

What the FDIC said

The following is the text of the announcement by the Federal Deposit Insurance Corporation regarding the financial aid arranged for the Continental Illinois National Bank and Trust Company:

The Federal Deposit Insurance Corporation, the Federal Reserve Board and the Office of the Comptroller of the Currency, together with a group of leading banks, have assembled a comprehensive financial assistance programme for the Continental Illinois National Bank and Trust Company. The programme will provide assurance of the capital resources, the liquidity and the time needed to resolve in an orderly and permanent way the bank's problems.

Under the programme, the FDIC, together with a group of leading banks, will provide a total of \$2bn in capital to the bank in the form of subordinated notes. This capital will be available for the period necessary to enhance the bank's permanent capital, by merger or otherwise. The subordinated notes bear interest at a rate equal to the one-year Treasury bill rate plus 100 basis points. The FDIC board of directors has agreed to grant assistance pursuant to Section 13(e)(2) of the FDIC Act.

Permanent

In view of all the circumstances surrounding Continental Illinois Bank, the FDIC provides assurance that, in any arrangements that may be necessary to achieve a permanent solution, all depositors and other general creditors of the bank will be fully protected and service to the bank's customers will not be interrupted.

To further augment the financial resources available to Continental Illinois Bank, a group of 24 major U.S. banks has agreed to provide over \$530m in funding on an unsecured basis throughout the period during which a permanent solution is developed. This agreement was arranged between the Continental Illinois Bank and the group of commercial banks, for which the Morgan Guaranty Trust Company of New York is agent.

The financial assistance programme is designed to enable the Continental Illinois Bank to resume normal patterns of funding in the market to meet its liquidity requirements and to operate normally in other respects. As a part of the overall programme, and in accordance with customary arrangements, the Federal Reserve is prepared to meet any extraordinary liquidity requirements of the Continental Illinois Bank during this period.

The office of the Comptroller of the Currency—the primary supervisor for the Continental Illinois Bank—has worked closely with the FDIC and the Federal Reserve in connection with the structuring of this programme. In the Comptroller's opinion the bank's difficulties will be resolved in a orderly way with the capital and liquidity support provided in this programme.

Domestic banks

WILLIAM HALL

Continental's waiting in the wings to unnerve the U.S. banking system. Loan losses have become a severe problem for many banks, and with the cost of funds rising sharply and cash flow being squeezed, it will be difficult for institutions to withstand the losses, he says.

The Federal Deposit Insurance Corporation has just finished analysing the earnings of the 14,000 plus U.S. banks. Its figures show that income before securities transactions fell by 3.3 per cent in 1983 to \$15bn while total assets rose 6.7 per cent to \$234.5bn. Net loan losses rose by 27.5 per cent to \$8.4bn and non-performing loans rose 12 per cent to \$37.5bn. Despite the poor earnings performance, however, U.S. banks were able to boost their capital by about 9 per cent to \$140.6bn.

At the individual bank level, performance, not unexpectedly, varied widely. On a general basis, the regional U.S. banks have performed the best in terms of profit growth and asset growth. Banks from the fast growing southern U.S. states stand out in this respect.

Salomon Brothers in a recent review of U.S. bank performance in 1984 identifies the top five U.S. banks in terms of performance as the North Carolina-based Wachovia Corporation, Barnett Banks and Sun Banks from Florida, the Pittsburgh-based PNC Financial Corporation and the Georgia-based First Atlanta.

When Penn Square Bank of Oklahoma City failed in July 1982, following overaggressive lending to the U.S. energy industry, holders of some \$190m of deposits were allowed to lose some of their money. However, U.S. bank regulators came under criticism because of the damage this did to confidence in other small U.S. banks. Although, the federal deposit insurance corporation only insures U.S. bank deposits up to a ceiling of \$100,000 per person, it effectively is insuring all U.S. bank deposits.

While the reverberations of the Continental Illinois affair will be felt for some time in the U.S. banking community, it serves to underline that the U.S. banking system is in a more fragile state than might be imagined from a cursory

examination of the annual reports of the major players. True, Continental Illinois was an extreme case. It was far more dependent on purchased money than most other U.S. banks and did not have a comfortable cushion of retail deposits to fall back on when confidence faltered. However, its capital ratios were on a par with its rivals, its problems were well known and its management was relatively well regarded. Yet in the space of a fortnight last month it suffered a dramatic loss of confidence, based on unfounded rumours, with the result that its future as an independent bank is in very real doubt.

David Wyss, chief financial economist at Data Resources, believes that there are "more

Like any such ranking of performance, Salomon Brothers listings are subjective but they are based on an analysis of several factors including earnings growth, asset returns, return on equity, credit quality and capital adequacy. Significantly, a "blue chip" banking group, like J. P. Morgan, rank only ranks half way up the table of 35 U.S. banks analysed by Salomon Brothers, and with the exception of Bankers Trust and Bank of Boston, most of the big U.S. money centre banks are to be found in the bottom third of the Salomon brothers' performance tables.

Although the major money centre banks boosted their capital generally, Salomon Brothers. Notes that many of these institutions suffered in profitability, asset quality and liquidity.

"The stock market's scepticism about the money centre banks is reflected in market capitalisations which are noticeably lower than underlying shareholders' funds. Continental Illinois is the most extreme example having a stock market value of under \$500m even though its stated shareholder funds are close to \$2bn.

A good indicator of how well U.S. banks have been doing over the longer term is the growth in the dividend payouts. Citicorp and J. P. Morgan, widely regarded as the leaders amongst the money centre banks, have increased their dividends by an average 10 per cent a year between 1979 and 1983 according to the Salomon figures.

Aside from Continental Illinois, which has taken the virtually unheard of step of passing its dividend, Crocker National and Intercontinental, which both rank among the top 20 U.S. banks, have cut their dividends recently in response to worse than expected problems in their real estate and energy lending portfolios, respectively. Meanwhile, Seafirst, the 29th biggest bank in the U.S., was rescued by Bank of America in April 1983 after it ran into problems in energy lending.

The recession in the U.S. oil industry has proved to be more severe than many had anticipated and it has had a serious impact on the loan portfolios of several traditional energy lenders. Indeed, it is significant that the problems facing Continental Illinois, Seafirst, Intercontinental and the First National Bank of Midland, one of the biggest energy lenders in Texas, are all related to over-ambitious energy lending.

It is against this background that the banks' interest in setting up "non-banks" should be viewed. The Fed's decision on U.S. Trust was made because the bank holding company Act defines a bank as "An institution that both accepts demand deposits and engages in the business of making commercial loans." U.S. Trust not round the rules because it did not intend to make commercial loans through its new Florida operation. Once it had spotted the loophole the other banks

Awesome potential muscle

The non-banks

WILLIAM HALL

"CAN YOU imagine the airline industry talking about non-line airlines, or trucking talking about non-truck trucking," mused Tom Williams, chairman of First Atlanta Corporation recently, as he pondered the explosion in applications to set up "non-bank banks" in the U.S. financial services industry.

To bankers like Tom Williams, the rush to establish the so-called "non-bank banks" is the ultimate craziness to the industry. But it is something they cannot afford to ignore if they want to compete with the new competitors in their traditional market place.

Since the U.S. Federal Reserve gave a Trust a small New York bank permission to establish a limited purpose "non-bank bank" in Florida offering checking, accounts and consumer loans, in March, the U.S. banking regulators have been swamped with applications for similar licences. The landmark decision effectively opens the door to banks which want to operate in more than one state, which until now has been the biggest constraint on the geographic expansion of their business. The U.S. Comptroller of the Currency, who shares responsibility for regulating U.S. banks with the Fed, says that under present law, "non-bank banks" are definitely legal. He has imposed a moratorium on applications, but has stressed that it is temporary and unless there is any change in the U.S. banking laws will give applicants the "go-ahead." Meanwhile, the Fed, while concerned about the precedent its decision on U.S. Trust had set, said it had no choice but to approve the application since the "non-bank" was not going to make commercial loans.

The decision has focused attention once again on the age-old question of what is a bank. Dee Hock, the president of Visa, the international payments system owned by banks around the world, says that "money today is merely guaranteed alpha/numeric data and as far as he is concerned, "a bank is any institution for the custody, loan, exchange or issue of guaranteed electronic alpha/numeric data."

Based on this definition, the number of institutions which could be regarded as banks is a lot wider than people traditionally think. Dee Hock, who is something of a bete noir in the banking world, says that the two key questions are: First, which institutions will have the resources to provide acceptable guarantees, together with the marketing ability to persuade customers to customarily use and rely upon electronic data; and second, which institutions will best be able to

record, transport, exchange and settle electronic value?

Dee Hock is in no doubt who are the banks' biggest competitors. In a recent speech to a conference on telecommunications and financial networks organised by the American Bankers Association, Hock notes that the combined net worth of the four biggest U.S. bankholding companies is \$14.2bn, while Sears Roebuck, Penney's, Amex and Merrill have \$18.5bn.

Although many of these "non-banks" are still only nibbling at the edges of the banks' traditional domain, their seriousness in becoming major players in the financial services industry should not be understated. Sears Roebuck, American Express and Prudential Insurance, last year spent a combined \$100m on advertising their financial services. This compares with \$11.2m of advertising by Citicorp, which is often regarded as the most aggressive and innovative of the big banks in the financial services area.

It is against this background that the banks' interest in setting up "non-banks" should be viewed. The Fed's decision on U.S. Trust was made because the bank holding company Act defines a bank as "An institution that both accepts demand deposits and engages in the business of making commercial loans." U.S. Trust not round the rules because it did not intend to make commercial loans through its new Florida operation. Once it had spotted the loophole the other banks

jumped in and virtually every major U.S. bank has now asked for permission to open so-called "non-bank banks" or consumer banks, across the U.S.

The U.S. bank regulators have been concerned for some time about the continued acquisition of "non-bank banks" by securities companies, insurance companies and other non-banking organisations. The Fed has said that these moves "Present the potential for a significant, haphazard, and possibly dangerous alteration of the banking structure without Congressional action on the underlying policy issues."

The regulators are concerned that the exploitation of these loopholes could defeat official policies on commingling of banking and commerce, on concentration of resources and excessive risk, to say nothing of its impact on the limits on interstate banking.

It is clear that by their recent actions in giving preliminary approval to banks in setting up "non-bank banks," the regulators are preparing themselves for a showdown with the U.S. Congress which has failed to come up with a comprehensive piece of banking legislation. C. Todd Conover, the Comptroller of the Currency, said recently, when announcing a temporary moratorium on "non-bank banks" that "the need for legislation on the issue is critical." He says he will lift the moratorium later this year even if there is no Congressional action on the issue. His statement is clearly designed to put pressure on Congress to act.

إفانصو الالصل

Moves to restructure agencies

Regulators

PAUL TAYLOR

IT IS a testing time for the regulators of financial services in the U.S. and particularly for banking regulators—as events at Continental Illinois in recent weeks have all too dramatically shown.

Three of the regulatory agencies—the Office of the Comptroller of the Currency, the Federal Deposit Insurance Corporation (FDIC), and the Federal Reserve Board itself—played a crucial role in putting together the \$7.5bn rescue package for Continental. The regulators themselves called the package “historic” and “unprecedented.”

When the dust has settled the regulators may be found to have raised issues that go far beyond one major bank's problems. Six days before Continental's Federal Reserve-backed rescue package was announced the FDIC had allowed four much smaller banks to fail, bringing the total so far this year to 32.

In Continental's case the Federal regulators revealed, perhaps for the first time, what many had long suspected—namely, that the regulators could not afford to let the eighth largest bank in the U.S. fail without risking the threat of an even more serious crisis of confidence in the whole U.S.—and potentially worldwide—banking and financial system.

Many market observers believe that by guaranteeing all deposits at Continental—including those over \$100,000 not normally covered by insurance—the Federal regulators have set an important precedent. They may also have redefined the extent of their own powers and effectively established a tiering system of federal protection for depositors.

As Mr Ferdinand St Germain, the U.S. House Banking Committee chairman, pointedly complained after the Continental rescue package was announced, smaller banks and their depositors have not received the same treatment.

In fact, while Continental's liquidity crisis was by far the most spectacular issue bank regulators have had to face up to recently there are many other challenges—some of a fundamental nature—confronting the half-dozen regulatory agencies responsible for over-

seeing, policing and guiding the participants in the U.S. banking industry. These challenges fall into three broad areas.

First, the Federal agencies and regulatory bodies are desperately trying to keep pace with rapid changes brought about by deregulation within the industry itself.

These are market-driven changes which frequently attempt to exploit loopholes in jurisdictional responsibility or in the underlying banking, securities and other financial laws of the U.S. As a consequence the regulators are spearheading a push to persuade Congress to redefine the very definitions of players in the industry and geographical and product boundaries of the industry itself.

The perception that the framework needs simplifying and streamlining has led, most importantly, to a major and potentially far-reaching blueprint prepared by a Presidential task-force...

Thus while Congress is still considering various Bills which would more clearly define what a bank is, where it can operate and what services it can provide, the regulators, led in this instance by the Federal Reserve Board and the Office of the Comptroller, have demanded urgent action to close loopholes in existing banking legislation which have allowed almost every major bank in the U.S. to propose setting up limited service “non-banks” nationwide.

Without such Congressional action the Comptroller of the Currency, Mr Todd Conover, warned last month that he will have little choice but to approve the applications which in themselves would knock a yawning gap in inter-state banking restrictions.

Secondly, the agencies themselves face criticism from within Congress and outside—either for being overzealous or conversely lax in their duties when problems arise.

In two separate reports issued last year the regulators were severely criticised over their handling of two major U.S. bank failures. In October a Treasury Department report criticised the Comptroller's staff for having neglected to analyse adequately the deteriorating financial condition of Penn-

Square Bank—the Oklahoma City energy bank which collapsed in 1982 and sent a shock wave through the U.S. banking industry.

Earlier, Mr St Germain, who chaired the House Committee's investigation of the collapse, had described a private written agreement under which the Comptroller's staff reprimanded Penn Square's management as having “all the sting of fogging with a wet noodle.”

In a separate and much stronger report the House Operations Committee assailed the FDIC for “extreme regulatory neglect” because it failed to take stiffer action against senior bank officers ahead of the

collapse early last year of the Butcher Brothers' banks in Tennessee. The FDIC has strongly rejected the criticism.

Nevertheless, the regulator agencies have been beefing up their operations and imposing new rules on the industry.

For example, in March the FDIC and the Federal Home Loan Board approved new rules which, from October 1, will cut off federal insurance on all but the first \$100,000 funnelled to a financial institution by an individual money broker. The ruling, which follows mounting concern about the role of “bot money” in the collapse of several U.S. banking groups, has met with fierce opposition from the brokers themselves.

Merrill Lynch, the major Wall Street firm, denounced the decision as “a stark case of the regulators out of control.”

Of perhaps even greater significance the Federal Reserve Board, responding to concern in Congress and elsewhere about the vulnerability of U.S. banks to a further deterioration in the liquidity position of LDC borrowers, has actively drawn attention to a requirement imposing a minimum of 5 per cent primary capital ratio at the major U.S. international banks. But in other actions the regulators appear to have been at pains not to force the major

international banks to be over-aggressive in writing down LDC loans. For example, at the end of last year they allowed national banks to extend the period before non-performing loans have to be placed on a non-accrual basis from 60 to 90 days.

The third major area of challenge to the regulators is the proposed change in the regulatory framework itself to eliminate duplication and dual responsibilities—and perhaps one of the more embarrassing public disagreements among the regulators over such issues as interstate banking.

The perception that the framework needs simplifying and streamlining has led, most importantly, to a major and potentially far-reaching blueprint prepared by a Presidential task-force led by Vice-President Mr George Bush.

The Bush report, which emerged early this year following months of back-room wrangling among the regulators and was generally seen as a victory for Mr Paul Volcker, the Fed's chairman, who had energetically opposed changes limiting the Fed's supervisory powers, recommends a series of major changes. Among them are the following:

● A new Federal banking agency would be formed to take over the regulation of Federally chartered banks and the position of the Comptroller of the Currency would be eliminated. The new agency would also regulate the parent holding companies of all but the 50 largest banks, which would continue to be regulated by the Fed.

● The new agency would have the power to draw up a list of “permissible activities” for bank holding companies but the Fed would have a limited veto.

● The Fed would take over all the FDIC's current regulatory authority over state chartered banks. The FDIC would, however, be given expanded powers to deny insurance, set insurance premiums based on the riskiness of a bank's activities and examine troubled banks working alongside the bank's primary regulator.

The task-force's proposals, like other moves aimed at bringing the 50-year-old banking and securities industry laws into step with the marketplace, are currently under discussion in Congress. As it is election year, however, some industry observers fear that progress may be slow.



Mr Charles Knapp, Chairman of the Financial Corporation of America: In eight years he has transformed the FCA from a very small Californian savings institution into the biggest savings and loan in the U.S.

S and Ls adjust to new environment

Thrift industry

WILLIAM HALL

THE U.S. savings and loan industry is gradually emerging from its financial crisis of 1981-1982 but many institutions are still not making money and the latest rise in interest rates has dealt a heavy blow to their recovery prospects.

America's 3,500 Savings and Loans (S and Ls), which are primarily institutions which collect savings deposits and use them to finance the U.S. housing industry, are still struggling to find a long-term role in the newly deregulated marketplace which they operate and U.S. banking regulators are concerned that many of the players will not be able to survive. Some of the S and Ls have embraced the newly deregulated operating environment enthusiastically. Following the passing of the Depository Institutions Act in October 1982 they can now operate in much the same way as commercial banks in return for foregoing their interest rate privileges which assured them of a captive depositors base.

Legendary
Financial Corporation of America (FCA), headed by the 49-year-old former investment banker Charlie Knapp, has grown from a very small Californian savings institution with assets of under \$100m into the biggest institution of its kind, with assets of \$27.8bn in just eight years. In terms of deposit taking institutions it now ranks ahead of such well-known banks as Wells Fargo and would rank among the top dozen banks in the U.S.

Knapp's aggressive pursuit of deposits is legendary in the industry and the company sees the Wall Street investment houses such as Salomon Brothers and First Boston, which package mortgage securities, as one of its biggest sources of competition rather than the local Californian Savings and Loans.

THE THRIFT INSTITUTIONS

	Net income (\$bn)	Net worth as a % of assets
1975	1.4	5.80
1976	2.3	5.58
1977	3.2	5.45
1978	3.9	5.51
1979	3.6	5.58
1980	0.5	5.25
1981	(4.6)	4.23
1982	(4.2)	3.69
1983	2.0	4.02

* Savings and loans associations insured by the Federal Savings and Loan Insurance Corporation (FSLIC)

THE TOP TEN SAVINGS AND LOANS

	Assets (\$bn)
American S and L	21.5
Home S and L	19.7
Great Western	17.1
California Fed.	14.1
Glendale Fed.	9.7
First Nationwide	8.4
World S and L	8.2
First Fed. Michigan	8.0
Empire of America	7.0
City Federal	6.7

Source: U.S. league of savings institutions.

However, FCA's business strategy is not typical of the industry. Other Savings and Loans are less confident that they have found the right niche in the marketplace. Many see themselves as remaining primarily specialised institutions for providing housing finance and are still trying to grapple with the age-old problem of providing fixed rate mortgages with short-term variable rate money. Despite the arsenal of new funding instruments which have been spawned by the securities industry the S and Ls are still sensitive to unexpected upward jumps in U.S. interest rates.

Arduous road

The Federal Home Loan Bank (FHLB), which regulates the industry, said recently that the “state of the industry remains very fragile and the thrifts face a long and arduous road to recovery.”

Last year the thrift industry made its first profit since 1980. After losses of \$3.6bn in the previous two years net income of the Savings and Loans insured by the Federal Savings and Loan Insurance Corporation totalled \$2bn in 1983. This is still only half the amount earned in 1978 and the industry's return on average assets of 0.27 per cent in 1983 is two-thirds below the level of the late 1970s.

The thrift industry's capital position remains weak. The ratio of net worth to total assets recovered to 4.02 per cent from its historically low 3.69 per cent in 1982 but despite the industry's aggressive efforts to boost its capital base its ratios are still one-third below where they were in the mid-1970s and regulators are concerned about the slim capital cushion.

The FHLB notes that while the aggregate earnings of the industry in 1983 were in sharp contrast to the substantial losses in 1981 and 1982, 35 per cent of the institutions in the industry were still operating in the red during the second half of 1983. The FHLB also says that despite the recovery net operating income “remains

extremely low by historical standards.”

The regulators' concern about the thrift industry has been increased following growing evidence that all-thrifts have been allowed to grow rapidly by tapping money brokers for funds. The use of “brokered funds” has been found in many of the Savings and Loans which have had to be bailed out by the regulators in recent months and there are now plans to restrict their use severely.

Even so, the regulators are finding the cost of rescuing some of the thrifts is straining their resources. Quite small Savings and Loans have generated big losses which the regulators are having to shoulder. The collapse of the infamous Empire Savings and Loans of Mesquite, Texas, which had grown by a mindboggling 1,680 per cent in less than two years is expected to cost the Federal Savings and Loan Insurance Agency \$164m in its duty to insure customers deposits in the institution.

In 1982 264 Savings and Loans failed and although the number of failures fell by 89 last year the sums involved rose substantially.

Obvious case

To help them meet the problem the regulators are having to bend the rules and this in turn is leading to a breakdown of the barriers which have long prevented commercial banks from operating in more than one state. Citibank has been the most obvious case in point. It acquired a failing thrift in California and has followed this up with acquisitions of similar institutions in Florida and Illinois.

While the Federal regulators in the industry have been taking steps to tighten their controls, their task has been made more difficult by a relaxation of laws at the state level, particularly in California, which has led many Savings and Loans to swap their Federal charters for state charters to take advantage of the easier rules on what they can and cannot do.

NEW YORK PARIS LONDON FRANKFURT ATHENS GENEVA ZURICH

LUXEMBOURG HONG KONG SINGAPORE EGYPT SAUDI ARABIA BAHRAIN

MOROCCO TUNISIA LEBANON UNITED ARAB EMIRATES QATAR

NORTH YEMEN NIGERIA OMAN JORDAN

WORLDWIDE, THE WAY TO ARAB BUSINESS IS THE ARAB BANK.

If you plan to do business in the Arab world your strategy should include Arab Bank Limited.

Our focus is on Arab business. More than 100 of our branches and affiliated offices are concentrated in the Arab countries of the Middle East.

Nobody knows more about the subtleties of doing business there; we've

been at it for 54 years. Each of our branch managers is a specialist in his home country, steeped in the knowledge it takes to succeed there. And our network is worldwide, with branches in the major financial centers.

This means, for example, a Hong Kong or Singapore manufacturer can raise capital in London or Zurich or

New York, market products or services throughout the Arab world, and do it all through one bank. The Arab Bank.

With nearly \$12 billion in assets and five decades of growth and experience, we're one of the largest financial institutions in the Arab world. Our services range from the simplest funds transfer through the most complex trade and

project financings.

Get to know the Arab Bank. Call us in London (01) 606-7801; in Paris 359-34-34; in Athens 3255401; in New York (212) 715-9700.

Let us show you the way to Arab business.

ARAB BANK LIMITED

FIRST CITY. REACHING FURTHER, DOING MORE IN TEXAS BANKING.

OUR STRENGTH AND STATEWIDE NETWORK MAKE US ONE OF THE STATE'S FINANCIAL LEADERS.

As a major financial institution in Texas and the Southwest, First City has a long-term commitment to maintaining its leadership role. And we have the resources to back that commitment.

As First City National Bank of Houston, we are the lead bank of First City Bancorporation of Texas,

a bank holding company with more than \$16 billion in total assets. We are the largest financial institution in Houston, the largest city in Texas. And we're also part of a growing statewide network of more than 60 banks. That gives us insight into markets all across Texas. With these statewide connections and our financial strength, we have continued to be a leader in

helping further business and industry in Texas.

And with a keen perception of markets around the world and offices in key markets, First City is committed to helping you participate not only in Texas growth, but in regional and international growth as well.

FIRST CITY NATIONAL BANK OF HOUSTON	
Financial Position (in Thousands)	
March 31, 1984	
Total assets	\$8,789,130
Loans	5,762,578
Deposits	6,191,605
Shareholder's equity	407,513

FIRST CITY BANCORPORATION OF TEXAS, INC.	
Financial Position (in Thousands)	
March 31, 1984	
Total assets	\$16,059,859
Loans	10,824,910
Deposits	12,770,893
Shareholders' equity	898,280



First City National Bank of Houston
Reaching further. Doing more.
MEMBER FDIC © 1984 FCBOT

HOUSTON: 1001 Fannin, Houston, Texas 77002; (713) 658-6670
LONDON: 99 Bishopsgate, London, EC2M 3XD, England; (01) 629-2491
SINGAPORE: 10 Collyer Quay, #25-07 Ocean Building, Singapore 0484; Singapore; (65) 222-4903
TOKYO: New Tokyo Building, Room 309, 3-1 Marunouchi, 3-chome, Chiyoda-ku, Tokyo, 100 Japan; (03) 213-1051
BAHRAIN: Manama Center, Suite 505 Section 1, Manama, State of Bahrain; (973) 230-979
NASSAU BRANCH, BAHAMAS: P.O. Box 2557, Nassau, Bahamas 77252; (713) 658-6048
First City Bancorporation also has International Departments at:
FIRST CITY BANK OF DALLAS, (214) 939-8000; FIRST CITY NATIONAL BANK OF EL PASO, (915) 546-5700; and McAllen State Bank, (512) 886-1733.

U.S. FINANCE 6

Banking

The scale of lending to sovereign borrowers, particularly in Latin America, is a major problem for the banks

Nursing the debtor nations

World loans

WILLIAM HALL

WHILE SOME of the Texas and California banks continue to be dogged by domestic loan loss problems, it is the international debt crisis which continues to pose the biggest challenge to America's major banks.

Nearly two years after the international debt crisis broke, U.S. bank lending to the world's heavily indebted countries has stabilised—which is a polite way of saying new lending has virtually stopped. The regional banks have pulled in their horns and left the biggest banks to bear the burden of meeting the bulk of the increase in "involuntary lending" that is required to enable the countries to maintain their interest payments.

Although U.S. bank exposure to the heavily indebted less developed countries (LDCs) is not increasing, the scale of the existing involvement underlines the very real problems some U.S. banks might face if there was a prolonged interruption in the servicing of their loans.

Bank of America, Citibank, Morgan Guaranty, Chemical, Chase Manhattan, Manufacturers Hanover, Trust, Continental Illinois, Bankers Trust, plus First National Bank of Chicago, the nine U.S. money centre banks together had at the end of June 1983 \$13.4bn out to Mexico, \$13.2bn out to Brazil, \$7.6bn out to Venezuela and \$5.2bn out to Argentina. These loans were the equivalent of 131 per cent of their combined capital, and accounted for roughly two thirds of the entire U.S. bank exposure to these countries.

Nervous

U.S. bankers are exposed to other "problem borrowers" around the world but Latin America has been the traditional sphere of influence overseas for U.S. banks and bankers are nervously watching the announcements and rumours emanating from the capitals of Brazil, Mexico, Venezuela and Argentina.

Mr Bill Rhodes, senior vice president of Citibank and the man who has fronted for the

commercial banks in the toughest negotiations with the debtor countries, says that U.S. banks are now involved in the third wave of the Latin American debt crisis.

The first wave was Mexico, beginning in August 1982, followed by Brazil last summer. Now Argentina is on the "front burner." Publicly, at least, U.S. banks say that their efforts to help Mexico and Brazil have been a success. Principal repayments have been delayed for several years, interest is once again flowing and the countries have taken severe austerity measures to put their economies in order. The more optimistic U.S. bankers believe that it will not be too long before some Mexican borrowers are able to return to the credit markets for funds on their own behalf and without the crisis atmosphere which has surrounded their recent refinancing activities.

By contrast, Venezuela and Argentina are giving U.S. banks some "sleepless nights." Helped by ample oil revenues, the former is in a much healthier financial position than some of its neighbours, yet showing little inclination to begin repaying its overdue loans. Earlier this year U.S. bank regulators took the unusual step of "classifying" some U.S. bank loans to Venezuela as "sub-standard" because of the country's failure to meet its obligations on time.

While this has little immediate impact on U.S. banks' profits it was a clear warning signal from the U.S. bank regulators that all is not well. U.S. banks face serious problems collecting their money in Brazil and Mexico but at least these countries are trying to comply with economic adjustment programmes imposed by the International Monetary Fund. Venezuela, by contrast, appears to have given up the attempt, in the view of some U.S. bankers.

However, it is Argentina which is really worrying U.S. bankers currently. At the end of March U.S. banks were saved from having to put much of their Argentinean debt on a non-performing basis by a last-minute \$500m loan which was used to make the interest payment.

Argentina itself only put up \$100m. Mexico, Brazil, Venezuela and Colombia put up another \$900m and the 11 international banks on the Argentinean Working Committee put up the remaining \$100m. This unusual last-minute intervention prevented Argentina from becoming the first major Latin American borrower in recent times to shift into non-current status on its sovereign debt.

U.S. banks are particularly sensitive to delays in quarterly interest payments since, unlike European banks, they have to publish quarterly statements and are obliged to publicise any material change in non-performing loans which could result from interest delays. Given a nervous stock market, the disclosure that Argentina failed to pay its interest on time could further damage U.S. bank shares, which in turn would hinder their ability to access the capital markets for fresh capital.

Confidence

Manufacturers Hanover Trust, the U.S. bank most exposed to Argentina, has said that its 1983 first quarter net income of \$84m would have been reduced by \$18.3m if the end-March interest payment had not been made by Argentina. The bank, along with the other big U.S. banks, stresses that it did not bring pressure on the U.S. Government to come up with a temporary solution to the Argentinean interest payment problem.

U.S. bankers admit privately that they were very relieved that the payment was made and are nervously waiting to see what happens at the end of June, when the banks are next scheduled to publish their quarterly figures.

Leading U.S. bankers continue to put a brave face on the international debt crisis. Citicorp's Walter Wriston, the leading figure in the U.S. banking community, is a firm believer that the Cassandras who have been forecasting the

Exposure of nine U.S. Banks to LDCs				
	Total foreign claims (\$bn)	Claims on non-Opec LDCs (\$bn)	As per cent of assets	As per cent of capital
1977 Dec	132.7	30.0	8.1	163
1978 June	135.9	31.0	8.0	164
Dec	147.2	33.4	7.9	170
1979 June	151.8	35.0	7.8	186
Dec	162.2	39.9	8.2	193
1980 June	176.7	41.9	8.2	192
Dec	186.1	47.9	9.0	199
1981 June	196.0	51.6	9.2	206
Dec	205.0	57.6	10.2	220
1982 June	208.5	60.2	10.6	223
Dec	208.2	64.2	10.9	221
1983 June	207.4	64.4	11.1	213

Source: Country Exposure Report, Federal Financial Institutions Examination Council

Loan Exposure of top five U.S. banks at end of 1983 (\$m)				
	Stockholders equity	Brazil	Mexico	Argentina
Citicorp	5,771	4,600	3,000	n.a.
BankAmerica	5,126	2,484	2,741	n.a.
Chase Manhattan	3,951	2,560	1,553	800
Manufact. Hanover Trst	2,671	2,130	1,815	1,221
J. P. Morgan	3,069	1,785	1,174	741

Source: Annual reports

imminent collapse of the international banking system will be proved wrong.

"If the world economy grows at a real rate of about 3 per cent per annum for the next two to three years, the current account deficits of the LDCs will return to normal and debt service ratios will drop sharply. Let this belief be thought too wild a dream, history records that, from the end of World War II till the beginning of the global recession from which we are emerging, the real growth rate of the world economy averaged about 4 per cent a year," wrote Mr Wriston recently.

Important

Not all U.S. bankers share Mr Wriston's confidence. Some have argued that the approach advocated by banks like Citibank amounts to "putting band-aids on a festering wound."

They argue that the LDC loans from the banks should be stretched out over as long as 30 years.

Mr Tony Solomon, president of the New York Fed's Council of Governors, said while economic growth of 3½ per cent a year in the industrialised world would help the debtor nations it was "not enough to resolve their problems."

European banks have been pushing an idea that instead of lending LDCs new money so that they can repay their interest, banks should be prepared to "capitalise" or roll up the interest until the end of the loan and allow countries temporarily to miss interest payments which would ease the short-term squeeze on their cash flow.

Along with many other U.S. bankers, Mr Bill Rhodes of Citibank is not impressed with the idea since he believes that it delays the day of reckoning and removes some of the discipline involved in the recent financial restructuring. He cites the case of Nicaragua, which ran into serious financial difficulties as a result of the civil war. The banks agreed to capitalise the interest but Nicaragua did not adjust because it had no incentive to adjust.

Another similar idea circulating among U.S. bankers is some form of "cap" on the interest rates they charge to LDC borrowers. Tony Solomon and Martin Feldstein, chairman of the Council of Economic Advisers, raised the idea recently but there are widely differing views among U.S. bankers on the practicality of such an initiative.

Even so, every international banker in the U.S. is conscious that the recent rise in U.S. interest rates is pushing the most heavily indebted countries closer to the point where they must consider repudiating their debts to U.S. banks—a possibility which sends a chill

Pressure

Even if the problems of the LDCs disappear as quickly as banks like Citibank suggest, most U.S. bankers are resigned to the fact that their international business is unlikely to ever again be as important a segment of their business as it was at the start of the 1980s, when it accounted for over 50 per cent of the earnings of the money centre banks.

Inside the U.S. many of the barriers which forced U.S. banks to look abroad for their growth are being taken down, with the result that there are plenty of "safer" domestic growth opportunities for U.S. banks.

The risk attached to LDC lending has led to a mark on many U.S. banks. They do not mind sitting out a prolonged recession in their domestic marketplace, where they can take a comforting look at their underlying security every now and then, but in lending to Brazil, Argentina or Mexico, a U.S. bank is just one of hundreds of other foreign banks which share widely differing views as to how they should go about collecting the money if times get tough.

IN AMERICA, THE STREETS ARE STILL PAVED WITH GOLD

They called it the land of opportunity. And it has never been more true. Free enterprise is alive, well, and working better than ever in America.

Yet, seeking your fortune in America means more than setting up operations and waiting for the profits to pour in.

That is where Bank of Boston can help. Our special group of multinational officers will help make your way of doing business work in the United States.

Through our 200 offices in 38 countries around the world, we can work with your home office and stay at the forefront of international business and banking developments.

And, from our Boston headquarters, we can help you throughout America. We are the only U.S. bank with offices in 200 cities.



Bank of Boston is the only U.S. bank with offices in 200 cities. We are the only U.S. bank with offices in 200 cities.

Bank of Boston is the only U.S. bank with offices in 200 cities. We are the only U.S. bank with offices in 200 cities.



BANK OF BOSTON

EUROPEAN OFFICES IN FRANKFURT, LONDON, LUXEMBURG CITY, MILAN, PARIS.

WORLD HEADQUARTERS BOSTON, U.S. OFFICES IN CHICAGO • DALLAS • HOUSTON • LOS ANGELES • MIAMI • NEW YORK. WORLDWIDE OFFICES IN ARGENTINA • AUSTRALIA • BAHAMAS • BAHRAIN • BOLIVIA • BRAZIL • CAMEROON • CANADA • CAYMAN ISLANDS • CHILE • COSTA RICA • DOMINICAN REPUBLIC • FRANCE • GERMANY • HAITI • HONDURAS • HONG KONG • ITALY • JAPAN • KOREA • LUXEMBOURG • MEXICO • NETHERLANDS ANTILLES • NIGERIA • PANAMA • PARAGUAY • PHILIPPINES • PUERTO RICO • SINGAPORE • SWITZERLAND • THAI • THAILAND • UNITED KINGDOM • URUGUAY • VENEZUELA • ZAMBIA • ZIMBABWE

© 1984 THE FIRST NATIONAL BANK OF BOSTON

فوائد الاستثمار

Change is sweeping through the financial services industry: new institutions are emerging and a range of new products is on offer

Super league starts to stretch away

Wall Street Houses

TERRY DODSWORTH

FEW EVENTS could have encapsulated the development of the U.S. securities industry over the last few years quite as comprehensively as the sudden marriage of Shearson/American Express and Lehman Brothers Kuhn Loeb in April.

The decision to merge in what was effectively a takeover of Lehman by Shearson, high-lighted two strands in current Wall Street thinking. The first is that size now counts of itself in a way that it never has before. The second is that the old distinctions between the traditional investment banks like Lehman and the conventional broking houses such as Shearson no longer matter very much.

The development of a super league of Wall Street houses goes back to the mid-1970s and the abolition of fixed brokers' commissions. Until then commission income had been the mainstay of most New York Stock Exchange member firms, accounting for around 50 per cent of gross revenues in 1973. The rule change was rapidly and very decisively made this steady source of income much less dependable. It opened up the market for opportunistic forays by firms that were ready to move in aggressively and offer clients — especially the big institutional customers — cut rate services.

One result was that many smaller firms merged or went out of business while the bigger groups grew larger still. At the same time the stabilisation in commission revenues made the other areas of business more important. Firms have intensified their efforts in the two broad areas of securities trading and investment banking, activities which have both expanded rapidly over the last nine years.

The companies that have emerged looking the strongest from this pell-mell bout of change are those that have managed to look into one of these two growth sectors — and the strongest of all are those that have a foothold in both.

Blue chip

Some blue-chip investment banks, notably Goldman Sachs and First Boston, have made the transition smoothly by building up their institutional trading departments and their capital base. From the other direction trading houses such as Salomon and Merrill Lynch have expanded their banking activities.

In the midst of this reshuffle in the industry Shearson emerged as one of the fastest-growing and most aggressive retail brokers dealing directly with the general public. Through a series of mergers in the 1970s it built up its position to push into institutional business and own account trading — moves that were reinforced by the firm's acquisition by American Express, which was able to pump up the capital base of the broking company.

The one important element which has been missing from the Shearson mix was a heavy-weight investment banking business. Lehman, one of the oldest established names on Wall Street with roots that go back to before the Civil War, provides just this, along with a list of contacts and clients on which the classy Wall Street financiers have historically based their pre-eminence.

While the logic of Shearson's development into an all-embracing all-service firm is clear enough, however, the merger begs the question of why Lehman should have wanted to accept it. The firm had recovered from a difficult period in the early 1970s to re-establish itself among at least the minor aristocracy of Wall Street. During the boom in trading over the past two years it had racked up record profits and substantially expanded its capital base. In addition, it had managed to develop a powerful dealing business, particularly in the fixed-income sector.

Pre-eminence

The answer to this question is twofold and both points illustrate the pressures that are now being exerted on the old charmed circle of the exclusive Wall Street partnerships. First, Lehman was suffering from a larger family row about the direction of the firm which had pitted partner against partner in a divisive scrap.

Secondly, Lehman had evidently begun to worry about the stability of its capital base. During 1983 it had raised substantial new loan capital but this still left it well down the Wall Street league table at number 14 in the list of the most heavily capitalised companies.

Shearson, by contrast, has demonstrated how rapidly and aggressively a well capitalised company can move in the securities industry. With its huge cash-rich partner in American Express, it has been able to expand its capital base more quickly than many of its rivals, thus increasing its capacity to move into new markets, particularly trading.

By the end of last year, before the deal with Lehman, its capital had topped the \$1bn mark, making it the third largest Wall Street firm after Merrill Lynch and Salomon. In the wake of the merger it may now be moving into the number two slot.

The Shearson/Lehman saga has now established itself as the paradigm case for the currently fashionable view in the industry that the battle for survival will be increasingly won by the big battalions. In one sense this is quite obviously true. Inasmuch as the key to growth over the past nine years has been in the trading rooms, it is the big companies that have achieved the most success, since they have been able to assemble the necessary funds to take dealing positions.

The essence of the dealing-based firms lies in their capacity and willingness to take risks. The view that they have in order to work with these sort of clients they have to be willing to take positions on their own accounts. They have to maintain inventory to facilitate one-way moves and they have to trade in very large chunks of stock — the so-called block trading.

The trading-based firms also have another strength. In winning underwriting business they now have a natural advantage over other Wall Street firms because they can use their own dealing network as a distribution channel.

The relationship between capital resources, dealing ability and underwriting capacity is illustrated in the Wall Street league tables. The firms that have concentrated most on trading are Salomon, Merrill Lynch and Goldman Sachs. Last year they occupied the top three underwriting positions in both dollar volume and the number of issues, and all three came in the list of top five most heavily capitalised firms. Morgan Stanley, meanwhile, which lies thirteenth in terms of capital, slipped to number five in underwriting, the first

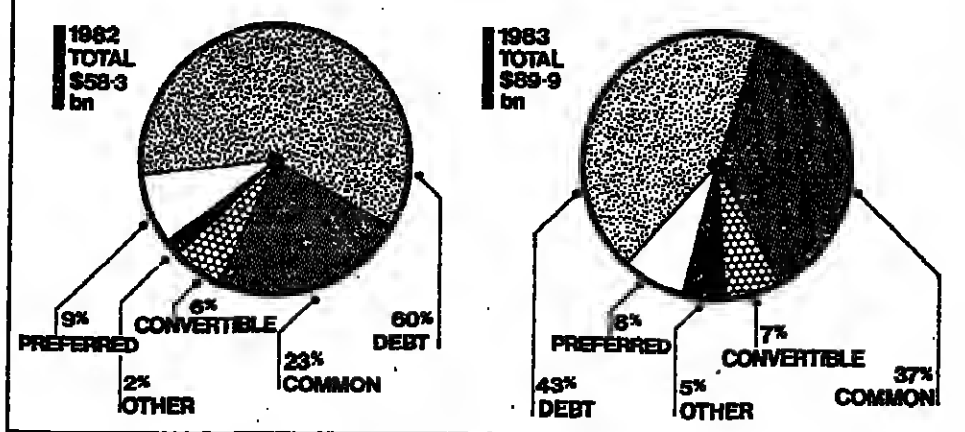
time in five years that it had not been first or second in the ratings.

Among the top troika, Merrill Lynch is the odd man out, since it has gone the way of becoming an all-service firm, maintaining a very big private client retail operation to go with the institutional business. Merrill has recently been showing some of the dangers of this approach in the heavy staff costs that have weighed down its profits. But the strategy of building from a retail base and tacking on to that virtually every conceivable type of brokerage activity is by no means unfashionable. The top ten largest firms include Shearson, E. F. Hutton, Prudential-Bache, Paine Webber and Dean Witter Reynolds in this category.

Mr Perrin Long, a specialist on Wall Street firms at Michael Lipper, believes, however, that the pull of gravity towards the larger organisations is now so strong that a hard core of 5 to 8 giant financial groups will emerge over the next few years. If this is so, the question is what will happen to the medium-sized organisations.

One answer is more mergers. The Shearson/Lehman marriage was followed by a wave of speculation about several companies, notably Morgan Stanley and Kidder Peabody. Another is increasing specialisation. This trend has already been evident over the last few years, with the emergence of the discount brokers and leveraged buyout experts as well as strong regional brokers such as the St Louis-based A. G. Edwards, which has concentrated its resources on an efficient retail operation.

TOTAL PUBLIC OFFERINGS BY TYPE OF SECURITY



Finance-raising rush loses impetus

Equity markets

TERRY SYLAND

THE U.S. equity markets enjoyed spectacular success last year as an arena for raising equity finance but are now finding themselves operating in more difficult conditions. Corporate securities underwritten in the first quarter of this year are down by more than a third on the comparable quarter of 1983. The market for new issues, or Initial Public Offerings (IPOs), is sluggish and lagging far behind the peak offerings total of 1983.

Comparisons with last year can be a little cruel for 1983 was a year marked for

prominence in the annals of Wall Street. During the first half stock market confidence was bounding ahead as corporate results began to show the first fruits of the recovery in the U.S. economy; so were stock prices, which had fallen to exceptionally low levels in the preceding 12 months. The upsurge in stock prices from low levels offered outstanding opportunities for existing corporations to fund themselves through stock issues and also for new companies to launch themselves on the stock market.

In the first quarter of this year new corporate common stock issues underwritten were down to \$2.3bn, compared with \$6.6bn a year ago — hardly surprising in view of the lacklustre performance of the stock market since the turn of the year

and heading to be seen in context.

This year's first quarter compares favourably with the opening period of 1982, however, which recorded \$1.5bn in new equity underwriting. Moreover, shelf registrations for equity remain at a healthy level, indicating that a return to lower interest rates, together with a more confident stock market, could bring a radical improvement in the new equity market.

Last year's total of 975 new IPOs, worth about \$12.5bn at issue prices, was not merely a record. It surpassed the aggregate IPO total for the previous 12 years. The opening quarter of this year has brought a total of only about \$1.2bn from 95 new IPOs, according to Securities Data, which tracks the new issue industry.

The 1983 total benefited from several special features in the general increase in corporate activity, while 1984 has suffered from the absence of them. About 20 per cent of last year's new issue total was accounted for by a rush to obtain public quotation by the Savings and Loan institutions (S and Ls).

This sector, which faced financial ruin after a decade of inflation had wrought havoc with its portfolios of fixed interest mortgages, took the opportunity to abandon the mutual, or fundholder-owned, structure enjoyed by most of them and to follow the lead of the majority of S and Ls which were already publicly quoted.

But in retrospect the enthusiasm which greeted the new S and Ls proved overdone. There were underlying doubts about how to value stocks in companies which had formerly been trading under mutual ownership. The implications of the new securitisation of mortgages, which converted existing mortgage loans into tradable assets, were, and still are, difficult to assess.

For these reasons, as well as the general shakeout on Wall Street, the S and L new issues make a disappointing showing in today's stock market.

Aside of place in last year's new issue total, the new high technology industries which seemed to be powering not only the new issue market but even the renaissance of U.S. industry itself.

In the context of an ebullient recovery of confidence on Wall Street and throughout corporate America, the reception and initial performance of some high technology new issues was breathtaking. "You threw anything on the table and people bought and grabbed at it," commented Mr Robert Cooney, a managing director of First Boston.

Unfortunately, the high technology issues were among the earliest casualties of the U.S. stock markets when the latter began to falter in the second half of the year and new issues often performed disappoint-

ingly. By the end of 1983 any number of Wall Street fund managers were paying a price for having stayed in this sector of the market too long.

This year, made a poor start with the slide into bankruptcy in February of Victor Technologies, which marketed the Sirius computer in Europe, and had survived in the stock market for only one year after issue at \$22 a share. The attractions of the high tech issues have been reduced by difficulties in the small computer industry and the greater commitment of IBM and the other giants of the business.

Strength

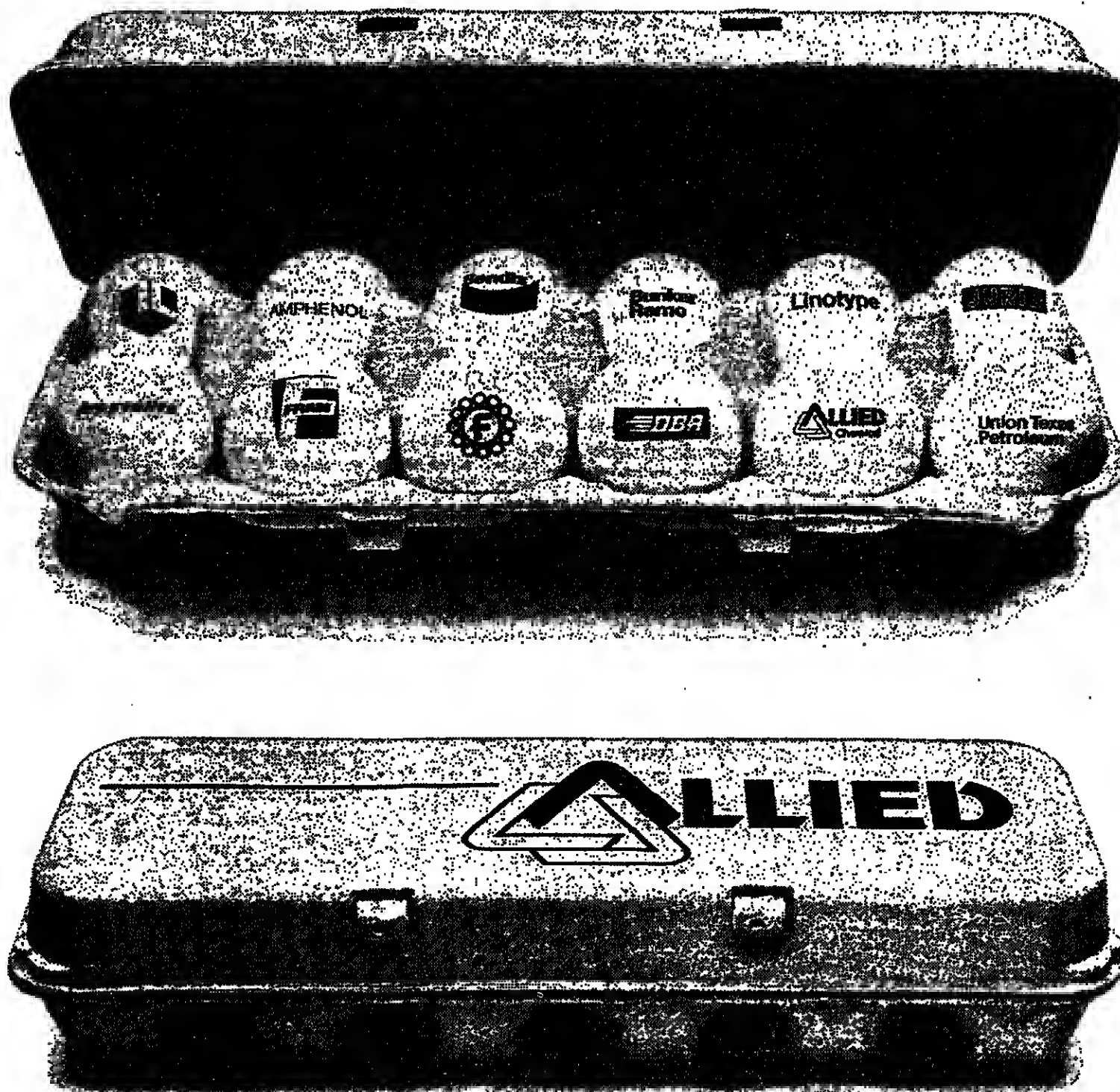
The NASDAQ over-the-counter markets, which provided the stock market entry point for many of the 1983 high flyers, have traded more sluggishly and investors are more wary of committing themselves to stocks with a narrow trading base.

But all this can be seen as the true function of a new issue market — to act as a screening system for controlling the flow of new investment cash into the market and improving the quality of new issues allowed inside.

The major institutional investors, always on the lookout for the next Xerox or IBM, are not unhappy to see the new issue market in a calmer frame of mind. There were complaints last year that it was often difficult to obtain suitable stakes in some new issues and the rush to market brought in too much chaff among the grain.

The continued strength of shelf registrations, the top 14 lead managers participated in 102 shelf registrations in the first four months of this year — indicates that there is a ready supply of better quality equity funding to be brought forward when conditions are thought ripe.

The losses taken on last year's IPOs from the high technology industry may have been designed to history. Every boom has its casualties and the lessons are hard-learned.



All of the companies you see here, along with almost two dozen other European businesses, are part of Allied Corporation. They employ over 20,000 people and do about 1.6 billion dollars' worth of business in Europe. They're all good companies and you may be familiar with many of them. But you may not know us. So please allow us to introduce ourselves.

We're Allied Corporation, a worldwide family of companies with headquarters in Morris Township, New Jersey. We're among the thirty largest industrial corporations in America. Our operations are divided into five major sectors: Chemical, Oil and Gas, Automotive, Aerospace, and Industrial and Technology.

Allied has been growing rapidly in recent years, particularly here in Europe with the acquisition of Bendix. We think we are entering our greatest period of growth. That's why we are now listing our stock on the London, Frankfurt and Swiss exchanges. We know, as you learn more about Allied, you'll be glad that you met us.



Allied Corporation—Europe
Some of our operations include the following:

Chemical Sector
Allied Corporation International
Allied Chemical International
Alia Química
Gyrex Europe
Gyrex Elektronik

Oil and Gas Sector
Union Texas Petroleum
Union Texas España

Automotive Sector
Bendix
Société Anonyme, D.B.A.
Renix Electronique (Joint Venture)
Benditalia
Bendiberica
Jurid Werke
Fram
Prestolite
Energil
Filiat

Aerospace Sector
Bendix International
Liaison Technique Bendix

Industrial & Technology Sector
Amphenol
Spectra-Strip
UMD Amphenol
Amphenol Tuchel Electronics
Amphenol-Sicem
Fisher Scientific
Instrumentation Laboratory
Bunker Ramo
Linotype
Stempel
Semi-Alloys
© Allied Corporation 1984

Downturn in profits

IN 1983 the U.S. securities industry had a bonanza. Despite a drop in fourth quarter income New York Stock Exchange member firms topped out the year with combined net profits of \$1.96bn, a 26.4 per cent increase on the \$1.55bn earned in 1982 — itself a record. Out of 417 firms reporting in the year 357 were in profit and 60 in the red.

These buoyant results reflected the vigour of the bull market which began to run with unusual force in mid-1982. Virtually every factor played into the hands of the broking community, driving second quarter net earnings to an extraordinary peak of \$759m.

Share trading volume increased by leaps and bounds, jumping to an average of \$3.3m deals a day compared with 65m in 1982. New issues roared ahead, trading profits benefited from the rise in stock prices and private shareholders came back to the market in force. By the middle of last year the number of U.S. individuals owning shares had leapt to 42.4m from 32.2m in 1981.

In the stagnant first quarter of this year, however, the Wall Street firms have

been reporting a virtually uniform drop in profits as the boom and bust cycle of the investment world takes its downward toll. The symptoms are familiar. During an expansion phase the securities houses build up staff rapidly to cope with demand; when demand falls off, there is a period during which top-heavy overheads undermine earnings before a freeze on recruitment restores events to the right level. While trading volume fell away towards the end of the first quarter, it rose to a record average of over 100m deals a day in January — partly as a result of the splitting up of the giant AT & T telephone group. However, commission income has suffered under pressure from the increase in block trading — deals with institutions involving 10,000 shares or over, on which the commissions are minimal. At the same time the big brokers have been struggling to make any money at all out of their trading activities, particularly in the fixed income sector, where they have consistently underestimated the rise in interest rates.

T. D.

Business borrowers steer clear of the equity markets

Corporate debt

PAUL TAYLOR

CORPORATE AMERICA is on a borrowing binge to finance inventories, takeovers, leveraged buyouts, capital spending and trade.

But in sharp contrast to the period at the start of the current economic recovery in late 1982 and the first quarter of 1983, most of the borrowing is short term and—reflecting the current malaise of the U.S. debt and equity markets—balance sheet restructuring has been all but abandoned, at least temporarily.

Last year the corporate sector raised an estimated \$89.9bn through the U.S. equity and capital markets compared with \$58.3bn in 1982. While corporate bond volumes increased by about 10 per cent to around \$38.5bn the dramatic jump actually came in the funds raised through common stock equity issues which more than doubled to around \$33.36bn.

But even the bond figures actually mask some important changes in the pattern of borrowing.

The average monthly bond volume actually declined by almost 60 per cent in the last two-thirds of the year and it was only in the final months of 1983 that short term business borrowing began to pick up.

Despite this, at the end of last year most senior Wall Street economists were still predicting an increase in both corporate debt and equity offerings in 1984.

Now half way through the year those predictions—like so many others—are beginning to look a little odd. One senior Wall Street economist whose firm had been predicting a substantial increase in bond and stock issuance this year said last week: "Now it looks like bond issuance will be below expectations and equity issuance will be very much lower than we had predicted."

There are several factors which have pushed business

borrowers away from the credit and equity markets and back towards short term borrowing. These include the impact of interest rate deregulation in the U.S. which has fostered further intense competition among lenders for corporate business.

But undoubtedly the primary factor has been the sorry performance of the U.S. equity and credit markets—especially since mid January—which has pushed borrowing costs in the credit markets sharply higher and made equity issuance considerably less attractive.

The corporate sector has responded to these problems in a number of distinct ways. The most obvious perhaps has been to steer clear of the equity market except where new issuance is absolutely necessary—as in the case of banks which have been forced to improve their capital ratios.

Level pegging

According to first Boston, the Wall Street investment bank, new equity issues had cooled in just \$3.99bn by mid May this year compared to \$17.15bn in the same period last year.

In the corporate markets bond issuance in volume terms continued, until last month, to level peg that of last year but even this disguised important changes in the structure of new issuance. In particular a marked shift towards shorter maturities and, in some instances, towards floating rate rather than fixed coupon issues.

Thus while bond issuance averaged about \$3.1bn a month in the first four months of the year compared to \$3.2bn in the same period last year medium term issues accounted for about \$1.9bn of the total compared to \$1.4bn in 1983. For 1983 as a whole medium-maturity obligations accounted for 53 per cent of total corporate bond issuance in the U.S.

In April the shift toward medium term issues became even more stark with about \$2.3bn of the \$3.6bn in new paper issues counting as medium term debt.

This impact of lower long term bond prices and higher yields

—the yield on long term AAA industrials has increased from about 12.50 per cent to about 14.63 per cent between mid January and late last month—is also seen in rule 415 shelf registrations which currently total about \$37.4bn.

With high funding costs and the avalanche of new government paper to fund the estimated \$178bn federal budget deficit this year compounding the problem, corporate treasurers have been in a hurry to tap the shelf and bring issues to the U.S. market hoping instead that they will have the opportunity instead to dive through an "interest rate window" should one occur—or to tap new sources of finance including the international credit markets.

Last year foreign bond issuance by U.S. corporations equaled about 20 per cent of total U.S. corporate bond financing in the U.S. and—despite the strength of the dollar—the proportion is expected to be higher this year.

This reluctance to use the U.S. long term credit markets has had a dramatic impact on new issue volume, particularly in recent weeks. For example the total corporate calendar for May showed just \$500m of new corporate debt securities due to be offered. "The new issue market has all but dried up," said one market observer recently.

In sharp contrast however short term business borrowing, having increased only a modest 1.1bn in 1983, is soaring. So far this year short term borrowing by business firms and non bank financial corporations has increased about \$37bn compared to a \$400m decline in the same period last year. In the first four months of the year not new commercial paper issuance alone jumped to \$17.4bn compared to \$3.7bn in the same period last year and almost equalled the \$18.7bn total for the whole of 1983.

The boom in short term borrowing has also produced a bonanza for the banks although it has also kept upward pressure on short term rates and fueling mounting concern about the liquidity problems at Continental Illinois sent the market reeling, virtually drying up the Bank Certificate of Deposit (CD) market, and sending the yield spread between bank paper and Treasury bills soaring.

But the most important influence shaping the markets has been the impact of bank deregulation which dramatically increased the pool of funds that the banking system could compete for.

Last year was the first year in operation of money market deposit accounts—new demand deposit accounts, available to the ordinary person, offering close to money market interest rates. What happened in 1983 was that the banks were flooded with this new (and expensive)

the banks are putting on.

In the first quarter some estimates suggest that bank loans to business increased at an annual rate of over 15 per cent to a total of over \$425.2bn and the weekly banking figures supplied by the Federal Reserve Board which show business loans increasing by round \$1.4bn a week recently suggest the pace may actually be accelerating.

The burst or major acquisitions, including those in the oil industry, coupled with a spate of multi-billion dollar leveraged buyouts has helped fuel short term demand. According to the Salomon Brothers, the Wall Street investment bank, the volume of cash acquisitions in the first quarter probably exceeded \$20bn—more than twice the previous record for any one quarter.

But Wall Street economists reject suggestions that the

acquisition trail is the primary factor behind the growth in short term U.S. business credit demand. Instead they suggest that inventory accumulation and capital investment, together outstripping corporate cash flow, explain much of the surge.

"With inventory outlays rising sharply, equipment spending still robust and plant outlays rising as well, business spending is now running well ahead of business cash flow," says Manufacturers Hanover Bank in a recent report. "And with both the bond and equity markets in disarray a good chunk of the resulting corporate finance needs is being met at the commercial banks and in the short term debt markets."

Last year, economists point out, modest growth in investment and inventories was largely met from internal sources and in particular by

sharply improved profits. In fact inventory investment in the second quarter last year, the low point for business borrowing, actually fell at an annual rate of \$1.45bn but surged in the first quarter this year to a \$62.2bn annual rate—one of the key factors that boosted first quarter GNP.

Investment

Similarly business investment in such things as new equipment, machinery and buildings fell in 1983, increased by 12.6 per cent last year and is continuing to grow. According to Data Resources, an independent consulting firm, business investment this year will grow by about 15 per cent to around \$400bn.

Whether corporate short term borrowing will continue apace through the second half will depend in part on the performance

of the economy in general, the relative performance of the long term debt and equity markets and perhaps most crucially on the interest rate environment.

But with many economists predicting only a slight slowdown in the hitherto torrid pace of economic growth short term corporate borrowing could continue to expand. Some economists believe the only real brake would be a further sharp upward movement in short-term rates and—perhaps less likely—a flattening of the yield curve which would make long-term borrowing once again less costly and more attractive.

"Corporate treasurers would like to continue the balance sheet restructuring which began in 1982 with the conversion of some short-term debt to long," says one Wall Street analyst. "But for the moment such

moves have had to be placed on the back-burner." According to Salomon Brothers the ratio of long to short-term debt increased marginally to 1.08 per cent at the end of last year from 1.05 per cent a year earlier—a modest improvement when set against the 1.2 per cent reached at the end of 1980 and the 2.5 ratio achieved in the early 1960s.

The return of corporations as massive issuers of long bonds is unlikely to occur soon," Dr Henry Kaufman, Salomon Brothers chief economist, said earlier this year. "The continuation of a positively sloped yield curve will by itself encourage borrowers to save on financing costs by borrowing short. Many corporations have survived credit crunches and believe that they now know how to cope with a larger proportion of short-term debt."

Interest rates under growing pressure

Short-term money market

ANDREW ARENDS

AFTER A FAIRLY quiet year in 1983, the short-term money markets have become a hive of activity, with strong private sector demand for credit, combining with the voracious appetite of the U.S. government, to put short-term interest rates under growing pressure.

The money markets have been subject to sweeping changes in recent times, and are affected significantly by changes in risk perception as well as by longer-term structural changes.

Nowhere was this former factor more evident than last month when the liquidity problems at Continental Illinois sent the market reeling, virtually drying up the Bank Certificate of Deposit (CD) market, and sending the yield spread between bank paper and Treasury bills soaring.

But the most important influence shaping the markets has been the impact of bank deregulation which dramatically increased the pool of funds that the banking system could compete for.

Last year was the first year in operation of money market deposit accounts—new demand deposit accounts, available to the ordinary person, offering close to money market interest rates. What happened in 1983 was that the banks were flooded with this new (and expensive)

retail money while, on the other hand, they faced only moderate loan demand.

In the initial stages of the economic recovery the U.S. corporate sector was providing enough self-generated resources to avoid having to borrow on the money markets. Commercial paper outstanding (short-term business paper) barely rose at all during the first three quarters of 1983.

This had a big impact on the CD market. According to Wall Street analyst Len Santow, "For most of 1983 there was little reason for the commercial banks to go out and get institutional CD money." Indeed at one point in 1983, CD spreads over Treasury Bills fell to just 25 basis points. Part of the reason was a technical shortage of T-Bills at the time, but this also reflected the underlying weakness in CD rates.

One of the key rates in the market is the Federal Funds rate, the overnight interbank rate. The entire rate structure is firmly anchored on Fed Funds, and over the past year and a half (with the exception of the Continental Illinois crisis when the Federal Reserve Board flooded the system with liquidity) the Fed Funds rate has acted in a more or less consistent manner, leaving the movement of the other short-term instruments in the hands of outside factors.

So far in 1984, the level of consumer spending and loan demand has shown no sign of abating. Business loans by banks jumped 20 per cent between February and April, and com-

mercial paper outstanding has increased by nearly 30 per cent on an annualised basis in the first three months of the year.

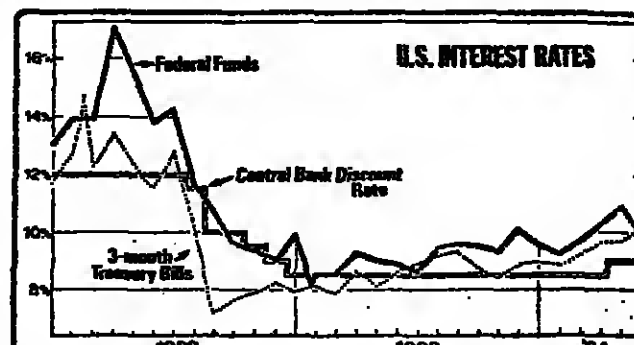
This has seen virtually all the banks liquidating their stocks of government securities (built up in 1983), and going aggressively into the market to raise funds.

But in the new deregulated environment this has had some important consequences. Despite the hunger of the banks for funds, the CD market has only partially rebounded from the lows of 1983. Large (\$100,000 or more) domestic CDs written by the commercial banks have in fact fallen over the past year. It has mainly been those banks like Morgan Guaranty which have small or non-existent retail operations that have been writing large CDs.

Tiering

Retail money has poured into the money markets. According to Federal Reserve figures, by February 1983, three months after they had been introduced, a total of \$279.6bn had been deposited in MMDAs. Conversely, figures for "large time deposits" outstanding (which include CDs) showed a sharp drop over the same period.

In the money markets there is, of course, a "tiering" of the various instruments according to the degree of risk. Domestic bank CDs are usually broken down into three major groups: the top nine or ten money centre banks (MMDAs), large regional U.S. banks; and foreign banks. In



recent months spreads between these groups have fluctuated dramatically. In March of this year the market perception that Japanese banks were far less exposed in Argentina saw the differential between Japanese "Yankee CDs" and MMD bank CDs narrow considerably, although the recent flood of paper from the Japanese banks has seen the spread widen.

Within a grouping, an informal tiering in market traders also exists. When doubts about the bank began to surface last month, Continental Illinois was forced to pay at least 50-60 basis points more for its money than any of the other big banks.

Tiering is inevitable whenever questions of quality occur. One way to see this quality differential is to look at the yield spread between "safe" Treasury bills (backed by the U.S. Government) and Commercial Bank CDs. Whenever there is a "flight to quality" this spread widens.

During the first week in April the spread moved sharply outwards to around 150 basis points, and jumped even higher, to 190, when Continental Illinois troubles began to hit the headlines. In fact, spreads between all instruments have widened since early April.

The issue of Bankers' Acceptances (an instrument used to finance trade transactions) inevitably tends to fluctuate with

the volume of world trade and over the past 18 months the market has remained stuck. In July of 1983 outstanding BAs totalled \$72.7bn. By December this had risen to \$78bn before falling back in March of this year to \$73.3bn.

In October 1982 the Fed changed the rules governing BAs, permitting banks to issue more BAs exempt from reserve requirements. And what has happened since then is that while the total volume of BAs has fallen, the share of the major banks in this area has increased. It is also true that BAs remain important to the banks because they provide commission-based income.

One indirect impact of deregulation has been to make the old definition of the money markets redundant. In the old days you could talk about Fed Funds, T-Bills, CDs, BAs and Commercial Paper and that was it. No longer.

According to Miles Slater of Salomon Brothers: "You can no longer truly define what the money markets are today. The old definition of money market instruments being those under one year is debatable." Instead, he claims one now has to refer to the "short-term money markets" as dealing with those instruments with maturities some of which extend into two or three years.

GROSS ISSUANCE OF PUBLICLY OFFERED CORPORATE BONDS IN 1983

	Maturity in years				Type of issue	Credit rating				
	10 or less	Over 10	(1)	(2)	(3)	(4)	A or BAA or higher	lower	Total	
Utilities	2.7	7.5	8.3	1.1	0.1	0.8	5.4	4.8	10.2	
Industrials	1.9	5.4	4.5	0.8	0.1	2.0	3.7	3.6	7.3	
Other non-financial	1.2	5.1	2.9	1.3	4.3	2.5	1.8	5.1	6.9	
Banks	5.6	1.1	2.4	0.1	2.2	0.1	6.4	0.3	6.7	
Other financial	4.9	2.5	5.1	0.5	1.2	0.6	4.2	3.2	7.3	
Total	17.0	21.6	23.1	3.6	5.8	6.0	21.4	17.1	38.5	

(1) Conventionally priced straight bonds. (2) Zero-coupon and original issue discount bonds. (3) Adjustable-rate issues, including extendables. (4) Convertibles.

Source: Salomon Brothers Inc.

The State of Maryland, U.S.A., would like to put a little temptation in the way of British business.

The carrot is the universal symbol of incentives.

In Maryland we offer business people the biggest incentive of all—a commitment to help protect your profits—the lifeblood of your company.

So if you're thinking of establishing distribution, office, assembly or production facilities in America, Maryland is the place to begin.

It's situated about half way down the right hand side of the USA, on the doorstep of Washington D.C., and roughly equidistant from Boston, Chicago and Atlanta. In Baltimore, we boast the second busiest container port on the eastern seaboard, and we have three duty free Foreign Trade Zones.

There are also three major airports in the region so you can fly non-stop to London.

Maryland is a fine place to live.

The state has the highest ownership of sailing boats per capita in the entire USA!

Which is probably why we also have the highest concentration of engineers, scientists and skilled technicians of any region in the country and perhaps the world.

But, most important, Maryland is unashamedly "pro-business."

We want to attract new enterprises, new industries, new initiatives.

Every Marylander will welcome you. And you'll not be the first to try it; nearly 200 European companies have already come for the carrot... and stayed on to profit!

For more information about how to set up business in our state, contact the State's Office in Brussels. Telephone: 010/32/2/53903.00 or telex 64317 mareur b.

Or simply fill in the coupon, attach it to your company letterhead, and send it to the address shown.

THE STATE OF MARYLAND

State of Maryland Dept. of Economic Development, 78, Box 6, B-1050 Brussels, Belgium.

Name _____

Title _____

Company _____

Address _____

Tel. _____ Telex _____

Maryland, USA. The Pro-Business State.

The Netherlands is the world's second largest exporter of agricultural products.

And Rabobank is Dutch agriculture's foremost bank.

Agricultural products account for some 25 per cent (approx. 42 billion Dutch guilders) of Dutch exports. In dairy exports the country is number one in the world. With the importance of agribusiness for Dutch foreign trade, it is inevitable that Rabobank is highly knowledgeable on all aspects relating to international trade finance.

By providing 90 per cent of all loans to Dutch agriculture, Rabobank is the largest source of credit to this particular sector. And plays a key role in agribusiness finance. In fact, Rabobank with its co-operative organizational structure provides nationwide on-the-spot banking services through a network of 3,000 offices.

One third of all Dutch companies conduct their

financial business through Rabobank, and about 40 per cent of all Dutch savings are entrusted to us.

With total assets exceeding 115 billion Dutch guilders (approx. US \$38 billion), Rabobank is not only one of the largest

banks in the Netherlands, it is also one of the world's 50 largest banks.

If you feel your business would be in good hands with the bank of the world's second largest exporter of agricultural products, please contact us.



Rembrandt country is Rabobank country. The country where traditions of excellence continue to flourish.

Member of Unico Banking Group.

Rabobank

Rembrandt country is Rabobank country.

Rabobank Nederland, International Division, Croeselaan 18, 3521 CB Utrecht, The Netherlands. Telex 40200. Branch office New York, U.S.A. Telex 424337. Representative office Frankfurt/Main, F.R.G. Telex 413873. ADCA-Bank AG Frankfurt/Main, F.R.G. Telex 412864. Representative office London, U.K. Telex 892950. Subsidiary Curaçao, N.A. Telex 3422.

Packaged investment brings a bonanza

LAST YEAR Salomon Brothers, one of the most profitable of the big securities firms, made around 40 per cent of its \$500m profit on a business which Wall Street had scarcely touched five years ago.

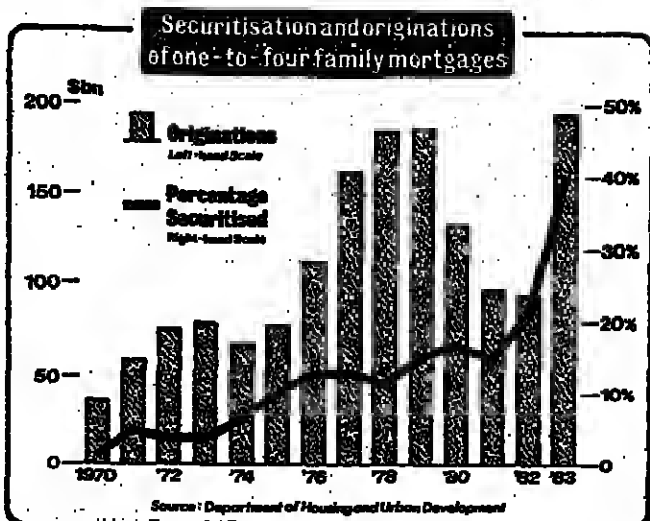
Across town at First Boston, another of Wall Street's blue chip trading firms, a similar team of dealers was also notching up the sort of profits that quickly became legend in the New York markets. For both, this extraordinary bonanza came from dealing in mortgage-backed securities, a new kind of financial instrument which has now been packaged and made palatable to the world of institutional investment.

The meteoric rise of the market for mortgage-backed securities—fixed interest paper which is ultimately backed by home mortgages—has astonished even the most hard-boiled New York professionals. Last year about \$55bn of mortgage-backed securities were created, substantially higher than the \$45bn of the previous year, and dwarfing corporate bond issues by more than 60 per cent. Yet ten years ago issuers were scarcely generating \$3bn of the mortgage-backed paper and at the end of the 1970s volume amounted to only about \$20bn a year.

The mechanics of the market work roughly as follows. Mortgage loans are originated by local savings banks and thrift institutions, lending out fixed rate, long-term money, of typically 30-year maturity. The thrift then takes this mortgage to one of the federally-backed mortgage guarantee associations, which pools it with a group of similar obligations, guarantees the package and issues it as a security. Interest and principal are paid as normal by the home-owner on a monthly basis to the thrift, which processes and passes on the payments to the owner of the security, taking an agent's fee for its part in the transaction.

Once "securitised," to use the Wall Street jargon, the mortgages become much more liquid instruments and can be traded just like a Treasury or corporate bond. Typically they are handed back by the guaranteeing agencies to the thrifts, which either use them as collateral for raising cash or simply sell them. If sold, they are snapped up by the Wall Street investment banks and then traded on to investing institutions—the pension funds now own about 15 per cent of all securitised mortgages.

The rise of this market into a prominence where it makes headlines on Wall Street is yet another indirect result of the deregulation of the financial sector. In the early 1980s, as deregulation brought investors a myriad of new possibilities for interest-earning deposits, the thrifts found themselves severely squeezed for funds. With high interest rates prompted by the tight money policies of the Federal Reserve



Board also playing their part, many of the thrift institutions were pushed into an almost impossible fix.

Historically they had financed their mortgages, typically 30-year fixed rate assets, by borrowing short-term. In the period of relatively stable inflation and interest rates in the 1950s and 1960s this technique had proved more than adequate, since depositors' money was cheap and home buyers had been willing to pay a premium rate. Suddenly in the early 1980s, however, they ran into the classic problem of borrowing short and lending long: they were having to pay higher interest rates to attract new money than they were receiving on their established mortgages.

Mortgage-backed securities

TERRY DODSWORTH

As the thrifts began to stack diminished, however, the guaranteeing agencies stepped in to help. There are three of these institutions—the Government National Mortgage Association (Ginnie Mae), the Federal National Mortgage Association (Fannie Mae) and the Federal Home Loan Mortgage Corporation (Freddie Mac)—which either insure mortgages, in the case of the former, or guarantee them in the latter two instances.

What they did in this case, on the recommendation of the Government's Home Loan Board, was to offer to swap or buy the thrifts' old and unprofitable mortgages—often on the books at rates of 8 per cent against current deposit finance at 15 per cent. The idea was to allow the thrifts to raise cash so that they could invest in higher yielding assets and restructure their balance sheets. To facilitate this shift new rules were established to allow the loss on the loans, which had to be sold at a discount, to be amortised over their full term

rather than being written off immediately.

The procedure was a tricky one but it worked, partly because a great deal of work had gone into building up the technique of securitisation and marketing of the securities.

In terms of yield and security, the mortgage paper has generated broad enthusiasm in the market. As demand rises yields are inevitably falling but they still stand almost one percentage point above comparable long-term Treasury bonds, against one and a half years ago. They are also regarded as being virtually as secure as Government securities since they are backed by either Federally controlled or Federally supported organisations, and are based on home mortgages on which individuals rarely default.

The market has also become highly liquid, facilitating easy trading. "The average coupon Ginnie Mae is more liquid than a 30-year Treasury bond. They are much bigger issues and we can trade \$300m at a clip," says Mr William McCauley of First Boston.

First Boston has additionally pioneered efforts to trade Ginnie Mae overseas, listing them on the Luxembourg Exchange for the benefit of West German investors, and in Singapore, along with Salomon, for the Japanese. But overseas trading has been light so far, partly because of the unusual coupon characteristics of the securities and partly because of withholding taxes.

The future of the market now depends both on fast-moving changes going on in the housing market, and Wall Street's ability to innovate. There is a huge pool of old mortgages, estimated at around \$1,300bn, sitting on the books of the thrifts at low fixed rates and capable of being securitised at some point to join the \$250m that has been issued up to now. But these established mortgages only trickle into the market: last year it was new issue rate mortgages that provided most of the fuel for expansion—some \$75bn of the \$85bn actually issued.

Thriving market despite the dramas

NEW YORK'S market for tax-exempt municipal bonds will look back on 1983 as a year of record financings, as well as one with more than its share of drama.

The total of newly-issued municipal obligations, at \$81.2bn was a clear peak for the market, measured not only against the previous year's total of \$77.2bn but also against the totals of \$48bn or so regularly marked up in the preceding five years.

But sheer growth in volume did not mean that the market lacked problems, or even, on occasion, downright dismay. Last year also brought the largest default ever experienced in the municipal market when the Washington Public Power Supply Association, or "Whoppers," as it was soon christened, backed down on payment of \$2.25bn of outstanding bonds, leaving private bondholders to attend a painful meeting at which they were addressed by a live broadcast, direct from the headquarters of the bank which originally backed the bond issue.

However, the market for municipal paper has continued to thrive, and the pace of new issues showed little sign of the expected slowdown in the first quarter of this year.

Some slowdown is likely, if only because last year's record level of new issues reflected in part specific factors which may not be repeated, and also because the structure of the market is undergoing a process of change.

Interest rates of municipals dipped sharply last year. In line with the general trend of the U.S. credit markets. This

in itself stimulated lending activity by U.S. local authorities, which had watched a steady deterioration of their inner city superstructures over the past decade.

More significantly, the ratio between yields on federal bonds and municipal bonds showed signs of reverting to more normal proportions. Municipals have traditionally traded on yields of around 70 per cent of those on 30-year government bonds, reflecting their tax-free status. But the ratio had climbed to around 90 per cent by the end of 1982 as inflation narrowed the tax advantage. Last year, the ratio dipped to 80 per cent, which was still too high for the comfort of local and state treasurers but a move in the right direction.

Tax-exempt bonds

TERRY SYLAND

Also driving the municipal bond market along has been the significant increase in private investor interest as inflation pushed individuals into higher tax brackets. The greatest surge of private investor interest came in the late 1970s, when inflationary fears were strongest. The impetus slowed for much of last year, but there are already signs that a renewal of inflationary fears is narrowing the gap between federal and municipal bond yields.

The shift towards private investor ownership of municipal

bonds was substantial in 1983. According to the Federal Reserve Board's statistics on the flow of funds, private households increased their ownership share of municipal debt from 30 per cent to 34 per cent. As recently as 1977, households held only 27 per cent of municipal debt.

The growing significance of private investor ownership reflects the growing sophistication towards investment in income yielding securities which has followed the rapid development of money market instruments and money market mutual funds. Mutual funds are themselves substantial purchasers of municipal debt, and offer private investors better marketability than they obtain by investing directly.

The growing presence of private investors also reflected a further reduction last year in the posed influence of the common law banks which now hold only about one-third of total municipal debt. In part the banks' reduction of participation was prompted by the enactment in 1982 of the tax equity and fiscal responsibility Act (TEFRA) which reduced their tax deduction on municipals.

In many cases, the calls for repairs and rebuilding were joined by pleas from local industries for loans which would at least help local unemployment. Moreover, the problems are narrowing the gap between federal and municipal bond yields.

The shift towards private investor ownership of municipal

Marine Midland Bank, has estimated that U.S. municipalities will face capital outlays of around \$375bn over the next six years as they are virtually forced to make good the deficiencies in local amenities stored up over the past decade. One price that local authorities, especially the smaller ones, will have to pay for continued access to the debt markets may be a general improvement in accounting standards. The level of some local accounting has come in for criticism, with, for example, the funding of local pension plans a point of contention.

Increased participation by private investors seems a certainty for the municipal bond market, and this can only maintain the pressure for an adequate margin between federal bond yields and those on the state and local debt issues.

The prospect of tighter competition in yields is bad news for the state and municipal treasurers, who still have a substantial weight of funding to arrange over the next decade. The depression in U.S. business during 1980-82 bore heavily on the older cities and urban areas, which were also the very ones with decaying roads, bridges and sewers.

Mr Petty told the Council on Municipal Performance last week that municipalities failing to apply "acceptable management practices" might find difficulty getting debt underwritten, and would thus face a cost of borrowing that will be "very high."

The default at Washington Public Power Supply cast a shadow over the municipal debt markets for a time but

this was soon lifted by the success of last year's \$300m power supply bond for Intermountain Power Agency of Utah. The Utah bond, one of the largest publicly offered issues in the history of the municipal bond market, was successfully sold despite difficult trading conditions at the crucial moment.

Other highlights were the successful return to the long term debt markets of New York City, which had been on the market casualty list ever since the 1975 financial crisis. The Big Apple sold \$201.6m in general obligation bonds to widespread acclaim in the market, increasing the total from the originally projected \$150m to meet popular demand. New York City probably needs to raise a further \$1bn or so this year and will continue to benefit from the upgrading of its credit rating by the two major agencies.

The elimination last year of bearer bonds caused a distortion in business as issuers rushed to market before registration of bonds became obligatory. The distortion of trading totals will not be repeated. Moreover, the change to registered bonds has had none of the dire effects on the market predicted in some quarters.

Underwritten municipal debt issues for the first quarter, at \$21.9bn, are running at about the same rate as last year. This seems to indicate that the expected slowdown has yet to come. The deciding factor may be that of inflationary expectations, which are already driving yields higher and may choke off some of the less enthusiastic borrowers.

Fleet Financial Group.

A case study in developing and maintaining a steady pattern of earnings growth.

Every year for 193 years, Fleet has paid continuous dividends to shareholders. Only two other New York Stock Exchange-listed firms can boast a better record.

Today, maintaining this performance standard is a greater challenge than ever. But then, Fleet Financial Group is better equipped than ever to meet the challenge.

Building from a strong base.

Sixteen years ago, Fleet established a sophisticated program of long-range planning. While this was not unique, the results have been uniquely impressive.

The starting point was Fleet's position as Rhode Island's largest, most experienced bank. Proven capabilities included commercial and trust banking.

Building on this foundation, key areas of diversification were targeted, including mortgage banking and real estate lending, asset-based lending, and consumer banking.

Planning pays.

Today, more than 50% of Fleet's business is outside the New England area and 50% of its income is derived from non-bank subsidiaries. There are now more than 300 Fleet offices in 33 states and in 4 locations overseas, including a full-service branch in London.

Fleet's mortgage banking operation, servicing a portfolio of over \$11 billion, is now the third largest in the United States.

Over the past 8 years, primary earnings per share have grown from \$2.02 to \$6.90. Return on common equity exceeds 17%. And corporate assets total more than \$5 billion.

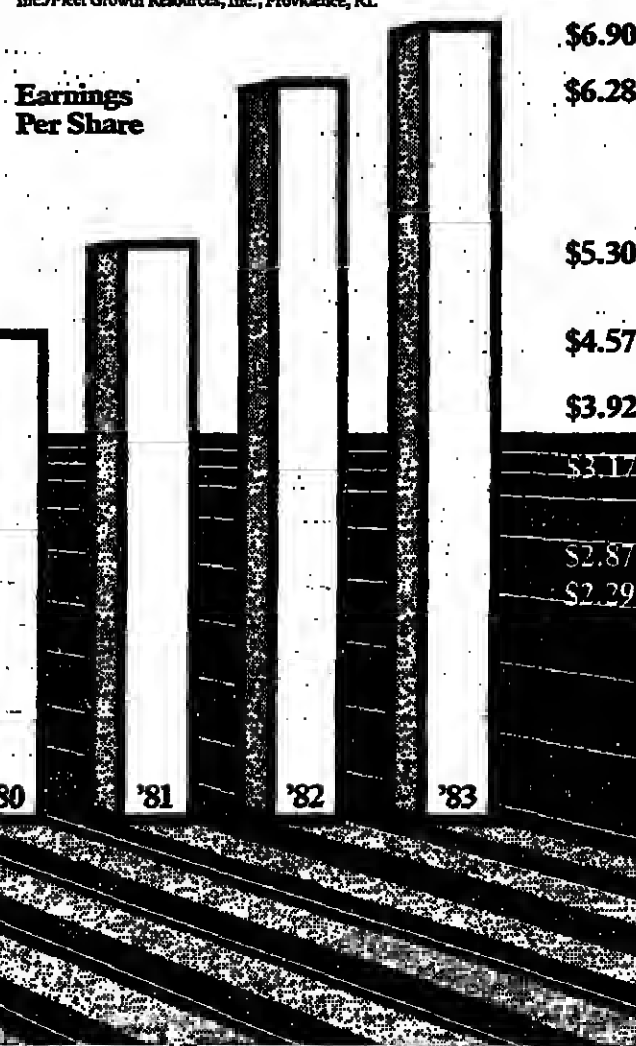
It pays to learn more.

For more information, contact Robert W. Lougee, Jr., Director of Corporate Communications, Fleet Financial Group, 55 Kennedy Plaza, Providence, RI 02903, USA, (401) 278-5879, or David D. Stewart, Senior Vice President and General Manager, Fleet National Bank, Licensed Deposit Taker, 52 Cannon Street, London EC4N 6LY England, 01-248 9531. NYSE-FLT. Stock Page Listing—FitFinG.

Fleet Financial Group

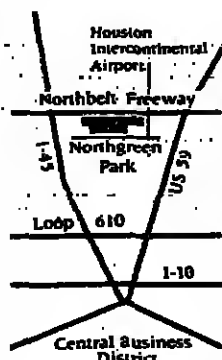
THE FINANCIAL RESOURCE™

Bankers Mortgage Corp., Columbia, SC; Fleet Credit Corp., Providence, RI; Fleet Factors Corp., New York, NY; Fleet Finance-Atlanta, GA; Fleet Finance-Idaho, NY; Fleet Financial Management, Inc., Providence, RI; Fleet Information, Inc., Providence, RI; Fleet International Bank, New York, NY; Fleet Mortgage Corp., Milwaukee, WI; Fleet National Bank, Providence, RI; Fleet Real Estate, Inc., Providence, RI; Fleet Trading Co., Providence, RI; Fleet Venture Resources, Inc./Fleet Growth Resources, Inc., Providence, RI.



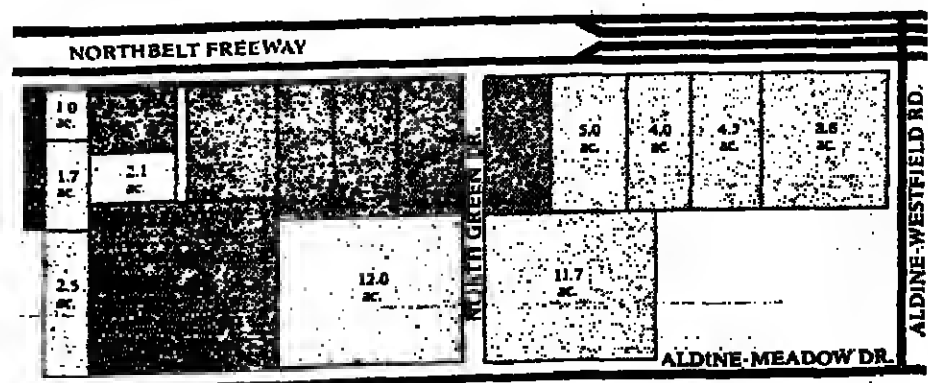
Put Your Business at the Top of Houston. Northgreen Park.

At the Top...Strategic Location Northgreen Park fronts the vital Northbelt Freeway midway between I-45 and U.S. 59. Only five minutes from Intercontinental Airport, Northgreen Park is at the center of Houston's vibrant new growth area, surrounded by impressive new corporate headquarters and research and development, office, hotel, restaurant and retail facilities. But great location isn't the only reason to put your business here.



At the Top...Planning, Controls With fully-improved building sites from 1 to 21 acres, Northgreen Park is at the top quality-wise, too. Its professional development provides the best in architectural, landscape and graphic standards—as well as favorable site prices. All of which helps ensure your investment.

Northgreen Park. The Top of Houston...where your business should be.



Northgreen Park

A development of Northgreen Park Corporation.

An exclusive offering of Glanville-Mabray, Inc.

One Greenway Plaza Drive, Suite 316, Houston 77046

713/622-8155 Telex: 791478 TWX: 910-8812-713

For information: James H. Glanville, Robert M. Crain or Dick Therrien

U.S. FINANCE 10

Minds focused firmly on market timing

Fund managers

CLIVE WOLMAN

LUNCH-TIME was approaching in the private members' club (until recently for men only) which stretches across the 30th floor of a reflecting glass building just north of Wall Street. The members and their guests gathered in small groups in front of the windows, looking out on the matchbox cars and boats below, or at the World Trade Centre towering another 57 floors above.

There were one or two stock-brokers' salesmen entertaining wealthy private clients. But most of the other groups comprised either company analysts or fund managers.

From picking up snippets of conversations, it was not difficult to tell which was which.

The analysts were discussing the fortunes of corporate America on the mainland out to the west. Some were grilling chairmen in great detail about their investment decisions, the state of their markets and so on.

The fund managers however were just talking prices and indices. Had the market been going up again in the last hour? Had First Chicago gone up as well? What about the options on the stock? What about the futures on the market? What about the relative to the futures? What about the stock index futures relative to the bond futures?

After two years in which the U.S. stock market has slumped, shot up dramatically and then fallen off sharply once again, the focus of Wall Street fund managers is now firmly on market timing, and timing with a short time horizon. "From the top down" they call it on Wall Street. First decide which way the market is going, then pick the sectors going with or against it. After that selecting the right portfolio of shares is a secondary matter.

In Boston to the north, there remain fund managers who continue to search for the undervalued company to buy as a long-term hold, using discounted dividend models, price-earnings ratios and the like. But the trend is against them. Even many of the largest pension funds, with assets of more

than \$1bn, are turning over more than the entire value of their portfolios each year, either directly or by using futures and options.

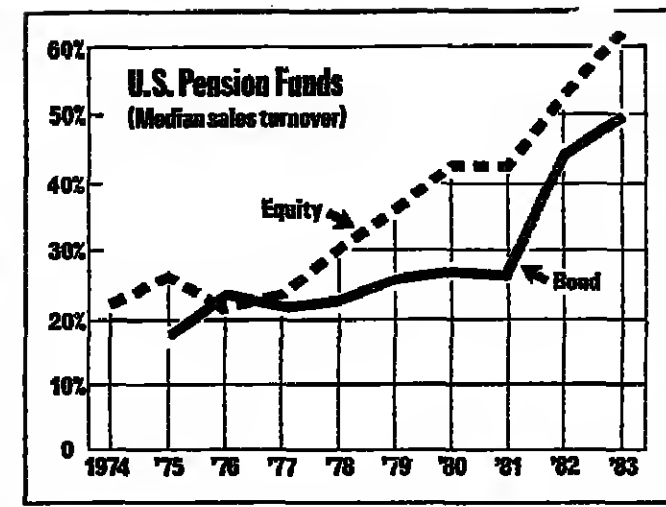
The SEI Corporation's Funds Evaluation Service, which measures the performance of over 3,500 U.S. pension funds, shows a dramatic increase in pension fund turnover during the last seven years. In 1976, the median turnover of equity portfolios was only 20 per cent. In 1982, it reached 51 per cent and last year it rose further to 61 per cent, an all-time record. The median turnover in bond portfolios too soared to a record high of almost 50 per cent from a level of only 26 per cent in 1981.

It is not only the choppiness of the stock market as a whole which is responsible for this attitude but also the variations between the different sectors of the market. Last year, the large majority of professional fund managers achieved lower returns on their equity portfolios than the stock market average as measured by the Standard and Poor's 500 stock composite index. The reason was that most invested heavily in high technology and other "growth" stocks which slumped in the second half of the year, while shares of smokestack companies recovered.

Lower returns

The SEI figures suggest that most fund managers were deluding themselves if they believed that their frenetic activity in buying and selling shares was worthwhile. Eight turnover equity funds achieved lower returns on average than their less active counterparts, last year and over the last three years.

More generally, the long-term performance figures of pension funds have been disappointing. The performance analyses of both SEI and of another, smaller, measurement service, Evaluation Associates Inc., reported, show that over the last 10 and 15 years the median pension funds have achieved lower returns than the stock market average. But the success of the fund managers in beating the index on average in recent years has subdued the sceptics. Senators no



MEDIAN RETURNS FOR FUNDS GROUPED BY SALES TURNOVER

	Annualised linked-median returns		
	10 years 1974-83	5 years 1979-83	3 years 1981-83
Equities			
Low	9.0	17.1	23.3
Middle	9.4	18.0	21.0
High	9.4	17.5	18.7
Bonds			
Low	7.2	8.6	13.7
Middle	7.5	9.0	14.1
High	7.5	8.9	14.3

Source: SEI

longer throw darts at lists of stocks to demonstrate that random selection achieves as high returns as the efforts of professional managers—and the passively managed funds designed merely to track the stock market average have been failing to win converts.

The confidence of fund managers in their ability to predict the ups and downs of the market seems unlikely to be shaken. In fact it is likely to be encouraged by the launch over the last two years of futures contracts and options on a variety of stock market indices. Trading in such contracts allows fund managers to effectively "turn over" their portfolios without incurring the expense and difficulties of buying and selling large lines of stock.

So far few funds have been able or willing to use these contracts, although they discuss them, as many encounter legal obstacles or objections from their sponsors. But according to Washington lawyer, Mr. Jeff Rosen, a futures contract specialist, large numbers of mutual funds, the U.S. equivalent of UK unit trusts, have been seeking authorisation and legal advice on how to trade the contracts.

There are a few outstanding precedents for the use of stock index futures. The \$1.5bn Westinghouse Pension Fund

bought \$50m worth of futures and options on a falling market in August 1982 when, in defiance of theory, the futures contract stood at a discount to the cash market. Shortly afterwards, the market soared.

A vast amount of literature from business school professors and other devotees of modern portfolio theory and the economics of futures markets has poured out on the subject of stock index futures and options. And not surprisingly, the largest and most respected fund managers using the market are the investment managers of \$2.5bn Harvard Endowment Fund.

But neither they nor any other fund managers are using the contracts as permanent hedging tools in a genuinely defensive strategy of minimising risk, in contrast to the claims made in the promotional literature of the futures exchanges. None, for example, is willing to use the contracts to reduce permanently the stock-market related (and thus macro-economic) risk of holding U.S. company shares and achieve positive returns by successful individual stock selection.

The strategies made possible by using stock index options are more complex. But generally the fund managers are using the contracts as a way of getting into and out of the market quickly or more profitably than the rest of the field.

Criticism of artificial impact on prices

AS THE U.S. futures markets prepare to launch a new range of contracts designed to allow for the first time the hedging of four types of business-cycle risks, the industry has been subject to a fresh wave of criticism which strikes at the basis of its survival.

Despite 15 years of rapid growth in which the number of contracts traded annually has multiplied more than 12-fold, futures markets have been unable to shake off their reputation as places in which speculators get rich quick at the expense of ordinary consumers.

In April, Senator Roger Jepsen, a Republican from the farming state of Iowa, responded to criticisms of the markets, particularly from farmers, by calling a hearing of the Joint Economic Committee of Congress. The issue they discussed was the price volatility and efficiency of commodity futures markets. In his statement at the hearings, Sen Jepsen said that there exists "a credibility cavern" which is growing wider and wider between the futures market and those who have a physical interest in the commodity.

"We must begin to close this credibility cavern before it engulfs us all," he said.

The target of the critics at the Congressional hearing was primarily the computerised trading of the managed commodity funds into which private investors pool their money and allow it to be managed by supposedly a team of professional speculators.

One of the strongest statements made at the hearing came from Mr. Robert Raskin, a director of the world's two largest futures exchanges, the Chicago Board of Trade and the Chicago Mercantile Exchange, and also of the giant U.S. brokerage company, Merrill Lynch. He claimed: "These pool operators are rapidly destroying futures markets for all hedgers."

The ability of these operators to move the market by the weight of their money, he explained, has encouraged floor traders merely to follow them rather than carry out their own analysis. This has caused prices to fluctuate violently independently of any changes in the fundamental factors affecting supply and demand for the underlying products.

The futures markets have taken steps to protect themselves for example by imposing limits on the amount of speculative contracts that can be

bought or sold by a trader. But the managed funds are able to bypass these constraints and because of the nature and the speed of reaction of their computer-driven technical analysis, one fund's reaction quickly triggers off another in the same direction.

According to Mr. Lee Rose, of Columbia, Maryland, a statistical analysis of the futures markets, there is about \$2bn of investors' money in U.S. commodity funds.

Other U.S. exchanges report similar figures. Mr. Ivers Riley of the New York Stock Exchange estimates that only 5 per cent of the turnover in stock index options comes from professional institutional investors.

The institutions which should theoretically be the main users of the other markets have been slow to move in. For example, the Chicago Mercantile Exchange estimates that only a few hundred U.S. banks, less than 10 per cent of the total, use financial futures to hedge their interest rate risks. And very few industrial companies have dipped their feet into the market even during the upsurge in interest rates in 1980, although IBM executed a successful hedge at the time.

According to Mr. John Kelley, a founder of the New York Futures Exchange, "The innovativeness of American industry is usually in the field of technology and marketing, not in finance. Corporate treasurers are not paid to think up anything new."

In view of these difficulties, scepticism surrounds the plans of New York's Coffee, Sugar and Cocoa Exchange to launch four new futures contracts on key economic indices. These are:

- The CPI-W, the Consumer Price Index for Wage Earners, which will allow both companies and private savers and investors to hedge against the risks of rising inflation.
- The index of housing starts and the index of retail new car sales which allow the house-building and car manufacturing industries and their suppliers to hedge against a slump in demand.
- A new index which would measure the average earnings per share of the top 100 publicly traded manufacturing firms in the U.S. as ranked by sales. This contract would allow companies to hedge against, for example, a sudden economic downturn which meant that corporate earnings were lower than anticipated by analysts.

An application to trade these contracts has been submitted to the Commodity Futures Trading Commission and the exchange expects to start trading the first contract, on the CPI-W, in October or November.

Growth on a hothouse scale

THERE IS no hotter area in the hothouse world of mergers and takeovers at present than leveraged buy-outs. The pace of progress was hectic enough last year, when acquisition prices were rapidly bid up to not far short of the \$1bn mark. Since the beginning of this year, however, three mega-deals worth a total \$5.5bn have been launched, taking the leverage technique to a financial scale which would have seemed unthinkable only a couple of years ago.

The general lack of sympathy for leveraged deals at that time was based on the long-standing distaste in the stock market and investment community for companies overloaded with debt. The U.S. financial markets tend to get edgy about manufacturing groups in which debt is much more than 50 per cent of equity. Yet leveraged deals are by definition transactions in which the financing is largely through debt. With borrowing sometimes exceeding equity in a buyout company by as much as 12 times, they seem to be violating all the normal rules of sound financial management on their head.

The change in sentiment has come for a number of reasons. First, a number of Wall Street firms have come along with a lot of new ideas on how to do the deals. They have experience, they know all the tax intricacies and they can package a transaction appealingly.

Secondly, there has been ample opportunity. Many large conglomerates are now being "restructured" and are willing to consider having off a division, management included, in a leveraged deal. At the same time, success has bred on itself, with some companies attracted to a technique they see to have worked elsewhere—and happy to take their companies private.

Thirdly, there has been plenty of finance available. The U.S. banks, having thrown in their lot on overseas lending, have been looking for outlets to deploy their assets at home, and the institutions are also flush with cash as the recovery proceeds apace. Investors have recently put up an equity pool of \$1bn, for example, for Kohlberg Kravis Roberts, perhaps the largest private firms specialising in leveraged deals: that pool of equity can be used to "leverage" much higher deals.

Fourthly, the poor stock market performance of the last few years has left many companies undervalued, particularly those in unglamorous sectors of the economy where most buyout specialists like to concentrate their efforts.

A recent example of buyouts, includes Amstar, the sugar company, Wm. Wrigley, an entertainment cable television and soft drinks bottling group, and Dr. Pepper, the drinks company. The two largest offers, each valued at over \$2bn, are for Esmark and City Investing, both diversified conglomerates containing several established companies.

The attraction of this kind of company is that their known performance minimises the business risk so that the financial exposure can be finely calculated. The ideal buyout targets are companies with an established ability to throw off cash to repay the debt while having no great requirement for new capital expenditure.

In many cases, this type of company has also built up sizeable assets that are undervalued in the books and can be sold off judiciously. Indeed, one of the reasons why many leveraged deals have come under criticism is that the takeovers have been followed by a process of asset stripping which offsets the investment which led to the creation of new wealth.

It is now beginning to look questionable, however, whether this strategy will continue to work as smoothly as in the past. In the first place, the banks are becoming increasingly hesitant about the risks involved in highly leveraged deals. Many have already run up large amounts of non-performing loans elsewhere and do not want more from dabbling in buyouts.

Moreover, it is not as easy as it once was to pick up companies cheaply. As the technique has become popular, prices have been bid up to the point where prudence demands a larger equity element in the transaction, making it more difficult to finance, and less profitable to the buyout specialist.

**ONE
RODEO
DRIVE
BEVERLY HILLS**

**THE
ULTIMATE
RETAIL
LOCATION**

North West Corner of Rodeo Drive
and Wilshire Boulevard
Beverly Hills, California

Plans approved and development negotiated
for a 3-story retail building
of 17,000 gross square feet

FOR SALE

All Inquiries:

Jones Lang Wootton
523 West 6th Street
Los Angeles, California 90014
(213) 624-2800 Telex: 4720026

California-Continental Realty Corp.
2029 Century Park East, Suite 600
Los Angeles, California 90067
(213) 277-7871

JOINT VENTURES, NOT ADVENTURES!

Looking for a quality developer with sound investment strategies and proven in-house construction capabilities? The Piedmont Development Companies have put the sunshine in the Sunbelt since 1952.

Successful development and management of joint venture programs from "Concept To Completion". Apartments, Retail, Office and Industrial for the image conscious. Investment strategies for maximizing capital gains.

Principles wanting a progressive development partner with the finest reputation, please call:

Mr. Jim Clifton, Vice President
(404) 634-6692

1706 Northeast Expressway, NE □ Atlanta, Georgia 30329



ALMOST 25% OF ALL THE FOREIGN COMPANIES WHO CAME TO THE U.S. LAST YEAR CAME TO THE SAME CONCLUSION.



When a company considers an overseas operation, it takes the United States apart State by state. According to the most recent 12-month figures, eighty-one companies went through the process. They examined everything from proximity to markets to labor force, from the state's business climate

to its bond rating, from educational systems to livability. And when they were through, with 50 states to choose from, 18 of the companies chose North Carolina. That's 22% of the U.S. total. What's more, of those who chose from the nine South Atlantic states, almost 50% came here.

And these figures are no recent development. Over the past five years, we've been far and away the most popular choice for foreign companies—almost doubling our closest competitor.

But you don't have to take our word for all this. We've put together an Official Directory of 320 overseas-based companies who operate in North Carolina. They're in all kinds of businesses, come from all over the world. So, you may find some friends already here.

So call or write us for your free copy. Then contact some of the companies. And draw your own conclusions.

NORTH CAROLINA, USA

European Office: State of North Carolina, Wasserstrasse 2, 4000 Dusseldorf 1, West Germany; Phone (0211) 320533; Telex 8581846 NCARD
U.S. Office: NC Dept. of Commerce, International Division, 430 N. Salisbury St., Raleigh, NC 27611; Phone (919) 733-7193; Telex 579480

Tax and insurance

U.S. FINANCE 11

States give ground on unitary issue

Taxation

CLIVE WOLMAN

THE PRESSURES to reduce the size of the Federal Government deficit are behind all the major tax changes and controversies in the U.S. over the past year.

These pressures form the theme of the two tax Bills currently being considered by the Senate and the House of Representatives; they run up a record 2,300 pages and well over 600 clauses in an attempt to raise an extra \$550bn over the next three years by closing tax avoidance loopholes.

The attempt to crack down on corporate tax avoidance, which has generated most interest and controversy outside the U.S. over the past year, has been the imposition of the "unitary" method of taxation by individual states on multi-national companies. Under this method the states tax a proportion of a group's worldwide earnings rather than just the profits of its local subsidiaries.

The decision to switch to a unitary method of taxation is taken at the level of the individual states and has often been imposed by administrative decree based on an interpretation of existing tax law rather than as a result of legislative reform. At present 12 states are levying worldwide unitary tax in one guise or another.

The freedom of individual states to introduce unitary tax was upheld by the Supreme Court in a landmark decision last June. At the time the Federal Government declined to oppose the principle of unitary tax before the Court but since then, under pressure from multi-nationals and from the UK and Dutch Governments, the Federal Government has become deeply involved.

President Reagan last autumn side-stepped the problem by setting up a special task-force composed of business and state representatives to review the issues. To the surprise of many, however, the Presidential task-force last month succeeded in reaching a consensus on at least some of the issues.

The major breakthrough was an agreement that the states should tax foreign corporations only on income earned in the U.S. The purview of the taxman would end at "the water's edge." This approach is already being adopted by three unitary states—Florida, Massachusetts and Minnesota—and the Supreme Court in any case has yet to decide whether a state can go beyond the water's edge when dealing with a foreign corporation.

In return for this concession the Federal Internal Revenue Service would supply additional

information and assistance to the states in their dealings with multi-nationals. One issue which was not resolved, however, was the taxing of dividends on the foreign earnings of U.S.-based corporations.

U.S. Treasury officials in Washington have remarked that the states have made greater concessions in the agreement than they originally believed possible. Doubts remain, however, as to when or how the states will implement the recommendations.

The disputes between the states and the multi-nationals run deeply. The states have been under pressure to find extra sources of revenue to compensate for federal spending cuts. They claim that the method of separate accounting used by the non-unitary states and by most other countries is too easily subject to manipulation by the multi-nationals.

Instead the states prefer to tax a proportion of the group's worldwide profits. The proportion is normally determined by reference to the value of the in-state payroll of the group, of the group and of the in-state sales of the group. California, the largest unitary state, says the method yields it an extra \$500m a year, the annual yield to all the other unitary states together is estimated at \$250m.

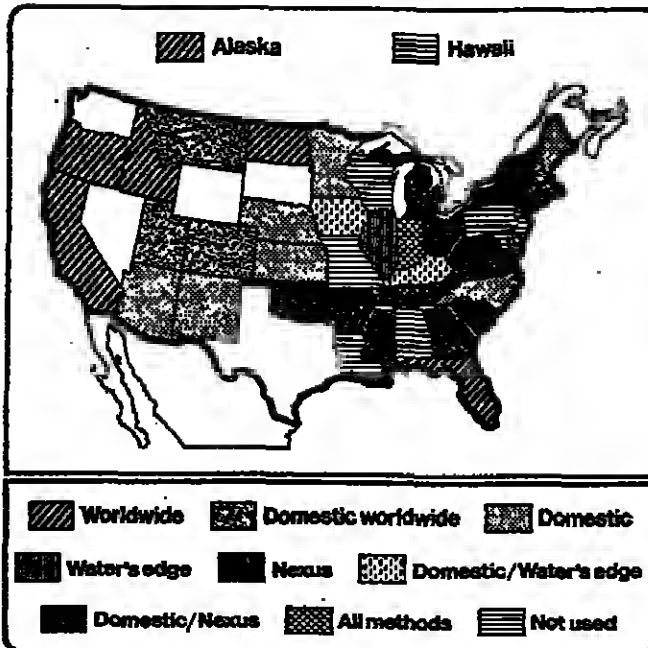
The multi-nationals claim the system is unfair for several reasons. Each state is required to adopt a formula for the apportionment of profits which is most favourable to itself. Unitary tax means less tax for only about 15 per cent of companies.

Another objection is that unitary tax imposes heavy compliance costs, at least in the first year of the exercise. The profits of non-U.S. subsidiaries calculated under a variety of accounting concepts have to be re-calculated and reams of evidence are often required to back up the figures.

The companies also fear that the States' action could serve as a precedent for other countries, particularly some of those in the Third World, to impose unitary tax.

In addition to some subtle Federal Government anti-unitary tax, the States have also faced economic pressures to modify their unitary tax systems. Florida is considering the abandonment of the unitary method, which it adopted only last year after being threatened with an investment boycott; Illinois has also watered down its approach.

Even California, which has often claimed that the size and wealth of its market made it immune of any need of re-evaluation, has been affected perceptibly. Many companies now warehouse their supplies in neighbouring Nevada and truck them into California. On the



The unitary method

A. Worldwide: All affiliates, regardless of the place of incorporation, including any foreign parent corporation and the foreign parent's foreign subsidiaries, are included in the apportionable base.
B. Domestic Worldwide: Affiliates owned by a U.S. parent corporation, regardless of the place of incorporation, are included in this combination.
C. Domestic: Affiliates that are incorporated in the United States are included in this apportionment.
D. Water's Edge: The taxable income of affiliates, so the extent of the business they do within the United States, is similarly apportioned by use of combined percentage of property, payroll, and sales.
E. Nexus: Includes only those affiliated corporations that are either domiciled within the state or deriving income from sources within the state or some variation thereof.

Source: Arthur Young

day three months ago that companies' stocks were being counted in California for tax purposes, trainloads of supplies could be seen waiting to enter the State on the Nevada border.

The student protests against unitary tax, particularly by the UK Government, have made U.S. Treasury officials more wary about offending foreign interests. This appears to be the explanation for the Treasury's current attempt to persuade Congress to drop proposals for a 3 per cent excise surcharge on casualty re-insurance premiums which would harm the Lloyd's of London.

The tax Bills being considered by Congress, which should pass in a unified form by the end of this month, aim to placate the Common Market countries in another respect also. The privileges granted to U.S. exporting companies in the form of deferred tax are to be repealed to conform to the rules of GATT.

The most radical innovation behind the anti-avoidance provisions which dominate the two Bills is the introduction of the concept of the time value of money. This forms part of a more general attack on the schemes designed by the promoters of tax shelters for wealthy individual investors.

The trick was to claim a deduction of, say, \$1,000 of expenses in this tax year to meet a \$1,000 cost which will have to be paid only after perhaps 10 years. In future if taxpayers deduct a cost up-front, they will be permitted only to deduct the value discounted by an annual rate of interest. Alternatively they can write off the ex-

pense against tax only when it becomes payable.

The proposal will affect in particular the real estate tax shelters, life insurance companies and the purchasers of deeply discounted bonds.

If the principle were to be applied consistently even small businesses would have to adopt a much more sophisticated accounting system to ensure that they deducted expenses only when they accrued. According to Mr Paul Bodner, tax partner of accountants Main Hurdman in New York: The problem is how you defoliate Vietnam without killing the people beneath the trees. By attacking a small abuse in this way you make things very complicated even for the ordinary man."

Competition exacts a price

IN COMMON with the rest of the U.S. financial services sector the insurance industry is today facing a period of palpably increasing competition. Regulated prices have disappeared in the property and casualty business and it has become easier for newcomers to force themselves into the industry across the whole gamut of services. The results for consumers have inevitably been mixed.

On the positive side prices have undoubtedly stabilised. This is particularly true in the property and casualty business, where the era of heavy inflation in the late 1970s has now given way to a period of strong price competition.

At the same time insurance is steadily becoming more varied and easier to buy. The big financial services companies like American Express sell it through the post as just one more aspect of their diversified range and some large Wall Street brokers are moving in as well. Sears Roebuck, for example, the giant department store chain, which owns the Dean Witter brokerage firm, has slipped insurance boutiques into its shops alongside its broking and banking offices.

As yet the banks themselves have been precluded from the industry but there are already signs of these restrictions breaking down in some states.

The more competitive environment, however, has also produced strains that have shown up in a number of ways. First, it has produced several embarrassing problems for the industry. Perhaps the most notorious of these was the collapse of Baldwin-United, a company which had diversified into insurance and very rapidly built itself into a major presence.

Baldwin was selling a relatively unusual product, a single premium annuity, which gave a high return for one single down payment. It had also marketed it very aggressively, using in particular the outlets of several of the big Wall Street broking houses. In both these respects it had come up with a novel formula but its

investment policies, which relied heavily on pumping premiums back into other parts of the same group rather than placing them in safe securities, very rapidly led to its downfall. The embarrassment of the industry over Baldwin is shown by the speed with which the broking houses and other insurance companies—some of whose agents helped sell the policies—have come up with plans to guarantee annuity holders at least some return on their investments.

Insurance

TERRY DODSWORTH

Competitive pressures and the drive for high performance may also have been one of the factors behind the enormous \$90m security trading loss which Marsh and McLennan, the insurance broker, was forced to declare earlier this year. The deficit arose mainly from speculating in "When issued" Government securities—buying bonds which have been announced but not issued in the expectation of price moves.

This is an extremely risky form of investment and not one normally entertained by brokerage companies.

Over the longer term, the new era of deregulated competition has placed two question marks over the industry. The first, for the life companies, concerns their capital structure and whether or not they should de-mutualise. At present almost 60 per cent of the life insurance industry's assets are held by mutual companies, led by the giant Prudential Insurance, with \$72.2bn worth of assets, and Metropolitan Life, with \$50.6bn. But recent tax proposals, which would place a greater burden on mutual companies than on stockholder-owned corporations, have given some urgency to discussions on possible de-mutualisation.

The issue is also tied up with financial deregulation, because

it is easier for publicly owned companies than for mutuals both to raise capital and to diversify through acquisition into other sectors of the financial services industry. Some states are clearly in favour of moves to support de-mutualisation.

For the moment the management of the big companies is acting extremely cautiously on the issue. Some smaller companies have already de-mutualised, but the larger ones, including the Prudential, Metropolitan and New York Life, have so far limited their reactions to the establishment of study groups.

The second question concerns the property and life industry, which has been virtually forced to its knees by the escalation in competition over the past few years. These pressures also relate back to deregulation, a process which has totally undermined the post-war system of recommended rates. But they have also been intensified by the drive of foreign companies into the U.S. market, along with the establishment of property and life companies by outsiders—Araco, the steel company, for example, diversified into this sector after setting up insurance for its own activities.

These changes in the insurance market place naturally intensified the effects of the economic recession in the early 1980s. The recession hit the underlying underwriting business of the main property and casualty insurance companies because it reduced the amount of business available. Although this was true of all sectors, including private client business, it was particularly the case in commercial lines, as industry cut back production and closed factories.

In addition, many large industrial customers have reduced their need for insurances over the last few years by their increased use of risk management techniques.

The result of these contractions in the market place and increases in supply was to produce a market with far too many underwriters chasing too little business. While this is a

normal phenomenon of the underwriting cycle, the effects were particularly vicious this time round, causing rates to plunge to a level where underwriting has become entirely unprofitable.

Meanwhile, many insurance companies failed to bring down expenses, as they followed the strategy of maintaining or increasing market share—and thus volume—by piling more pressure into sales. To a large degree the final financial results of the big insurance companies have been buoyed up by healthy returns on investment income—a normal counterbalancing effect on insurance profits in times of underwriting difficulty. At the height of the recession, the dizzy level of interest rates gave the companies an enormous earnings cushion. Last year, however, the interest rate cushion began to deflate and the consequent decline in investment income was in some cases sufficient to eradicate profits altogether.

The squeeze has continued this year as well and, as if this were not enough, the industry has also been hit by an exceptional run of heavy weather-related disasters.

Three recent disasters all ranked among the most expensive in U.S. history, with total liabilities coming to around \$1.5bn and they have combined to push the industry further into its present parlous position. First quarter results, following on some extremely modest figures for last year, have been terrible, with both Cigna and Kemper Corporation, for example, reporting operating losses. The big conglomerates have also been licking their wounds—Araco has decided to divest its insurance activities, while both American Express and ITT have seen their results suffer.

The way out of this mess was sketched out clearly earlier this year by Mr Daniel McNamara, president of the Insurance Services Offices. The industry, he told a conference in New York, must stop writing policies at hyper-competitive prices which do not reflect the costs of providing the service.

HOW TO STAY ON TOP OF A DOWN MARKET

At the New York Futures Exchange, it's possible to make money, even during a market decline. And if you already have a portfolio, it's also possible to offset your paper losses.

If you are an experienced investor who can handle risk, NYSE Stock Index Futures offer the opportunity to participate in market movements without selling your stocks at a depressed price.

NYSE Index Futures are based on all the more than 1500 common stocks listed on the New York Stock Exchange, so trading them is like buying or selling the whole Big Board in a single transaction.

They give you the flexibility to get in and out of the market quickly.

NYSE Index Futures are extremely liquid and highly leveraged. For example, an NYSE Index Futures contract currently worth approximately \$50,000 can be purchased with a "good faith" deposit of as little as \$3,500. (Deposit requirements vary among brokerage houses.)

The combination of rapid movement and leverage give NYSE Index Futures the potential to result in substantial gains or substantial losses. They are appropriate for investors who understand and can afford the risks involved. To find out if NYSE Index Futures should be part of your investment strategy, contact your broker. For more information, call the New York Futures Exchange at 1-800-221-7722. In New York, 212-623-4949.

For more information on NYSE Stock Index Futures, write for our free brochure *The Market Will Fluctuate*. Mail to: The New York Futures Exchange, 20 Broad Street, New York, N.Y. 10006. Attn: Anne Hansen.

Name _____
Address _____
City _____ State _____ Zip _____
Investor ☐ Broker ☐ FT 6/4
NYSE FUTURES EXCHANGE

For banking expertise around the world, discover Comerica.

When you need international financial services, come to Comerica. We're the same bank that served many major corporations as Detroit Bank and Trust for nearly a century and a half.

We've earned a reputation with our worldwide financial partners for efficient, accurate, and rapid service. With our full range of international banking services, we're eager to participate in global loan agreements.

Today, we're part of a \$9 billion banking institution with 1,500 correspondents worldwide. Our offices are in Detroit and throughout Michigan, London, Toronto, and Hong Kong. We're also represented in Mexico City.

For efficient personal service in international finance and trade, call us. Come to experience. Come to Comerica.

In London, contact Herbert Windsor, General Manager, at 011-441-606-2365, P.O. Box 151, 9-12 Basinghall Street, London, England EC2P 2LL.

Comerica
BANK

© 1984 The Chase Manhattan Bank, N.A./Member FDIC



The partnership at work. Left to right: Chase Senior Vice Presidents, Mike Urkowitz, Corporate Operations; Bill Kaufmann, Trade Finance; Bob Lichten, Investment Banking; Bill Foulke, International Banking; Jim Borden, Treasury; David Banks, Corporate Banking.

The Chase Partnership.

It's what makes Chase
the leading bank
to quality corporations
worldwide.

Working closely with our customers around the world. Working closely within Chase, Relationship Managers, Investment Bankers, Trade and Treasury Experts and Systems Specialists bring their combined expertise and a world of resources to our customers. That's the Chase Partnership.

The Chase Partnership



Global Network Investment Banking Electronic Banking Treasury Expertise
Industry Understanding People